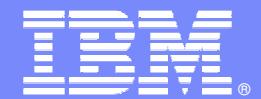




## 議程：

08:45-09:00	貴賓報到	
09:00-09:10	開場歡迎	IBM軟體事業處 Rational資深技術經理 林裕隆
09:10-10:10	Rational Team Concert 3.0 敏捷協同開發介紹 - RTC 3.0 架構與功能介紹 - 多點 (Multi-Site) 開發管理 - 專案管理與風險管理 - 稽核及法規遵循	IBM軟體事業處 Rational資深技術經理 林裕隆
10:10-10:30	中場休息	
10:30-11:00	使用RTC3.0實行委外專案管理案例分析 (RTC 3.0 - Outsourcing Management)	IBM軟體事業處 Rational資深技術顧問 張向昇
11:00-11:30	使用RTC3.0實行軟體建構與發佈管理案例分析 (RTC 3.0 - Build & Release Management)	IBM軟體事業處 Rational資深技術顧問 吳志忠
11:30-12:00	RTC 3.0 Java及.NET等跨平台支援介紹 (RTC 3.0 - Java & .net Support)	IBM軟體事業處 Rational技術顧問 林炫伯
12:00-13:20	午餐時間 (在恆逸用餐)	
13:20-13:50	上機操作一分組角色模擬 (分為PM, developer, builder, tester) (Workshop -- Team Up)	
13:50-14:20	上機操作一各角色分工準備 (Workshop -- Plan your work items)	
14:20-14:50	上機操作一模擬跨地協同開發 (Workshop -- Collaborative development)	
14:50-15:10	中場休息	
15:10-15:40	上機操作一整合式建構與發佈管理 (Workshop -- Collaborative development)	
15:40-16:10	上機操作一建立即時儀表板與報表 (Workshop -- Dashboard & Report)	
16:10- 16:30	Q&A	





| IBM Software Group

## Rational Team Concert 3.0 敏捷協同開發介紹

Rational software



Go to IBM

IBM軟體產品處  
資訊顧問 林裕隆 (Jason Lin)

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## Agenda

- 專案開發所面臨的挑戰
- RTC3.0架構與介紹
- 專案管理與風險管理
- 工作項目管理
- 版本管控與多點(Multi-Site)開發管理
- 專案監控與管理
- 總結



## Agenda

- 專案開發所面臨的挑戰
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# 您對軟體開發的速度及品質滿意嗎？

- 成員間的溝通是協同開發最困難之處

只有 37% 的業主滿意公司內部軟體開發速度...

只有 42% 的業主滿意開發的品質.

50% 的外包專案 品質不符要求.

團隊成員,作業流程和專案管理的隔閡  
阻礙了協同開發

## 地理上的限制

- 不良的溝通
- 語言文化時區的差異
- 新成員上手時間長
- 切割過細的組織

## 組織上的限制

- 缺乏有意義的業主意見參與
- 作業流程的間隙造成錯誤與重工
- 高階主管無法見到整體狀況
- 不佳的專案治理

## IT 基礎設施的限制

- 不相容的工具及資料儲存方式
- 無法正可靠取得一般的專案產出
- 浅薄且脆弱的工具整合

\*Forrester, Gartner



# 開發團隊的心聲：

如果開發工具能夠即時提供這些我想要的資訊.....  
並且讓一些繁瑣工作自動化



## Agenda

- 專案開發所面臨的挑戰
- **RTC3.0架構與介紹**
- 專案管理與風險管理
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- 版本管控與多點(Multi-Site)開發管理
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# 建構一個平台 - 軟體交付協同合作的創新模式

一個旨在通過變革團隊協作方式，提高團隊績效、提高軟體投資回報的創新專案



- 強壯,高度可擴展可擴容
- 全球分佈的模式,適應動態變化
- 以社群為基礎,通過 jazz.net 開發架構

## Collaborate in Context

- 團隊工作透明：實時知道“誰、作什麼、何時、為什麼”
- 加強協作，打造高效團隊
- 自動傳遞訊息，使團隊無縫交接任務

## Right-size Governance



- 自動化工作流提升效率
- 自動數據收集減少管理成本
- 即時報告提示項目風險

## Day One Productivity

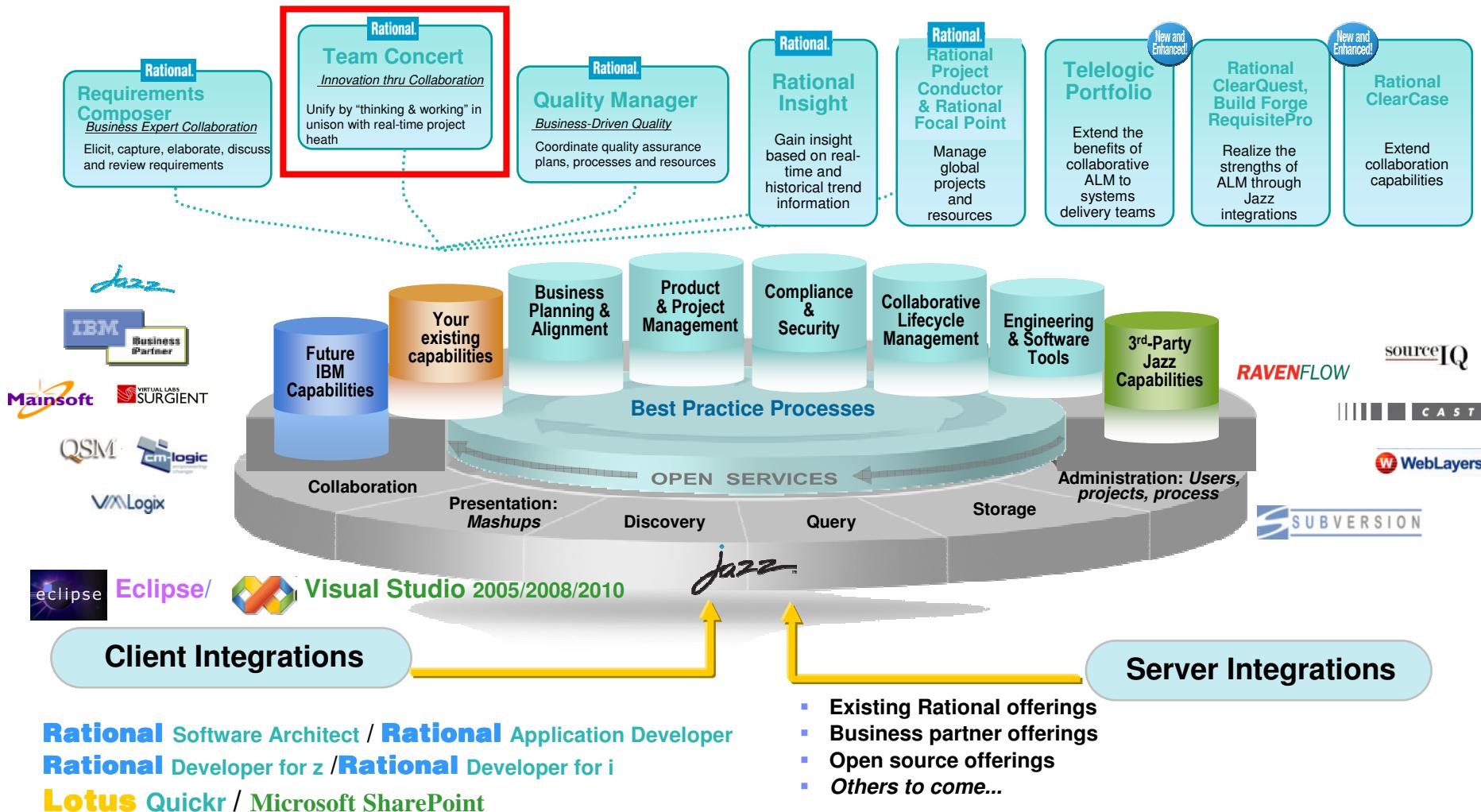
- 動態的專案和團隊管理，快速啟動
- 即時反覆計畫
- 統一整合團隊的工具

跨越軟體交付全生命週期的人、流程、專案和工具的即時整合



# Rational Products on Jazz

可參考 <http://jazz.net> 上所有 Jazz-based 的產品

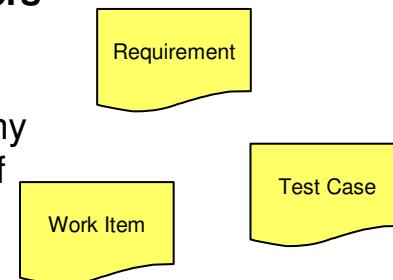


# Jazz architecture overcomes the limitations of the past

Open choice and rich integration

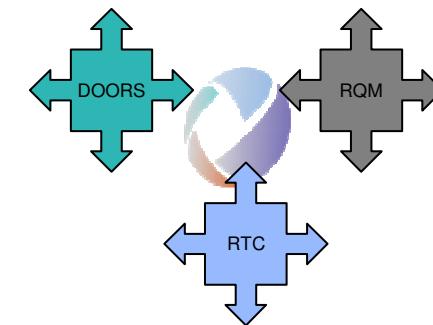
## Uniform Resource Identifiers (URIs)

"I can link any resource to any other resource, regardless of where the resource lives!"



## Standard interfaces

"Each tool can evolve independently without breaking integrations!"



## Open standards for the lifecycle

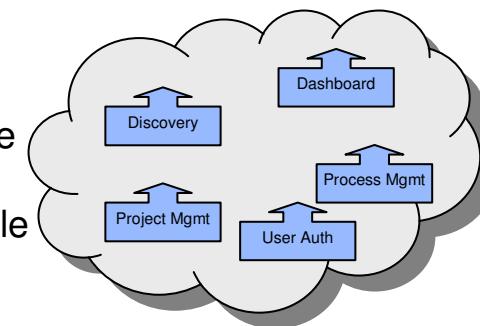
"Each domain can create standards without having to wait on the others or get the whole industry to agree!"



Open Services for Lifecycle Collaboration  
open community. open interfaces. open possibilities

## Integration services

"Each vendor can evolve their tool to exploit the services that are valuable to customers like me!"



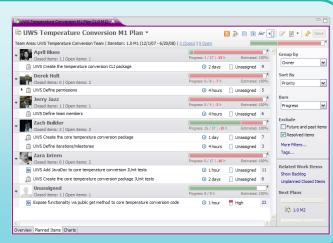
Evolutionary and incremental adoption



# Rational Team Concert: RTC (協同開發平台)

## 專案計劃

- 整合專案疊代計劃及執行管理
- 連結工時估算及專案哩程碑
- 內建敏捷開發流程模版



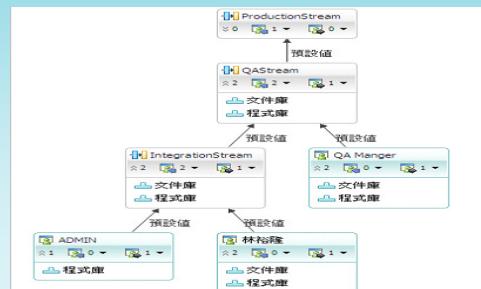
## 專案監控

- 可客製化的儀表板
- 即時的工作追蹤資訊及報告
- 專案里程碑及工作狀態追蹤



## 版本管控

- 整合的stream, Component, baselines 功能，提供完整的版本(version)追溯資訊
- 支援Server-based sandboxes



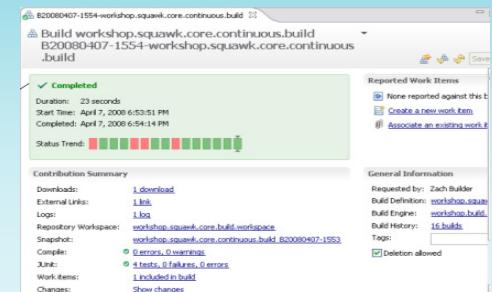
## 工作項目管理

- 內建缺陷單、新需求功能單, 工作單及客製表單，及連結，簽核，稽核記錄
- 強大的查詢功能



## 建置管理

- 回收記錄叫與工作表單、變更記錄追蹤
- 支援本端及遠端編譯

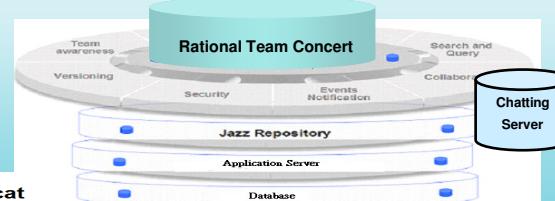


- 單一基礎平台支援全生命週期開發
- 世界級的專案開發組織架構，成員快速上手
- 依角色身分的權責管理，依專案規模、性質選擇專案流程模板

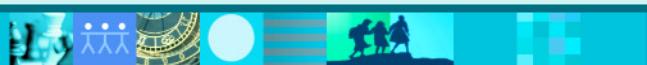


Apache Tomcat

## Jazz 團隊伺服器



- Team advisor 功能，可定義專案流程規則，持續改善專案交付品質
- 可定義專案流程並強制流程落實
- 以工作產出為基礎的協同合作，即時顯示成員的狀況及進行中的工作



# IBM 全球 125 個研發團隊採用 Rational Team Concert 大中華軟體研發中心透過敏捷式開發 聚焦核心競爭力

挑戰	效益
 <p>Ginger Tsai, IBM 大中華軟體研發中心副總經理</p>	<p>過去傳統的協同開發模式，無法即時地掌握開發進度，專案的彈性也不足以應對變化，這些額外增加的成本在在都影響利潤與效率</p> <p>研發的品質與速度是我們的核心競爭力，透過 RTC 統一的平台，不僅能管理不斷改變的需求，更能使其與業務目標保持一致，落實以軟體開發價值體現策略性業務資產</p>
 <p>Curtis Wei, IBM 大中華軟體研發中心經理</p>	<p>在團隊開發上，最大的問題是成員間彼此的資訊不能即時互通，得透過每日、每週定期開會報告專案進度，常常耗費許多時間、精神</p> <p>RTC 幫助我管理追蹤每個人工作量，將整個開發流程透明化並量化成圖表，隨時精確掌握開發進度、專案執行或工作外包</p>
 <p>Jeffrey Liu, 台灣 IBM 公司資深工程師</p>	<p>專案需要敏捷式的彈性開發，過去開發工具即使使用各種 open source，但資源往往無法整合</p> <p>RTC 不僅可整合跨系統開發工具，而且容易管理追蹤組員進度，讓團隊更容易發現問題解決問題，把專案管理變簡單了！</p>
 <p>Weasley Hung , 台灣 IBM 公司 IT 架構師</p>	<p>過去沒有系統方式管理專案，還可能得到處救火，整個專案的成功率與品質常常無法掌握</p> <p>但 RTC 讓工作進度及工作內容一目了然，有了報表，分配工作、控制進度變得更加方便</p>

