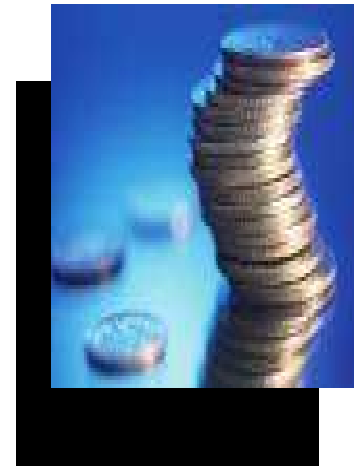


# How to Achieve Affordable Agility on System z



April 21, 2009

Janet K. Wall – BRMS System z Product Manager

Richard Cronheim – Market Manager for Application Modernization

- Why Add Agility to System z?
  - Factors Driving the Development of Agile Business Applications
  - Advantages of System z
- Quick Path to Affordable Agility (and Traceability)

## Businesses are under increased pressure to move faster and work smarter

### **Economic pressures**

Increasing pressures on the global economy apply pressure on business to build visibility and control into their business models to mitigate risk and optimize profit.

### **The demanding consumer**

The expectations of customers have never been higher. Expectations for a personalized, custom, experience are driving requirements back to the business to deliver innovative new services.

### **Global competition**

In a global economy, competitive pressure is driving more efficient markets. Businesses will need to build more efficient, agile models to remain competitive.

### **Emergence of new technology**

New technologies like Cloud and Web 2.0 are empowering the business user, driving the convergence of business and IT, and blurring the lines between companies and their customers.

# Four Key Business Challenges



To make sense of this new world, we must consider four critical questions:

“Data is exploding and it’s in silos”

**I Need Insight**

*How can we take advantage of the wealth of information available in real time from a multitude of sources to make more intelligent choices?*

**New Intelligence**

“New business & process demands”

**I Need to Work Smart**

*How can we work smarter supported by flexible and dynamic processes modeled for the new way people buy, live & work.*

**Smart Work**

“My infrastructure is inflexible and costly”

**I need to respond quickly**

*How do we create an intelligent infrastructure that drives down cost, is secure, and is just as dynamic as today’s business climate ?*

**Dynamic Infrastructure**

“Our resources are limited”

**I Need Efficiency**

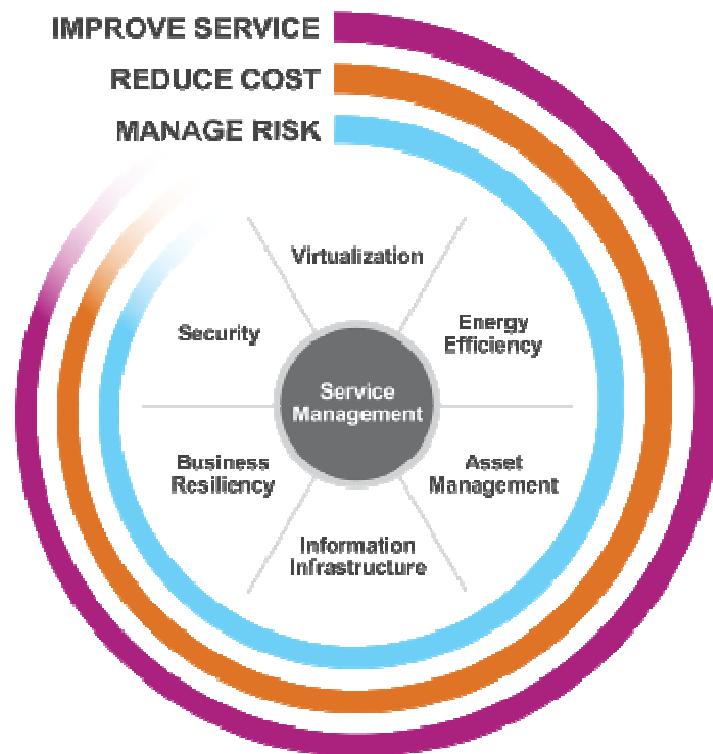
*How do we drive greater efficiencies, compete more effectively, and respond more quickly by taking action now on energy, the environment, and sustainability.*

**Green & Beyond**

# Why Add Agility to System z?



**System z delivers extreme business value through industry leading security, availability, scalability, virtualization and management capabilities**



## IBM System z

- **IMPROVE SERVICE**
  - Dynamic, policy based, and automated SOA infrastructure
  - Adapt and respond quickly to changing business imperatives
- **REDUCE COST**
  - Tools that can quickly address business needs
  - Tools that can execute effectively on System z
- **MANAGE RISK**
  - Secures your business, reduces risk, builds trust and confidence
  - Superior qualities of service allows clients to run their businesses reliably

# Business Imperative for Agility



**We need to add a validation step to meet the requirements of the new regulation.**

**Let's create a special promotion for our best customers.**

**The LOB needs to be more involved in making changes to their systems.**

**We do not have a consistent way of managing contracts or pricing.**

**How can we possibly implement these new business policies in time?**

**Can we automate approvals for this type of order without completely rewriting the application?**

# The Optimal Experience for Business



**Plus, we have identified the business logic from a 3GL into a BRMS to provide rapid change.**

**We have the ability to do incremental applications updates that provide immediate business benefit in short time.**

**We have our the business logic in a technology that the business people can maintain using business terminology.**

**We have complete visibility to our core business applications and they are now documented.**

# Examples of Agility on System z



## SMART IS: IMPROVE SERVICE



### Highmark

- Highmark is a leading Blue Cross Blue Shield healthcare insurance provider in the USA.
- Aging COBOL core system, over 7m lines of code. Main Customer and Claims system.
- Implement a major SOA and componentization program to isolate and expose existing COBOL based business logic as services.
- Alignment of Core applications to business and drive agility improvement.

## SMART IS: REDUCE COST



### Research and Lab Provider

This company needed to address the future state of specimen handling, including providing a new mechanism for result report and order entry. In order to address the new government regulations in a timely fashion and to address new competitors. Customer saved time for deploying the new rules required for new regulations and new products. Customer saved IT resource time required in development as well as testing of new product and service rules.

