

Accelerating Solutions for Smarter Communications

IBM software strategy for Communications Service Providers

Presenter:

Date:





Today's Market Challenges....

Improve time to market **AND** quality of value added services



Lower operating costs to drive profitability



Deliver converged voice, video AND data services



Leverage existing

Increase retention AND drive new revenue



Monitor AND manage services end user experience quality



network infrastructure

Integrate services AND connect with backend support systems



Today's Market Challenges.... Require new actions and solutions

Efficiencies

Improve what service providers

improving operational efficiency.

do today by focusing on

Improve time to market **AND** quality of value added



Lower opera to drive pro

d voice, ervices

Accelerate new services and business models

Adapt to current and future changes by capitalizing on the opportunities for innovative new business models.



Leverage existing

Increase retention AND drive new revenue

Monitor **AND** manage services and user experience quality



Integrate se connect with backer

Differentiate the Customer **Experience**

Apply the wealth of data and intelligence available today to focus on meeting customer needs.





Meeting the Challenges: Imperatives for CSPs

Drive costs out of operations, innovate new revenue services and deliver an enhanced user experience

Management Priorities . . .

- Achieve differentiation through customer satisfaction and innovative offerings
- Speed time to market of value added services
- Lower operating costs to drive profitability
- Increase retention and drive new revenue



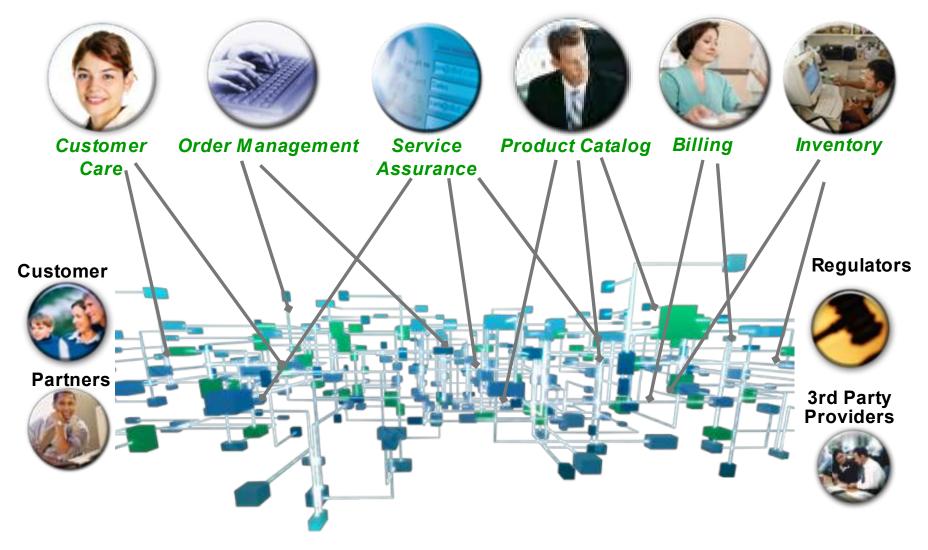
Technology Imperatives . . .

- Deliver converged voice, video and data services
- Integrate service applications and connect with backend support systems
- Leverage existing network infrastructure
- Simplify service administration





Inflexible and complex operations and data silos inhibit CSP transformation



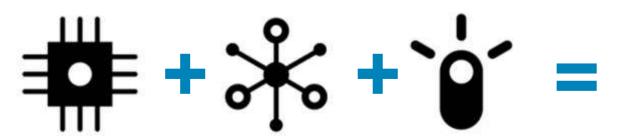


Start planning and implementing smarter communications systems

INSTRUMENTED

INTERCONNECTED

INTELLIGENT



An opportunity for communications service providers to think and act in new ways.



Smarter Communications

Leverage instrumented systems and devices to help spawn innovative new services.

Enable individuals, businesses, and governments to interact in new, more efficient, and personalized ways.

Convert the increasingly vast amount of data into information to meet and predict the changing needs and behaviors of customers.



Leading Communications Service Providers are responding with smarter solutions

Higher customer satisfaction and more profitable growth.

Accelerate new services and business models



Analyze real time
network data to assess
and improve the
subscriber's experience

Differentiate the Customer Experience

A US Service Provider



Process **optimization** through **standards** and best practices.

Operational and Network Efficiencies

$$\cdots \mathbf{T} \cdots \mathbf{Com} \cdots$$



→ IBM builds repeatable technology patterns into solutions to make them smarter





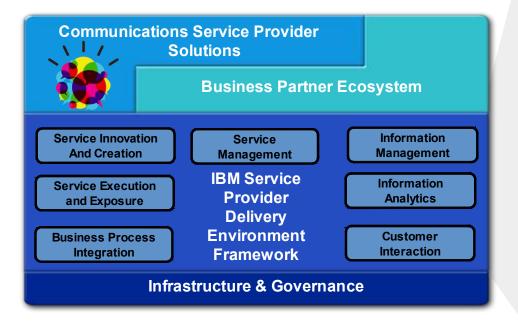
Software is critical to enabling smarter communications solutions

- Software is increasingly viewed as a strategic business asset
- Software is helping CSPs:
 - Drive business transformation with standards and flexibility
 - Increase visibility and control for operations and support IT
 - Turn network data into actionable information throughout the company
- Leaders everywhere are deploying increasingly intelligent software, systems and products
- Accelerating innovation and enabling effective change is highly dependent on the ability to manage effective software delivery



IBM provides a comprehensive framework that delivers smarter solution deployment for CSPs

The framework gives you speed, flexibility and choice in deploying solutions while reducing cost and risk!

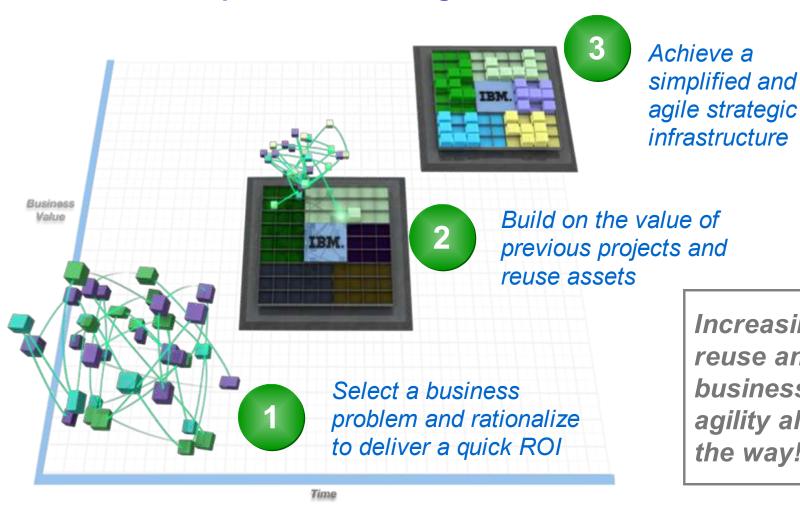


The framework provides...

- An approach to align technology with CSP business needs
- Communications industry best practices and solution accelerators to speed deployment
- Re-usable implementation patterns to lower risk
- Support for adoption of open and industry standards
- A choice of business applications from IBM business partners



Leveraging components of a framework, a CSP can progressively transform to a simplified but strategic infrastructure



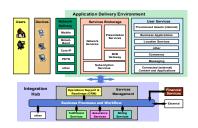
Increasing reuse and business agility along

the way!



IBM's Service Provider Delivery Environment framework has evolved over time to address industry issues

2001 – Framework introduction



Early SPDE Solutions

- Mobile Data Services
- Subscriber Management
- Portal Management
- •1eTOM Process

2006 - SPDE 2.0









SPDE enhanced with

- Service Creation
- 3GPP IMS Enablers
- SOA
- TMF NGOSS

2009 - SPDE 3.0



SPDE expanded

- Ideation, Service Exposure and Mashups via Web 2.0
- Dynamic SOA BPM
- Media Integration
- Info Agenda for CSP/ Business Intelligence
- Service Assurance & Customer Experience Mgmt
- Security Solutions

2010 - SPDE 3.0



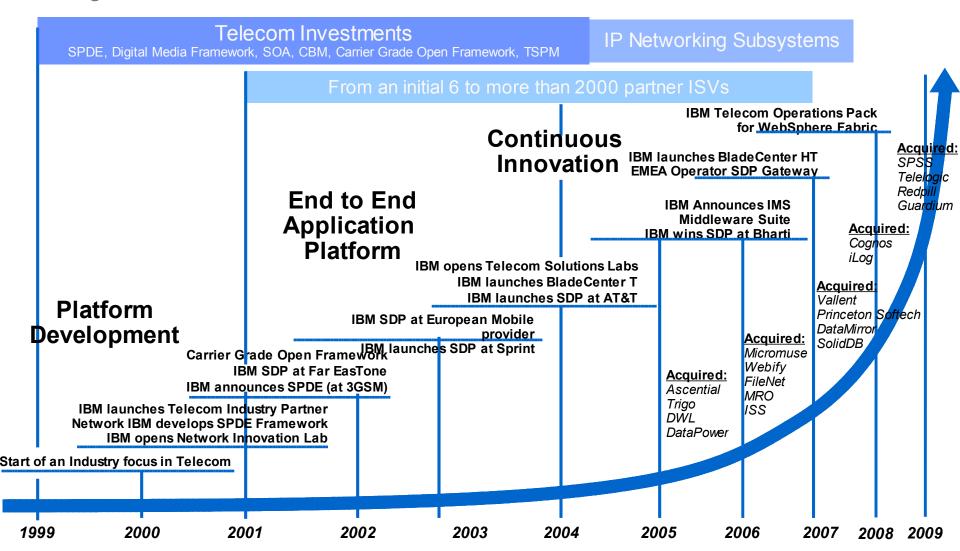
SPDE Focus in 2010 Project Area Enrichment

- Information Management
- Service Management
- Information Analytics
- Customer Interaction



IBM is investing in the Communications Industry for the long term

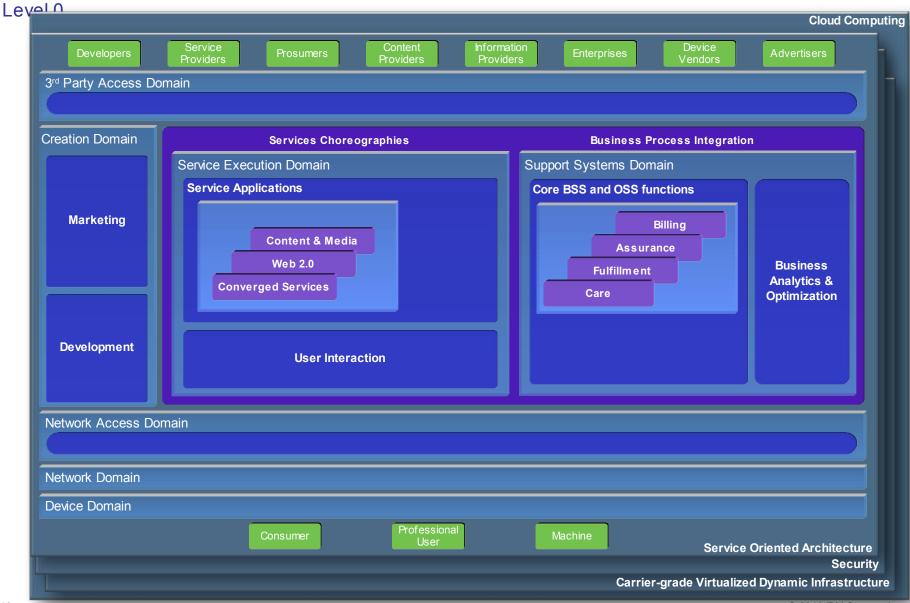
Driving the continuous evolution of the IBM SPDE Framework





IBM Service Provider Delivery Environment (SPDE) 3.0

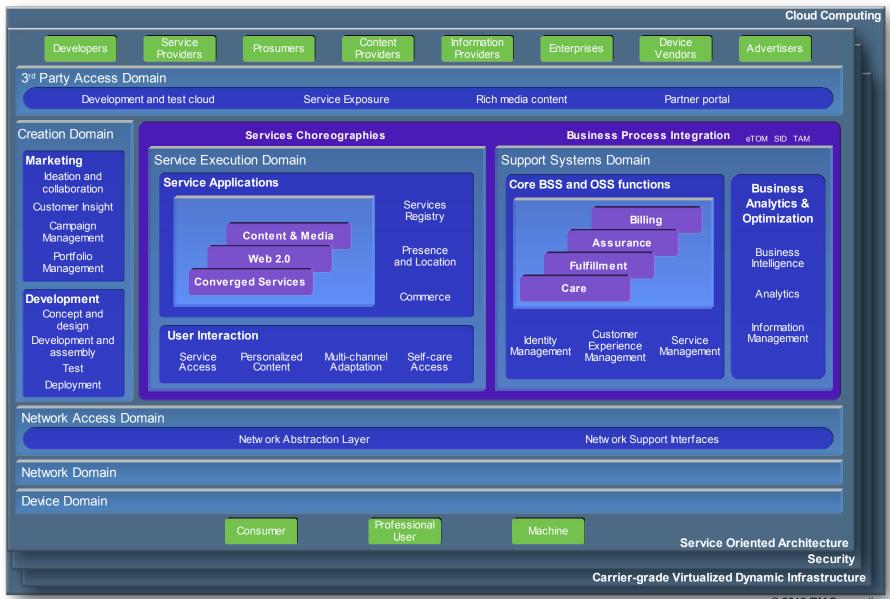
February 2010





IBM Service Provider Delivery Environment (SPDE) 3.0

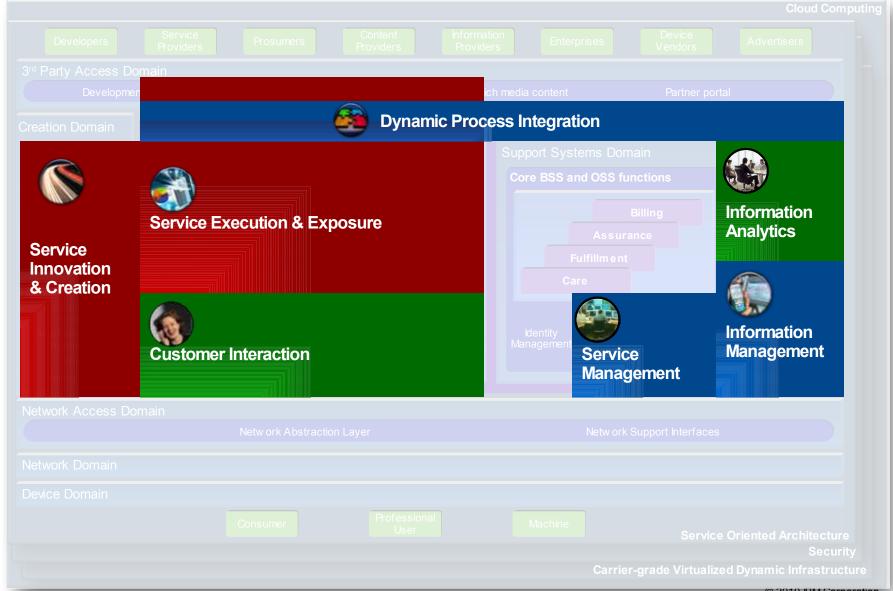
February 2010



Operational and Network Efficiencies

Differentiate the Customer Experience

The SPDE Framework spans the enterprise





The SPDE Framework spans the enterprise

Linking business and IT to enable new capabilities

Accelerate new services and business models



Service Innovation & Creation: Ideation and creation of revenue generating services



Service Execution & Exposure: Assemble, deliver and expose value added services quickly

Operational and Network Efficiencies



Dynamic Process Integration: Streamline integration of OSS/BSS processes



Service Management: Provide comprehensive and integrated management of services and infrastructure



Information Management: Exploit increasing volumes of customer, service and network information by establishing a foundation for data quality, consistency and accuracy

Differentiate the Customer Experience



Customer Interaction: Provide simplified and automated customer service for clients and partners across multiple channels



Information Analytics: Analyze data/information from internal and external sources to drive informed decisions and actions



IBM's CSP software strategy and SPDE framework are based on core principles that support the service lifecycle



An asset-based approach to Business Transformation

- Open, network-agnostic service platform
 improved re-use, time to market.
- Communications industry extensions to industry-leading software products – CSP function on a scalable, cost efficient base.
- Dynamic SOA process integration reduce cost, time, complexity of launching new services.
- Foundation based on IT and Communications Industry standards – investment protection.
- Handle emerging Telco, Media and IT standards, technologies and convergence - adaptable and scaleable
- Supports an end-to-end Service Lifecycle across Network and IT – standardization, integration, automation.