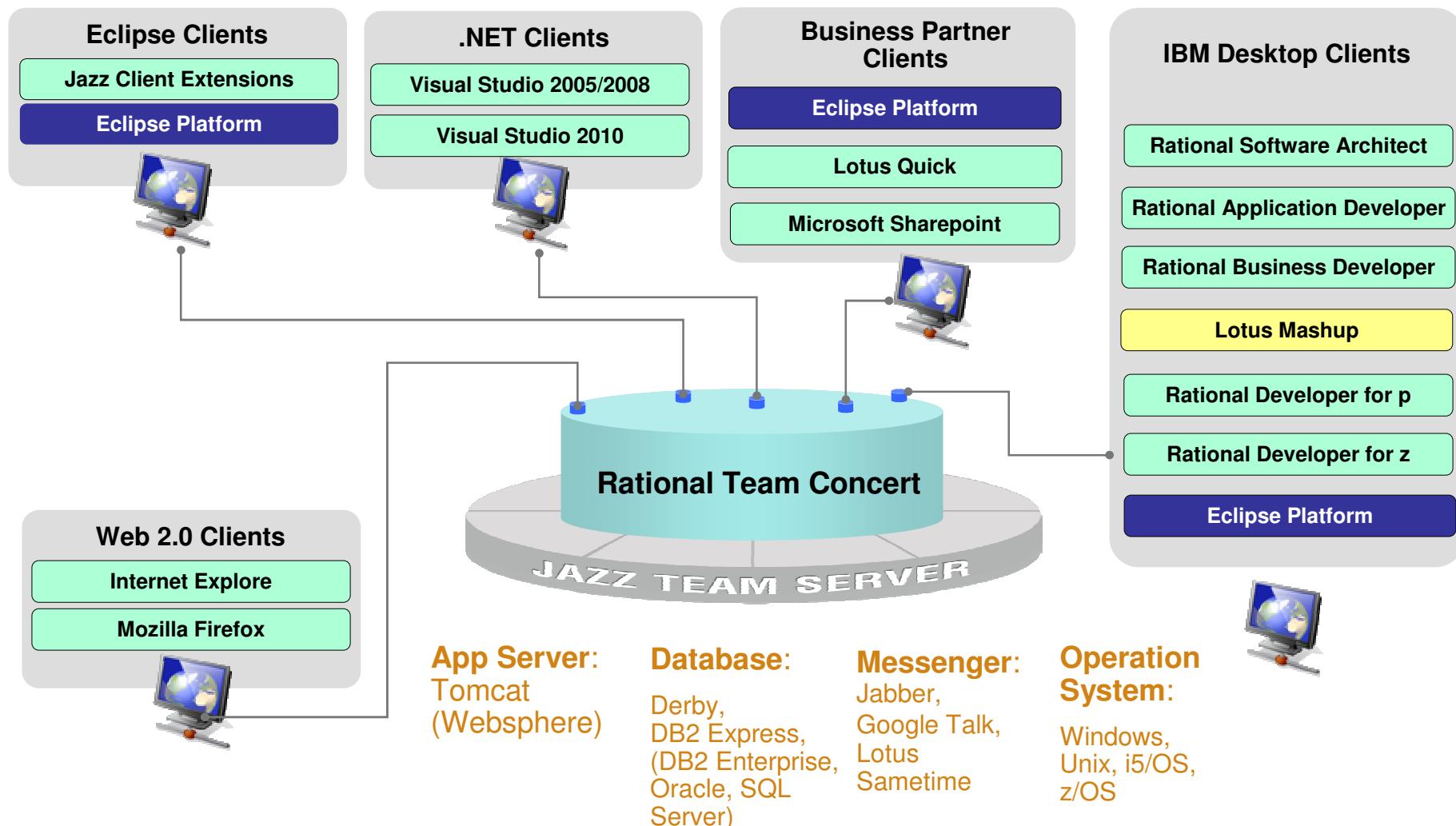
■根據 IBM Global Services 的調查，**59% 的開發專案不是完全失敗，要不就是不符合成本、時效或是設定的目標**，這對於以開發為核心競爭力的組織而言，是損失相當高額的企業成本。

■Jeffrey 所帶領的團隊有別於一般研發團隊，主要的任務是參考大中華區市場的重要議題，訂定研發專案計畫，再將創新成果延續到產品端，有時還得**跨地域與國外合作**。由於創新過程中，合作團隊常常需要不斷開會討論，開發流程管理不易，加上各個專案研發過程長達一年，客戶需求會不斷改變，如果用傳統專案開發過程通常採用的瀑布模型（Waterfall Model），往往在成果驗收時才發現不符客戶需求，嚴重影響專案完成的進度。

■為了讓專案流程更為快速，Jeffrey 開始採用 Rational Team Concert (RTC)，希望能透過這個兼有**協同開發、開發流程自動化和報表三合一**的平台，讓開發團隊能專注於監控實際、客觀且有意義的數據，顯著提升軟體交付的業務流程。

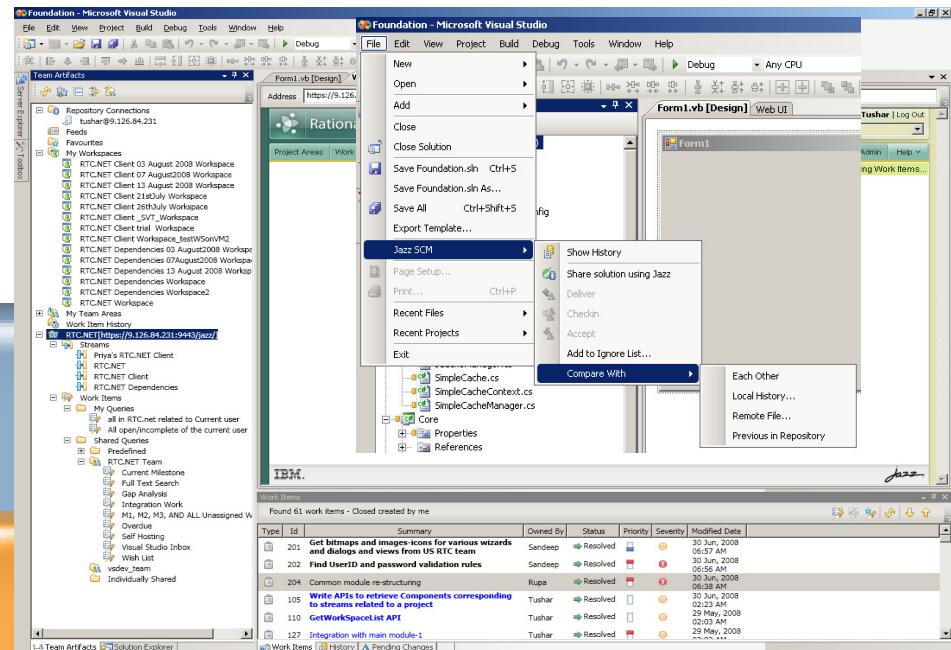
■事實上，IBM 全球超過 125 個研發團隊都採用 RTC，因為透過 RTC 可以讓每個人很清楚的看到，專案從模糊到清晰的發展過程，把軟體視為企業最重要的策略性資產。

# Rational Team Concert 架構概觀



# Rational Team Concert 對微軟開發平台提供最好的支援

## Visual Studio 2005/2008/2010 professional and Standard Editions



*Open and extensible on*

*jazz*

- ✓ Collaborate in context
- ✓ Right-size governance
- ✓ Day one productivity



Rational Team Concert Client for Microsoft Visual Studio IDE

## Agenda

- 專案開發所面臨的挑戰
- RTC3.0架構與介紹
- **專案管理與風險管理**
- 工作項目管理
- 版本管控與多點(Multi-Site)開發管理
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# RTC提供的 Process Templates

-RTC 提供了多種的程序範本，可讓專案以開箱即用(out-of-box)的方式快速使用，亦可自行修改或訂制

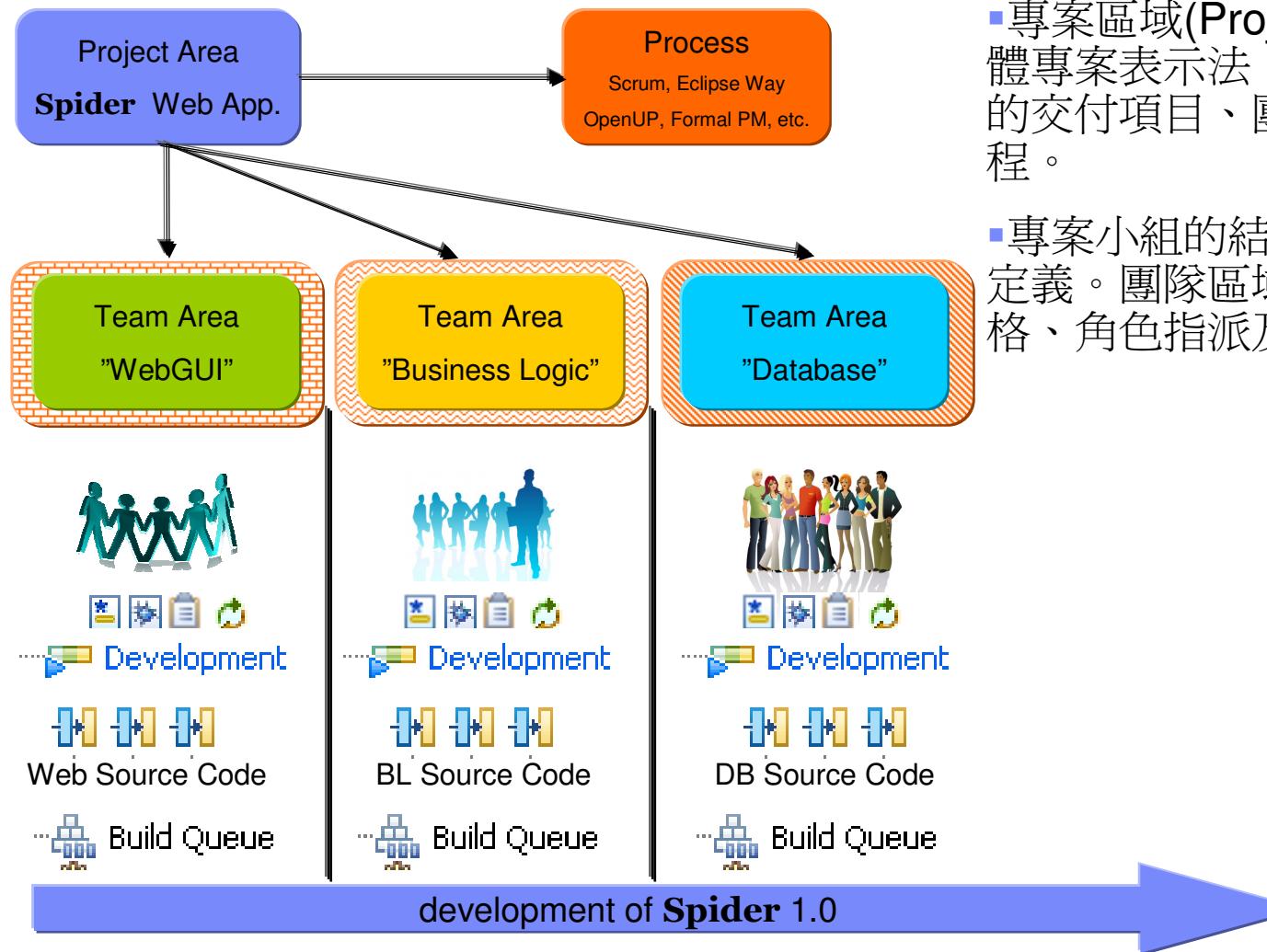
The screenshot shows the RTC application management interface. The top navigation bar includes links for Home, Applications, Users, Project Areas, Process Templates, and Reports. The current view is on the 'Process Templates' tab. The left sidebar has a 'Template Management' section with a 'Manage Templates' link. The main content area is titled 'Process Templates' and contains a message about managing templates. Below is a table listing various process templates:

Name	ID	Description	Action
Agile Process	agile.process.ibm.com	The process is a mash-up of best practices of several existing agile processes.	
Cloudburst Sample Process	sample.process.ibm.com	The process used for the Cloudburst examples and tutorials. Project areas created with this process will have a number of teams created with sample users assigned to those teams.	
Eclipse Way Process	eclipse.process.ibm.com	The process originally developed by the Eclipse Development Team. The 'Eclipse Way' is an agile, iteration-based process with a focus on consistent, on-time delivery of quality software.	
Formal Project Management Process	formalpm.process.ibm.com	A traditional project management process where development progresses in sequential phases: Requirements, Design, Implementation, and Testing.	
OpenUP Process	openup.process.eclipse.org	The OpenUP process is one of the processes created by the eclipse process framework project (EPF). It is included here as one example of how to integrate existing processes. For more details see <a href="http://www.eclipse.org/epf">http://www.eclipse.org/epf</a>	
Scrum	scrum2.process.ibm.com	A process template for Scrum. Scrum is a popular approach to manage projects in an agile way.	
Scrum	scrum.process.ibm.com	A process template for Scrum. Scrum is a popular approach to manage projects in an agile way.	
Simple Team Process	simple.process.ibm.com	A simple process to get you started quickly. Team members are entitled to perform modifications of any kind, outsiders are not.	
Unconfigured Process	unconfigured.process.ibm.com	This process should be used for project areas that consume a shared process or that are used to manage multiple projects simultaneously.	

At the bottom right of the table, there is a row of icons: a pencil for edit, a red X for delete, and a blue document for details. The footer of the page includes a decorative graphic and the number '16'.