## SMART IS: MANAGE RISK

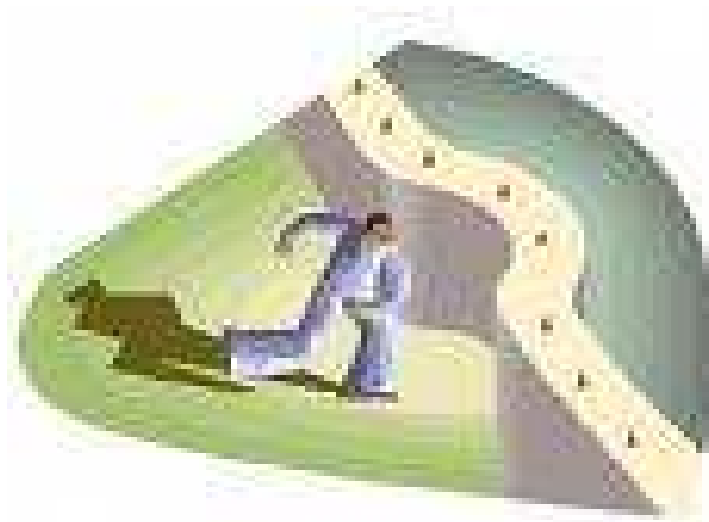


### Global Financial Services Provider

One of the world's largest banks initiated a project to drive more revenue through cross-sell/up-sell offers. Their solution on System z utilizes JRules to propose suitable pre-approved client-centric offers; and to increase speed-to-market for implementing guideline changes. In the first 2.5 months, they generated an additional \$14 million in revenue.



- Undocumented business applications
- Business applications are brittle
- Rewriting the application is costly and long
- Need to make business changes today
- Perceived inability to evolve current architecture



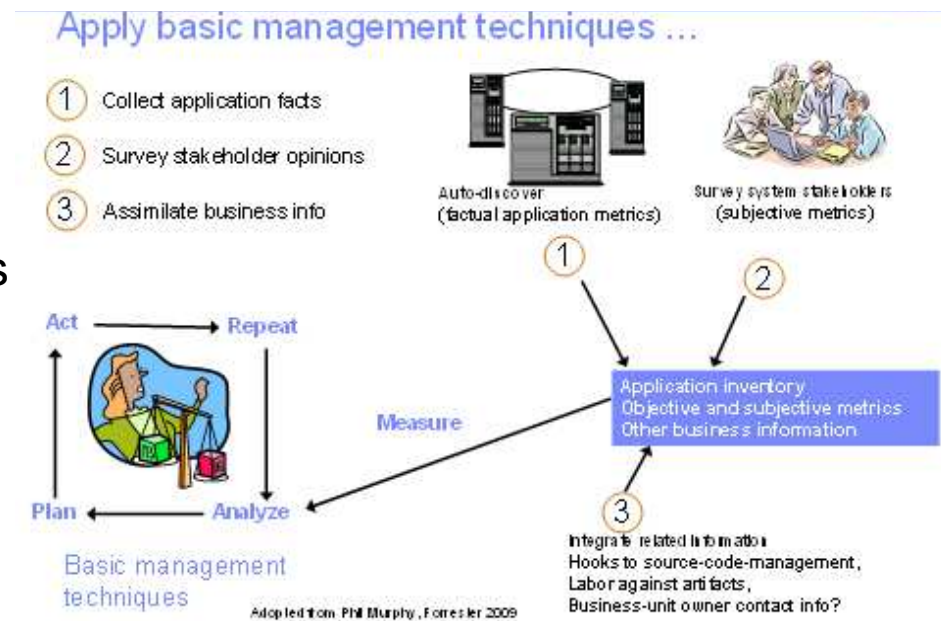
- **Understand and Organize What You Have**
  - Ability to document and demystify the existing application portfolio
  - Ability to functionally segregate business rule intensive source code
  - Mechanism to mine business rules and facilitate rapid authoring in a BRMS
  
- **Transition to a Managed Environment**
  - Ability to enable business analysts to modify business rules rapidly and accurately
  - Non-disruptive and incremental adoption of BRMS
  - Ability to implement BRMS in COBOL or Java on zOS or zLinux

# Quick Path to Affordable Agility (and Traceability) on System z

- **Understand and Organize What You Have**
  - Ability to document and demystify the existing application portfolio
  - Ability to functionally segregate business rule intensive source code
  - Mechanism to mine business rules and facilitate rapid authoring in a BRMS
- **Transition to a Managed Environment**
  - Ability to enable business modify business rules rapidly and accurately
  - Adoption of BRMS is non-disruptive, incremental
  - Ability to implement BRMS in COBOL or Java on zOS or zLinux

# Measuring an Application's Value

- Business Value
  - To specific business processes
- Cost
- Risk
- Flexibility
- Strategic Importance



Provide a mechanism for application measurement against the criteria above resulting in maximized application value

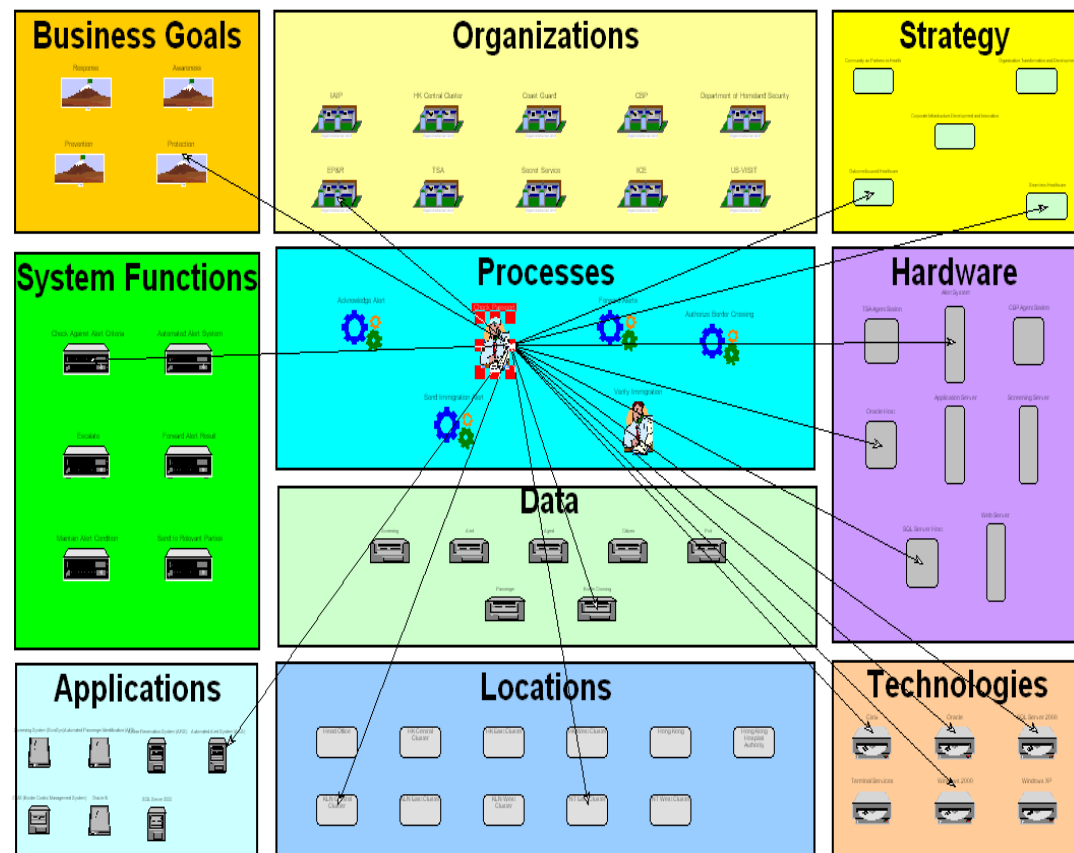
# Enterprise Architecture with System Architect



