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Gerrig et al. (Chapter 11): Motivation



# Overview

- 1. What is motivation?
- 2. Motivation theories
- 3. Eating motivation
- 4. Sexual motivation
- 5. Achievement motivation

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6. Workplace motivation

What made you get out of bed this morning?



# What is the **cause** of behaviour?

- What makes us act the way we do?
- Theorised cause for starting, directing, maintaining and stopping behaviour.

 Needs or desires that energise and direct behaviour.
 Human behaviours are motivated by a variety of needs, including biological, psychological and social needs.

#### Five functions of motivational concepts (Gerrig et al., 2008)

- 1. Relate biology to behaviour
- 2. Account for behavioural variability
- 3. Infer private states from public acts
- 4. Assign responsibility for actions
- 5. Explain perseverance despite adversity

# **Motivation theories**

# Sources of motivation

#### Drives

- Internal states that arise in response to a disequilibrium
- Incentives
  - External stimuli or rewards that motivate behaviour

#### Instincts & evolutionary theory

Pre-programmed tendencies

# Sources of motivation Homeostasis

 Desire for constancy, equilibrium, and balance

#### Reversal theory

4 pairs of neuromotivational states

# Sources of motivation

# Expectations & cognitive approaches

Motivation arising from subjective interpretations of reality.

### Social learning theory

Role of observation and the imitation of behaviours observed in others.

#### Hierarchy of needs

 Organisation of physiological, psychological, social & higher needs 12



# **Drives and incentives**

- The aim of drive reduction is to restore equilibrium or homeostasis.
   Homeostasis: tendency to maintain
  - a balanced or constant internal state.



# Incentives

- Positive or negative environmental stimuli that motivate behaviour.
- We are pushed by internal drives, whereas we are pulled by incentives.
- What if we experience both an internal push and an external pull?
  - ■We are **driven** more strongly.

# Instincts & evolutionary theory

#### Instinct:

- A complex behaviour which must have a fixed pattern throughout a species that is not learned (Tinbergen, 1951)
- e.g., sexual arousal, aggression, sleep

#### **Evolutionary theory:**

Emphasises the influence of biology on human behaviour and deemphasises the importance of environmental and cultural factors.

### To what extent is human behaviour instinctual?

- James (1890): humans are more reliant on "instinct" than other animals
- Freud (1915): human drive states, or psychic energy, arise from life and death instincts.
- Enormous variation in behaviour across cultures and between individuals, undermining argument that human behaviour results greatly from inborn instincts.

**Reversal theory** Four pairs of metamotivational states:

#### Telic–paratelic:

serious versus playful

#### Conformist-negativistic:

compliant versus rebellious

#### Mastery-sympathy:

power-oriented versus care-oriented

#### Autic–alloic:

concern for self versus concern for others

Reversal between opposite states explains motivation.

# Expectations and cognitive approaches

- Expectation: An idea about the future likelihood of getting something that is wanted.
- Significant human motivation derives from the individual's subjective interpretation of reality.

# **Social learning theory**

Rotter and others hypothesised that the probability of engaging in a given behaviour is determined by:

- Expectation of goal attainment following the activity
- Personal value of that goal to the individual
- A discrepancy between expectations and reality can motivate the individual to perform corrective behaviour.

# Attributions (Fritz Heider)

Posited that behavioural outcome can be attributed to:

- Dispositional forces, such as lack of effort or low intelligence
- Situational forces, such as a biased exam or instructor

# Maslow's hierarchy of needs

Abraham Maslow (1970) suggested that human needs can be organised hierarchically.



- Physiological needs (e.g., breathing, hunger) come first
- Then psychological needs (e.g., self-esteem) are pursued.



# **Eating motivation**

# **Regulation of food intake**

Requires that organisms be equipped with mechanisms that:

- Detect internal food need
- Initiate & organise eating behaviour
- Monitor quantity & quality of food eaten
- Detect when sufficient food has been eaten & stop eating



# **Peripheral responses**

- Walter Cannon (1934) proposed that gastric activity in an empty stomach was the basis for hunger, an unsupported position on discovery that stomach contractions are not a necessary condition for hunger.
- Gastric distension caused by ingestion of food causes the individual to stop eating.

# **Central responses**

- Early theories focused on the lateral hypothalamus and the ventromedial hypothalamus, leading to the dualcentre model of response
- This model was discredited after research showed two basic signals that initiate eating come from receptors monitoring levels of sugar and fat in the blood.

# **Body chemistry and hunger**

- Levels of glucose (blood sugar) play a role in hunger.
- When glucose levels are low, we feel hungry.