# RTC 專案區域、團隊區域的使用

-RTC可以讓大型的開發團隊協同合作



- 專案區域(**Project Area**)是系統的軟體專案表示法。專案區域定義專案的交付項目、團隊結構、程序及排程。
- 專案小組的結構用團隊區域階層來定義。團隊區域會管理團隊成員資格、角色指派及團隊構件。

# 專案計劃:檢視方式為“工作分類”

Iteration plans are composed of a set of work items, which PMs can create and team members can use to manage work

計劃期間

工作項目

工作子項 (含負責人, 預計工時, 重要性.....等資訊)

專案進度(本階段已完工時/本階段總工時)

檢視方式

- 工作分類
- 分級清單
- 作業板
- 規劃的時間

動作

- 重新排序

刪除

- 已指派的項目
- 已解決的項目
- 已預估的項目
- 未變更的項目
- 來自小組的項目
- 來自副疊代的項目
- 空群組
- 表示式
- 執行項目
- 規劃的項目 (已淘汰)

相關計劃

JUnit Release Backlog [4.4]

工作項	負責人	狀態	估計時間	實際時間	優先級	編號
Bill Cassavelli	已關閉的項目: 3   已開啟的項目: 2	待辦	0.25/1.25 小時	0.25/1.25 小時	New	768
	Improve documentation for 4.4	待辦	0.25/1.25 小時	0.25/1.25 小時	New	769
	timeout doesn't work properly for >=2 cases in junit4.3?	待辦	0.25/1.25 小時	0.25/1.25 小時	New	770
build	已關閉的項目: 0   已開啟的項目: 0	待辦	-	-	-	-
Jason Mitchell	已關閉的項目: 2   已開啟的項目: 4	待辦	4.25/140.25 小時	4.25/140.25 小時	New	785
	assertEquals throws NPE while comparing null elements	待辦	0.25/1.25 小時	0.25/1.25 小時	New	813
	Improve documentation for 4.4	待辦	0.25/1.25 小時	0.25/1.25 小時	New	814
	assertEquals array comparison doesn't handle null elements	待辦	0.25/1.25 小時	0.25/1.25 小時	New	815
	assertThat signature does not match Matcher	待辦	0.25/1.25 小時	0.25/1.25 小時	New	816
	CompositeRunner filter incorrect if child throws NoTestsRemainingException	待辦	0.25/1.25 小時	0.25/1.25 小時	New	817
Markus Kent	已關閉的項目: 4   已開啟的項目: 6	待辦	13.75/35.25 小時	13.75/35.25 小時	New	762
	assertArrayEquals misses differences	待辦	2 時	2 時	New	763
	testCount hard-coded to 1 for childless Description	待辦	-	-	New	781
	Provide improved Assertion syntax	待辦	0/16 小時	0/16 小時	New	818
	Improve documentation for 4.4	待辦	0.25/1.25 小時	0.25/1.25 小時	New	819
	Tests on protected methods fail	待辦	-	-	New	769
	assertThat fails with Class tests (documentation problem)	待辦	2 日	2 日	New	765
未指派	已關閉的項目: 1   已開啟的項目: 0	待辦	QD 小時	QD 小時	-	-

# 專案計劃-規劃的項目 :檢視方式為 "作業板"

-可以圖示化看所有的工作項目

工作項目 - 計劃 'JUnit Sprint Backlog - 4.4 s2' - Rational Team Concert

檔案(F) 編輯(E) 導覽(N) 搜尋(S) 專案(P) 執行(R) 視窗(W) 說明(H)

所有專案和團隊區域 (已選取 1 個區域)

儲存庫連線  
jazzy@jazz-server

JUnit Project [Jazz-server]

- 工作項目
- 企業延伸
- 來源控制
- 建置
- 計劃
- 報告
- 工作項目歷程
- 我的最愛
- 我的團隊區域
- 我的儲存庫工作區
- 資訊來源

JUnit Sprint Backlog [4.4 s2] X

JUnit Sprint Backlog

擁有者: JUnit Project | 疊代: 4.4 s2 (2011/1/7 - 2011/2/6) | 10 個已關閉 | 12 個已開啟

	待辦事項	進行中	已完成
<a href="#">Provide improved Assertion syntax</a> 818	<a href="#">Based on the assertThat syntax we should provide assumptions and theories support</a> 817		
<a href="#">Improve documentation for 4.4</a> 813	<a href="#">javadoc updates for @Ignore in 4.3</a> 784	<a href="#">[Docs] Cookbook TestRunner section incorrect</a> 777 <a href="#">Typo in cookbook: wrong package for JUnitCore</a> 775	
		<a href="#">Runner throws confusing exception "no runnable methods" ...</a> 797 <a href="#">4.1 missing in maven-metadata.xml on ibiblio</a> 801 <a href="#">shows green bar while assert false</a> 795 <a href="#">Ignored method fails</a> 794 <a href="#">Junit version on the website is still 4.1</a> 790	
	<a href="#">assertEquals throws NPE while comparing null elements</a> 785 <a href="#">assertArrayEquals misses differences</a> 762 <a href="#">testCount hard-coded to 1 for childless Description</a> 781 <a href="#">Improve documentation for 4.4</a> 813 <a href="#">assertEquals array comparison doesn't handle null elements</a> 787		

檢視方式

- 工作分類
- 分級清單
- 作業板**
- 規劃的時間

編輯 | 複製

動作

重新排序

排除

- 已指派的項目
- 已解決的項目
- 已預估的項目
- 未變更的項目
- 來自小組的項目
- 來自副疊代的項目
- 空群組
- 表示式
- 執行項目
- 規劃的項目 (已淘汰)

相關計劃

JUnit Release Backlog [4.4]

附註 | 規劃的項目 | 圖表 | 鏈結

工作項目 標籤雲 問題 團隊顧問 擱置的變更

搜尋 ID 或文字 JUnit Project

<無現行工作>

Initializing Help: (60%)

19 19

# 風險控管

-透過風險(Risks)清單管理風險，透過 Risk Action來監控風險

## ■ Risks and Risk Actions

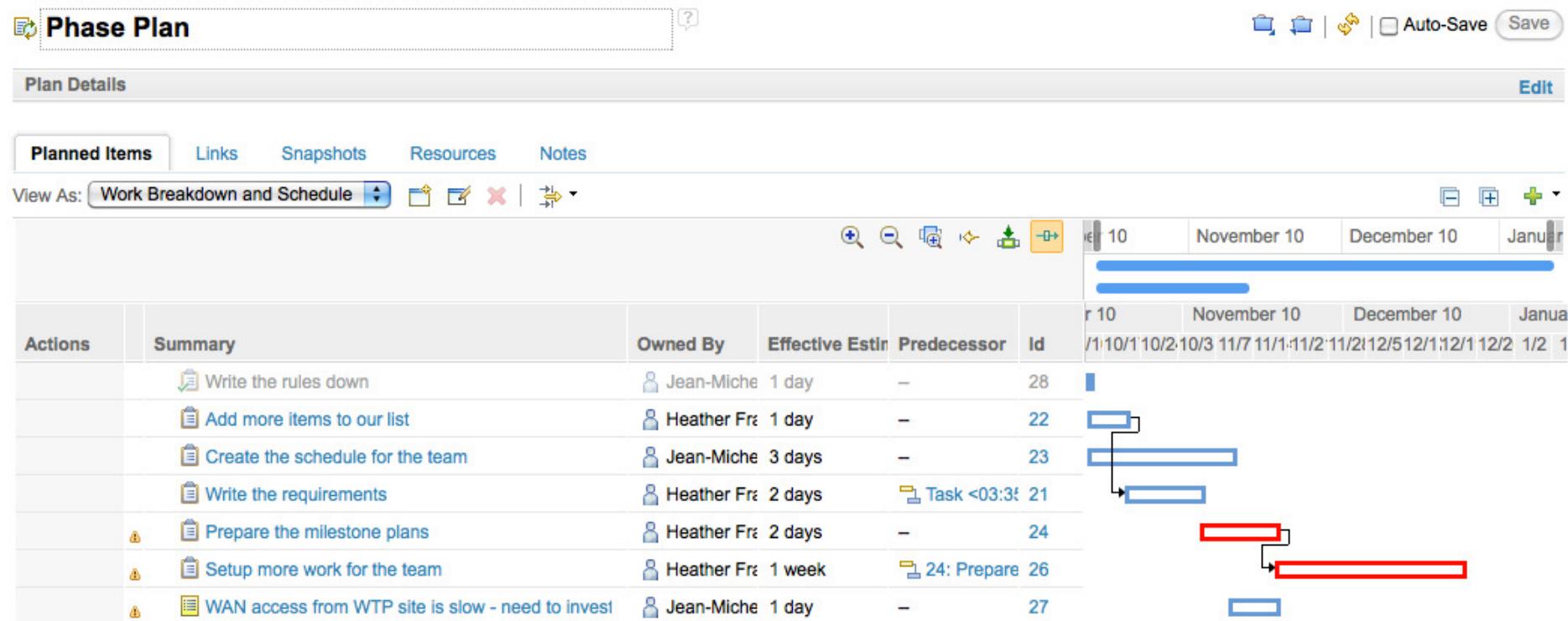
- Every project has some known and unexpected risks. As a project manager, you can define risks, add strategies, and create work items to take action against risks. The risks work items are available in the Formal Project Management process template.

The screenshot shows a software application window titled "Risk 828". The top navigation bar includes links for "專案儀表板", "工作項目", "計劃", "來源控制", "建置", and "報告". The main content area is titled "Risks /Risk Actions". On the left, there's a "Details" panel with fields like "Type" (set to "Risk" and highlighted with a red box), "Creation Date" (2011/1/17 下午6:14:18), "Created By" (Jerry Jazz), and "Resolved By" (未指派). To the right, there are sections for "Probability" (20% - Very Low), "Impact" (20% - Minor), and "Exposure(%)" (4). A "Quick Information" panel shows "Subscribers (1): JJ". Below these, there's a "Risk Matrix" chart with a legend from 20% to 100% for both probability and impact, and a grid where the intersection of M (Medium) risk level and 40% exposure is highlighted in green. At the bottom, there are fields for "Precision" (Medium), "Consequence Cost" (0), "Probability Cost" (0), "Risk Category" (Socio-cultural), and "Identification Date".

# 甘特圖(Gantt Charts)

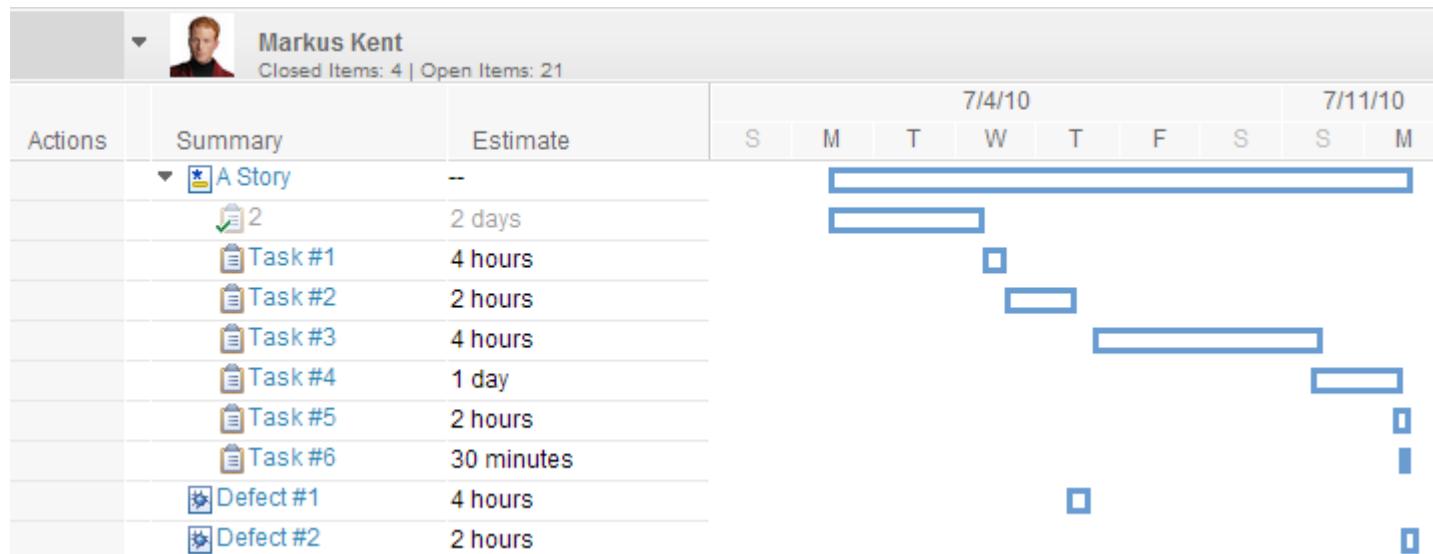
- Now you can visualize a plan based on a timeline

- Gantt charts for traditional planning based on schedule constraints and dependencies
- Shows work breakdown and schedule



# Roadmap Charts

- **Designed for agile teams**
  - ▶ Shows a time projection of a roadmap based on iterations
  - ▶ The scheduled time of work items can now be shown as a roadmap on a timeline.
  - ▶ The roadmap can also show blocking or depends on relationships between work items



# 資源的分派

## ■ Resource Allocation

- ▶ Search and add a resource to your plan based on availability
- ▶ You can now allocate ranges of availability to a project or team.

The screenshot shows the Rational Phase Plan application interface. At the top, there's a toolbar with icons for file operations and a save button labeled "Save". Below the toolbar is a header bar with tabs: "Plan Details", "Resources" (which is selected), "Notes", and "Links".

The main area displays a list of resources and their availability. A modal dialog titled "Add Users" is open, prompting the user to "Select the required users for availability search". It shows a list of users: Heather Fraser-Dube, No date restrictions, and Jean-Michel Lemire. The "Start date" is set to 10/15/2010 and the "End date" is 11/26/2010. The "Hours required" field is set to 80. A red arrow points from the "Add Users" dialog to the "Work Allocations" section below.

The "Work Allocations" section has a title "Associate resources to teams and timelines:" and contains a table:

Team	Allocation	Allocation Dates	Actions
Agile Project	(No Date Restriction)	(No Date Restriction)	
Main Development *	16 %	Oct 11, 2010 - Nov 26, 2010	
Analysis	5 - 16 %	Oct 11, 2010 - Nov 26, 2010	
Allocation	16 %	Oct 11, 2010 - Nov 15, 2010	
Allocation *	5 %	Nov 15, 2010 - Nov 26, 2010	

Red arrows also point from the "Add Users" dialog to the "Allocation" and "Allocation \*" rows in the table, indicating how resources are being assigned to specific tasks and timeframes.