Globe Telecom

Gaining tactical agility with smarter promotions

Challenge

Globe Telecom, the number two provider of mobile communications services in the Philippines, realized that it needed to reach a new level of agility in the creation and management of promotional service offerings, if the company was to thrive in its intensely competitive market.

Solution

IBM and Nokia Siemens Networks designed and built a SOA-based service creation and delivery platform that enables Globe to rapidly and cost-effectively create service offerings from reusable service components. Hundreds of simultaneous targeted promotions, enabled by the integration of customer intelligence, behavior segmentation, profit simulation and promotion execution drive revenue improvement and are delivered through an integrated and automated solution.

- IBM® Service Provider Delivery Environment (SPDE) Framework
- IBM WebSphere®
- IBM Tivoli®
- IBM Rational®

What Makes it Smarter



- Leveraging information gathered from handsets, Globe is able to identify the optimal service promotion for each customer —and the best time to deliver it.
- Expected one-year payback period and more than 95% reduction in time and cost of developing new promotions
- 600% increase in promotion effectiveness

"We can react very quickly to promotional opportunities when they arise. Just as important, we can detect in near real time whether the mechanics of our promotion are working—and if they're not, we can change them almost instantly."

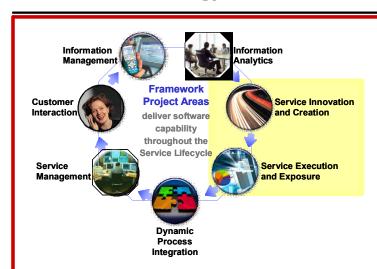
— Mario Domingo, Head of Product Design and Creation, Globe Telecom



IBM software capabilities and SPDE framework projects for CSPs







Accelerate new services and business models

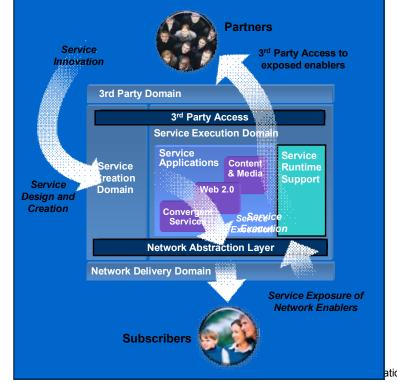
Expand sources of innovation and shorten development cycles

Service Innovation and Creation

Increase revenues and retain customers by applying web 2.0 tooling from Lotus and service development capabilities from Rational to create rich composite services

Service Execution and Exposure

Meet subscriber demands for composite services through a SOA-based, WebSphere execution platform that leverages presence. voice, media and IT enablers plus service exposure of telecom network capabilities and web 2.0 connections







Service Innovation and Creation

Ideation and creation of revenue generating applications and services

Utilize the **power of collaboration to foster innovation** and more rapidly bring to market new products and services

Reduce the time and cost to bring innovative new services to market with **Product Delivery Performance Improvement**

Increased new service ideas by 122% and productized services by 800% (China Telecom)

"...we have reduced development time by at least 25 percent." (RCTV)





Service Innovation and Creation at China Telecom

Exploiting innovation with collaboration, social networking, search and portal software

Contest Period	Apr 6 – Dec 2007
Users	554
Ideas	576
Comments	397
Ratings	934
Published time	10 minutes after launch



Innovation Index

of the first idea

Without Collaboration: 3 productizations / 259 ideas

With Collaboration: 27 productizations / 576 ideas





Service Innovation and Creation

Delivering the right products for the right market at the right time

IBM Lotus Connections

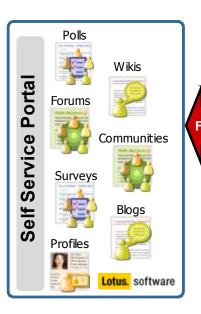
Service Innovation Community







Subscribers





Product Manager

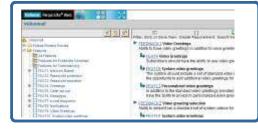


IBM Rational Product and Portfolio Management Value-based product analysis



Service Planner

Market-driven requirements



Requirements Management
Collaborate-in-context to define high
quality requirements



Delivery Team Unified Service Creation Environment

Collaborative Application Lifecycle Management

- Make value-based project, product, and portfolio decisions
- Deliver quality solutions to meet stakeholder objectives
- Adapt the project to changing business and customer needs





Collaboration helps CSPs elevate relationships and revenue



Profiles

Quickly find the people you need by searching across your organization and connecting to others.



Bookmarks

Save, organize, and share bookmarks: discover bookmarks that have been qualified by others with similar interests & expertise.



Homepage

Manage your attention by viewing relevant social data aggregated across your subscriptions, notifications, and network of colleagues.



Lotus Connections

All your social software needs, ready for business.



Blogs

Use a weblog to present your idea and get feedback from others: learn from the expertise and experience of others who blog.



Files

Upload and share any type of file with colleagues and communities. Store versions and view downloads, comments and ratings.



Create, find, join, and work with communities of people who share a common interest, responsibility, or area of expertise.



Activities

Organize your work, plan next steps, and easily tap your expanding professional network to help execute your everyday deliverables, faster.



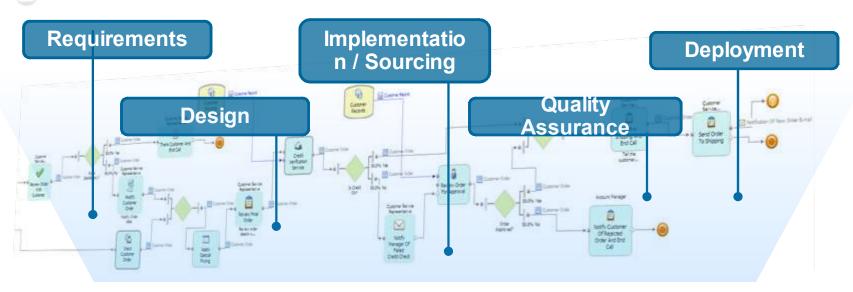
Wikis

Create wiki spaces for individuals, groups, and communities to coauthor pages. View changes across pages, ratings, and comments.





A successful CSP needs to manage software/service creation and delivery as a robust business process



Collaborate

Achieve common goals by optimizing how people work

Automate

Increase control
and efficiency by integrating
workflows

Report

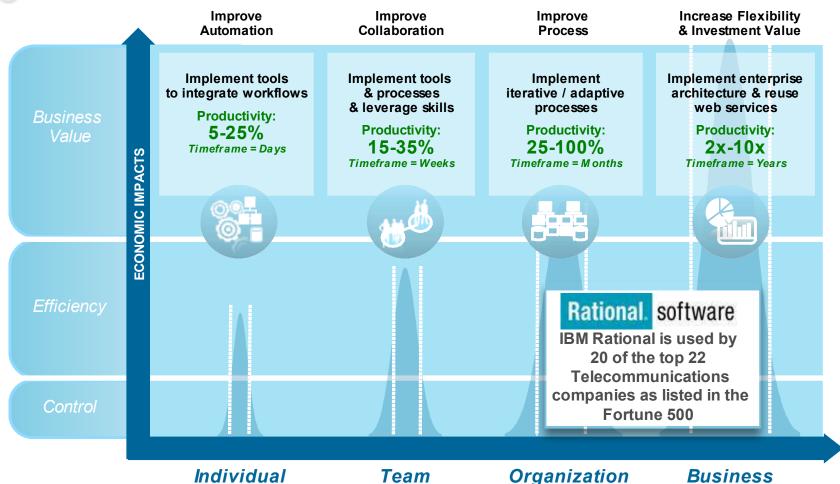
Continuously improve by measuring progress in real time

Repeatable activities producing a desired business outcome





The result is continuous improvement against business outcomes



Note: Implementation costs are per person per year.

26

© 2010 IBM Corporation

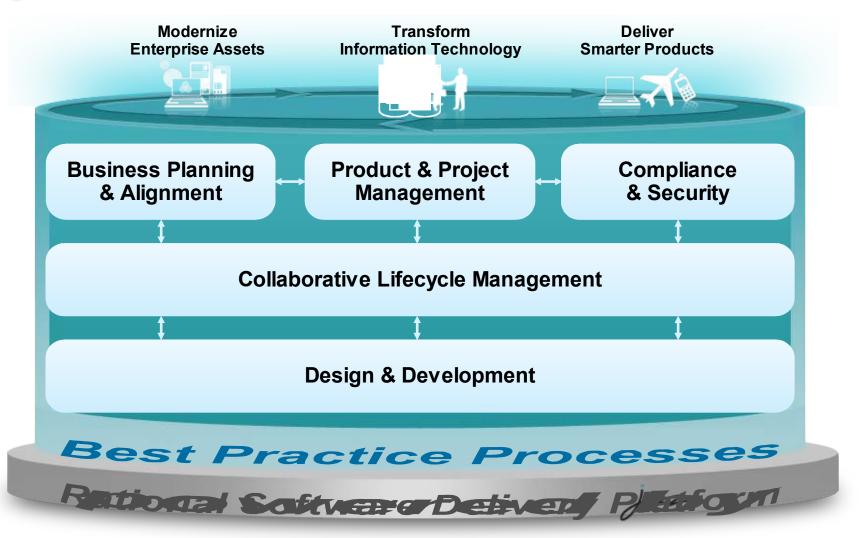
Product Delivery Performance Improvement





Collaborate and integrate service creation across the entire lifecycle

Empowers teams to simplify, automate and govern service creation

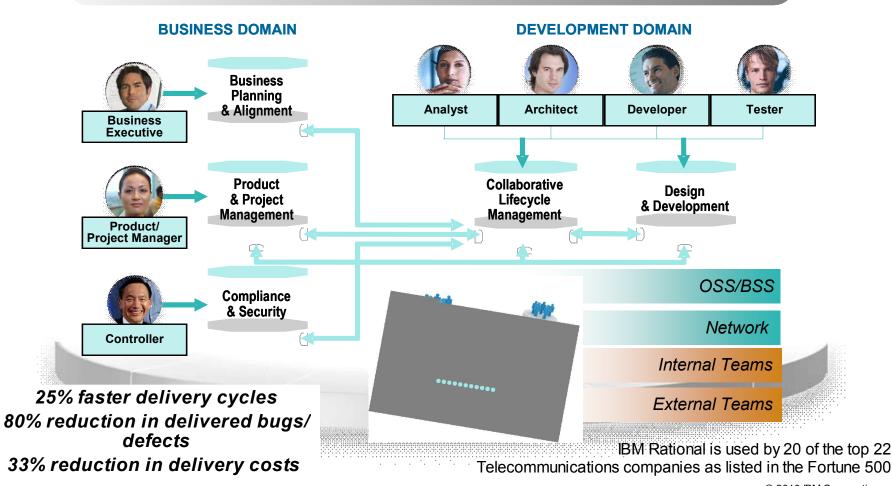






Collaborate, automate and report across internal teams and external suppliers

Product Idea → Product Concept → Product Launch → Profitable Operations takes too long, costs too much and lacks sufficient quality



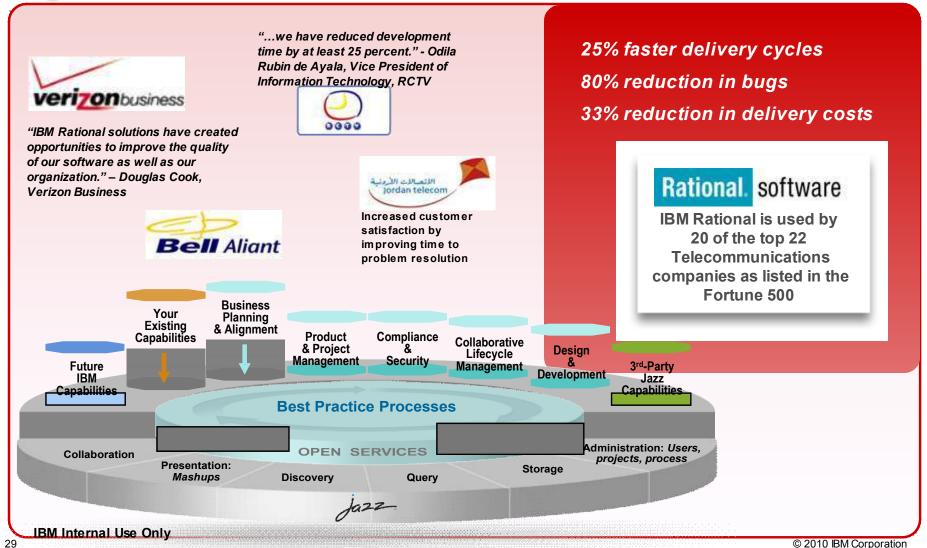
28





Provide compelling product delivery performance improvement (PDPI)

Building better software, faster, despite ever-changing business goals







Service Execution and Exposure

Assemble, deliver and expose value added services quickly

Provide a **high-performance execution environment** for converged services

Centralized, real-time information on the capability, availability, and willingness of users to communicate

Secure, third party access to network services (e.g. location, presence, call control)

Enable **connectivity to IMS networks** as will as some reference points for functions such as billing

Integrate content delivery into existing application portfolios

The time to market for new service is reduced significantly — by up to 90% (Bharti)

Delivers innovative services to ~40M users by exposing network service capabilities to enterprise and 3rd party developers (Sprint)

Provide a "Carrier Grade"
Application Platform with
99.998% availability (Ap Server)





Accelerate application development and integration

Service Execution Software Stack

WebSphere Presence Server

Mobile Portal

IMS Connector

Standalone, carrier grade IMS-compliant presence server Consolidates presence information across disparate devices, applications, and network elements

IBM ISV Partner Applications / Services

Service Provider Java SIP Service Applications

External Web Based Applications

Presence

Server

Mobile Portal Accelerator

WebSphere Portal extension Develop device independent content to over 5000+ devices

Delivers integrated interfaces for connection to IMS network elements Diameter-based

WebSphere IMS Connector

Application Server

WebSphere

HTTP Stack

TCP/TLS Stack

WebSphere Telecom Web Services Server

J2EE Servlet / JSR289 Servlet Converge Container

Portal

XDMS

Industry standards based service exposure of telecom network capabilities via Parlay X Web Services Provides single point of access for 3rd parties including policy-driven AAA security. SLA enforcement and more

WebSphere XML Document **Management Server**

Telecom Web

Services Server

ESB

Legacy Protocol Service Platform

0

SIP Stack

UDP Stack

Stores XML documents such as group lists, user profiles, contact information, authorization rules, policy data, etc. Control information privacy with flexibility

WebSphere ESB **Media Extensions**

Media objects can be integrated with business processes Dynamically invoked media processing based on media content and business process model

WebSphere **Media Extensions**

Media objects can be integrated with business processes

Dynamically invoked media processing based on media content and business process model

communications with subscriber mgmt and billing systems

WebSphere Application Server

"Carrier Grade" Application Platform with 9.9998% availability Built-in converged J2EE SIP/HTTP container for composite voice and web applications

31





IBM WebSphere Application Server

Optimized for Service Provider Requirements

Shared platforms and common management tools

- Reduce operating costs
- Flexibly meet changing customer needs

Built-in converged J2EE SIP/HTTP Container

- Reduce Design Complexity
- Seamlessly manage and monitor composite applications

Built-in proxy server

Simplify deployment and improve service availability

Applications & Enablers (ISVs and/or home grown)



WebSphere Application Server

Enablers Presence Server XML Data Manager TWSS

Converged HTTP/SIP Container

Converged HTTP/SIP

Carrier Grade (XD,ND)

- SIP/HTTP Performance Management
- Sophisticated SIP Overload Control and Policy mgt
- Synchronous Data replication
- Enhanced High Availability
- Enhanced SIP App performance
- Faster Failover speed

IMS Connector







Providing a highly available platform helps ensure customers will not experience service delays or performance degradation

Open standards-based development environment

- Reduce application programming model complexity
- Lower development costs

Carrier Grade Application Platform

- Provide sophisticated clustering
- Load balancing that is "IMS Ready"

High-performance transaction engine

Supports building, running, integrating, and managing dynamic composite services

Service management linkage

- Sufficient software probes for supplying industry leading management systems with statistics and data for performance, faults and QoS
- Handling failover, recovery





Market Leader Success Story: Service Execution

WebSphere Application Server

Challenge

AT&T needed:

- A platform for deployment of next generation wireline services
- A carrier grade platform for creation and integration of next generation services

Solution

- Hardware, software and services to support functional, integration and performance test to meet AT&T's carrier grade requirements
- Demonstrates the value of reusable eTOM business processes to accelerate SOA migration
- AT&T is using IBM WebSphere Application Server and BladeCenter systems as a Session Initiation Protocol (SIP) service logic execution environment platform to develop mission-critical services for deployment on AT&T's IP-based network.