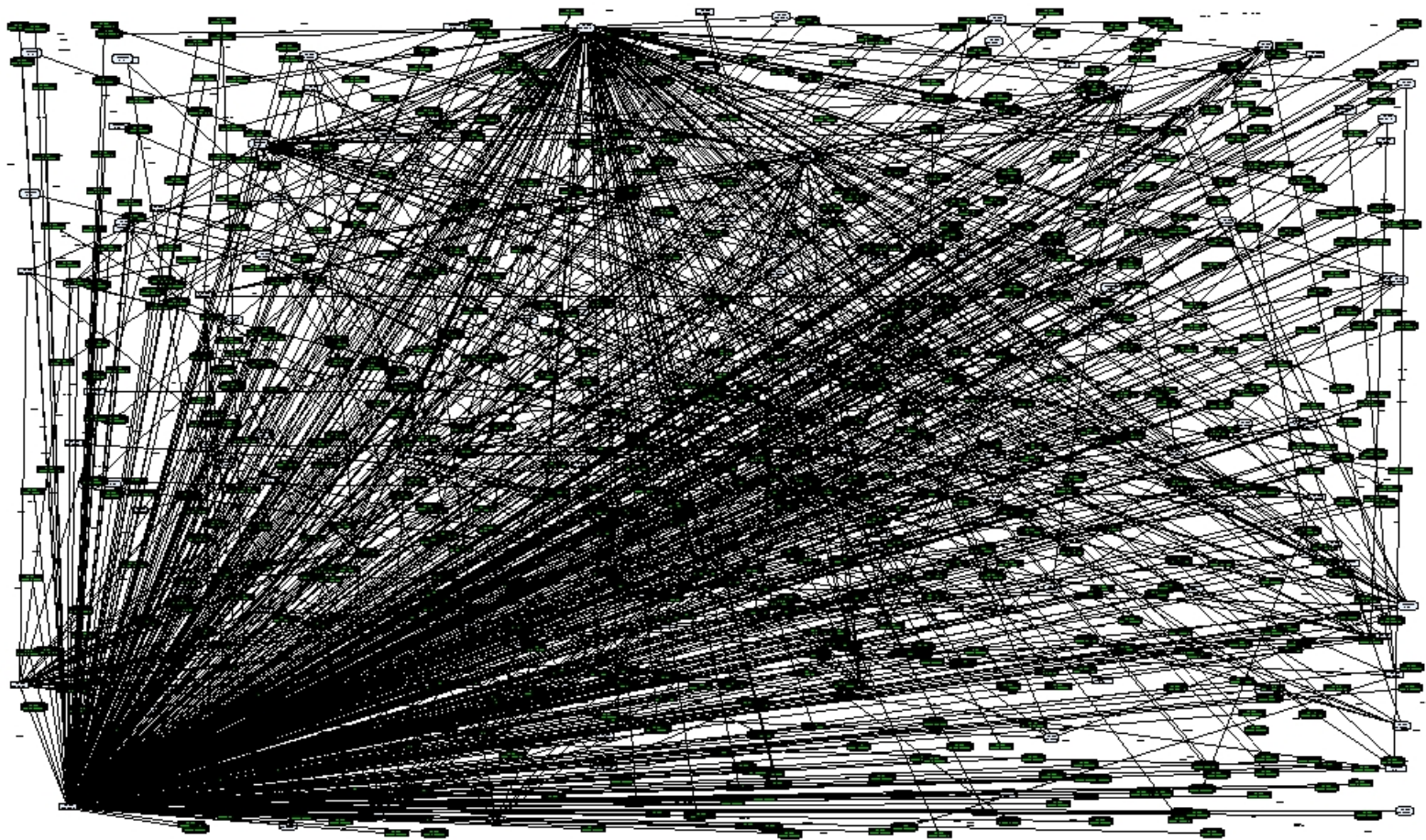
Creates a common blueprint of enterprise information, the basis for complete analysis

- When modernizing enterprise technologies, it is important to make decisions from a business perspective.
- Business processes are modeled, and analytics graphically show the type, number, or quality of technologies that support those technologies.
- To find out more information about the technologies supporting a certain process, users simply click on the process step to view child technology diagrams.