## 工時回報 (Time Tracking)

A **Time Tracking** tab has been added to the formal project template. This allows you to move a task between people and track time towards different time codes. The time codes are configurable in the process specification. The time tracking function is not limited to the formal project template and can be added to any work item type presentation.

The screenshot shows a software interface for managing tasks. At the top, there is a navigation bar with several tabs: '751: 初始化' (selected), 'Phase Plan [Testing]', 'Release Plan [Releas]', '愛合購', 'Phase Plan [Requirem]', 'ScrumDemo', 'Phase Plan [Design]', and '\*<03:39:23>: <未命名>'. Below the navigation bar, the title 'Task 751' is displayed, followed by a dropdown menu and some icons.

The main content area is divided into sections. On the left, there is a 'Summary' section showing the date range '2011/1/16 - 2011/1/22 : 14 小時' and the total work item count '工作項目總計 : 14 小時'. To the right of this is the 'Time Tracking' tab, which is highlighted in blue. The 'Time Tracking' section contains a table showing time distribution across seven days. The table has columns for '擁有者' (Owner), '時間碼' (Time Code), '星期日' (Sunday), '星期一' (Monday), '星期二' (Tuesday), '星期三' (Wednesday), '星期四' (Thursday), '星期五' (Friday), '星期六' (Saturday), '每週總計' (Weekly Total), and '總計' (Total). A single row is present in the table, showing 'Jerry Jazz' as the owner and 'Default' as the time code. The values for each day are: Sunday (0), Monday (2), Tuesday (2), Wednesday (3), Thursday (4), Friday (3), Saturday (0), Weekly Total (14), and Total (14). The entire table row is highlighted with a red border.

On the far right of the 'Time Tracking' section, there are three buttons: '新增時間項目...' (Add Time Item...), '編輯時間項目...' (Edit Time Item...), and '刪除時間項目...' (Delete Time Item...).

At the bottom of the screen, there is a navigation bar with links: 'Overview', 'Links', 'Approvals', 'History', 'Time Tracking' (which is the active tab), and a decorative footer bar.

# 專案快取(snapshots)的比較

- **How has my plan changed over time?**

- ▶ What is the quality of our planning?
- ▶ Did we make our date because we changed the plan and/or our estimates?

Planned Items	Links	Snapshots	Resources	Notes																																													
<a href="#">Back to Snapshots</a>																																																	
Comparison - Oct 15, 2010 4:53:52 AM		End - Oct 15, 2010 4:53:45 AM	Start - Oct 15, 2010 4:44:47 AM																																														
<b>Overview</b> <table border="1"> <tr> <td>Start Date</td><td>0</td><td>Oct 15, 2010</td><td>Oct 15, 2010</td><td>Oct 15, 2010</td></tr> <tr> <td>End Date</td><td>8 weeks 3 days 1 hour</td><td>Oct 25, 2010</td><td>Dec 23, 2010</td><td>Dec 23, 2010</td></tr> <tr> <td>Work Items Total</td><td>2</td><td>5</td><td>7</td><td>7</td></tr> <tr> <td>New</td><td>2</td><td>4</td><td>6</td><td>6</td></tr> <tr> <td>In Progress</td><td>0</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Closed</td><td>0</td><td>1</td><td>1</td><td>1</td></tr> <tr> <td>Work Done</td><td>6 hours</td><td>1 day</td><td>1 day 6 hours</td><td>1 day 6 hours</td></tr> <tr> <td>Work Estimated</td><td>2 weeks 2 days 4 hours</td><td>2 days 4 hours</td><td>3 weeks</td><td>3 weeks</td></tr> <tr> <td>Progress</td><td>-</td><td>8/20 h <div style="width: 40%; background-color: #669933; height: 10px; margin-bottom: 5px;"></div> 100%</td><td>14/120 h <div style="width: 12%; background-color: #669933; height: 10px; margin-bottom: 5px;"></div> 100%</td><td>100%</td></tr> </table>					Start Date	0	Oct 15, 2010	Oct 15, 2010	Oct 15, 2010	End Date	8 weeks 3 days 1 hour	Oct 25, 2010	Dec 23, 2010	Dec 23, 2010	Work Items Total	2	5	7	7	New	2	4	6	6	In Progress	0	0	0	0	Closed	0	1	1	1	Work Done	6 hours	1 day	1 day 6 hours	1 day 6 hours	Work Estimated	2 weeks 2 days 4 hours	2 days 4 hours	3 weeks	3 weeks	Progress	-	8/20 h <div style="width: 40%; background-color: #669933; height: 10px; margin-bottom: 5px;"></div> 100%	14/120 h <div style="width: 12%; background-color: #669933; height: 10px; margin-bottom: 5px;"></div> 100%	100%
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## Agenda

- 專案開發所面臨的挑戰
- RTC3.0架構與介紹
- 專案管理與風險管理
- **工作項目管理**
- 版本管控與多點(Multi-Site)開發管理
- 專案監控與管理
- 總結



# 工作項目 (Work items)

-工作項目種類依專案的各種元件或功能範圍來分組工作項目。每個種類都會有相關聯的團隊區域，團隊區域成員負責開發該元件。

**建立工作項目**

**工作項目類型**  
選取要建立的工作項目類型。

**工作項目類型：**

- Defect
- Task
- Story
- Epic
- Track Build Item
- Impediment
- Adoption Item
- Retrospective

**建立工作項目**

**工作項目類型**  
選取要建立的工作項目類型。

**工作項目類型：**

- Defect
- Task
- Project Change Request
- Issue
- Business Need
- Risk
- Risk Action
- Milestone

?

< 上一步(B)    下一步(N) >    完成(F)    取消

**Defect 55**

**Summary:** JUnit 4 not really backward compatible

**Details**

Type:	Defect
Severity:	Major
Found In:	Unassigned
Created:	Feb 27, 2008 11:11 PM
Created By:	Rick Yuen
Team Area:	JUnit Team / JUnit Project
Filed Against:	JUnit
Tags:	m1candidate
Owned By:	Bill Cassavelli
Priority:	High
Planned For:	4.4 m1
Estimate:	2 d
Time Spent:	
Due:	None

**Description**

JUnit 4 claims to be backward compatible. My understanding of this is this means that JUnit 3 tests and suites can be executed without any changes. However, running a class with a static suite() method is no longer supported: the class needs to be modified and a @RunWith(@Suite) annotation has to be added.

We had several bugs/requests for the Eclipse JUnit launcher in this area.

**Discussion (4 comments)**

- Rick Yuen, Feb 27, 2008, 11:15 PM  
Should say: Needs to be modified and a @RunWith(@AllTests.class) annotation added.
- Bill Cassavelli, Feb 28, 2008, 2:01 AM  
This is fixed in head and will roll with 4.3.
- Patrick Streule, May 26, 2008, 11:39 AM  
Added: attachment 2 (capture23968.png)
- Markus Kent, May 26, 2008, 12:26 PM  
See also work item 56 for a related issue.

Press 'Save' to Add Comment to Discussion

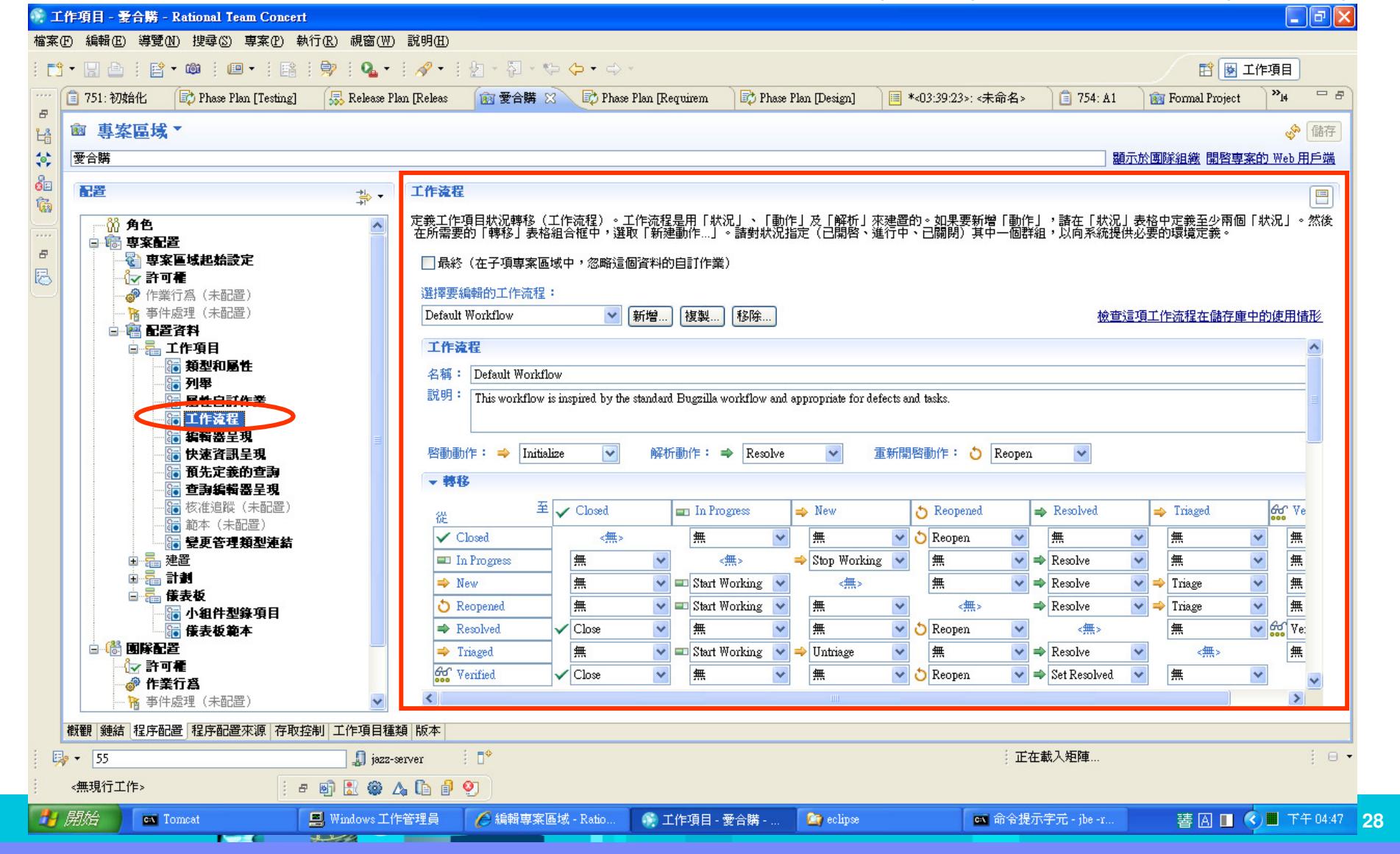
Quick Information

- Subscribers (2): JG, MK
- Attachments (1): 2
- Related (1): 42
- Mentions (1)
- Change Sets (1)
- Included in Builds (1)
- 4.4 M1 Approval: Approved (1 of 1)
- 4.4 M1 Review: Approved (1 of 1)

Overview Links Approvals History

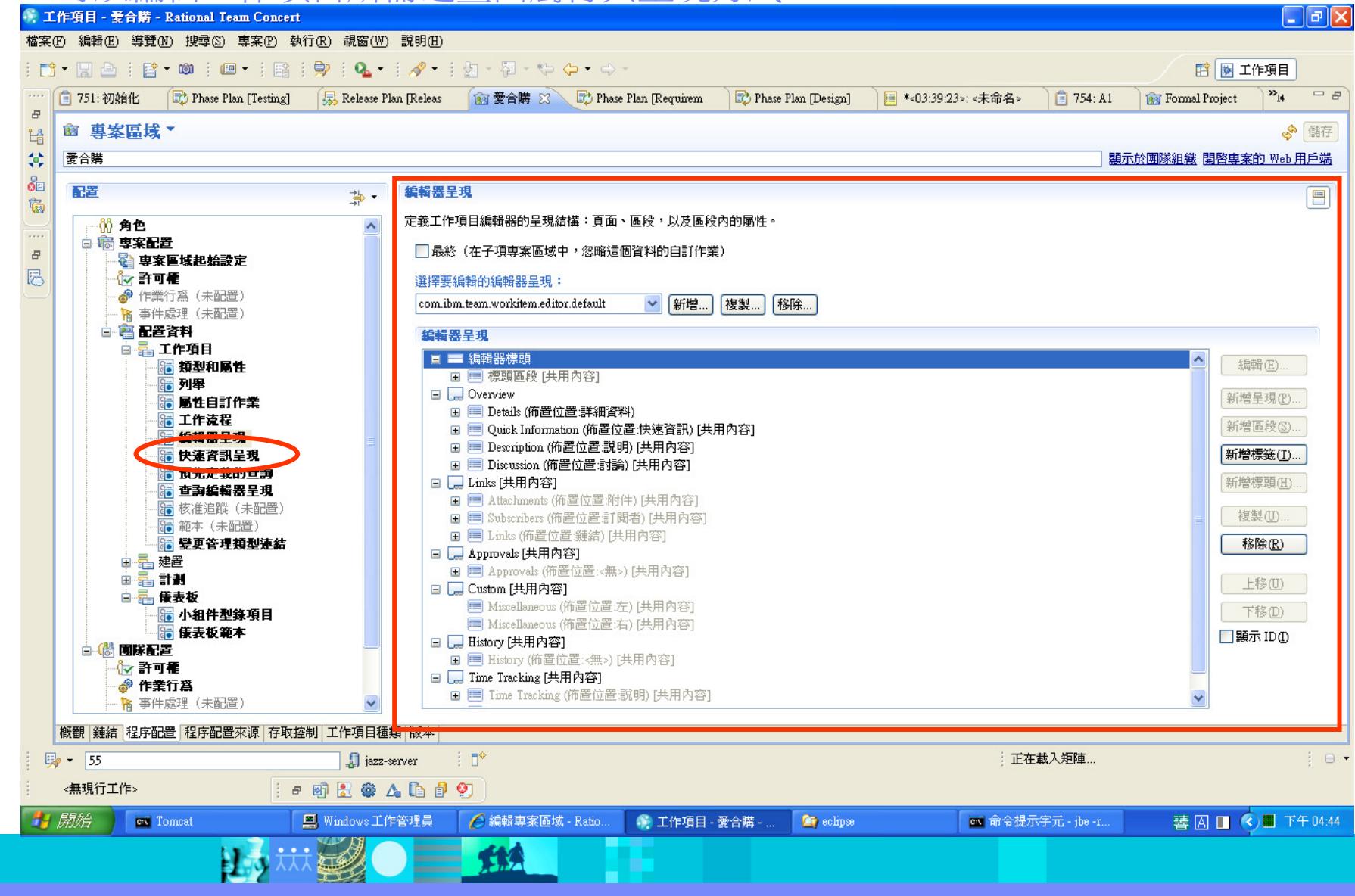
# 工作項目流程編輯 (Work Item Workflow)