Benefits

- Standard platform for development of next generation services
- IBM and AT&T collaborated on a Super Catalyst project for TMF Dallas for Digital Content management that was delivered in about 8 weeks using IBM's SOA Software products

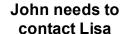




Create aggregate services, incorporating centralized real-time network and enterprise-based information

WebSphere Presence Server

John is looking for the best way to contact his coworker Lisa





John uses a Presence-Enhanced **Phonebook**

John uses his company's Service Providerhosted corporate phonebook.

He sees:

- ➤ Lisa is away from Instant Message.
- Lisa is not on her desk phone.
- Lisa is actively using her cell phone.

IBM WebSphere Presence Server

IBM Lotus Sametime Gateway



An enterprise IM system knows Lisa is away from her desk.





A wireline PBX



He leaves a message

on Lisa's cell phone



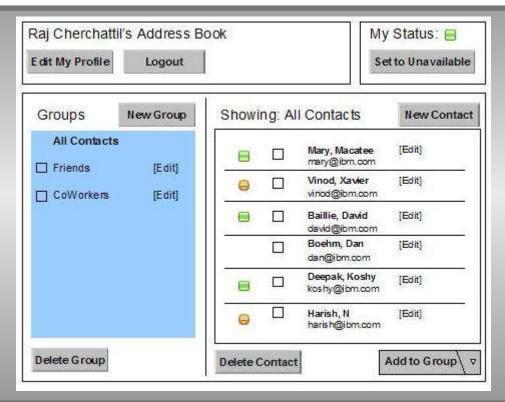




Integrated presence-enabled-phonebook

Network based information & common intelligence used across applications and vendors with WebSphere Presence

A North American Service Provider uses a Network Address Book to show aggregated information



Reusable Information

Information is centrally stored in the XDMS. This includes:

- Group lists
- Profile information
- Authorization policies

The information can be used by any application, such as

- Messaging
- Conferencing
- Call routing

Presence

Presence information is pulled from the centralized Presence Server and can include various devices or applications, such as mobile, PC, or instant messaging status.

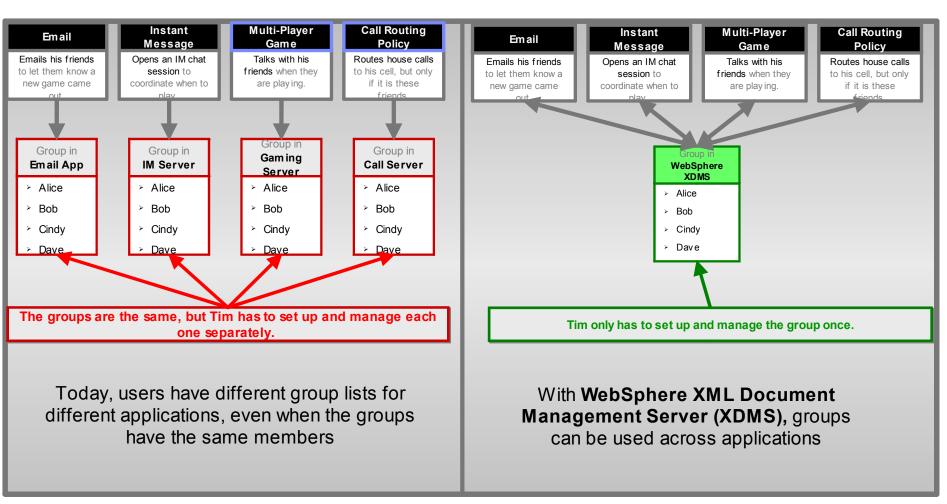
Enhancements such as reusable information, presence, and click to X provide addition end user value to existing services such as Network Address Book.





Ease the delivery of network stored information to a wide range of entities and composite services and applications

Standardized access to XML documents such as group lists and profile information







Secure access to Network Services using SOA/Web 2.0 principles

WebSphere Telecom Web Services Server















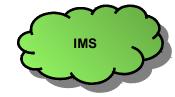
WebSphere Telecom Web Services Server





37





- IBM's WebSphere Telecom Web Services Server provides:
 - Secure, industry-standard Web service exposure of telecom network capabilities
- Enables highly personalized services through policy-driven execution and service level agreements
- Extensible design facilitates rapid development of new services for 3rd party exposure and Web 2.0 delivery
- Web 2.0 mashup tools to help create, deploy and share customized Web applications faster and better

IBM's WebSphere Telecom Web Services Server provides secure, industry-standard Web service exposure of telecom network capabilities





Success Story: Service Execution and Exposure



Challenge

- Expose core telecom capabilities such as SMS/WAP/Calling, and their IMS network to internal employees and external users
- Use Web 2.0 as a way to build Web/ Telecom combined applications among groups of people, allowing them to share, collaborate on projects/services
- Generate new and market leading revenue streams

Solution

 IBM Web 2.0 framework with WebSphere Telecom Web Services Server exposing services to Lotus Mashup tools



Benefits

- Chunghwa Telecom sponsored a university contest to develop next generation applications
- By providing secured, controlled access to network information and exposing network services as web services
 Chunghwa Telecom will be able to offer new services to its existing customers and service providers and address the Long Tail market





WebSphere IMS Connector delivers out-of-the-box interfaces for IMS applications

Delivers pre-built interfaces for connection to IMS

- Support of IMS Application Server reference points
- •Plug-in addition to WAS

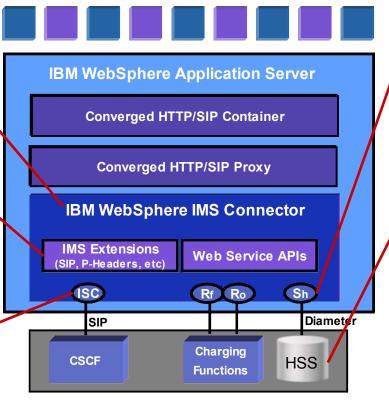
Provides the following WAS enhancements

- •IMS Security Trust Association Interceptor (TAI). Taking advantage of the authentications performed at the boundaries of SIP and HTTP networks.
- Provides SNMP agents for WAS management

SIP based IMS Service Control

•ISC reference point support •Enabling interaction with IMS Call Session Control Function (S-CSCF)

Applications & Enablers (ISVs and/or home grown)



IMS Core Network Elements

IMS Application Server Diameter support

- Web Services access for Diameter interactions
- Reduces the programming model complexity

Diameter based interface for IMS subscriber management and billing

- Sh interface supports HSS (Home Subscriber Server) based Subscriber Profile management
- Rf interface supports off-line charging for post-paid billing models
- •Ro interface supports on-line charging for credit and pre-paid applications





Integrate content delivery into existing application portfolios

Dynamic Routing

Look inside content properties to make routing decisions

Mediation

Requests and responds to partner applications with connectors/adapters

Transformation

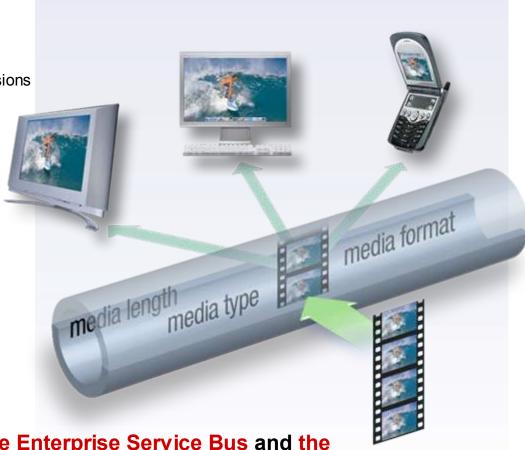
Implicitly converts content from one format to another

Transport

Implicitly moves content from one location to another

Persistence

Ensures service flow and content delivery



Media Extensions for IBM WebSphere Enterprise Service Bus and the Media Hub Workflow Builder to provide unique digital media functionality for SOA





Customers Realizing Smarter Business Outcomes

Accelerating new services and business models

Using IBM Idea Factory to accelerates the Innovation Life Cycle

China Telecom

Increased new service ideas by 122% and productized services by 800%



Using the IBM SPDE Framework to deliver innovative services and mobile content

Bharti

•80M subscriber base growing 2.5M per month •1.2M unique portal users/ day



By exposing network service capabilities to enterprise and 3rd party developers

Sprint

Delivers innovative services to ~40M Sprint-Nextel users



By using a carrier grade platform for creation and integration of next generation media services

AT&T

Working with IBM, delivered a TMF Super Catalyst project in 8 weeks



Using an intuitive web application that provides the user with a converged services experience

Vodafone

Teamed with IBM to develop a new revenue generating Social Networking Application



Using the IBM SPDE Framework as a pilot for service creation and execution

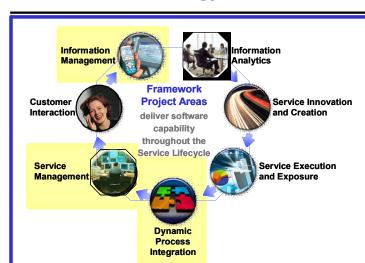
Swisscom

Proved the architecture facilitates the rapid assembly of innovative services



41 IBM Internal Use Only © 2010 IBM Corporation





Operational and Network Efficiencies

Expand sources of innovation and shorten development cycles

Dynamic Process Integration

Exploiting Business Process Management and SOA to achieve business agility and reusable services

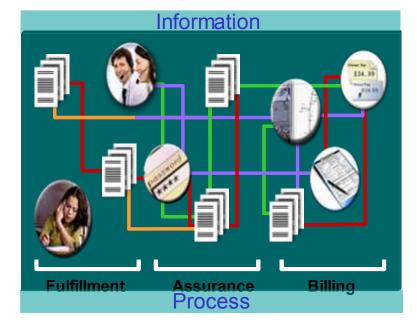
Service Management

Improve the service quality of next-generation content and application-based services, while reducing operational costs and the risks associated with today's more open networks

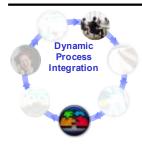
Information Management

Integrate silos of information and make the information available in a relevant, timely way to the business processes and LOB applications to improve operational efficiency

Order to Cash







Dynamic Business Process Integration

Streamline integration of OSS/BSS processes

Jump-start delivery of new products & services by connecting back office operations to customer service.

Role-based collaboration on processes, perform and manage human tasks, manage key performance indicators, & adjust business policies.

Analyze, document and deploy business processes with minimal IT involvement. Streamline workflows and automate escalations & exception handling.

Centralize, standardize and automate compliance and regulatory processes to reduce costly exceptions and lowering risks

Accelerate Time to Value for Initial Build by up to 64% (Mobitel)

Streamline Order Management with 90% Straight-thru-Processing (SWISSCOM)

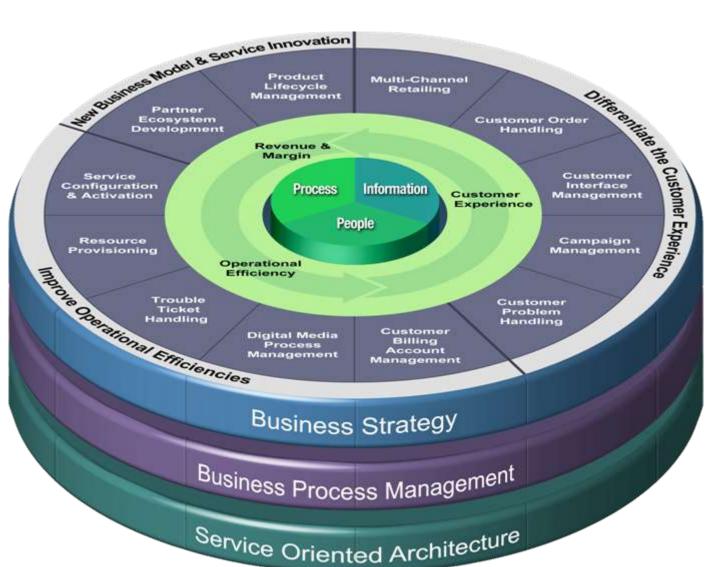
Reduced time to market for new services up to 85% (Globe Telecom)

Reduce monthly billing from 10 days to 36 hours (mBlox)





Achieve business agility with BPM powered by Smart SOA



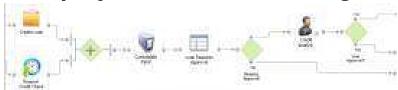




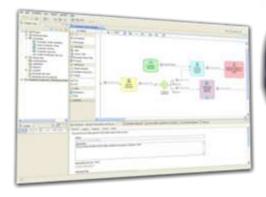
WebSphere Business Process Management

Continuously optimize key business processes

Deploy, Execute, and Change



Model and Simulate





Monitor, Analyze, Predict and Act









Analyst

IT Architect



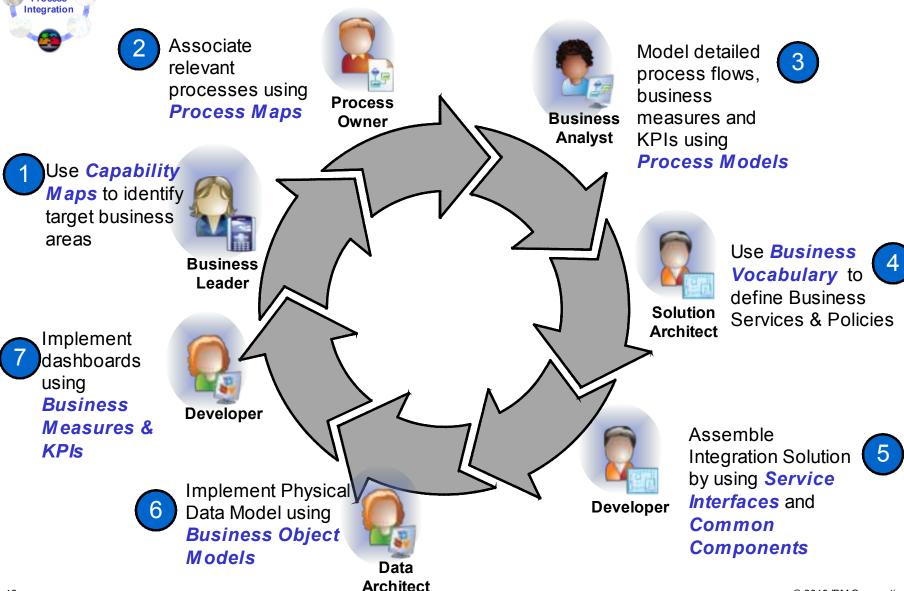


IT Leader





BPM solution delivery using Telecom Content Pack



46





WebSphere Telecom Content Pack v7.0

Telecom Solution Assets for WebSphere BPM

Configurable & extensible BPM solution assets for fulfillment, assurance, billing, customer interaction, inventory, catalog and media processing; Based on eTOM, SID, NGOSS

standards

Capability Models

Capability Maps & Process Maps align business strategy with process execution

Based on eTOM Process Framework

Common Components

Common Services & Utilities enable interoperability with the application ecosystem