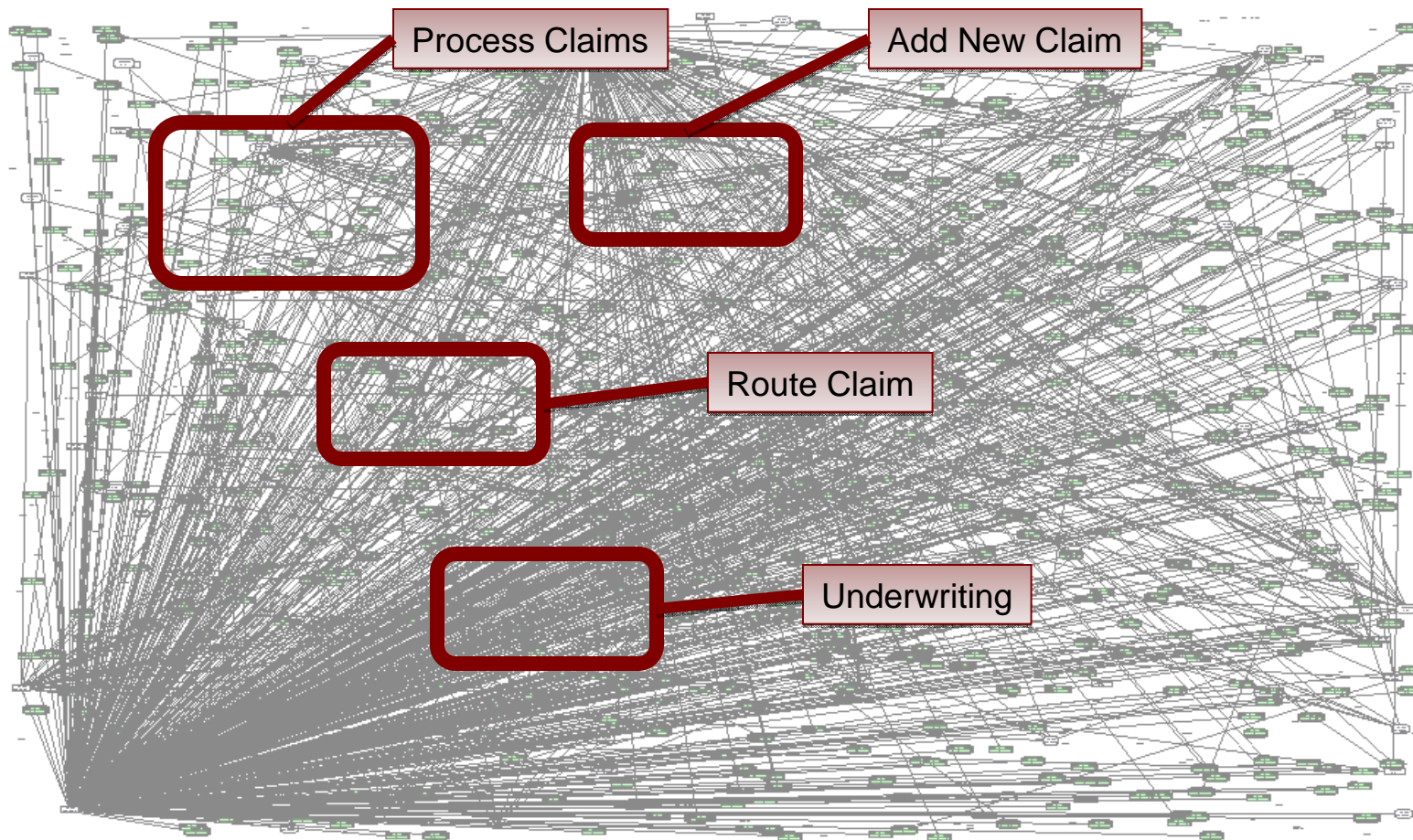
Begin with understanding how your business goals relate to your high level processes and architecture