-可以依據不同流程的需要編輯工作項目流程狀態(state)與轉移的動作(Action)



# 工作項目表單畫面編輯

-可以編輯工作項目所需之畫面屬性與呈現方式



# 工作項目表單內容

**問題單工作單內容**

**查詢條件**

**子附件，關連工作單，關連建置單**

**簽核記錄**

**訂閱(有變動會通知)**

**稽核軌跡**  
(凡走過必留下痕跡!!)

**查詢結果**  
(待辦工作)

The screenshot shows the Rational Team Concert interface with several callouts highlighting specific features:

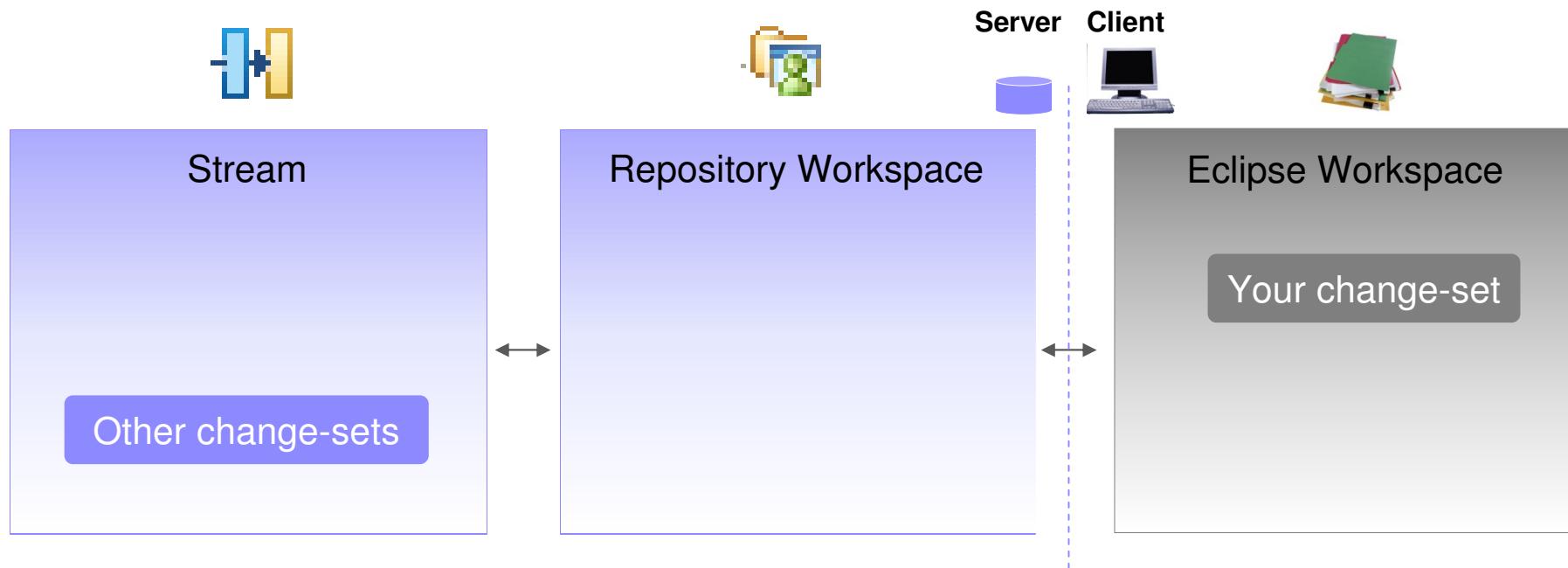
- 問題單工作單內容**: Points to the main content area of a task card.
- 查詢條件**: Points to the search filters section on the left.
- 子附件，關連工作單，關連建置單**: Points to the "Links" tab in the navigation bar.
- 簽核記錄**: Points to the "Approvals" tab in the navigation bar.
- 訂閱(有變動會通知)**: Points to the "Subscriptions" icon in the top right.
- 稽核軌跡**: Points to the audit trail section in the task card.
- 查詢結果**: Points to the results table at the bottom showing pending work items.

# Agenda

- 專案開發所面臨的挑戰
- RTC3.0架構與介紹
- 專案管理與風險管理
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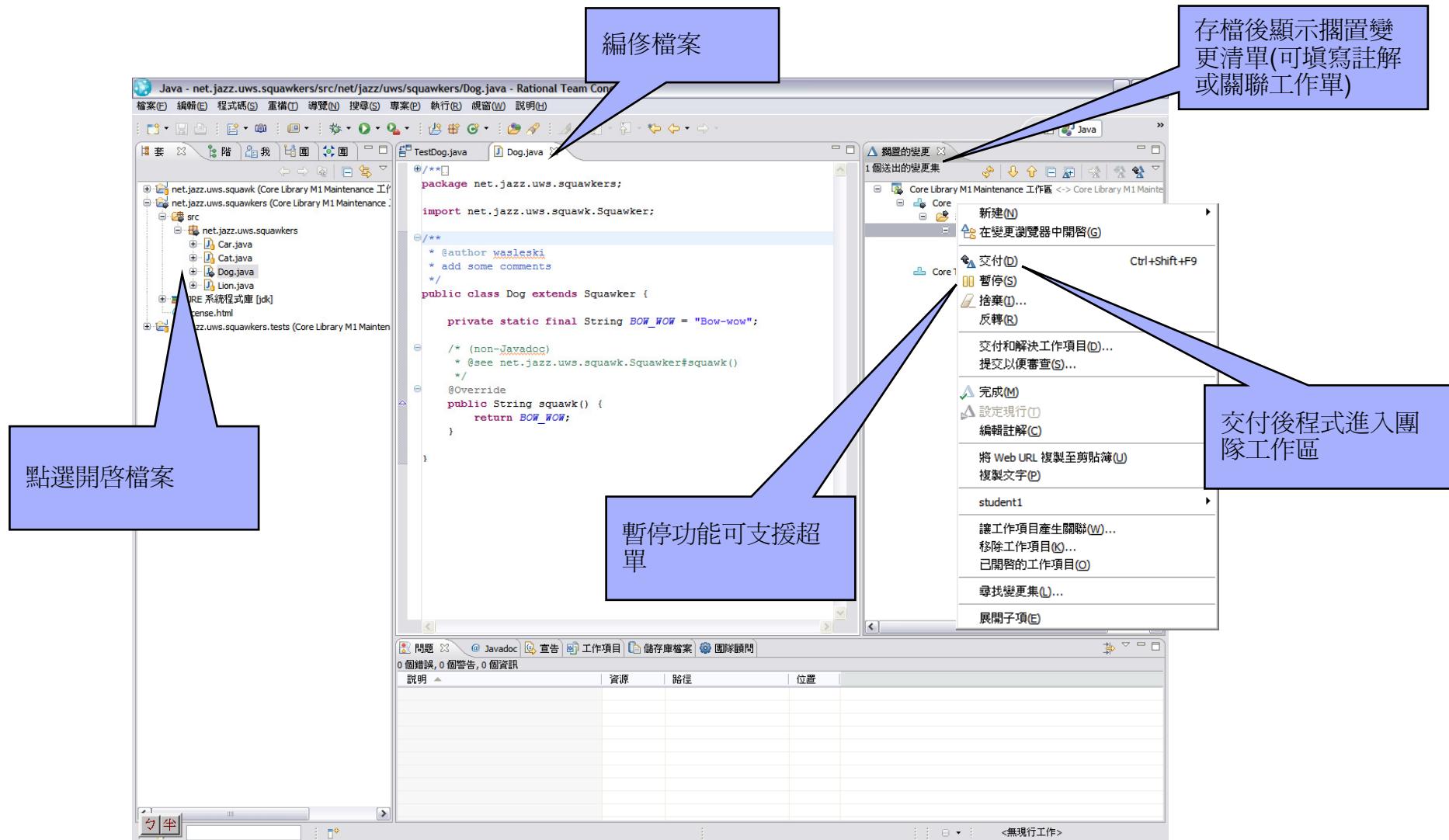
# RTC 版本管控概念



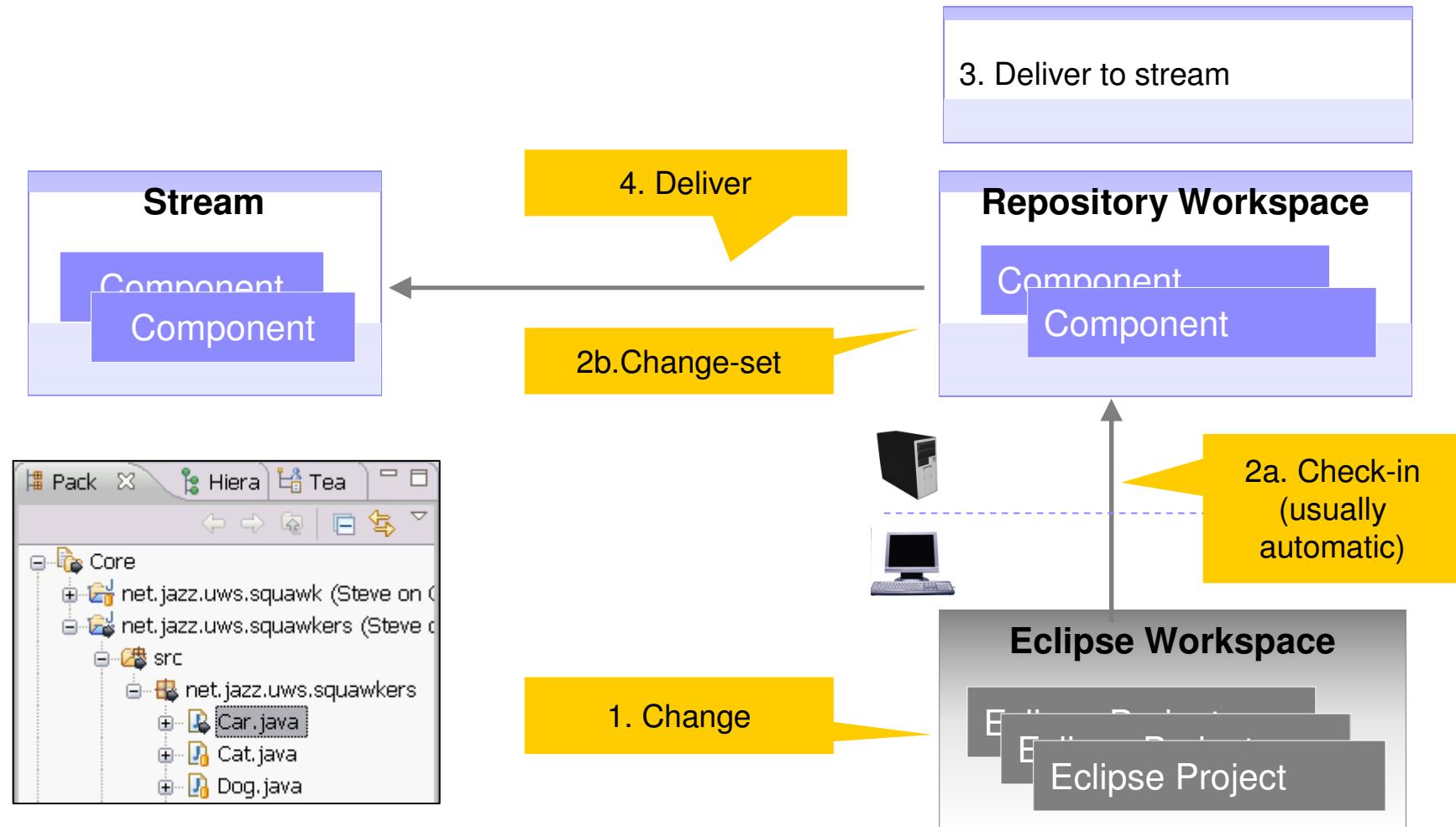
- Eclipse workspaces are where you work
- Repository workspaces are your personal space
- Streams are for sharing
- Change-sets flow back and forth