Based on OSS/J, MTOSI & IBM's Best Practices

Process Models

Process Flows & Business Measures simulate human workflows & automate processes

Based on eTOM Process Framework

Business Vocabulary

Repository of Business Concepts, Terms & Relationships to ensure consistency

Based on SID Model & IBM's Best Practices

Service Models

Service Interface & Schemas facilitate creation & assembly of process implementations

Based on SID Model & IBM's Best Practices

Business Object Models

Conceptual Data Models to provide a foundation for information management

Based on SID Model & IBM's Best Practices

BPM Solution Scenarios

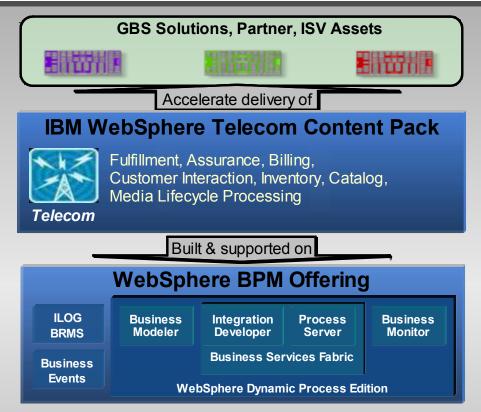
Order Feasibility, Incidents & Problem Management – Includes UI Forms, Dashboards, Process Implementation





Improve time-to-value for telecom solutions

Using IBM Telecom Content Pack (TOCP) for WebSphere BPM



WebSphere Telecom Content Pack

- Pre-built solution accelerators that speed time to market for Telecom solutions.
- With V7, WTCP now available on WDPE, WebSphere Business Services Fabric or WebSphere Process Server
- Based on TMForum standards and IBM best practices
- Provides vendor independence and neutrality (one of the most important characteristic of an NGOSS Technical Neutral Architecture (TNA)

Business Benefits

- Top line growth New differentiated products/ services assembled from business services and pre-built industry SOA content
- Reduction in cost Optimize IT asset reuse and reduce time to market for industry SOA solutions

"IBM transformation solutions include WebSphere Business Services Fabric (WBSF) and Telco Operations Content Pack (TOCP) to enable the assembly of existing and new IT assets into business process management (BPM) and SOA-based, reusable, components." - Gartner Dataquest Insight: Operations Support System Market Overview and Strategic Scorecard for Vendors, 2009, 13 January 2010, by Martina Kurth

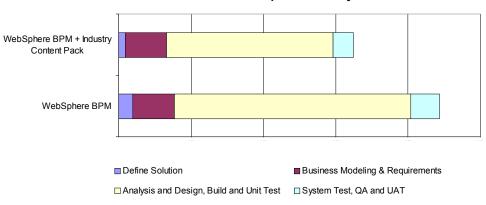




Gain early ROI with Telecom Solution Assets

WebSphere Telecom Content Pack for WebSphere BPM

ROI Benefit with WebSphere Industry Content Packs *



Accelerates
Time to Build
by ~ 30%

Never start from scratch!

Telecom solution assets baked WebSphere BPM offering

Reusable assets across fulfillment, assurance, billing, customer interaction, inventory, catalog & media processing

- Based on NGOSS eTOM, SID, TAM standards & IBM's best practices
- A key offering under IBM's Service Provide Delivery Environment (SPDE) industry framework

Ready for use and quick customization

Capability/Process Maps from Telecom Pack available at BPM Blueworks

^{*}As per IBM Business Value Assessment exercise; Varies as per client's BPM solution needs, existing IT applications, etc.





ILOG offering for Telecom

Automate Order Management & Customer Facing Interactions

Optimize Network Resources & Workforce Management

Monitor Services

Powerful Business Rule Management System

Build or select best offers, deploy flexible pricing and promotions, streamline order management, enable loyalty programs...

Efficient Supply Chain Management

Review supply chain networks, position intermediate inventory, minimize transport cost...



Advanced Suite of Optimization Tools

Solves network resource allocation problems. Plan for upgrades, manage workforce scheduling...

Innovative Visualization Tools

Transform insight into action, monitor networks, results, manage large sets of data, build intelligent dashboard to monitor operations...





Achieving business agility with dynamic process integration

Using BPM, increased customer satisfaction with better problem handling resolution

China Mobile - Shanxi
Reduced time to resolve
customer service calls
from two weeks to less
than one hour



Using BPM & eCommerce solutions to deliver new business model

GridIT

Creating new customer self-service commerce platform



Decoupled their OSS from their network to facilitate bringing new services to market.

TELUS

Introduced new & exciting services (IPTV) to customers



With BPM solution, sped delivery of new services with automatic provisioning of ADSL

Telefónica São Paulo

Increased # of ADSL customers with faster delivery



By integrating
OSS/BSS processes and
standardizing on
WebSphere platform

Mobitel

Teamed with IBM to develop a new mobile payments system - Moneta



Next generation Order Management System based on ILOG BRMS

Swisscom

Achieved 90% straightthru-processing



IBM Internal Use Only





Service Management

Provide comprehensive and integrated management of services and infrastructure

Optimizing service quality and focus on the customer experience

Managing the increasingly **complex network** to streamline operations

Maximizing the **value of IP and IT assets** to minimize the cost of ownership

Brings together **energy management** with operations to create smarter operations.

Manage next generation 4G LTE Networks

\$4.8 - \$7.2M in untapped revenue discovered in one day with Tivoli Netcool

\$23.5M Annual avg. benefit to Communications Service Providers who use Tivoli Netcool

20-30% reduction in energy costs

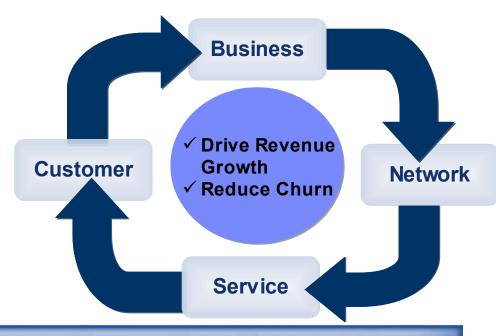




Service Quality and Customer Experience Management

Business Drivers

- Focus on customer and quality to reduce churn and improve customer satisfaction
- · Launch innovative new services quickly to
 - Capture market share and increased revenue
 - Ensure positive first-time user experience to improve new service uptake



Service quality, SLA and customer experience management – benefits

Drive revenue growth

- Bring new services to market quickly with prepackaged SQM modules for IPTV, VoIP, SMS, Voicemail, DSL, HSDPA, Roaming, Blackberry
- Evaluate and increase service usage
- Offer SLAs to retain and attract corporate customers
- Target new services to profitable customers
- Design campaigns that generate the optimal use of the network and content

Reduce churn and improve customer satisfaction

- Provide instant, relevant customer experience information to Customer Care
- Automate root cause analysis of service performance problems
- Prioritize network issues by customer/business impact
- Measure service quality experienced by specific enterprises and subscriber demographics





Improve customer experience with real-time monitoring data

A world-leading telecommunications company

Challenge

The business, a global telecommunications company, wanted to take steps to provide visibility into the actual experience delivered to end customers, and prioritize customer experience issues across the organization. Existing management tools within the organization did not provide a customer centric view of issues but primarily from the network perspective. With many problems not being network related, this left a significant gap, leading dissatisfied customers to take their business to competing companies.

Solution

Working with IBM, the company performed a proof of concept for a customer experience system using passive probe data to monitor trends and issues in real time. Using IBM Tivoli® Netcool® Customer Experience Manager software it is possible to navigate the customer experience from a number of perspectives (e.g. customer, customer group, service, device, location) to proactively monitor the customer experience, and localize customer issues rapidly. Intelligent customer experience reporting also identified significant revenue discovery opportunities among the existing customer population.

Benefits

- Provides increased insight into the customer experience, encouraging upselling and helping to increase revenue streams
- Identifies customer issues in real time, enabling the business to resolve problems before they are reported
- Empowers customer facing organizations to knowledgably interact with their end customers base, thereby driving customer satisfaction and brand loyalty

\$4.8 - \$7.2M untapped revenue

In one day's data for 6 million subscribers, the wireless operator uncovered an estimated \$4.8 - \$7.2M worth of untapped annualized revenue for customers who were unable to access and use the operator's data network.

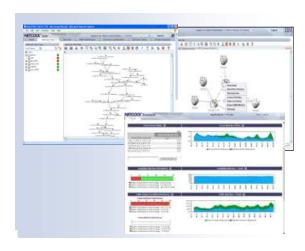




Fault and Performance Management

Business Drivers

- Improve operational efficiencies
- Reduce capital expenditures
- Improve staff effectiveness
- Embrace new frameworks such as SDP, IMS and SOA
- Drive convergence of fixed/mobile and telco/IT/media



Fault and Performance Management– benefits

Tivoli Netcool Customers can benefit an average of up to \$23.5M per year*

<u>Improve operational performance</u>

- Monitor entire services infrastructure to ensure uninterrupted availability
- Gain end-to-end view of network performance
- Conduct rapid root cause analysis

Manage complexity

- Support for complex, multi-technology/vendor wireless, wireline/IP and converging network infrastructures
- Receive automated alerts based on thresholds
- Visualize topology and target fault isolation

Minimize new capital expenditures

- Identify network bottlenecks and capacity planning issues
- View historical and predictive utilization across infrastructure
- Provide key customer visibility of network utilization and trending

Accelerate time to market with new technology support

- Access comprehensive network interface library
- Leverage IBM's Network Equipment Provider relationships
- Standards-based, scalable solutions





End-to-end visibility and real-time monitoring of the mobile infrastructure

SmarTone



Challenge

With the rapid rise in mobile subscribers in Hong Kong, SmarTone-Vodafone needed to increase operational efficiency and ensure competitive pricing while continuing to deliver high quality service.

Solution

IBM Tivoli Netcool allows SmarTone-Vodafone to monitor business and consumer services across its mobile infrastructure to proactively deliver a high-level of quality voice and data services to customers. The ability to manage its network in real time and anticipate problems is a key differentiator for SmarTone-Vodafone, as it aims to reduce the level of customer churn providing consistently reliable services

Benefits

- Improved customer service for increased customer retention
- Reduced number of events per day—from 20,000 to 4,000 — reducing the amount of time it takes to manage the network by 80%
- Helps staff understand the impact of a service degradation and prioritize time and resources to address critical problems first
- Enables staff to determine which services require additional resources, or alternatively, identify where unnecessary investment is occurring

"Tivoli Netcool software has made an immediate and positive impact on SmarTone-Vodafone's GPRS network. The solution not only integrated easily with our systems and improved the level of service we provide, but has also provided the technological platform to assist us in continuing to succeed in Hong Kong's telecommunications market."

— Mr. KK Luk, Assistant General Manager Engineering and Operations, SmarTone-Vodafone





Asset Management

Business Drivers

- Lower total cost of ownership for each asset
- Improve efficiency
- Converge assets to streamline operations
- Obtain asset visibility and control
- Ensure compliance



Asset Management- benefits

Management of <u>physical</u> network & IT assets

- Routers, DSLAMs, switches
- Base stations, antennas, towers
- Servers, storage, VAS platforms
- Cables, Cabinets, Power Supplies

Full lifecycle coverage

- Planning
- Procurement
- Deployment
- Maintenance
- Retirement

Delivers

- Process optimization and efficiency
- Reduction of stranded/lost assets
- Better service quality
- Superior financial management

Complements inventory

- Increases accuracy
- Stable foundation for logical inventory





Cell Tower Management

Business Drivers

- Passive mobile network infrastructure operational silos
- Service providers use ~60-90% of their energy in mobile network (BTSs, MSCs)
- Data and systems for passive infrastructure lack integration to allow endto-end optimization
- Inability to measure energy end to end to provide a base for carbon management to meet regulations and caps



Cell Tower Management– benefits

- CSP's can reduce costs 20-30% from operational and energy usage improvements with IBM Smarter Tower Operations
- CSP's can integrate operations to provide a competitive revenue opportunity from their mobile passive infrastructure
- CSP's can establish a base to actively management energy and carbon footprint





Smart Cell Sites powered by Netcool and Maximo

A major mobile service provider in Asia Pacific

Challenge

- Rapid growth of cell site infrastructure
- 90% of all energy consumption at cell sites, 50% due to HVAC
- Widely distributed field workforce to support infrastructure
- Government incentives being offered to reduce energy consumption

Solution

Combined Maximo/Netcool solution to for smart energy management

Maximo mobile workforce management solution

Benefit

- Targeted 30% reduction of energy consumption and costs
- Targeted 10% reduction of facility maintenance costs
- Projected savings of \$200M over 3 years



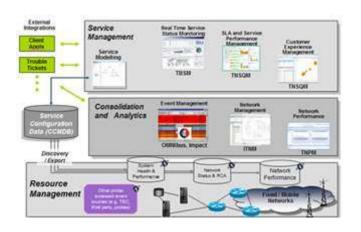




LTE Management

Business Drivers

- Meet demand for increased capacity
- Lower CAPEX and OPEX
- Enable new revenue streams (advanced services)
- Accelerate Time to Market
- Transformation and Convergence



LTE Integrated Service Management- benefits

- Integrated Service Assurance strategy
 - Single point of contact for product groups
- LTE integrated monitoring
 - Event and Discovery Management
 - Performance Management
 - Service Management
- Reduces silo'd management
 - End to end wireless / wireline IP monitoring







IBM is helping service providers optimize their dynamic infrastructure with Service Management



Business Challenges

- Drive down operational expenditures
- Deliver high service quality to retain and grow customer base

Business Results

- Optimized service quality with end-to-end visibility
- Helped contain staffing costs
- Improved process efficiency



Business Challenges

- Deploy engineering work force efficiently
- Reduce outages on critical assets

Business Results

- Saved revenue by reducing churn
- Dramatically improved operational efficiency
- Reduced dependency on internal IT development



Business Challenges

- Offer ICT outsourcing for key customers
- Manage complex contract
- Integrate with many legacy systems

Business Results

- Market share gain with ICT outsourcing
- Improved service management delivery





Customers Realizing Smarter Business Outcomes

Service Management differentiates offerings and improves the customer experience

By deploying a Tivoli Netcool Solution

BT

Achieved 100% availability of critical service with only 5 engineers assigned to oversee environment



The Tivoli Netcool service assurance system for monitoring existing and future wireless networks allowed

Swisscom

To triple the growth of their services and infrastructure without a corresponding rise in headcount



Using Tivoli Netcool software and trouble-ticketing integration

Cablecom

Reduced time needed to correlate a network alarm to the service impacted from 50 minutes to just 10



The Tivoli Netcool end-to-end management solution helped

T-Mobile

To reduce the average number of events by a factor of 100



Using IBM Tivoli Netcool to monitor business and consumer services

SmarTone

Reduced the amount of time it takes to manage the network by 80%



By implementing a Tivoli Netcool solution

Telekom Austria

Reduced fault investigation time by 50% (less than 25min on average)







Information Management

Exploit increasing volumes of customer, service and network information by establishing a foundation for data quality, consistency and accuracy.

Establish a foundation for data quality, consistency and accuracy.

Accurate, complete, **integrated view** of Customer/Product/Service

Manage data and **information lifecycles** from point of creation to final disposition

Protect **privacy** of confidential customer information; conform to regulatory requirements.