## Making sense of complexity

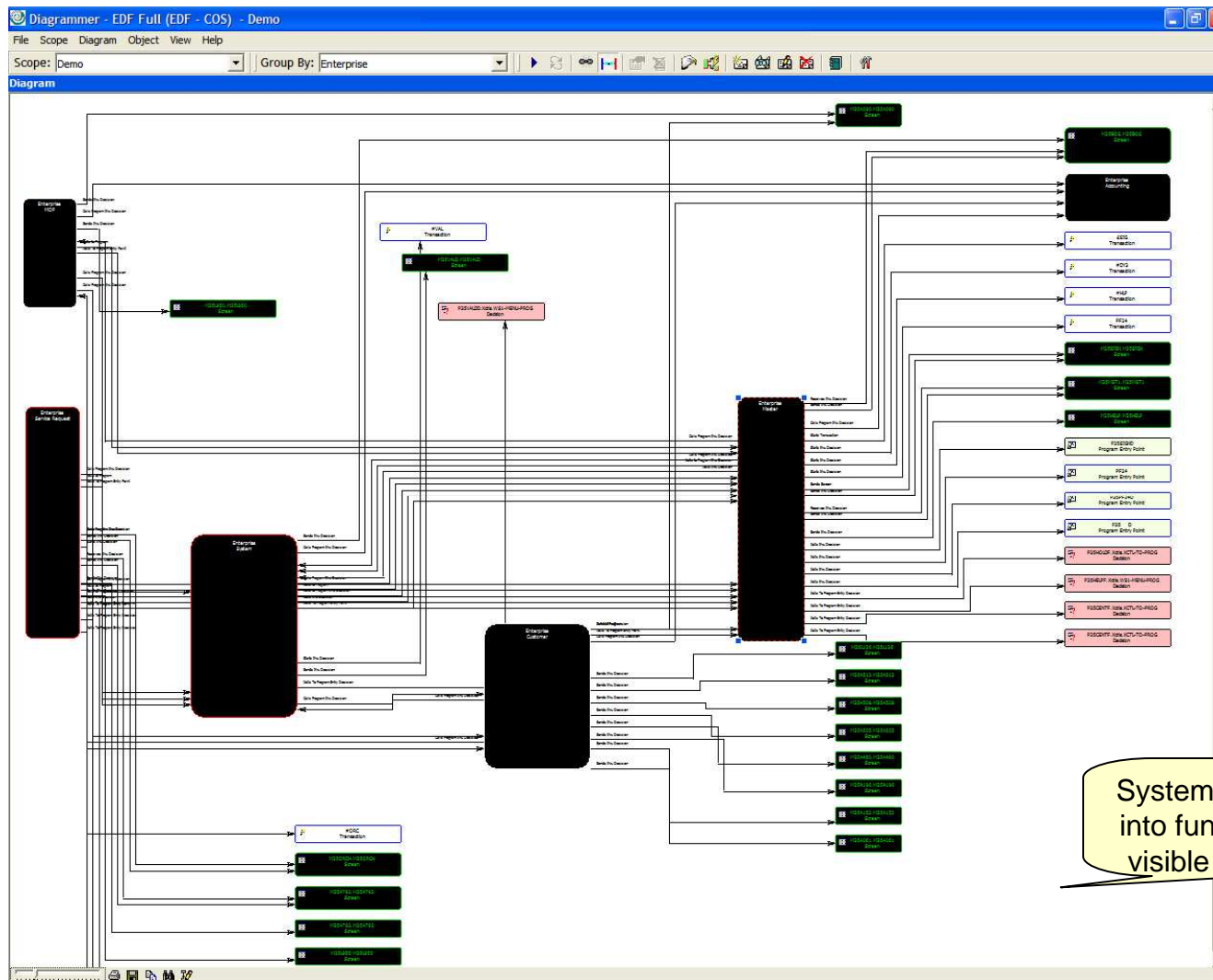


## Addressing complexity from business angles

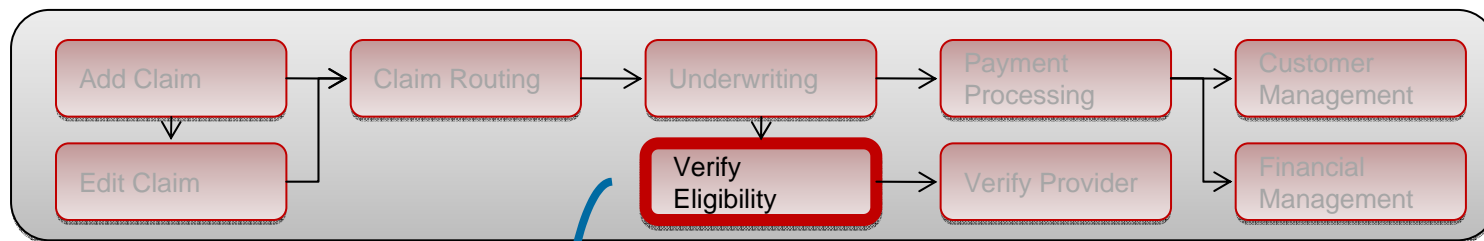




# Business context applied:



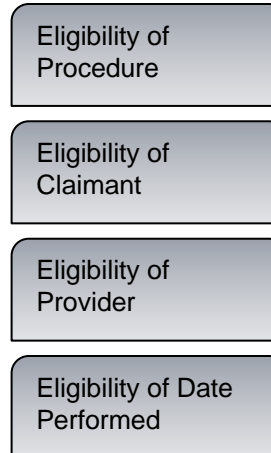
System now "black-boxed" into functional groups with visible screens/decisions



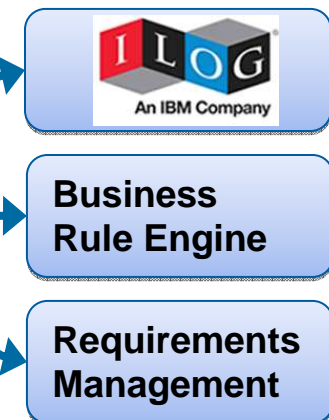
**Business Process Context**

## Transformation Workbench:

- Offers powerful documentation and organization capability
- Documentation stored in highly reusable XML format
- ROI studies reveal 75% reduction in effort over manual approaches



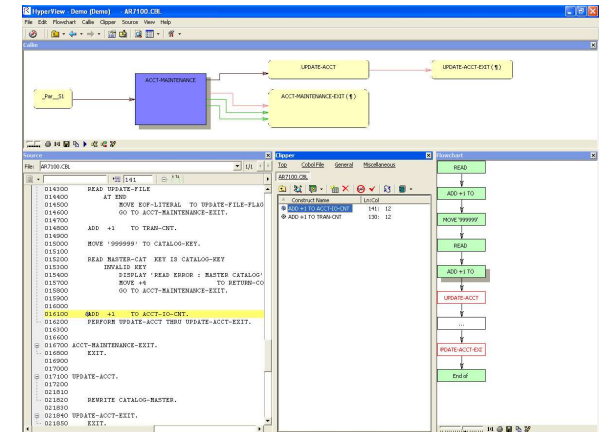
**Documented Business Logic**



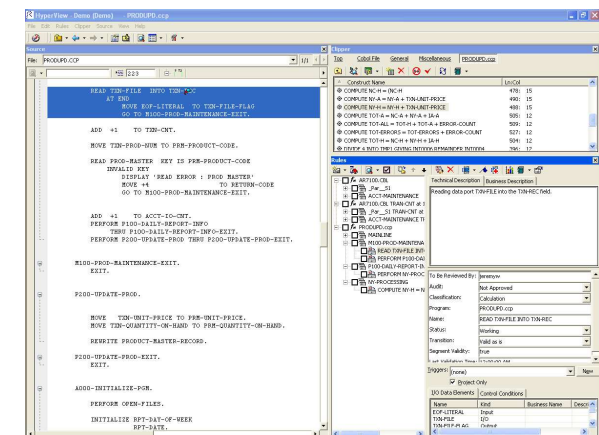
# RTW Business Rules Extension



- Discover hidden business logic
  - Automated, patented technology locates rules buried within complex applications
  - Interactive analysis enables users to manually flag candidate business rules
- Govern uncovered business rules
  - Management capabilities allow analysts to organize logic into hierarchies and chains
  - Documentation tools allow analysts to overlay meta-data onto business logic
- Reuse business rules throughout SDLC
  - XML-based repository allows rules to be exported and reused by other technologies:
    - Requirements management tools
    - Business rule engines
    - Business process modelers
- Speed IBM ILOG implementations



*Discovery of hidden business rules is significantly accelerated*



*Powerful management tools help capture and model processes*

- Methodology Key points: Rule detection

- Create Glossary of Business terms

- Find candidates for documentation – multiple approaches including:

- Analyse program structure in Callie

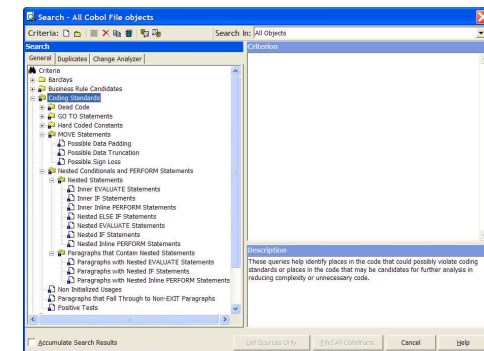
- Clipper searches (Dead Code analysis; Conditional statements; Code quality issues; etc)

- Duplicate code finder:

- (Levenshtein edit distance algorithm (*Binary codes capable of correcting deletions, insertions, and reversals*. V.I. Levenshtein. Soviet Physics Doklady, 1966) applied to a pair of paragraphs.