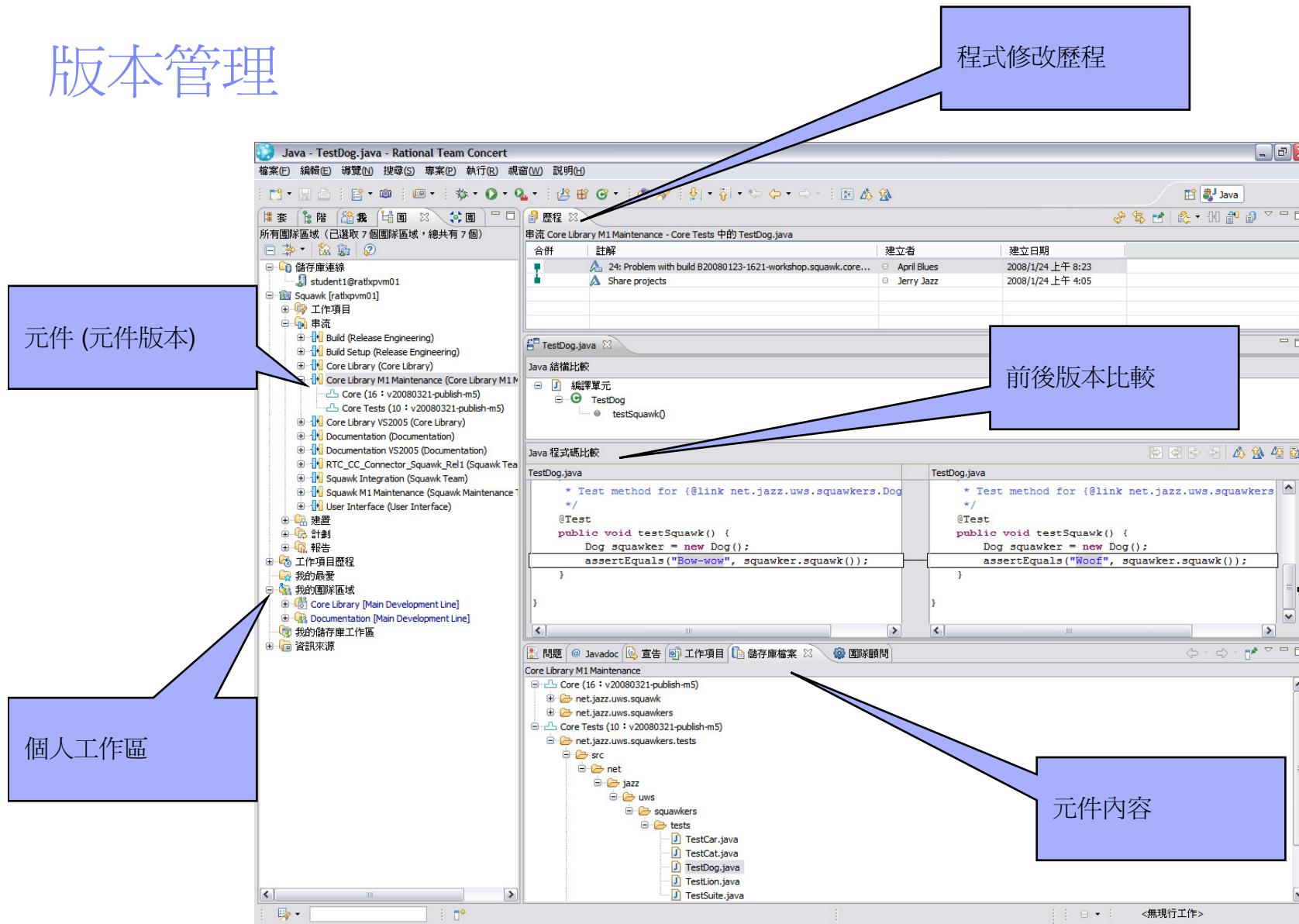
# 程式變更 簽出/簽入



# RTC 版本管控運作



# 版本管理

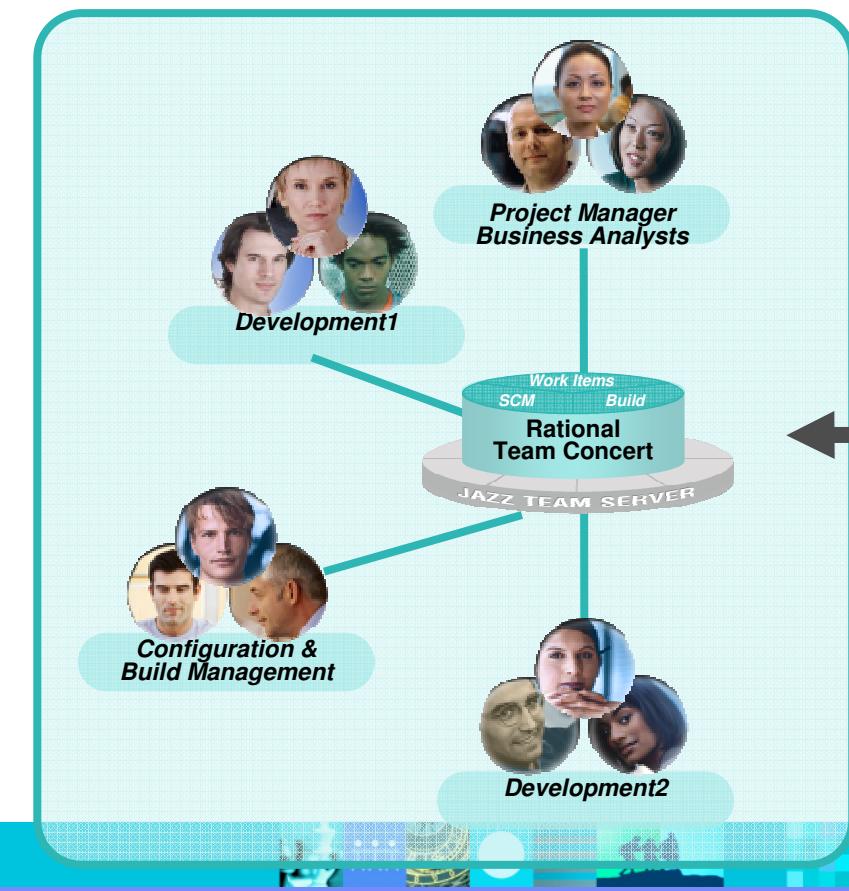


# 分散式的程式碼控管

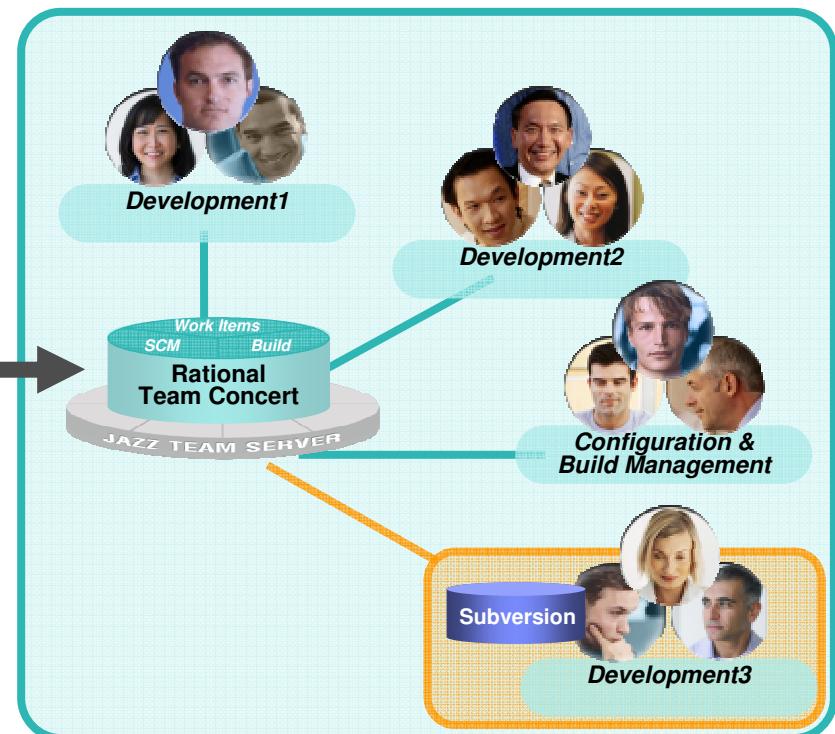
## Distributed source control

You can now flow components and change sets between workspaces and streams hosted on different repositories. In the Pending Changes view, select a workspace and pick "Change Flow Target". The dialog now lets you pick a stream or a workspace from any repository you are connected to.

Site1

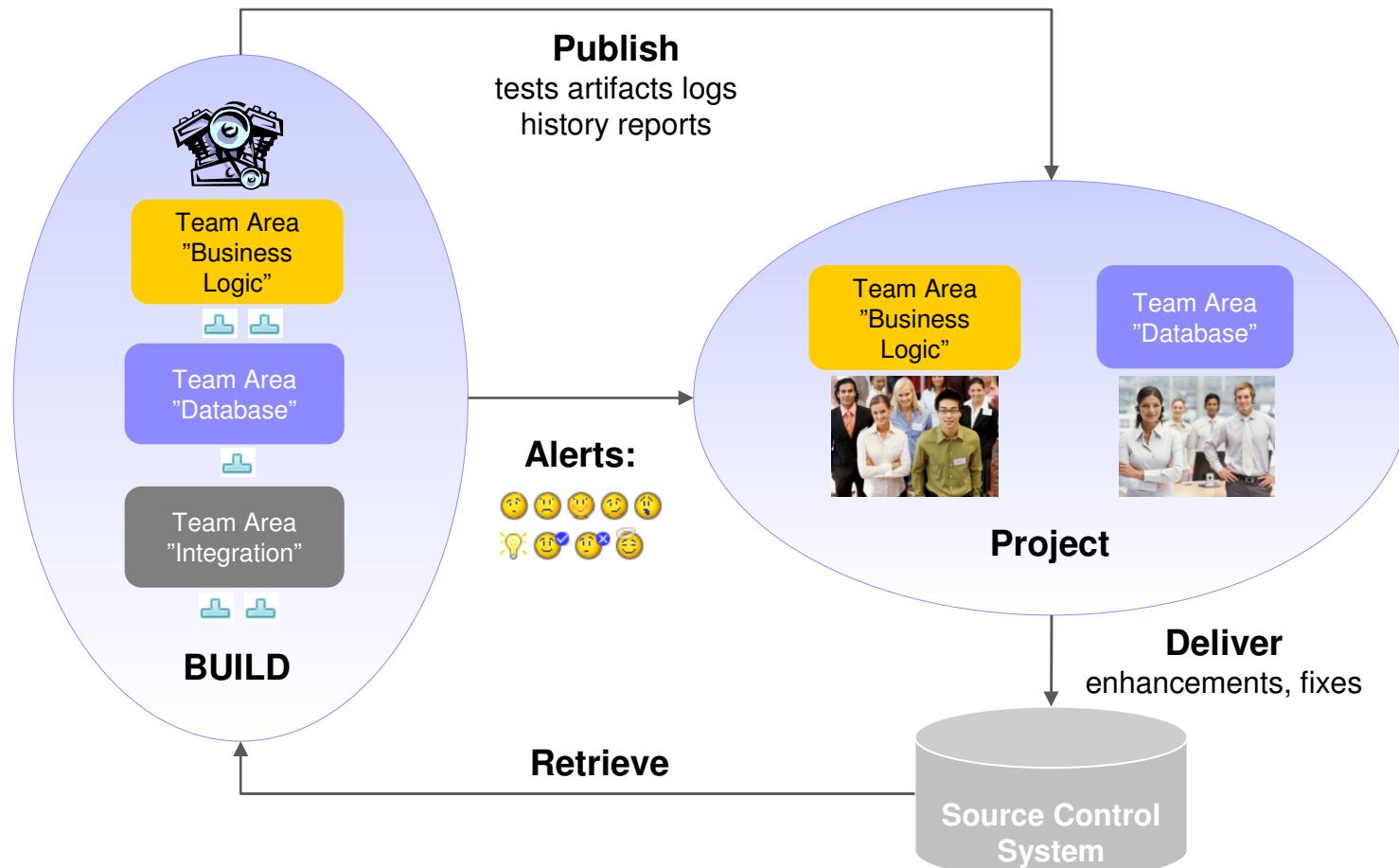


Site2



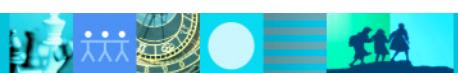
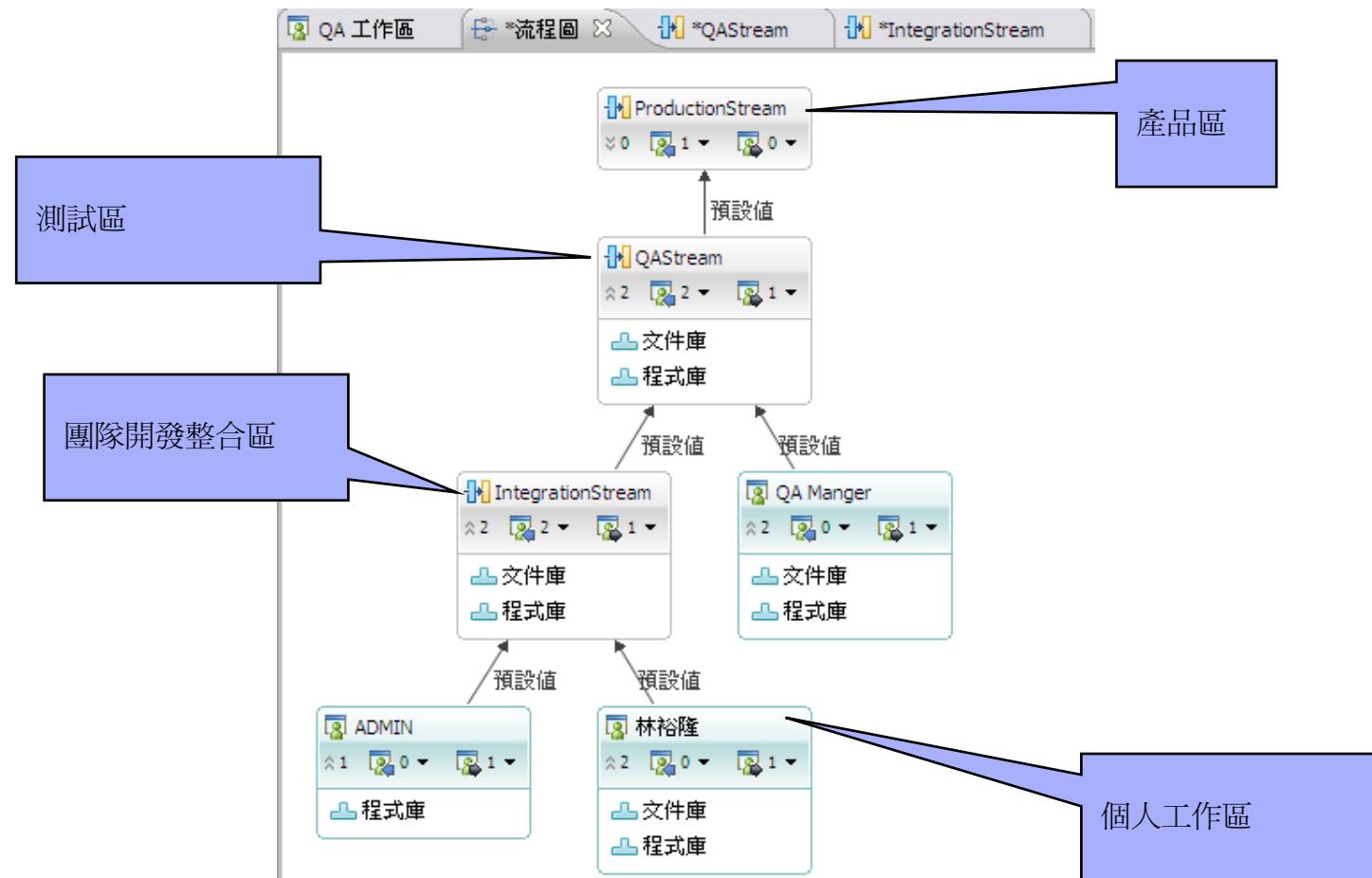
# 建置管理- Building the software

All build-related items belong to a project area, and build-related operations are governed by project progress



# RTC 程式流程圖

-可以圖示化了解程式流向管理



# 建置管理(建置定義)

建置定義功能

建置引擎定義

建置排程

建置參數管理

建置程式源

建置腳本  
(build script)

ID : squawk.m1.core.continuous.maintenance.build 團隊區域 : Core Library M1 Maintenance 設置...