Increased analysis, design, and development by 25-50% in pilot exercises

Projected savings of \$73+ million from reduction of databases and storage costs

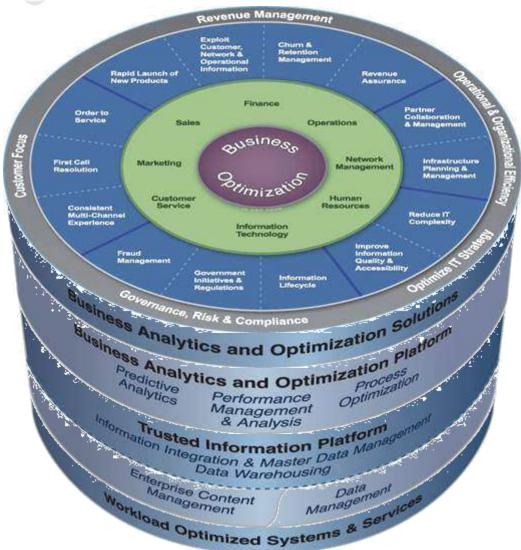
Efficient customer interactions via access to all relevant customer information

Avoid fines and damage to corporate reputation by complying with data privacy laws





Establish an foundation for data quality, consistency and accuracy Information On Demand Solution Architecture



The **Information Agenda** for communications industry solutions is supported by a foundation of software assets

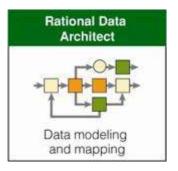


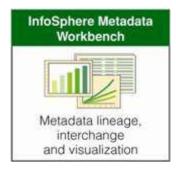


Establish a foundation for data quality, consistency and accuracy

InfoSphere Foundation Tools











In-depth analysis of heterogeneous information – IBM or non-IBM sources

Data-centric analysis of databases, files & enterprise applications for content, quality, and structure

Secure, detailed profiling of fields, & relationship analysis across fields & across sources

On-going measurement & baseline reporting of information quality

Leverage profiling results from Information Analyzer

Create and optimize physical and logical data models

Define enterprise standards to govern data models

Analyze models for conformance

Create glossary models and exchange with Business Glossary Web-based exploration of metadata relationships – InfoSphere, modeling and BI applications

Explore and analyze both graphically and textually

Assess and mitigate change management risk

Support compliance and governance initiatives

Trace data lineage of modeling, BI reports and InfoSphere objects

Design transformation rules to optimize business information

Leverage Information Analyzer profiling results for most complete requirements

Centrally track design decisions for auditing

Define and link InfoSphere Business Glossary terms to physical structures

Accelerate InfoSphere integration job development

Web-based authoring, sharing & management of business metadata

Aligns business and IT goals

Accelerate project delivery via collaboration

Drive information trust across enterprise applications

From any application, click and automatically search glossary





Trusted Information begins with foundation tools

Challenge

- Data quality & consistency
- Lack of trusted information for reporting & BI
- Lack of visibility of the source data for the executive level reports
- Inconsistent terminology within departments and across organization
- Lengthy (days to weeks) impact analysis whenever data changes were being considered

Solution

- IBM InfoSphere Foundation Tools
 - Information Analyzer
 - InfoSphere Data Architect
 - Business Glossary
 - Metadata Workbench
 - FastTrack
- IBM Telecom Data Models Telecom & Retail
- IBM Information Server
- IBM InfoSphere Balanced Warehouse



Benefits

- Central metadata repository links business and technical teams
- Data quality issues easily identified, resolved and tracked
- Business users have a single repository, which assists delivering trusted information
- Project impact assessments completed quickly hours versus weeks
- Increased analysis/design/development by 25-50% in pilot exercises
- Full lineage source system to report provides clear graphical audit trail

"Quite simply, leveraging the power of the InfoSphere Foundation tools will deliver reliable information to the business when and where they want it."

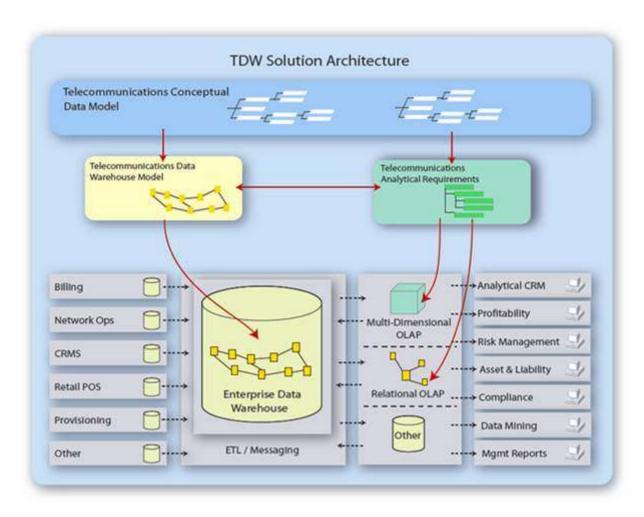
66 IBM Internal Use Only © 2010 IBM Corporation





Telecommunications data warehouse and models

Creating a trusted view of customer/service/network across LOB applications and channel applications



- Common Customer View
- Product Lifecycle Management
- Campaign Performance Management
- Analytical Customer Relationship Management
- OSS/BSS Re-engineering
- Data Warehouse and Data Mart Consolidation

Data model and analytical requirements have been shown to reduce development effort by as much as 50%.





Enhanced Decision Support with Single View of Customer & Products

Challenge

- Subsidiaries need to operate as a single entity
- Customer information stored in multiple systems
- Products are siloed by subsidiary with no cross-selling, up-selling, bundling
- Customized reporting difficult
- Multiple business intelligence systems make enterprise view difficult

Solution

- Single customer view across LOBs
- Common product views across LOBs
- Core model for rapid creation of customized reports and joining of business warehouses
- Common data definitions and structures based on new CRM and billing systems
- IBM Telecommunications Data Warehouse (TDW) Model
- IBM Telco Business Solution Templates

Benefits



- Design phase shortened even in first project
- Easier integration of new data sources
- Source application changes are manageable
- TDW model has a "place" for almost everything
- Data from different sources integrated into one data model
- General Ledger Data into TDW model including financial data from SAP and new analysis for financial reports
- New reporting for top management from multiple data sources for dashboards/ scorecards, performance management, financial and sales forecasting with

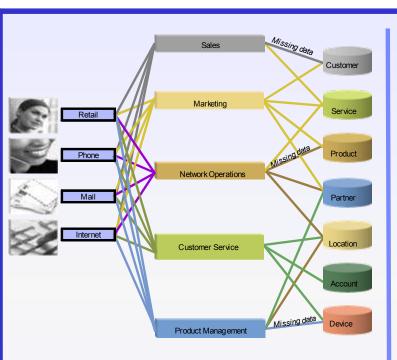
IBM Internal Use Only Cognos © 2010 IBM Corporation





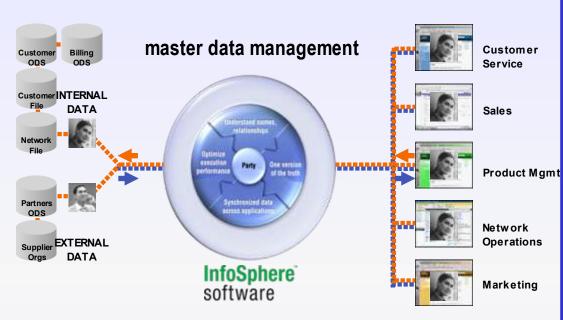
Single View of Customer

Establish an environment for data quality, consistency and accuracy that enables aggregation of all relevant information to create a "single view" of customer



The "Single View" Challenge

- Information about customers, products, services, accounts is incomplete, inaccurate, inconsistent, outdated – due to silos across the enterprise
- Valuable knowledge gained in one part of business not getting to other parts



IBM's Single View Solution

- Consolidate, Operationalize And Deliver Trusted Information
- Deliver right elements of mastered data to applications, databases, data marts, individual users, tools that consume comprehensive, complete, accurate, consistent 'view' to facilitate customer service or make decisions

A Comprehensive Platform For A Single View Of Trusted Information About Customers, Services, Network, etc.





Classify Customers, Reduce Churn, Improve Customer Service

Challenge

- Identify the most profitable customers
- Provide appropriate offers to the right target market
- Reduce customer "churn" and improve customer loyalty
- Improve customer service

Solution

- Delivered consolidated view of customer information across all product lines, to all residential and business customers through all channels (call center, IVR, email, web selfservice, etc.)
- IBM® InfoSphere MDM Server
- IBM® InfoSphere DataStage SOA Edition to publish their master customer information in a



Benefits

- Improved marketing campaigns as a result of updated customer account and relationship information.
- Ability to quickly identify & classify customers at the CSR level resulting in offers that accurately represent segment and customer profile
- Enhanced experience for customer leading to increased loyalty and reduced "churn"
- Reduced administrative costs through improved efficiencies

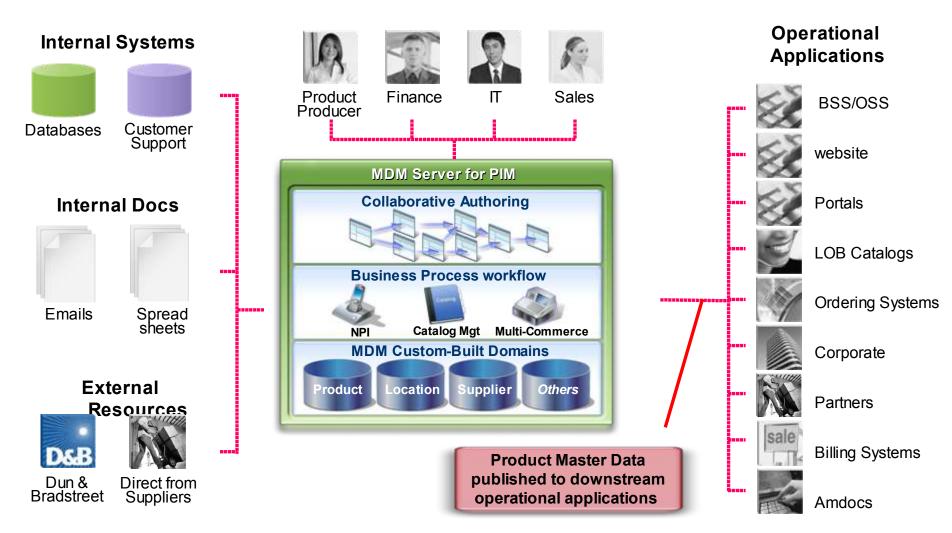
70 IBM Internal Use Only





Single View of Product

Data quality, consistency and accuracy to create a "single view" of product across LOB applications and channel applications







Integrated Ordering & Billing for Mass Market

Challenge

- Order Entry needed highly flexible product catalog to support order entry from Mass Market via call center and web channels
- Billing system could not support promotions being offered by product managers who wanted to offer discounts based on key rules such as product bundles (e.g., customers with wireline service receive a discount if they also acquire wireless service)

Solution

- IBM InfoSphere MDM Server for PIM with a highly customizable product hierarchy (e.g., product catalog supports multiple permutations and combinations of the DSL service)
- Selectica configuration engine
- Pilot implemented for 350 support staff
- Production 4Q09 for 5,000 support staff
- IBM Global Business Services

Benefits



- 7% revenue growth within the pilot
- CSR training reduced from 12 days to 2 hours – significant given 100% annual attrition rates
- Decreased time-to-market for of new bundles/packages from (3 months to estimated 1 month)
- Streamlines the selection and configuration of products to one simple screen
- Significant reduction in the time involved to add and change products and promotions
- Lower IT costs through consolidation of product catalog information.
- Improvement in first call resolution.

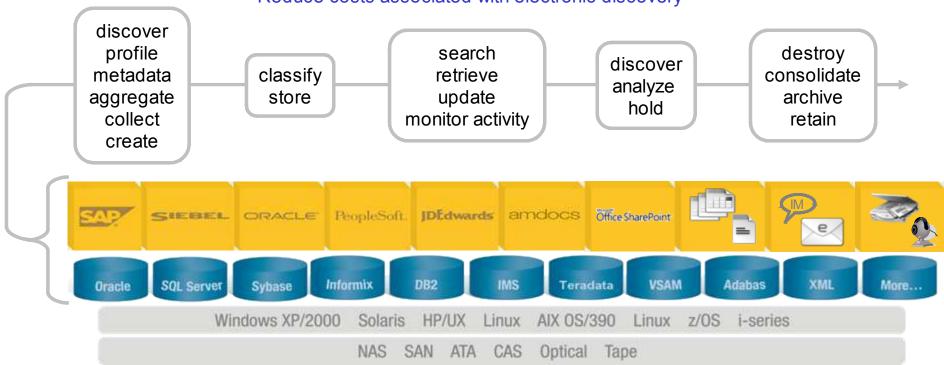




Information Lifecycle

Manage data and content lifecycles from point of creation to final disposition

- Find, identify and verify value of data/information sources
- Eliminate redundant or outdated sources to reduce storage and energy costs
- Automatically classify and assign retention schedule at point of capture or creation
- Eliminate the cost and inefficiency of manual records declaration
- Eliminate risk of retaining information longer than legally required
- Efficiently prove compliance with government and industry regulations
- Reduce costs associated with electronic discovery







Expanded Archiving Strategy Builds on Past Success

Challenge

- Retire 1,140 legacy applications within 4 years
- Reduce administrative and energy costs associated with legacy applications
- Cost-effective management of petabytes of data growth

Solution

- Optim Solution for Application Retirement
- Optim Data Growth Solution (for custom and packaged applications)
- Optim Data Growth Solution for Siebel CRM
- Optim Data Growth Solution for Oracle E-Business Suite
- Optim Mashup
- Optim Development Studio



Benefits

- Projected savings total more than US \$73 million
- Reduce size of production databases and associated storage and infrastructure costs
- Support its end-of-life plan for servers
- Allow access to archived data after applications have been retired

AT&T has already been using Optim for three years and has fully implemented the product on the mainframe side to retire more than 110 applications.

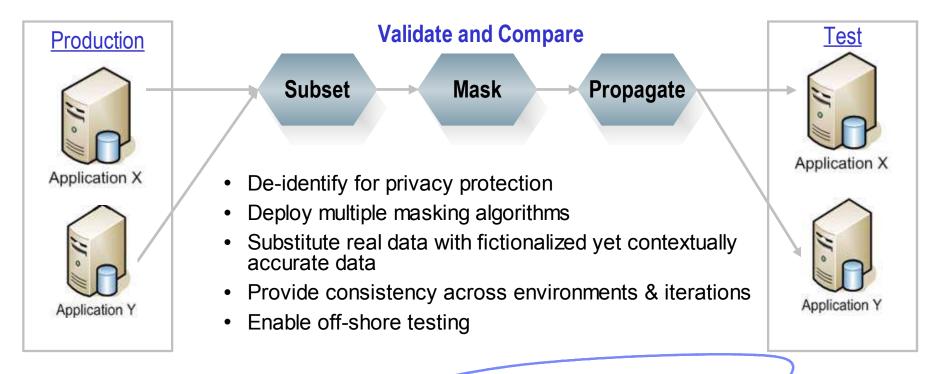
74 IBM Internal Use Only © 2010 IBM Corporation





Data Privacy and Security

Protect privacy of confidential customer information; conform to regulatory requirements



F. Name	L. Name	Credit Card #	ID#
Silvio	Alessi	5298774132478855	254-77-6644
Malia	Radovic	4324115574123654	154-74-7788

F. Name	L. Name	Credit Card #	ID#
Silvio	Alessi	5326458711224956	164-95-3792
Malia	Radovic	4972584612457744	294-09-1849





Reduced Test Data Storage and Faster Testing Cycles

Challenge

- Resource utilization concerns
 - Test data storage demands
 - Test data creation time
 - Need to frequently refresh test data
- Corporate mandates for data security privacy concerns when production data is used in tests
- Difficulties in gathering proper data (from multiple sources) for testing
- Bring new capabilities to market sooner

Solution

- IBM Optim for Test Data Management
- IBM Optim for Data Privacy





- Reduced data storage create right-sized test environments instead of cloning entire production environments
- Development environments are more manageable, speeding the testing process
- Reduced time spent creating new data thereby allowing for execution of more tests
- Enables creation of an unlimited number of test data sets, each with unique ID's to ensure clean testing data

Test data management will reduce the amount of time spent creating new data thereby allowing execution of more tests.