- Auto-detection from “point of interest” (such as database insert)

- Logic Analyzer – parameter specialisation



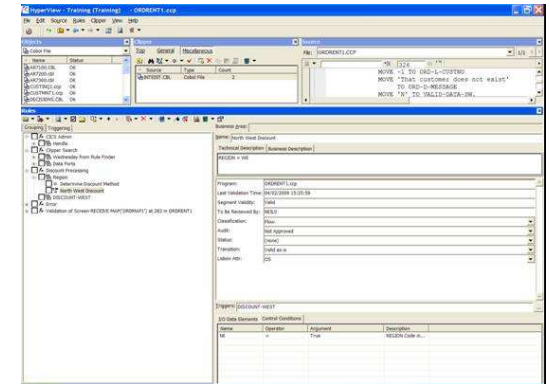
- Methodology Key points: Rule detection

- Create Business Rules

- Associated with “code” segment
    - Has I/O elements
    - Has Conditions
    - May trigger other Rule Sets

- Synchronise with Business Names from Glossary

- Report and Export (XML form)



- Global Services India invests to improve the productivity levels in their Line-of-Business Application Maintenance and Knowledge Transition (KT) processes while mitigating risk.
- Pilot Goals
  - S&D\* Team: To reduce time taken for responding to Owner Support Request (OSRs)
  - HCP\* Team: To reduce time taken for Customer Support Request (CSR). This in-turn would reduce the time needed to turn prospective and non-SMEs into SMEs
- Pilot Results
  - Time Savings (Productivity Gains):
    - S&D\*: 27.45% ; HCP: 23.10%
  - Quality Improvement:
    - S&D\*: 90.8% ; HCP: 84%

\*-HCP is a leading US healthcare processor

\*S&D is IBM internal sales and distribution account team

- Understand and Organize What You Have
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# Facilitating Change with BRMS

## Where Business Rules Exist

```

#ifdef __WIN__
/*
 Before performing any socket operation (like retrieving hostname
 in init_common_variables we have to call WSASStartup
 */
{
 WSADATA WsaData;
 if (SOCKET_ERROR == WSASStartup (0x0101, &WsaData))
 {
 /* errors are not read yet, so we use english text here */
 my_message(ER_WSAS_FAILED, "WSASStartup Failed", MYF(0));
 unireg_abort(1);
 }
 }
#endif /* __WIN__ */

if (init_common_variables(MYSQL_CONFIG_NAME,
                        argc, argv, Toad_default_groups))
unireg_abort(1); // Will do exit

init_signals();
if ((!opt_specialflag & SPECIAL_NO_PRIOR))
my_thread_setprio(pthread_self(),CONNECT_PRIOR);
    
```

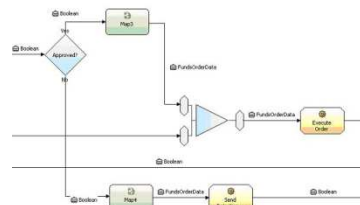
Applications



People



Documents



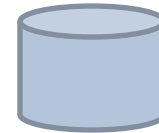
Processes

## Business Rule Management System



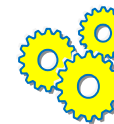
User Tools

Rules are Defined, Analyzed and Maintained



Rule Repository

Rules are Managed and Stored



Rule Server

Rules are Deployed, Executed and Monitored

**if**

all of the following conditions are true :

- the age of **the driver** is between 18 and 21
- the number of accidents **the driver** has been involved is at least 1
- the number of traffic tickets **the driver** has received is at least 1

**then**

add a \$ 8 surcharge to 'Auto Quote Response' , reason: "Young driver surcharge" ;





## Improved agility

- Business Decisions and Rules can be more easily accessed and changed
- Business Decisions and Rules can be reused across applications



## Improved time to market

- Line of Business Managers can manage and change rules
- Quick response to market and regulatory changes



## Management of rule based decisions

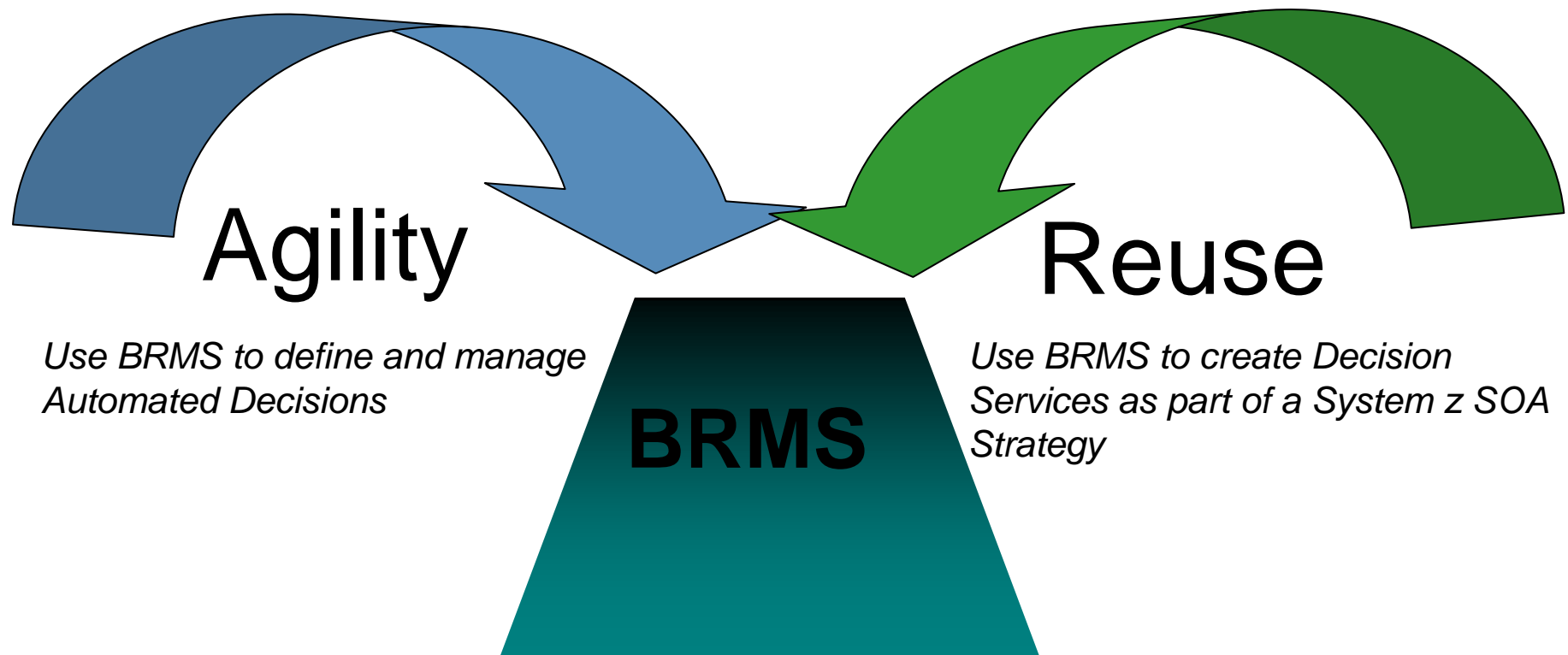
- Improved regulatory compliance
- Consistency in applying business decisions across applications