建置和目標  
指定要呼叫的 Ant 建置檔和目標。可以使用 \${propertyName} 來參考內容。

建置檔 : \* /squawk/build.input/net.jazz.uws.build.scripts/net.jazz.uws.build.squawk.core/build.xml  
這可以是建置機器上的絕對路徑，或是建置引擎程序現行目錄的相對目錄。

建置目標 :  
建置檔中要執行的目標。若有多個目標，必須以逗點分隔。如果沒有指定，則會執行建置檔的預設目標。

Ant 配置  
指定 Ant 配置的詳細資料。可以使用 \${propertyName} 來參考內容。

Jazz 建置工具箱 :  在 Ant 程式庫路徑中併入 Jazz 建置工具箱作業。  
新增 -lib Ant 引數和路徑至 Jazz "buildtoolkit" 目錄中。

Ant 起始目錄 :  
依預設，將會使用 Jazz Build Engine 中的 Ant。這可以是建置機器上的絕對路徑，或是建置引擎程序現行目錄的相對目錄。

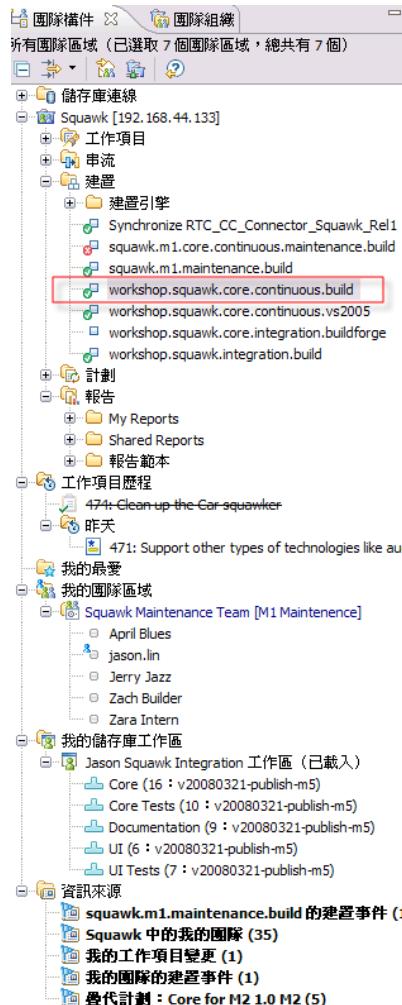
Ant 引數 : -lib ./squawk/build.input/net.jazz.uws.core.build/workshop.lbs  
這些引數將傳遞給 Ant 的呼叫。

工作目錄 :  
呼叫的 Ant 程序所要使用的工作目錄。依預設，會採用建置引擎程序的現行目錄。

**可用的建置範本(I) :**

- Ant - Jazz Build Engine
- IBM i 建置規格 - Rational Build Agent
- IBM i 指令 - Jazz Build Engine
- IBM i 連線載入 - Jazz Build Engine
- Jazz Build for Microsoft Visual Studio 解決方案 - Jazz Build Engine
- Maven - Jazz Build Engine
- Rational Build Forge
- 含企業延伸的 Ant - Rational Build Agent
- 指令行 - Jazz Build Engine
- 指令行 - Rational Build Agent
- 相依關係建置 - Rational Build Agent
- 通用

# 建置發動及建置記錄



The screenshot displays several Rational Team Concert windows illustrating the build process and change management:

- Top Window: Comparison View** (變更瀏覽器)
  - Compares two builds: workshop.squawk.core.continuous.build\_B20080407-1553 and workshop.squawk.core.continuous.build\_B20080314-1507.
  - Focuses on the 'Build Scripts' section, specifically the 'build.xml' file.
  - A red circle highlights the 'build.xml' file in the tree view.
- Middle Window: History View** (歷程)
  - Shows a detailed history of changes made to the 'build.xml' file in the build B20080407-1553.
  - Changes are listed chronologically, with each entry showing the author, date, and a brief description of the change.
  - A red circle highlights the first few entries in the history list.
- Bottom Window: Diff View** (文字比較)
  - Compares the 'build.xml' files from the two different builds being compared.
  - Shows the differences in the XML code side-by-side.
  - A red box highlights the comparison interface.

## Agenda

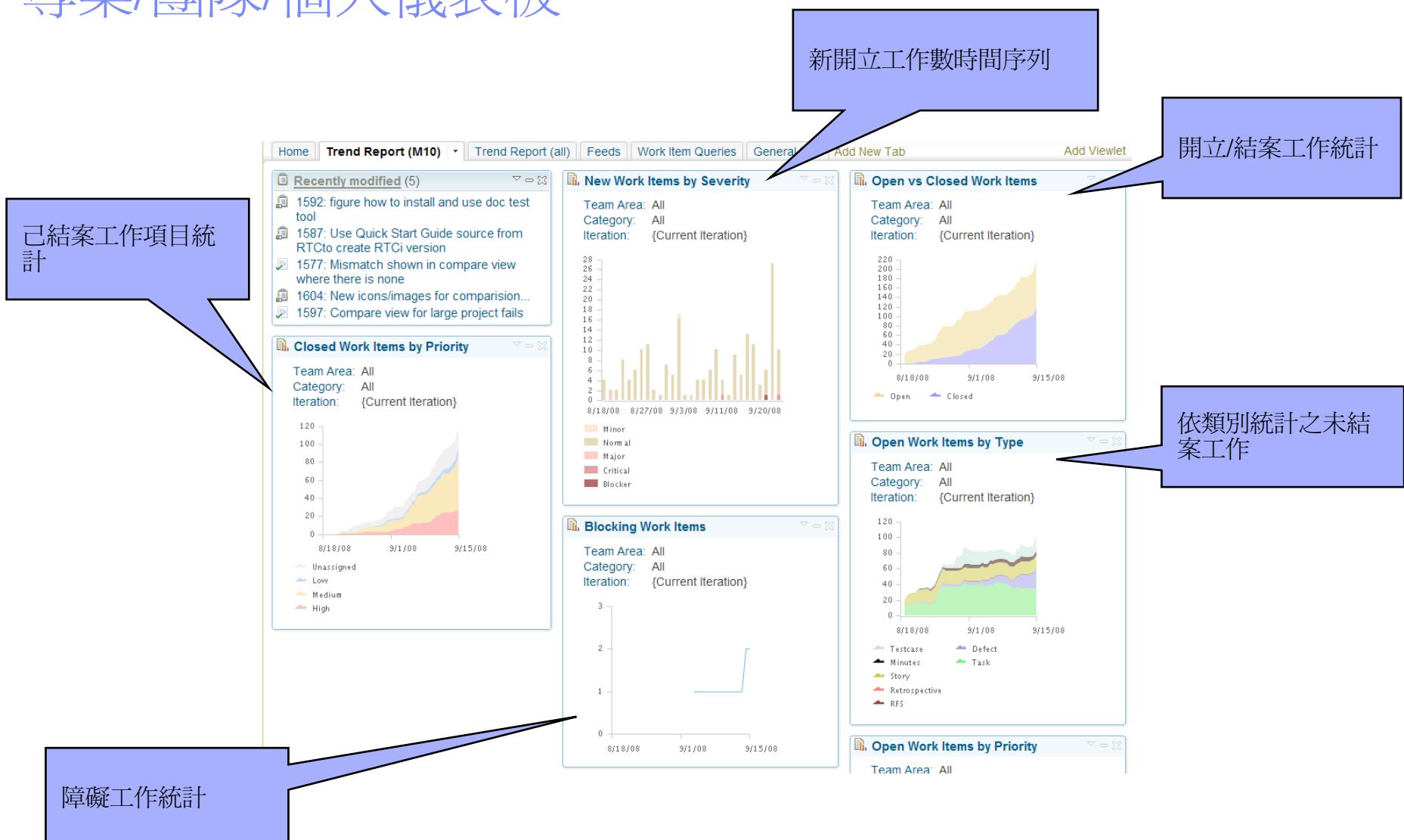
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- 工作項目管理
- 版本管控與多點(Multi-Site)開發管理
- **專案監控與管理**
- 總結



# RTC Web 2.0界面

The screenshot shows the IBM Rational Team Concert (RTC) Web 2.0 interface. At the top, there's a navigation bar with links for 'Change and Configuration Management (/CCM)', '愛合購' (HelloRTC), 'Jerry Jazz', and a search bar. Below the navigation bar is a '迷你儀表板' (Min仪表板) section with a '自訂您的儀表板' (Customize your dashboard) link. This section includes three green circular icons with arrows pointing right, each followed by a brief description. To the right of this is a large context menu that has been opened from the '歡迎使用報告' (Welcome Report) item in the '歡迎使用' (Welcome) section of the main menu. The context menu lists various report-related options like '我的報告' (My Reports), '共用報告' (Shared Reports), and '報告範本' (Report Templates). At the bottom of the dashboard, there's a sidebar titled 'Change and Configuration Management (/CCM)' containing links for 'Conversion', 'HelloRTC', 'ScrumDemo', and '所有專案' (All Projects).

# 專案/團隊/個人儀表板

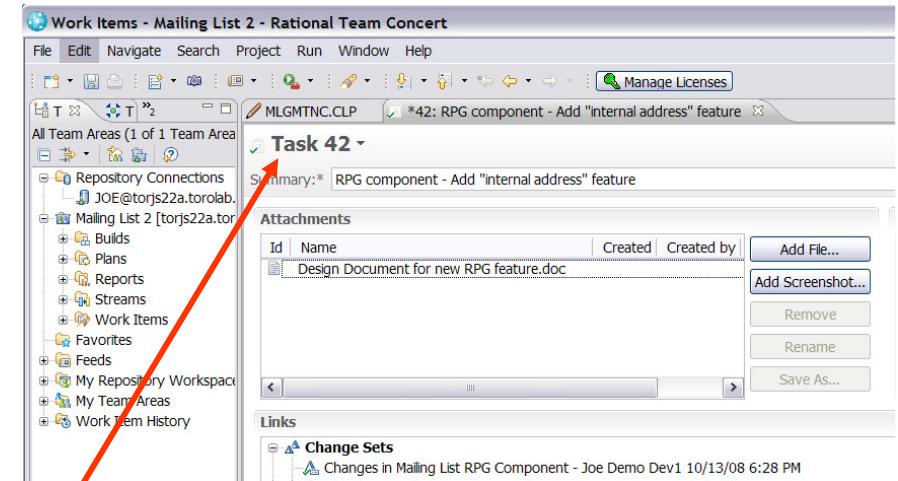
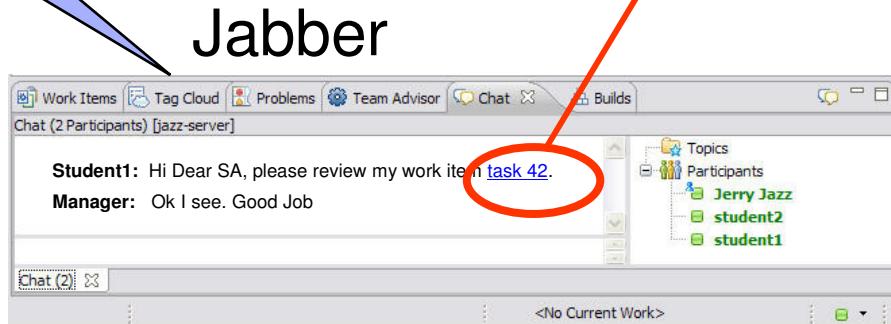


# 成員溝通

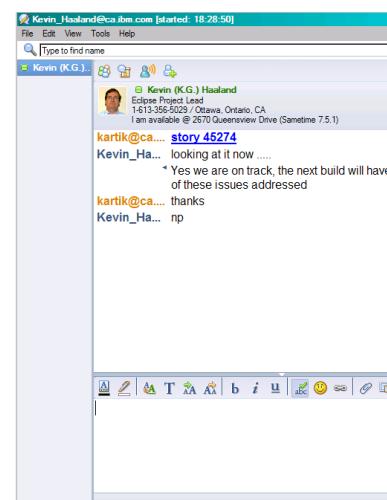
可看見團隊成員的進度



可透過 Instant Messengers 與其他專案成員討論



## Sametime

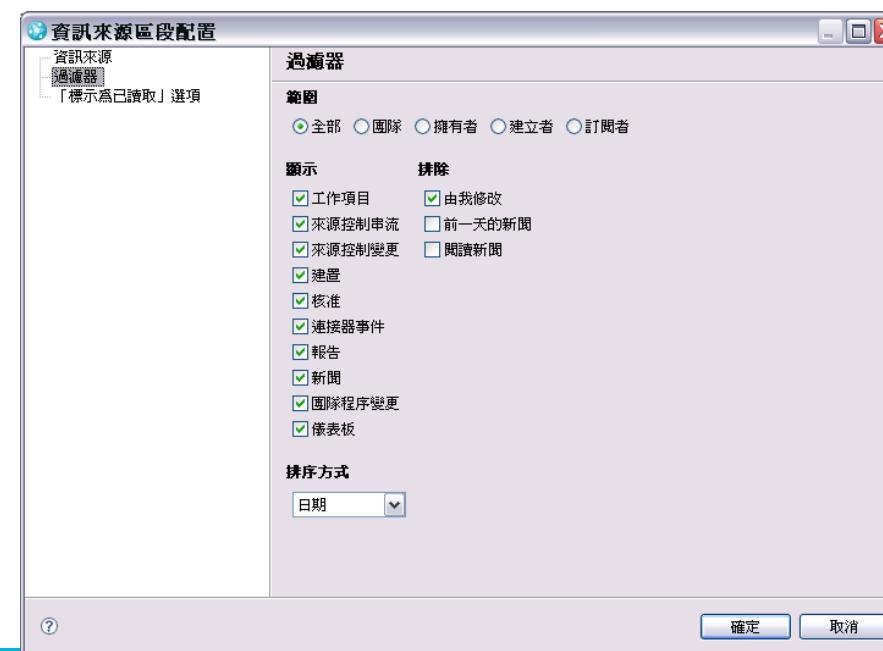
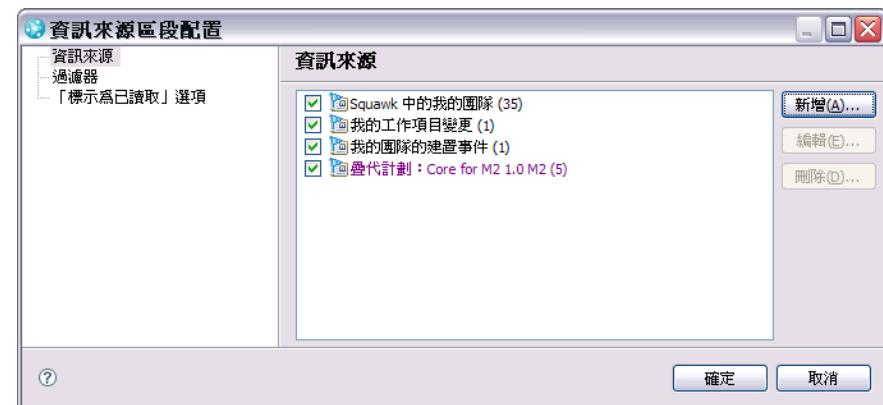