76 IBM Internal Use Only





Customers Realizing Smarter Business Outcomes Information Management

Foundation Tools Telecom Data Models **Telecommunications Data** Warehouse

3 UK

Increased analysis/ design/ development by 25-50% in pilot exercises



Telecommunications Data Warehouse & Data Model

COLT

Out-of-box templates met 80% of business reporting requirements

Optim Solution for Data Growth Tivoli Storage Manager

Bharti Airtel

Audit/regulatory data retrieval requests reduced from 30 days to 4 hours



IBM DB2, Datastage, Business Glossary, Metadata Server, Cognos

Idea Cellular

Aggregated multiple data sources to create a "single version of truth"



IBM Change Data Capture

Bell Canada

Eliminated ETL delays and as much as 40 days data latency



IBM InfoSphere MDM Server for PIM

Qwest

Decreased time-to-market for of new products from (3 months to 1 month)







Differentiate the customer experience

Gain deep customer insights through real-time analytics while providing a seamless customer experience across all channels

Customer Interaction

Enable customer personalization and self care reducing churn and customer care volumes using Lotus and Tivoli

Information Analytics

Analyze data/information from internal and external sources to drive informed decisions and actions that improve customer experience, subscriber churn, campaign management, advertising effectiveness, mobile marketing, network performance, etc.







Customer Interaction

Provide simplified and automated customer service for clients and partners across multiple channels

Simplify and automate **self-serve** for customers and partners across **multiple device access points**

Simplify and automate **customer shop and buy** across multiple channels

Provide a rich, seamless consumer experience to an **application storefront**

Enable **vendor/partner** to self-maintain services online with ease and efficiency

Reducing subscriber churn through improved service quality (CEM)

Lowers cost of providing quality customer service

Supports 1000s of mobile devices

Enables customers to buy and configure services online with ease and efficiency

Improves cross-selling through integration of customer-facing processes

Increases Average Revenue Per User (ARPU)

Enables new revenue streams with 3rd party applications





Synergies and complements of IBM's integrated software industry solutions deliver exceptional customer experiences

Commerce

Exceptional

Web

Experience

Social



- Portal as Presentation (View Layer and Aggregator / Integration Services (On-the-Glass)
- Commerce as Business Logic Layer (and Integration Services, calling back-end systems)
- Non-Commerce functions that are in Portal stack:
 - Personalization Rules
 - Document Management

Portal

- Multi-Device or Wireless (Mobile Portal),
- Collaboration
- Content Management
- Web2.0 (AJAX, JSON, REST).

Consistent, clientcentric experience

Commerce - WCM

- WCM to manage Content Spots and e-Spots in Commerce
- E-spots are connected to campaign rules for dynamic targeting and personalizing
- Manage articles, About Us, FAQs, and other static pages on the site
- Manage catalog-related data such as product description and images
- Content is created and managed in WCM and synchronized with Commerce via the WWCM API or with RSS/Atom Feeds (or WCI)

Web Content Management

Commerce - Social

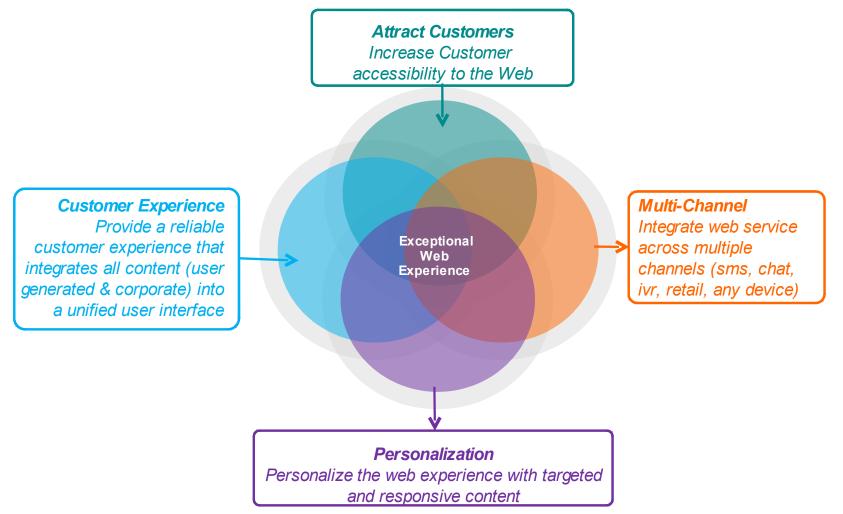
- Integration of social media and communities
- Effective display / proper location of social content on product page
- Integrated Product/Category Blogs, Wikis/Sobial Parpfilesion





Exceptional customer self service: "Have you checked the Portal?"

CSPs leverage self service to drive cost savings, operational efficiencies, revenue increases, and improved customer satisfaction







Exceptional user experience with Mobile Portal for customers on-the-go

Simplified customer self service at Verizon Wireless

Goals

- Deliver value to customers
- Exceptional user experience to customers on-the-go

Business Drivers

- Timely adoption of smart phones
- Promote mobile web growth and data usage
- Reduce call center costs via customer self service
- Support for diversified handsets and custom browsers
- Cross sell/Up sell (ring tones/ring back tones, games, etc)







IBM Internal Use Only





Exceptional user experience for customer self-service with Websphere Portal

Intuitive customer self care at a global Communications Service Provider

Challenge

- Allow easy customer access to value added services.
- Eliminate fragmentation of services, caused by different web portals/applications, via a unified page & consistent look and feel
- Promote new value-add services to customers while maintaining subscriber growth, increasing revenue and improving lovalty

Solution

- B-to-C portal that allows subscribers to view all their services through a common access point.
- 'Product Portal' provides a single user view
- 'Family Portal' presents a view for multi-line accounts
- Includes a web 2.0 experience w/AJAX to drive the interface that accesses the user's data

Business Benefits

- New efficiencies and increased flexibility
- Improved client enrollment and increased adoption of new service offerings by presenting all options on a consolidated page
- Significant IT and business value through cost savings and the creation of reusable components.
- Reduced time-to-market for future products by providing reusable components

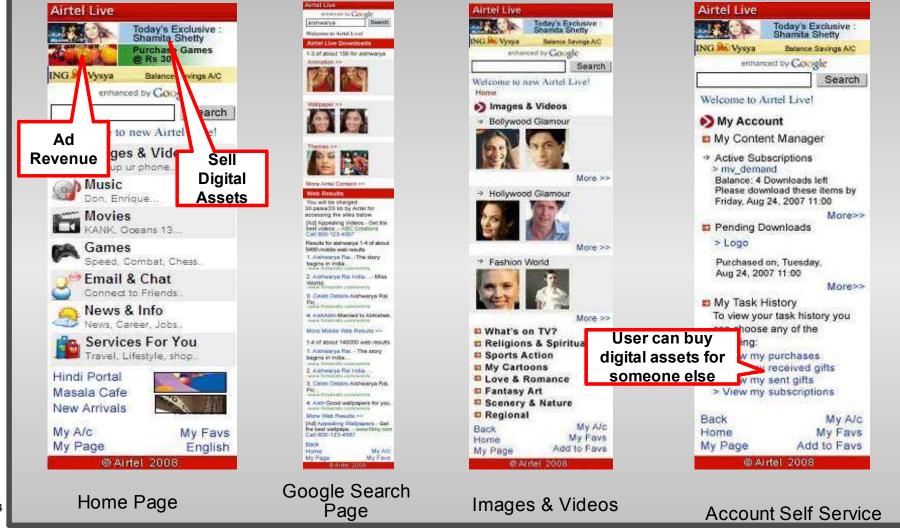
83 IBM Internal Use Only © 2010 IBM Corporation





Portal plus Mobile Portal delivers exceptional user experience to thousands of different devices

Mobile customer self service at Bharti Airtel







Simplify and automate on-line shopping across multiple channels

WebSphere Commerce easily supports complex Telco offerings and transforms the customer shopping experience



- Supports the sale of devices, plans, and sales as part of a single integrated experience across multiple channels
- Personalized Bundles

Integrated Social Commerce

- Embrace active participation and community
- WebSphere Commerce incorporates social interaction, community, and consumer driven content into the shopping experience

Web 2.0 Store Model

- A Natural Shopping Experience keeps customers on the path to purchase
- Web 2.0 dynamic interfaces accommodate different buying styles, motivations, and criteria





Support a Rich Digital Media Shopping Experience

- Cross-sell your digital media, devices, plans and services
- Aggregate content from multiple providers
- Easily integrate Digital Rights Management solutions

Productivity Tools

- High performance processes for the way customers want to do business
- Advanced purchasing and productivity tools
- B2B Capabilities: RFQ, Support for Contract based pricing, terms, and conditions, organizational modeling

Precision Marketing

 Precision marketing provides targeted information and recommendations at key decision points throughout the purchase process (and across channels)





Innovative, personalized, automated, social commerce differentiates the customer experience

A global communications company leads with e-commerce

Challenge

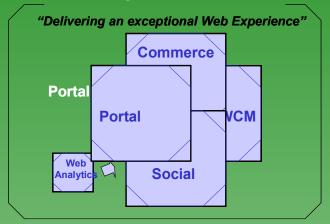
- Serve customers on the web
- Engage customers to build relationships
- Speed roll out of new promotions, products, and features projected to increase on-line sales
- Optimize purchasing paths with increased flexibility
- Expand company's network of Partner Co-Branded Web sites and add new on-line properties

Solution

WebSphere Commerce solution leverages the benefits of one platform with a set of common assets that can be used to support all web and telesales channels

Benefits

- Improved web experience
- Optimized web sales and conversions rates and
- Automated web self service to deflect customer service calls
- Enhanced user loyalty
- Increased up-selling and cross-selling opportunities
- Enables user communities and social networks to improve site 'stickiness'







Application Storefronts provides rich, seamless consumer experience

Using IBM WebSphere Portal and Social Commerce



WebSphere Portal provides an exceptional user experience

- Commerce features for personalization, cross-sell, upsell, intelligent cart
- Applications combine widgets from multiple sources: industry, internet, enterprise and personal widgets
- Applications run across multiple devices: desktop, mobile phone, TV, etc.
- Integrated community for collaboration, feedback and ratings





Application Storefronts drive new revenue opportunities At an Asian Telecom

Challenge

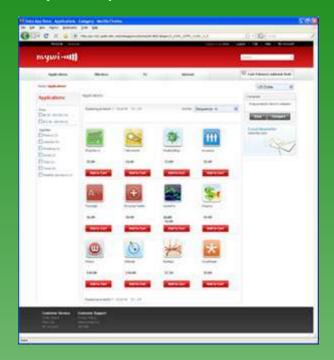
Provide a portal that would enable consumers to buy content and applications across all three major wireless telecommunications companies served in the geography. Product set includes ring tones, games, wallpapers, and telecommunications applications such as ring back tones and location based advertising

Solution

- Phase 1 implemented WebSphere Commerce and WebSphere Portal
- Phase 2 expanded the footprint with WebSphere Mobile Portal to provide an optimized UI for users wanting to buy services directly from their mobile devices

Benefits

- Enabled marketing and sales of digital assets
- Increased Average Revenue Per user (ARPU)



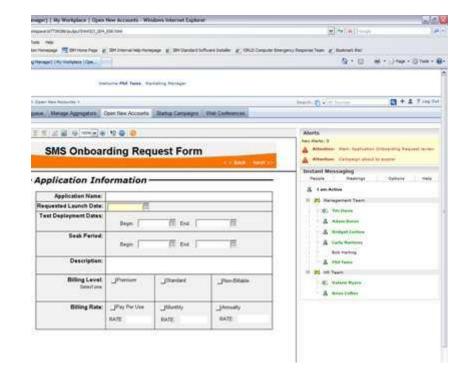




Enable partners to on-board and self-maintain services online with ease and efficiency

Lotus software solutions extends the value chain

- Agile product innovation and creation accelerate product/service innovation (frameworks discussion), 3rd party partner access
- Defect reduction Forms used consistently as a means to contain and control high volume of critical information needed to design and deploy services in a high quality manner
- Automated workflow Streamlines communication of critical information through the organization. Staff is only needed at specific steps (e.g. additional data entry, review, approval, etc) and is then diverted into processes via alerts.
- Role-based delivery Tasks and alerts are served to individuals according to where and when they are incorporated in the execution of the core processes
- Collaboration In the even that there are exceptions, in stream communications methods are incorporated to get the processes back "in the box"
- Dashboards and reporting As all work is now moving on ESB, state is visible across the value network and can be rolled up to dashboards to provide insight and remediation opportunities to management.







Extending enhanced customer experience to partners and large customers

Sprint facilitates 3rd party custom integration

Challenge

- A strong push by their large customers and partners to directly consume Sprint services as SOAP API's.
- This allowed the customers/partners to provide custom integrations within their own applications

Solution

- Build on Sprint's plan to simplify and enhance customer experience and extend it to our "service" consumers
- Enables vendors to onboard and begin offering their services with ease and efficiency
- Provide service consumers "Simply Everything" in a consistent manner
- Create a new Sprint standard Web Services Integration Architecture

Benefits



Complexity Management

 Automates workflows and streamlines communication of critical information through the organization

Agility

- Repurposes Business Processes or Discreet services on demand
- Accelerates product/service innovation

Customer Focused

 Consistent customer facing interfaces and standards by way of publication

Financial Efficiency

Cheaper time to market thru reduction of time to deliver

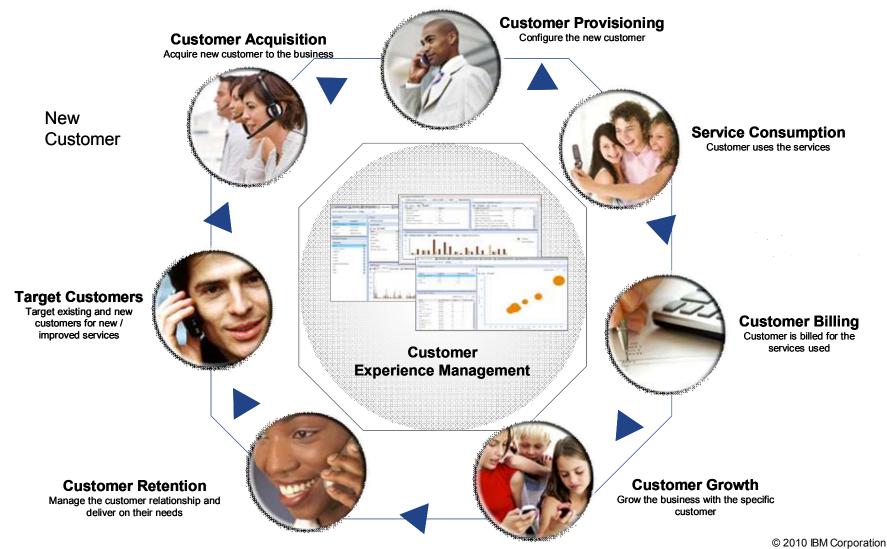
Business Effectiveness

Tighter alignment to the business strategy, more
 offective support based on reduced complexity of





Customer Experience Management spans the customer experience lifecycle





Value of Customer Experience management

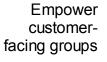
Reduce churn

Improve customer satisfaction





Ensure successful launch of new services and user devices









Control operational and investment costs





Protect and increase roaming revenue



Our World-Class Package



Global scale & reach



Comprehensive global business services

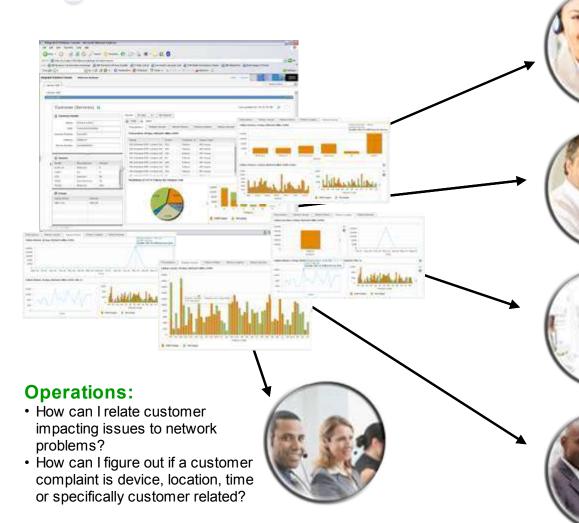


Innovation driven





Customer Experience Management using network transactions to improve customer interactions



Customer Care:

- How can we show our customers that we understand their individual quality issues?
- How can we correlate more individual customer issues to known service quality problems?