### The brain and hunger

- The brain monitors the body's internal state.
- Experience of hunger is controlled in the brain (in the hypothalamus).



# The brain and hunger

There are two important hypothalamic centres which help control eating:

#### Lateral hypothalamus (stimulates hunger)

#### Ventromedial hypothalamus (depresses hunger)

The physiology of hunger	
What we eat and when we eat is	
influenced by body chemistry and	
environmental factors.	

Carbohydrates — † Serotonin — Calming

Food aversions may develop via classical conditioning.

# Set point theory

- A weight that the body seeks to maintain by influencing an individual's basal metabolic rate (body's resting rate of energy expenditure) and desire to eat.
- Individuals differ in their set points



# The psychology of hunger

- There are other influences on hunger. These include the memory of our last meal
- Due to difficulties with retention, amnesia patients eat frequently if given food (Rozin et al., 1998).

# The psychology of eating

- Cultural impact
- Obesity and dietingBody Mass Index (BMI)
- Restrained vs. unrestrained eating
   Janet Polivy & Peter Herman

### Eating disorders & body image


#### Eating disorders & body image

- Anorexia Nervosa: weighs less than 85% of expected weight however stills feel fat and continues to starve.
- Bulimia Nervosa: binges periods of intense, out-of-control eating - followed by excessive exercise, vomiting, fasting or laxative use.
- Various contributing factors have been identified for both disorders (genes, familial influences, low self-esteem, societal pressures).

# Summary of motivational influences on eating behaviour

- Biological: appetite hormones, stomach pangs, blood glucose/fat, role of the hypothalamus, set point
- Psychological: memory of last meal, mood, sight and smell of food
- Social-cultural: taste preferences, cultural ideals of thinness

## **Sexual motivation**

#### Non-human sexual behaviours

AndrogensEstrogenPheromones







#### The psychology of sex

- External stimuli, such as sexually explicit materials, can trigger sexual arousal in both men and women.
- Imagined stimuli can influence sexual arousal and desire. People who have a spinal cord injury and experience no genital stimulation can still experience sexual desire (Willmuth, 1987).
- Dreams are also associated with sexual arousal.

#### **Masters and Johnson**

- Men and women have similar patterns of sexual response.
- Women are more variable, tending to respond more slowly but often remaining aroused longer.
- Many women can have multiple orgasms, while men rarely do so in a comparable time period.
- Penis size is generally unrelated to sexual performance



#### The physiology of sex

Masters and Johnson (1966) described the human sexual response to consist of four phases:

Phase	Physiological Response
Excitement	Genitals become engorged with blood. Vagina expands, secretes lubricant. Penis enlarges.
Plateau	Excitement peaks as breathing, pulse and blood pressure continue to increase.
Orgasm	Contractions all over the body. Further increase in breathing, pulse and blood pressure. Sexual release.
Resolution	Body returns to its unaroused state. Male goes through refractory period.

#### Evolution of sexual behaviours & norms

- Evolution of sexual behaviours
  - Parental investment
  - David Buss
- Sexual norms
  - Alfred Kinsey
  - Sexual scripts
  - Date rape



#### **Sexual disorders & therapy**

- Problems which consistently impair sexual functioning, e.g.,
  - Erectile dysfunction (men)
  - Premature ejaculation
  - Orgasmic disorders.
- Treatment for sexual disorders includes behaviour therapy which assumes that people learn and can modify their sexual responses.

#### **Adolescence & sexuality**

- Great variability across cultures (and across time) in terms of sexual activity during adolescence.
- Factors that reduce sexual activity during adolescence include high intelligence and religiosity (among others).



#### Homosexuality

Nature and nurture of homosexuality
Daryl Bem
Society and homosexuality
Homophobia

#### Homosexuality & biological factors

Homosexuality is more likely based on biological factors like differing brain centers, genetics, and parental hormone exposure rather than environmental factors.

#### Homosexuality & biological factors

- Prenatal hormones may affect sexual orientation during critical stages of fetal development (between the 2nd and 5th months after conception).
- Evidence suggesting a genetic influence stems from family and twin studies and from fruit fly research where sexual attraction can be genetically manipulated.

# Homosexuality & biological factors Brain structures: In homosexual men the size of the anterior hypothalamus is smaller (LeVay, 1991) and the anterior commissure is larger (Allen & Gorski, 1992).