# RSS事件訂閱-掌握即時資訊

The screenshot shows the Rational Team Concert interface. On the left, there's a navigation bar with 'Team Core' selected. Below it, under 'News', is a note: '若要移入這個區段中，請使用[配置對話框](#)。' The main area contains several sections: 'Build', 'My Open Work Items' (sorted by priority), 'New Unassigned Work Items' (sorted by priority), and 'Event Log'. The 'Event Log' section is highlighted with a red border and contains a list of recent events. One event is expanded to show details:

- Jerry Jazz added component 'Core' to stream 'Squawk M1 Maintenance' with [details]
- Jerry Jazz added component 'UI Tests' to stream 'Squawk M1 Maintenance' with [details]
- Jerry Jazz added component 'Build Setup' to stream 'Squawk M1 Maintenance' with [details]
- Jerry Jazz created stream 'Squawk M1 Maintenance' 2008/4/16 上午 3:36
- Jerry Jazz added component 'Core Tests' to stream 'Squawk M1 Maintenance' with [details]
- Jerry Jazz added component 'Documentation' to stream 'Squawk M1 Maintenance' with [details]
- Jerry Jazz added component 'UI' to stream 'Squawk M1 Maintenance' with [details]
- Zach Builder delivered '38: Migrate maintenance build ' to Squawk M1 Maintenance
- Jerry Jazz delivered 6:v20080321-publish-m5 to 'UI Tests-Squawk M1 Maintenance'
- Jerry Jazz delivered 5:v20080321-publish-m5 to 'UI-Squawk M1 Maintenance'
- Jerry Jazz delivered 8:v20080321-publish-m5 to 'Documentation-Squawk M1 Maintenance'
- Jerry Jazz delivered 9:v20080321-publish-m5 to 'Core Tests-Squawk M1 Maintenance'
- Jerry Jazz delivered 15:v20080321-publish-m5 to 'Core-Squawk M1 Maintenance'
- Jerry Jazz delivered 5:v20080321-publish-m5 to 'Build Setup-Squawk M1 Maintenance'
- Jerry Jazz delivered 23:v20080321-publish-m5 to 'Build Scripts-Squawk M1 Maintenance'
- [4] Change Dog Squawk (22) 2008/3/20 下午 8:20

At the bottom, there's a 'Recent Work' section with '(無現行工作)'.



# RTC 可設定專案的存取權限原則

專案區域 ▾

Duke Project [顯示於團隊組織](#) [開啟專案](#)

**存取控制**

配置哪些使用者具有專案區域和其組件的讀取權。如果授與存取權給專案區域階層中的成員，任何人只要在任何團隊中新增成員，就隱含授與存取權給整個專案。為求授與存取權給存取清單中的使用者。請注意，儲存庫管理者一律具備存取權。

授與讀取權給：

- 每個人
- 無人（僅儲存庫管理者）
- 專案區域階層中的成員
- 專案區域階層中的成員和下列存取清單中的使用者
- 僅存取清單中的使用者

**瀏覽存取清單**

瀏覽存取清單中的現行使用者。請輸入使用者名稱，以搜尋特定的使用者（\* = 任何字串，空格 = 單字邊界）。

比對存取清單中的使用者（找到 0 位使用者）：

**管理存取清單**

在存取清單中新增與移除使用者。擋置的變更會顯示於下方，直到儲存編輯器為止。在儲存之後，請使用上方區段來瀏覽存取清單。

擋置的變更：(新增 1 位)

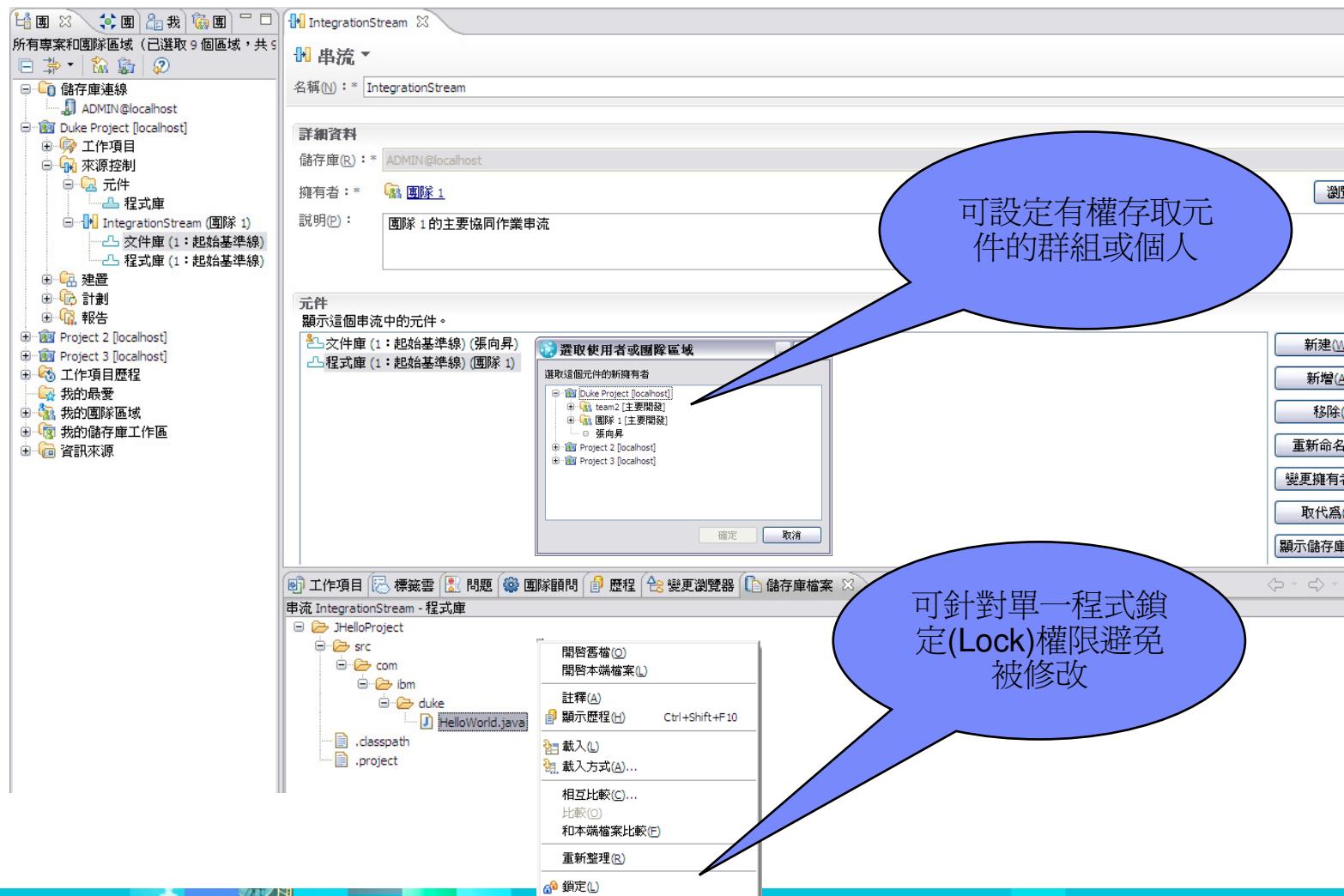
張向昇	擋置的新增
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# RTC 可依角色設定各項動作的權限

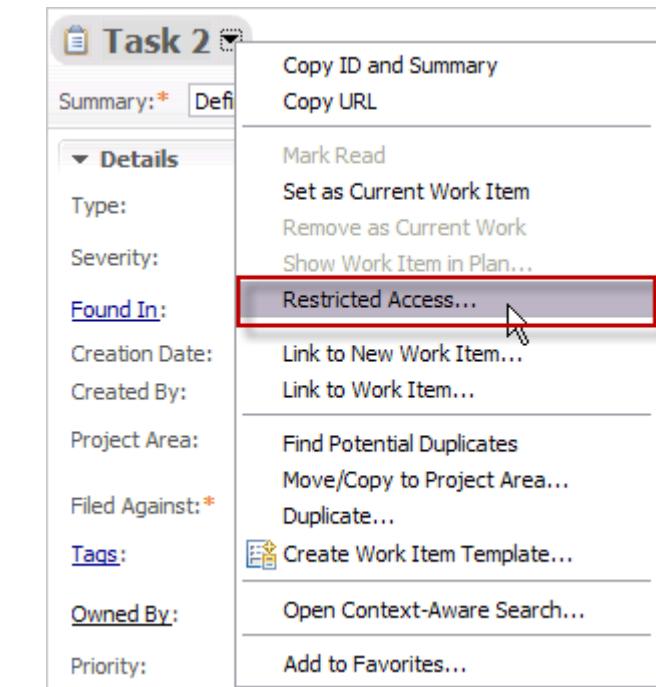
The screenshot shows the RTC configuration interface for a project named "Duke Project". The left sidebar lists categories like "角色" (Roles), "專案配置" (Project Configuration), and "團隊配置" (Team Configuration). Under "團隊配置", "許可權" (Permissions) is selected. A large blue callout bubble points from the bottom-left towards the "許可權" section, containing the text: "可針對不同角色設定所允許的動作". The main panel displays a list of roles: "每個人 (預設值)" (Everyone (Default)), "產品擁有者" (Product Owner), "Scrum 主體" (Scrum Master), "團隊成員" (Team Member), and "股東" (Shareholder). Below this, a section titled "許可權遭拒時所要顯示的說明:" (Message to display when permission is denied) contains the placeholder "<選取配置的作業>". On the right, a detailed list of "允許的動作" (Allowed Actions) is shown, grouped into categories such as "工作項目" (Work Item), "來源控制" (Source Control), "建置" (Build), "計劃" (Plan), and "報告" (Report). Many actions are checked, indicating they are granted to the selected roles.

# RTC 的檔案權限管控



# 資料權限的控制

-透過 Restricted Access 來控制有權限的人才可看到



Before

The screenshot shows a 'Work Items' view with the search term 'Define'. Five work items are listed:

Score	I	Status	P	S	Summary	Owned By
34%	6	New			Define team members	Philippe (Main)
30%	5	New			Define categories and releases for work items	Philippe (Main)
42%	4	New			Define iterations	Philippe (Main)
34%	2	New			Define a new build	Philippe (Main)
34%	1	New			Define an iteration plan	Philippe (Main)

After

The screenshot shows an 'Item Query' dialog box for the search term 'Define'. It displays a query condition: 'Full Text: contains Define'.

The screenshot shows a 'Work Items' view with the search term 'Define'. Four work items are listed:

Score	I	Status	P	S	Summary
34%	6	New			Define team members
30%	5	New			Define categories and releases for work items
42%	4	New			Define iterations
34%	1	New			Define a new build

看不到  
Task2

## Agenda

- 專案開發所面臨的挑戰
- RTC3.0架構與介紹
- 專案管理與風險管理
- 工作項目管理
- 版本管控與多點(Multi-Site)開發管理
- 專案監控與管理
- **總結**



# Gartner Report for ALM(11 Nov 2010)

Figure 1. MarketScope for Application Life Cycle Management

	RATING				
	Strong Negative	Caution	Promising	Positive	Strong Positive
AccuRev			x		
Aldon			x		
Atlassian				x	
CollabNet				x	
Digite			x		
HP				x	
IBM					x
Kovair			x		
Micro Focus			x		
Microsoft				x	
MKS				x	
Parasoft			x		
Polarian Software			x		
Rally Software				x	
Seapine Software			x		
Serena Software				x	
SmartBear Software			x		
TechExcel			x		
ThoughtWorks			x		
VersionOne				x	

IBM是唯一的  
Strong Positive

# RTC 3.0輕鬆上手體驗營

Welcome to RTC 3.0 Lab !!

歡迎參加 RTC 3.0輕鬆上手體驗營。RTC 的設計理念是希望讓軟體開發團隊成員在簡單容易上手的工具當中，落實最佳化軟體開發流程。

RTC 支援的工作包括專案進行前的規劃、進行中的工作溝通、以及事後的稽核。讓真實專案進度呈現出來，讓煩瑣的追蹤報告由工具代勞，讓專案成員專注核心開發工作。

現在就開始進入我們的體驗課程。



*Driving Business Differentiation*





## Learn more at:

- [IBM Rational software](#)
- [IBM Rational Software Delivery Platform](#)
- [Process and portfolio management](#)
- [Change and release management](#)
- [Quality management](#)
- [Architecture management](#)
- [Rational trial downloads](#)
- [developerWorks Rational](#)
- [IBM Rational TV](#)
- [IBM Rational Business Partners](#)

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