Account Managers:

- How do I track a single user or user group within an account?
- How do I authenticate concerns regarding quality?

Marketing:

- View Service Usage by region, customer demographic, time of day?
- How can I check the effectiveness of marketing campaigns?

Service Managers:

- How are my services doing against other dimensions like location, device and segment?
- How can I analyze my service delivery trends by customer and in aggregate?





Customers Realizing Smarter Business Outcomes

Delivering exceptional user experiences

By exposing network service capabilities to enterprise and 3rd party developers

Sprint

Delivers innovative customer services to ~40M Sprint-Nextel users



Using the IBM SPDE
Framework to deliver
innovative customer services
and mobile content

Bharti

- •80M subscriber base growing 2.5M per month •1.2M unique portal
 - 1.2M unique porta users/ day



Using an intuitive web application that provides the user with an enhanced converged services experience

Vodafone

Teamed with IBM to develop a new revenue generating Social Networking Application



Promotes mobile web growth and data usage while reducing call center cost via customer self service

Verizon

Teamed with IBM to deliver a Mobil Portal platform







Information Analytics

Analyze data/information from internal and external sources to drive informed decisions and actions.

Apply analytics to identify trends, understand behaviors and purchase propensities

Utilize analytics and business intelligence to identify and proactively **retain valued customers**

Apply sophisticated analytics to provider-controlled data/information to achieve carefully **targeted customer interactions**

Employ analytics to identify existing and potential sources of **fraud**

Analyze network performance and develop **models to** optimize network performance or plan for network upgrades/expansion.

Identified unprofitable buyer segment; implemented program to avoid customer acquisitions of this type

Establish detailed customer profiles (accessible by 20,000 CSRs) to enable up-sell cross-sell

Campaign conversion rate of 4% improved to 12% using predicative analytics

Established single point & process for evaluating potentially fraudulent accounts

35% reduction of spare capacity





Customer Analysis

Apply analytics to identify trends, understand behaviors and purchase propensities



Customer data:

Demographics Products/Services



statistics - customer segmentation, sales trends, fraud analysis, customer satisfaction, customer interactions



Transaction & billing data:

CDRs, SMS, MMS, mobile internet, ...

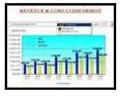


modeling – preferences, buying propensities, customer lifetime value, capacity planning, product strategy



Interaction data:

Website usage, call center interactions. email, call logs



reporting – APRU, product profitability, sales performance, campaign effectiveness, churn trends



Attitudinal data:

Surveys Social media. Net promoter score,



text analytics – voice of customer, improve FAQ data base, market sentiment, social network insight, call center optimization





prediction – buying behaviors, churn & retention, next best offer, campaign optimization, targeted marketing





Customer Analysis – Unstructured Content

Apply analytics to identify trends, understand behaviors and purchase propensities

market research transcripts



CSR logs



web

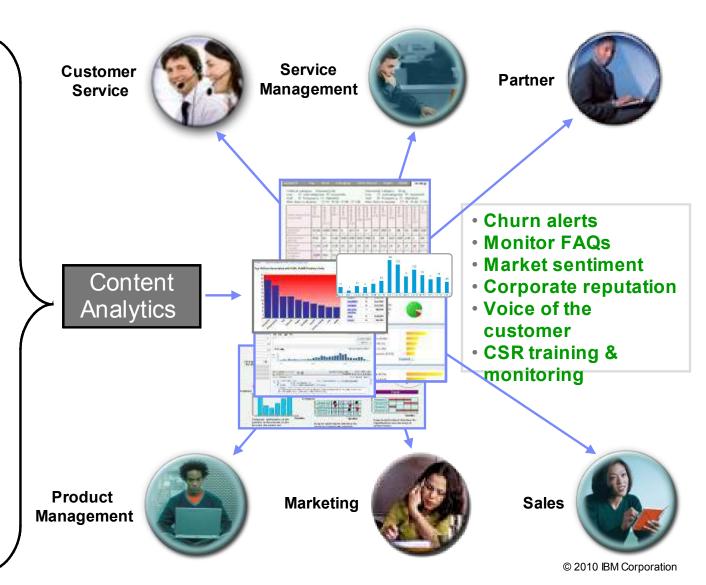


blogs



email









Deeper Customer Insight via Content Analytics

Challenge

- Obtain customer insight ("Voice of Customer") from unstructured information sources such as: CSR logs, customer correspondence, etc.
- Enable multiple LOB groups to access and analyze
 "Voice of Customer" information in a manner that is relevant to their specific business responsibilities

Solution

 Cognos Content Analyzer - DoCoMo was an early adopter and has been a "design partner" for Content Analyzer's evolution.



Benefits

- LOB (product management, marketing, finance, sales, service management, etc.) gain current and accurate insight into customer opinions and issues
- Quicker identification of, and response to, customer issues/concerns
 - Establish parameters of mobile phones based on VoC
 - Create Premium Club points program based on VoC
 - Establish more favorable offers in model and service upgrades for loyal customers

DoCoMo's "Voice of Customer" strategy enrichment has been strengthened through deployment of IBM Content Analyzer

98 IBM Internal Use Only





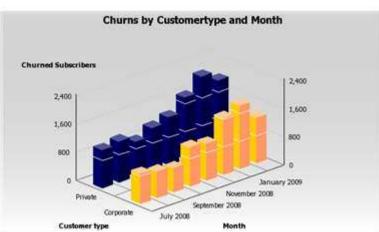
Customer Analysis

Pre-integrated InfoSphere, Cognos, on the IBM Smarter Analytics Server (ISAS) with the Telco Data Warehouse (TDW)



- ✓ An integrated, high-performance analytics solution for accelerating delivery of insights for faster, smarter action
- ✓ Able to adjust and grow based on the telco's changing business needs
 - broad analytic capabilities
 - powerful warehouse capabilities
 - scalable and fully-integrated IBM hardware
 - set-up services and single point of premium support
- ✓ Delivering results in days instead of months

- Gain advanced analytical insight into subscribers
- Provide predictive analytical insight
- Add social network analysis models
- Deliver real-time predictive analytical insight w/ Cognos NOW!

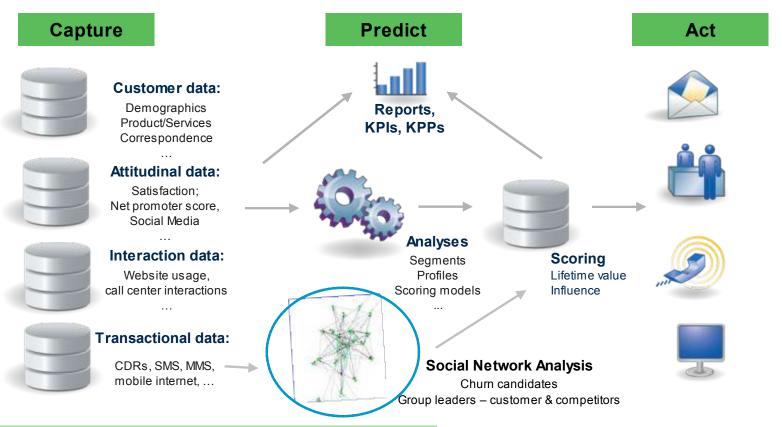






Churn and Loyalty Management

Utilize analytics, modeling and business intelligence to identify and proactively retain valued customers



Which valued customers are most likely to churn?

What is the overall impact of their defections? How can we most effectively mitigate churn? Combine real-time predictive social network analytics with advanced churn models to retain customers





Research and Modeling Improves Retention Rate

Challenge

- Analyze market research data with the goal of improving customer satisfaction (Market Research division is constantly generating new studies that require statistical processing)
- Segment customers for more strategic cross-selling, up-selling, and retention campaign

Solution

- SPSS PASW Statistics Base for market research
- SPSS PASW Modeler to segment its subscribers and develop acquisition, cross-sell, up-sell, and churn models



Benefits

- Increased retention rate by 13 percent
- Identified a segment of impulse buyers that weren't profitable and implemented program to avoid customer acquisitions of this type
- Improved ability to perform market research on increasingly larger volumes of data

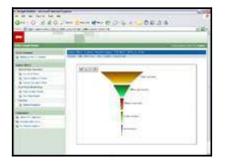
"With PASW Modeler, we're able to quickly predict who in our customer database is more likely to churn and then execute retention campaigns before it is too late."





Campaign Management Optimization

Apply sophisticated analytics to provider-controlled data/information to achieve carefully targeted customer interactions



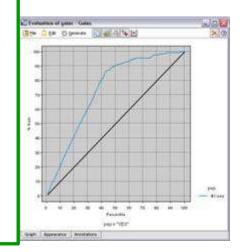
- Do you know customers well enough to tailor campaigns for each unique group?
- Do you need to reduce marketing costs associated with campaigns?
- Can you identify the best prospects or customers for a campaign?
- Can you align customer behavior to marketing activity?
- Can you evaluate campaign effectiveness?

Drive campaigns and interactions



Increase response rate by effectively targeting the best customers

- Identify shared characteristics of customers and propensity scores to improve target profile, offer and timing of campaigns
- Leverage test-control capability to understand how customers respond to new offers & campaigns and fine tune strategy accordingly
- Optimize marketing strategies and approach based on analytics
- Eliminate cost and resources associated with poor performing campaigns







Model Customer Propensity and Improve Campaign Results

Challenge

- Campaign optimization/Customer segmentation
- Identify individual's propensity to purchase specific product(s)
- Calculate likely comparative value once they became customers
- Develop new products targeted to specific customer groups

Solution

- SPSS PASW Modeler to analyze data and build exploratory models for campaigns aimed at small business customers
- Measure the predictive strength of individual data attributes in relation to customer's propensity to buy a product

Benefits



- Improved direct mail campaign response rate by 100 percent
- Provided sales and marketing with a targeted "best prospects" for specific campaigns
- Future plans: identify customers who have
 - Have greatest profit potential
 - demand lots of attention but do not buy

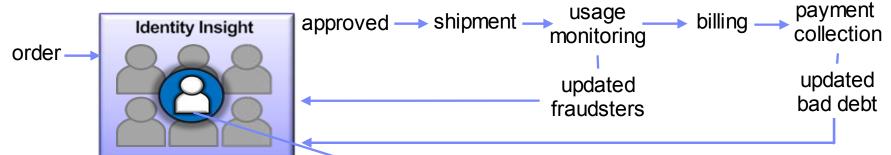
"Even before completing the final models, we were able to surpass our original target— and increase the campaign response rate by 100 percent."





Fraud Identification and Prevention

Employ analytics to identify existing and potential sources of fraud





Each order is compared to key historical holdings (previous fraud, bad debt, and other orders) instantly.

Who is who?

- Establish Unique Identity
- Integrate Data Sources
- Physical/Digital Attributes
- ■People & Organizations
- Biometric Validation
- Multicultural Names

Who knows who?

- Obvious & Non-Obvious
- ■Links people & groups
- Degrees of Separation
- Role Alerts

Who does what?

- Events & Transactions
- Complex Event Processing
- Criteria Based Alerting
- Quantify Identity Activities

Eliminate cost and burden of fraud by preventing fraudulent accounts from being established.





Identify and Eliminate Potential Fraud

Challenge

- Prevent accounts from being established by fraudulent individuals on-line or in retail stores.
- Significantly reduce costs associated with fraudulent account provisioning, services and mediation
- Counter increasingly sophisticated fraudulent techniques

Solution

 IBM Identity Insight used to identify potentially fraudulent on-line and in-store account openings

Benefits



- Eliminated cost of establishing, provisioning and mediating fraudulent accounts
- Obtain greater insight into current fraud techniques and practices
- Established a single point & process for evaluating potentially fraudulent accounts regardless of channel of initiation
- Continually improve ability to identify potential fraud through fine-tuning of analytics parameters and rules

Today, only the risky online orders are analyzed. In the future, all the orders will be processed in real-time.





Network Capacity Planning

Analyze network performance and develop models to optimize network performance or plan for network upgrades/expansion

Provision and dimension networks

- MPLS & ATM network planning and design
- Traffic engineering
- Optimization of capacity purchase from other operators

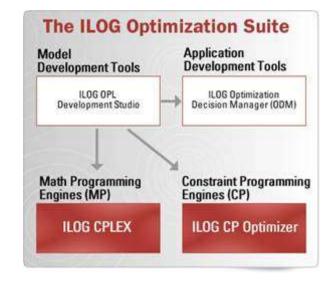
Complex routing decisions

- Compute VPN route according to QoS constraints
- Call center queuing and routing

Field technicians scheduling

Technician & resource allocation for fulfillment or troubleshooting





- create the best possible plans and schedules
- explore alternatives & understand trade-offs
- respond to changes in business operations





Telecom Network Planning & Optimization

Challenge

- Need better tools to support network planning & optimization regarding:
 - Upgrade network to 3G
 - Improve capacity & performance of existing network
- Design network that accommodates increasing traffic requirements at the lowest cost

Solution

- ILOG CPLEX chosen as standard for network planning and optimization
- Apply optimization algorithms to plan routing, station selection for 3G upgrade and next generation network topology



Benefits

- Established best practices to optimize network given the constraints of coverage, capacity, cost & quality of service
- Facilitate faster Vodafone expansion for new geographies and services
- Enabled rapid creation of new algorithms to meet Vodafone-specific planning and optimization requirements
- Easily expand platform to optimization and planning needs of other divisions

Build a network that meets traffic requirements at the lowest cost.





Customers Realizing Smarter Business Outcomes

Information Analytics

SPSS PASW Modeler

BT

Improved direct mail campaign response rate by 100 percent



Cognos TM1

Pelephone

Analyze business and subscriber performance, ARPU, profitability in real-time



SPSS survey application and text analytics technology

Cablecom

Customer churn rates reduced from average of 19 % down to 2 %



FileNet P8 – Business Process Manager, Process Simulator and Process Analyzer

T-Mobile

Real time reporting, process visibility & continual process improvement



Cognos Content Analyzer

NTT docomo

Lines of business gain current, accurate insight into customer opinions and issues



Cognos 8 Business Intelligence

Telenet

Access to over 1,000 wellstructured reports to advise line-of-business decisions

telenet 😇



What makes IBM different?

IBM Business Partners IBM Centers of Excellence IBM Research





IBM Communications Industry Differentiators

- IBM has the industry-leading <u>experience</u>, comprehensive <u>technology</u>, and cost-effective <u>methodologies</u> to help CSPs transform their business systems and realize value.
- IBM Communications Industry proven <u>solution portfolio</u> is enabled by SPDE an SOA-based Communications industry framework which allows CSPs to <u>accelerate the</u> <u>development</u> and delivery of new capabilities and offerings.
- IBM supports BSS and OSS integration by driving **standards**, working with **policy** makers, helping define the future of the industry, and innovating on first of a kind technologies.
- IBM's network of **solution partners** provides choice and flexibility from a portfolio of integrated technologies.
- IBM Centers of Excellence, Proofs of Concept and Research First of a Kind projects <u>demonstrate innovation</u> and competence in solution implementation.