Anterior Hypothalamus

http://www.msu.edu

# Summary of influences on sexual motivation

- Biological: i.e. sexual maturation, sex hormones, sexual orientation
- Psychological: i.e. exposure to stimulating conditions, sexual fantasies
- Social-cultural: i.e. family, societal and personal values, religion, cultural expectations

### Achievement motivation, locus of control, & attributions

#### **Achievement motivation**

- Desire for accomplishment, mastery of tasks, people or ideas, attaining a high standard.
- Henry Murray: Basic need to strive for achievement of goals
- David McClelland: nAch (Achievement), nPow (Power), nAff (Affiliation)

Thematic Apperception Test (TAT) 56

#### **Thematic Apperception Test**

Tell a dramatic story including what:

- 1. led up to the event
- 2. is happening at the moment
- 3. the characters are feeling & thinking, &
- 4. the outcome of the story was

#### Attributions for success & failure

#### Attributions

- Judgments about the causes of outcomes
- Locus of control orientations
  - Internal vs External
- Stability vs Instability
- Global vs Specific



#### Seligman's attributional styles

- Pessimistic attributional style: causes of failure viewed as internal and stable.
- Optimistic attributional style: cases of failure viewed as external, unstable or modifiable and specific.

## **Motivation & work**

# Industrial-organisational psychology

- Applies psychological principles to the workplace.
- Aims to optimise human behaviour in the workplace.

#### Sub-fields of industrialorganisational psychology

- Personnel psychology applies psychological methods to select, train and evaluate workers.
- Organisational psychology considers how work environments and management styles influence worker motivation, satisfaction and productivity.

#### **Personnel psychology**

- Interviewers may be overconfident about their ability to predict an individual's success. Nisbett (1987) labeled this the interviewer illusion.
- Structured interviews pinpoint jobrelevant strengths and enhance interview reliability and validity.
- Performance appraisals may include checklists, graphic rating scales and behaviour rating scales.

#### **Equity theory**

#### Workers

- Note their own inputs and outcomes, and compare them with other workers' inputs / outcomes.
- Motivated to maintain fair and equitable relationships

#### **Equity theory**

- If two employees receive equal compensation for similar performance levels, they will tend to continue to exert the same effort.
- If two employees who exert the same effort and show comparable levels of performance receive unequal compensation, the employee who receives the lower reward is likely to exert less effort.

#### **Expectancy theory**

Workers are motivated when they expect their efforts and job performance to result in desired outcomes

- Expectancy: the perceived likelihood that a worker's efforts will result in successful performance
- Valence: the perceived attractiveness of particular outcomes
- Instrumentality: the perception that performance will be rewarded

#### Attitudes towards work

People have different attitudes toward work. Some take it as a:

- Job: Necessary way to make money.
- Career: Opportunity to advance from one position to another.
- Calling: Fulfilling a socially useful activity.

#### **Effective leadership**

- Effective leaders need to select the right people, determine their employees' talents, adjust their work roles to their talents, and develop their talents and strengths.
- The establishment of specific, challenging goals is related to higher achievement.

#### Leadership style

- Task leadership: Goal-oriented leadership that sets standards, organises work and focuses attention on goals.
- Social leadership: Group-oriented leadership that builds teamwork, mediates conflict and offers support.

## Summary & Conclusion

#### Conclusion

- We have considered motives underlying hunger, sexual behaviour and personal achievement.
- While they are all different, each is unified by their effect: the energising and directing of behaviour.
- 1. Describe the five functions of motivational concepts
- 2. Explain various sources of motivation, including drives and incentives, instinct, expectations, and cognitive approaches
- Compare and contrast James' and Freud's conceptions of instinctual behaviours

- 4. Explain Maslow's hierarchy of needs.
- 5. Identify the two major eating disorders;
- Explain the different reproductive strategies that may be employed by males and females

- Describe the four phases of human sexual response for males and females;
- 8. Explain the evolution of sexual behaviours and sexual norms
- 9. Identify the nature and nurture of homosexuality

- 10. Explain the concept of need for achievement and discuss how it relates to motivation
- 11. Describe social learning theory and its relationship to internal and external sources of attributions
- 12. Describe the concept of locus of control and its relationship to motivation

13. Explain how motivational psychology applies in the workplace.

#### Next unit on this topic: Motivation & Emotion (7124/6665)

- 3<sup>rd</sup> yr psych unit
- Prereqs: Psy 101 & Psy 102
- ~6 weeks each on Motivation and Emotion



#### References

 Gerrig, R. J., Zimbardo, P. G., Campbell, A. J., Cumming, S. R., & Wilkes, F. J. (2008). *Psychology and life* (Australian edition). Sydney: Pearson Education Australia.

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