Going Wireless - Objectives Checklist



Who and What	Benefit	Measurements
Customers		
Enables them to interrogate their order/delivery on our system anywhere, anytime.	Fewer order changes and cancellations. Customer satisfaction should rise with this greater predictability.	Reduction in order changes and cancellations.
Relationship with our sales team.	Customer retention. Sales team able to do deals. Able to reduce level of returns.	Rise in sales. Increase in deals on old stock and take up of special offers. Reduction in returns.
Self service ordering.	Rise in departmental purchasing and higher incidence of lower value individual orders, but as price book items and at a fixed discount. Lower cost of sale. Reduce month-end sales insanity creates smoother manufacturing flow and cash flow.	Smoothing of purchase flow. Reduced debtor days.
Employees		
Work at any location, anytime.	Ability to complete expenses and other admin immediately - cash flow benefit to employee, reduced credit exposure to company. Diary management in real time.	Improved speed in expenses etc., Reduced number of administrators. Convenience provides improved satisfaction measurable in employee survey.
Simplicity of applications.	Specificity of hand held tools over standard PCs. Cheaper to install and support. Foolproof. Accurate data entry, as functionality is specific.	Cost of installation and support can be measured and contrasted. Also measure clean vs unclean data entries.
Motivation.	Employees feel valued and cool.	Employee satisfaction survey results.
Work/life balance.	More productive working hours - utilising travelling time but saving weekends.	As above, plus actual productivity upturn as business processes are speeded up.
Financial		
No new extra buildings.	Zero incremental cost of real estate, negotiation fees, management time.	Savings in opportunity cost.
More flexibility in existing buildings.	Able to reconfigure buildings cheaply. Few building constraints.	Savings in real estate budget.
Cost per employee.	Employees can hot-desk anywhere in the building. Cafeteria etc. becomes working space for 5 hours per day.	Savings, plus the ability to sweat assets.
Productivity.	Speed of response in e-mail has been assessed as providing a 30 per cent improvement in productivity with working hours. Customer orders are logged immediately. No need for sales force to leave sales area for admin tasks/order logging - saving in travel expenses.	Time sheets should record improvement. Reduction in incidence of stress and unspecified sickness. Production batches easier to forecast. Admin processes smoothed. Expenses reduced. Increase in levels of sales calls.
Innovation		
PR, branding, image.	Seen forward looking, investing wisely to lead.	Favourable press and analyst coverage. Invitations to speak. Visibility with potential investors.
Leadership.	Other companies wish to partner and benefit from potential advantages.	New relationships within current vertical integration and offers to enter new areas collaboratively.
New efficiencies (e.g. real 'lights-out' warehousing with RF tags).	Innovation for competitive advantage.	Cost reduction. Speed to respond to customer needs.
New models: content for other portals, our own portal.	Opportunity to reconsider who we are.	Metamorphosis for competitive advantage/ customer retention when competitors may be changing.