## Incremental application modernization

- Incrementally modernize COBOL applications by managing business logic independently of technical services

ILOG's BRMS manages the business logic in a form that is EASILY readable, manageable and changeable thus allowing businesses to do product innovation in a matter of days rather weeks.

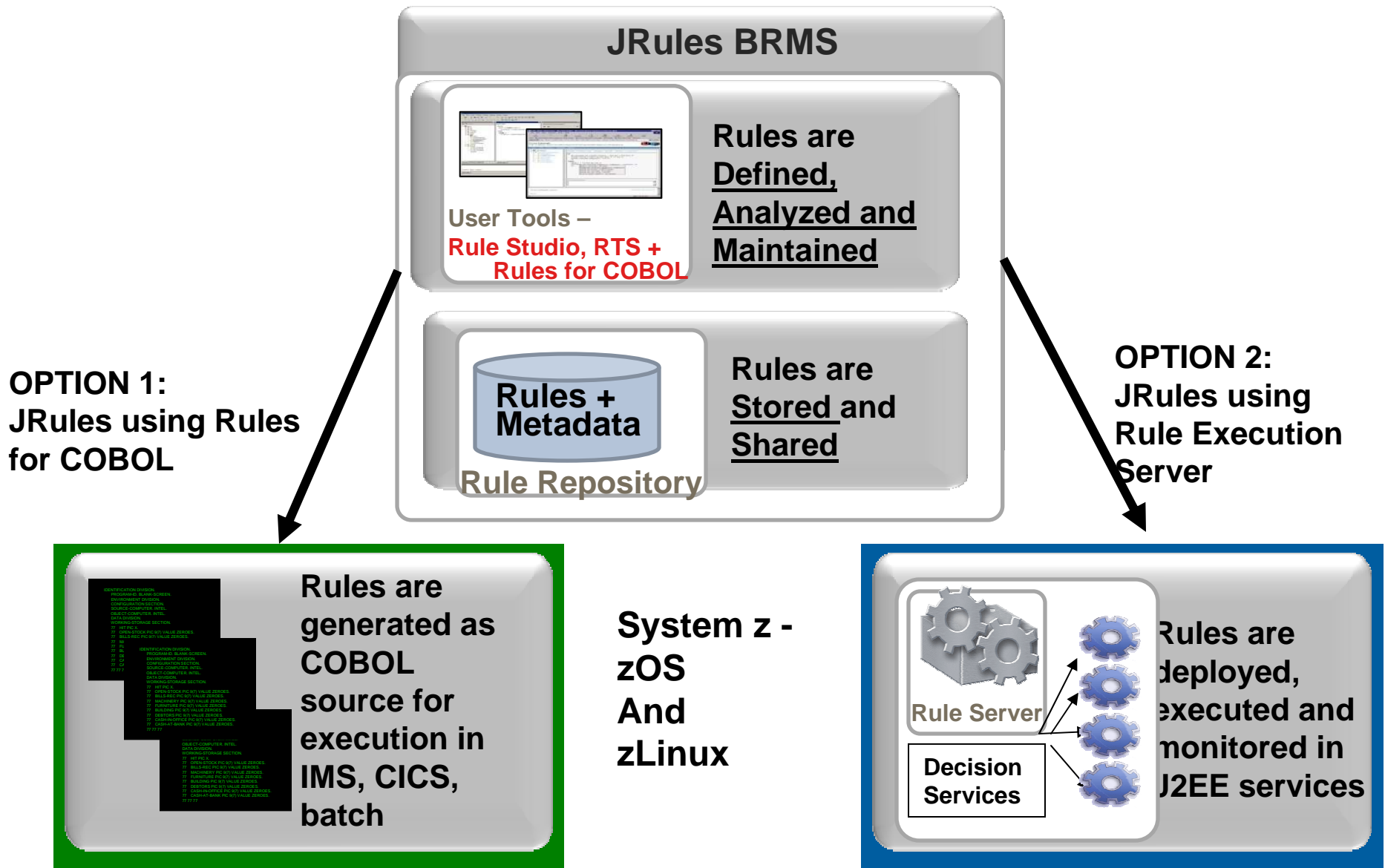


Better manage business knowledge that is now represented in COBOL Source Code, databases and related System z artifacts.

- *Transformation*
- *Consolidation*

Manage business knowledge as automated business decision services that can be reused across applications on System z and other platforms.