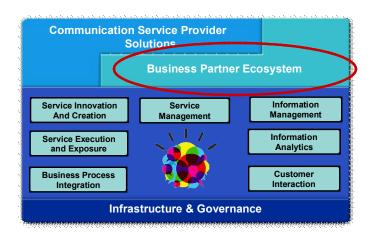
The SPDE Business Partner Ecosystem

Providing applications that are compatible with the SPDE Framework



Pre-integration between SPDE software capabilities and industry-leading partner applications provides...

- Faster deployment
- Easier integration
- Lower cost of operations





Network Equipment Providers

"Leveraging IBM's Tivoli Netcool technology in Nortel's Common Management Platform is an effective way to offer consistent, comprehensive network management"

-Peter Mottishaw, analyst OSS Observer

"The expansion of Juniper's mobile ecosystem enables service providers to unlock the full value of their network infrastructure investments. We're freeing them to play in a Web 2.0 world, so that they can unleash the deployment of next generation broadband services to their subscribers and create new revenue streams."

-Mike Harding, vice president of Junos Space Business Unit, Juniper Networks. "

"This type of carrier-enabled (Unified Communications) solution is appealing to our customers since it allows them to benefit from their collaboration software while taking advantage of carrier-grade hosted communication services" - **Bruce Morse.**

IBM VP of Unified Communications and Collaboration











Featured Benefits & Joint Solution

- IBM Services delivery Platform Enablers & IMS supporting NEP network offerings
- Services Assurance/OSS/BSS
- Carrier Hosted Unified Communication and Collaboration
- Shared Ecosystem of ISV partners
- Address carrier requirements by leveraging the NEP network with IBM's IT capabilities



BSS/OSS Partnership

"IBM transformation solutions include WebSphere Business Services Fabric (WBSF) and Telco Operations Content Pack (TOCP) to enable the assembly of existing and new IT assets into business process management (BPM) and SOA-based, reusable, components."

Gartner Dataquest Insight: Operations Support System Market Overview and Strategic Scorecard for Vendors, 2009, 13 January 2010, by Martina Kurth

"Amdocs continues to deliver on our Customer Experience Systems Blueprint to guide service providers through transformation to deliver the digital lifestyle, this expanded relationship with IBM delivers superior information management solutions to reduce costs, accelerate growth, and enhance the customer experience" — Guy Dubois; Executive, Vice President, Amdocs













Fenavio





Featured Benefits & Joint Solution

- Streamline integration of OSS/BSS processes
- Provides a way for business and IT to collaborate and continuously optimize business processes
- Supported by robust governance and compliance
- Improve time-to-value for telecom solutions
- Automate Order Management & Customer Facing Interactions



Value Added Services Partners

"Our wide range of software-based solutions in value-added services, customer care, self-service and billing complements the professional services, outsourcing and technology strengths of IBM." – **Andre Dahan**

President & CEO, Comverse July 2008



Featured Benefits & Joint Solution

- Expand sources of innovation and shorten development cycles
- Improves time to market for new services
- Delivers innovative services to CSPs
- Provide a "Carrier Grade" Application Platform with 99.998% availability
- Network based information & common intelligence used across applications and vendors with WebSphere Presence



Comprehensive industry knowledge and analysis

- 100+ IBM Centers of Excellence Worldwide
 - Proven expertise in reliability, security, interoperability & scalability
 - 15,000+ subject matter experts
 - Industry Solutions Labs
 leveraging IBM Research
 - Customized briefings and training
 - Proof of Concepts

IBM Centers Include:

Global Telecom Solution Center

Industry Solutions Laboratories

Institute of Business Value

Technology & Interoperability Centers

Research Innovation Centers

Proof of Concept Centers

Centers for Business Optimization

Customer Benchmark Centers

Design Centers for On Demand

Development & Integration Centers

Deep Computing Centers

High Availability Centers

Globalization Laboratories

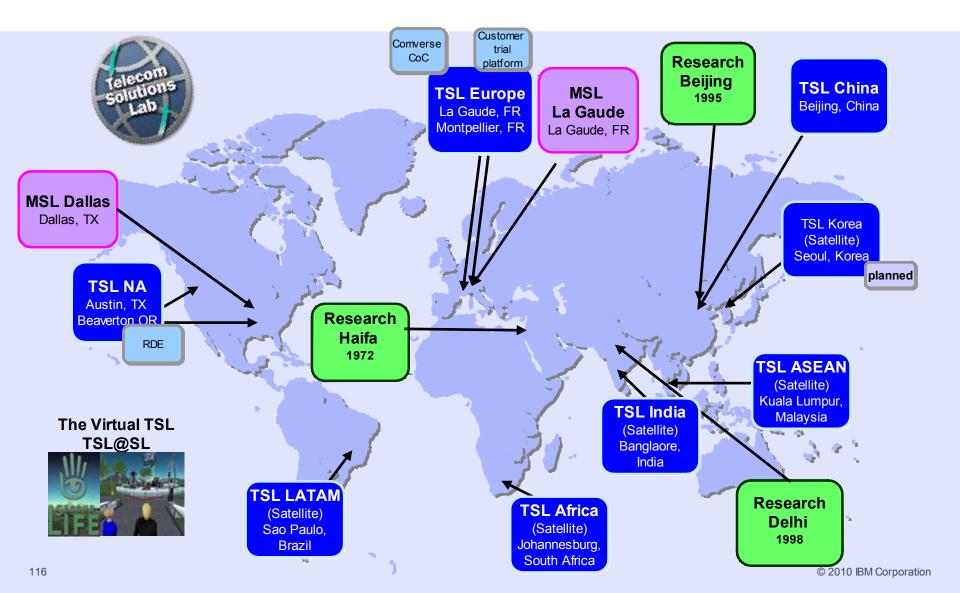
Business Continuity Centers

Global Simulation, Test & Performance Centers



The Lab Network

Telecom Solution Labs, Media Solution Labs and Research Labs





Summary

IBM's SPDE framework addresses the key imperatives of the global Communications Industry

Communication

...transform to a customer experience focus with partner collaboration and enriched subscriber interaction

...**speed** the creation of **new services** to meet business objectives

...provide reliable, controlled, third party access to core network resources

...streamline IT infrastructure to consolidate OSS/ BSS and leverage resources across multiple business units

...manage **business information** for competitive advantage and actionable insights

...**provide** end-to-end **service quality** to ensure customer satisfaction

Industry
Solutions and
SPDE
Framework



SPDE Business Partner Ecosystem



IBM Telecom Solutions Labs Network





Thank You



Appendix for References





APPENDIX: References

Please check the Customer Reference database for current content on Telecommunication reference accounts

http://w3-01.ibm.com/sales/ssi/crmd.html

Special handling instructions for client references

• The client has agreed to be a reference for sales situations. The status of any installation or implementation can change, so you should always contact the Primary Contact or Additional Contact named in the reference prior to discussing it with your client.

Public use requires specific approval from the client. It is the responsibility of the person or any organization planning to use this reference to make sure that this is done. The IBM representative will, as appropriate, contact the client for review. You should not contact the client directly.



Appendix for Additional Charts





Getting Started with the Service Provider Delivery Environment (SPDE) Framework

- Understand IBM's Smarter Communications vision
- Understand IBM's SPDE Framework, its software capabilities and IBM Communications Industry solutions
- Identify specific business concerns to establish a starting point
- Work together to identify how IBM software and the SPDE Framework can augment your solution and approach
- Identify a business initiative
- Conduct an Industry Business Value Assessment to prioritize initiatives and select a project
- Work on a proof of concept or production pilot

http://www-01.ibm.com/software/industry/telecommunications/



Today's Market Challenges...

Require New Actions and Solutions

ARPU* erosion increasing pressure on margins

Increased pressure on productivity

Manage mergers & acquisitions



Quickly rollout new service introductions

Ongoing need for revenue and margin growth

Complexity of new services



The Challenges and Complexity of Convergence

Much Less Distinct, More Intertwined with Media and IT

Convergence within the Telecom Segment

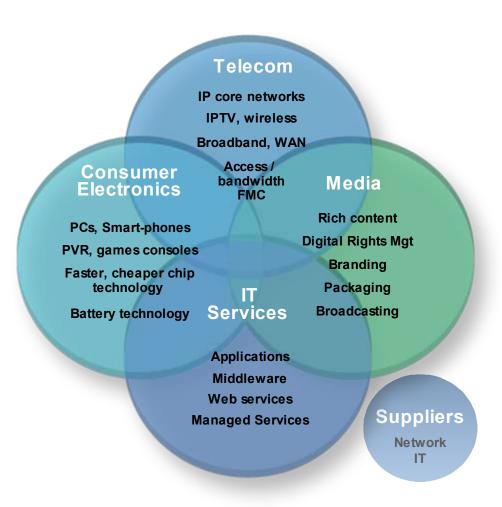
- Move to all IP networks
- Voice + Video + Data
- Fixed + Mobile
- Lowered barriers to entry

Convergence across Sectors

- Telecom + Information Technology
- Telecom + Digital Media
- Telecom + Consumer Electronics
- Emerging Standards
- Convergent Suppliers

Consolidation

- Mergers and Acquisitions continue
- Regional and Global Brands
- VNO / MVNO / MNVE

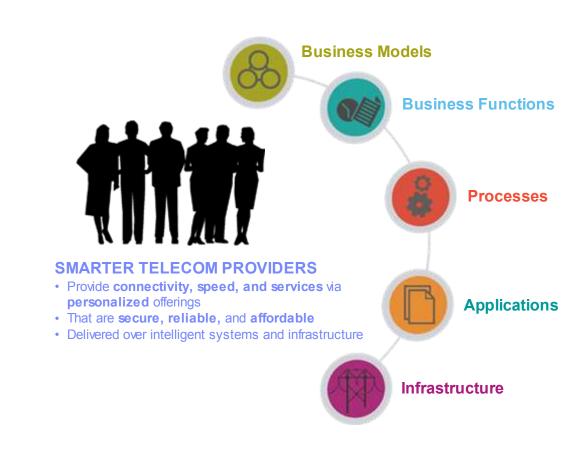




Start planning and implementing smarter telecommunications systems

The goals for smarter telecommunications are clear:

- Improve what service providers do today by focusing on improving operational efficiency.
- 2. Apply the wealth of data and intelligence available today to focus on meeting customer needs.
- Adapt to current and future changes by capitalizing on the opportunities for innovative new business models.





For communications providers in mature markets, this means leading in an environment shaped by four drivers and four inhibitors.

DRIVERS

OPERATIONAL PERFORMANCE

Cost reduction, operational efficiency, value enhancement, and monetization of existing assets.

GROWTH OPPORTUNITIES

Additional revenue streams from new services, expansion of outreach to underserved regions and emerging markets, and opportunities spurred by device connectivity and new technologies.

COMPETITION

The rise of worldwide competitors and "over-the-top" entrants is changing the way business is conducted, requiring rapid responses to market dynamics.

CUSTOMER RETENTION

Customer experience strategies including personalized, aware, simple-to-use, secure services.

INHIBITORS

FINANCIAL CONSTRAINTS

Access to capital is limited, revenue visibility is uncertain, and innovation and expansion must be funded through cash flow.

LEGACY INFRASTRUCTURE

Operation and maintenance of legacy infrastructure is resource-intensive, incurs a high opportunity cost, compromises integration with other systems and partners and inhibits adoption of innovative business models.

EXPLOSION IN DATA

The dramatic increase in volumes of data stored in separate repositories prevents personalized offerings and services and increases complexity for providers.

REGULATION

Compliance with regulations and consumer concern for security and privacy is expensive and can inhibit widespread adoption of new services.



For communications providers in growth markets, this means leading in an environment shaped by four drivers and four inhibitors

DRIVERS

GROWTH OPPORTUNITIES

Additional revenue streams from new services, expansion of outreach to underserved regions and emerging markets, and opportunities spurred by device connectivity and new technologies.

COMPETITION

The rise of worldwide and local competitors requiring rapid responses to market dynamics.

CUSTOMER RETENTION

Customer experience strategies, particularly for prepaid subscribers, including personalized, aware, simple-touse, secure services.

OPERATIONAL PERFORMANCE

Cost reduction, operational efficiency, value enhancement and monetization of existing assets.

INHIBITORS

FINANCIAL CONSTRAINTS

Limited access to capital, especially foreign direct investment, could slow down expansion to underserved areas and rollout of new services.

LEAPFROGGING EFFECT

Lack of readily available technologies and resources could increase cost and time-to-market since many innovations are expected to happen in the growth markets.

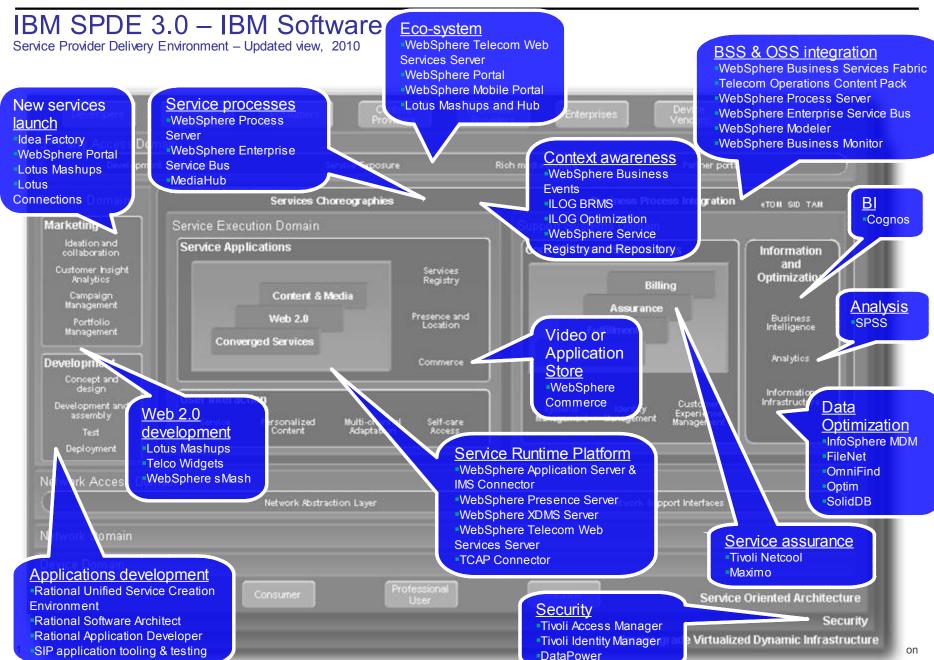
COMPLEX PROCESSES

Complexity of business processes and infrastructure increases as service providers grow subscriber base and into multiple market segments.

REGULATION

Governmental organizations continue to have great influence in transitional economies and could potentially stifle growth.







India Software Lab (ISL) Global Telecom Solutions Center

Client-driven development of telecom industry assets

- Established 2005 as a cross-IBM team of Telecom solution architects for worldwide customers
- Offering a diverse array of Telecom Service Provider solutions
 - Service Delivery Platform
 - Service Creation Environment
 - Digital Convergence
 - Web 2.0 Initiatives
- ISL and India Research Lab (IRL) Telecom teams initiated collaborative projects in 2008





China Research Lab (CRL) Global Telecom Solutions Center

Focus on Infrastructure for Enterprise Mobile & Mobile Web Applications

- 50+ researchers under solutions/software/system/services strategy areas
- 2 business development specialists with working experience in TSP, TEM
- 6 years research investment on Telco industry
- 10+ customer projects (FOAK/ODIS) in past two years
- Joint research labs with operators, TEM, ISV and academia



Haifa Research Lab (HRL) Global Telecom Solutions Center

Innovations that Make a Difference for Service Providers

- Case-in-point: TABI (Timely Analytics for Business Intelligence)
- A leading-edge innovation from HRL focused on improving customer experience and management
- A strong analytic engine integral to this innovation helps in:
 - Early predictions of customer churns
 - Effective marketing campaign management
 - Abnormal activity detection
 - Next Best Activity enables accurate promotional offers to customers based on prior purchases
- Currently, performing in-market tests with a marquee client in South Africa