- *SOA Strategy*

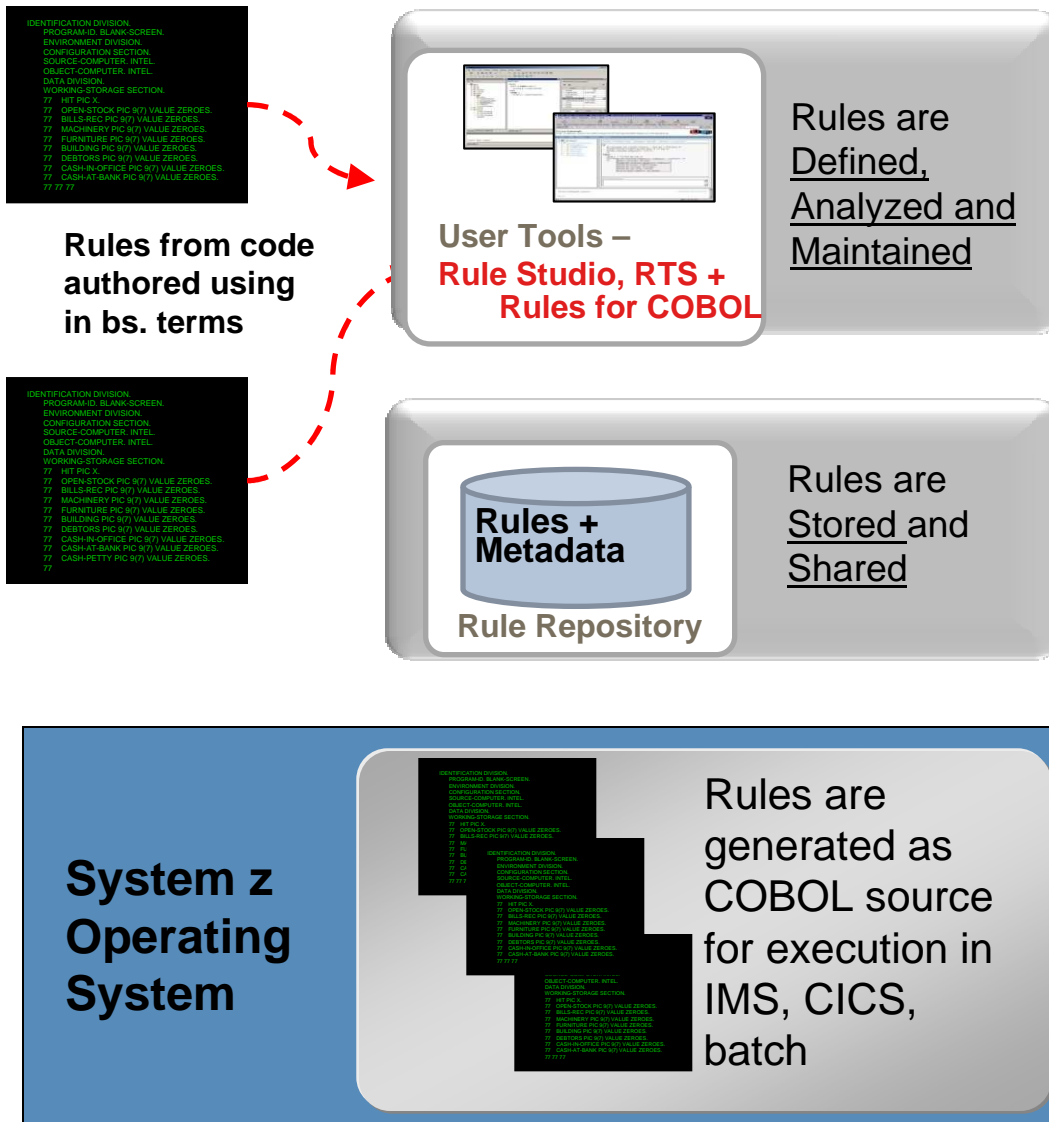


**Value:** Provides the full benefits of JRules BRMS while retaining the existing COBOL architecture



- Improved time to market for COBOL applications
- Improved regulatory compliance processes
- Increased agility for management of automated business decisions
- Application Modernization Strategy without complete redesign of the application or architecture
- Combined with IMS or CICS SOA to create decision services for System z SOA Strategy
- Improved better collaboration between Business and IT.

# BRMS Empowered with Rules for COBOL



## Automated Decisions now:

- Managed in ILOG BRMS
  - Expressed and documented in business terms
  - Versioned
  - Able to change when the business needs it
  - Can be managed with collaborative web tools
- Can be reused across applications
- Yet, run natively in the COBOL code

**Value:** Provides BRMS for rule-based applications and extend your SOA Strategy while leveraging your System z assets

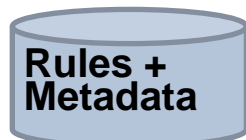


- Enable System z SOA Strategy
- Improved time to market for System z Java applications
- Improved regulatory compliance processes
- Increased agility for management of automated business decisions
- Improved better collaboration between Business and IT.



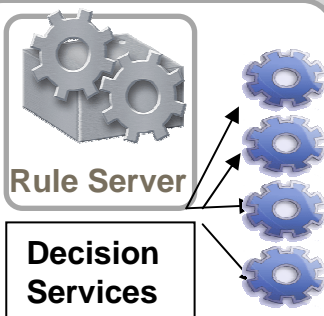
User Tools –  
Rule Studio & RTS

Rules are  
Defined,  
Analyzed and  
Maintained



Rule Repository

Rules are  
Stored and  
Shared



Rules are  
deployed,  
executed and  
monitored in  
J2EE services

System z  
Operating  
System

Automated Decisions now:

- Managed in ILOG BRMS
  - Expressed and documented in business terms
  - Versioned
  - Able to change when the business needs it
  - Can be reused across the enterprise
- Generates Decision Services for SOA deployment





## What does it enable?

- Reduce time and resources required to deploy changes
- Improve understanding of your core business applications today
- Express decision logic with increased precision
- Increase decision automation
- Make decisions based on specific context

## What is the value?

- Lower maintenance costs; respond quickly to change
- Leverage your architecture investment
- Increase profitability of product, pricing and promotional offerings
- Improve process efficiency
- Customize decisions when possible, standardize if needed

Begin to see the value of a BRMS in your first phase of your application

- Complete rewrite of application/rip and replace (first phase) 6 to 8 months
- Implementing BRMS in phased approach 4 to 6 weeks



*Rational and ILOG approach*

- *Provides an easy approach to understand and document your core business applications on System z*
- *Business automate decision using natural language business rules*

- On-demand Webinar Series – IT modernization -  
[http://www.ilog.com/promotions/brms\\_itmodernization/](http://www.ilog.com/promotions/brms_itmodernization/)
  - Education on how to modernize IT with Rules for Cobol – System z; BRMS & SOA
- BRMS Resource Center – <http://www.ilog.com/brms>
  - Free 6 month trial download
  - White papers
  - Use cases
  - Forums and blogs on business rules
- Get more information about IBM Enterprise Modernization solutions, e-kits & Sandbox for System Z- <http://www-01.ibm.com/software/rational/solutions/em/systems/z/>

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# Questions & Answers

*You will receive an email with links to slides & the recording from today's presentation within 24 hours.*

*Thank You*