Tee mahdollisesta totta



## Mobiilin asiakaskokemuksen moottori

Tuukka Vartiainen mobiiliohjelmistoarkkitehti, IBM





## How to come up with a killer app?

### **Options**

- 1) Bright idea
- 2) Good luck
- 3) Hard work by right people with right tools

Let's focus on option 3 using a customer example...





## The Mobile Advantage

- What if I told you about a mobile app, which caused a huge improvement in customer satisfaction, customer loyalty and revenue?
- Actually, the customers are happy to pay full price for their services now that they know what they're paying for
- And, in this case, happy customers translate into additional sales facilitated by a convenient mobile app





## Mobile Application Design and Platform Selection Process

From Ideas to Platform in 19 Days





## The Client – TBC Corporation

# LARGE TIRE AND AUTOMOTIVE SERVICE COMPANY WITH MULTIPLE RETAIL BRANDS



### ~4000 locations worldwide











Wholesale

The largest private brand marketer of replacement tires in North America













## Many retail brands but one clear objective

Support cohesive Customer Journey by designing for continuity across touch-points











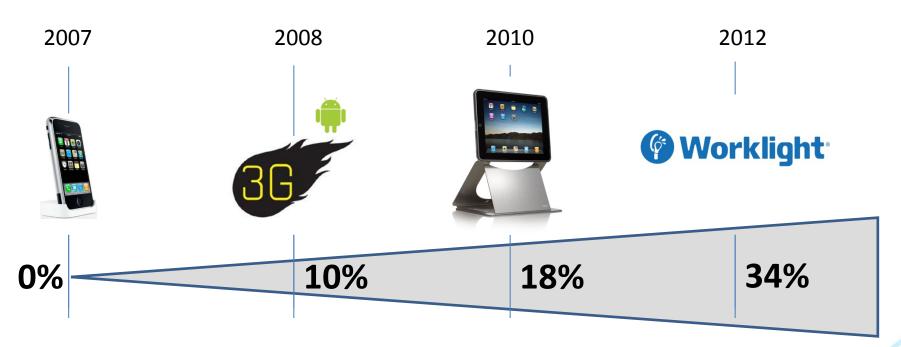




Employees



### Web access trends tell a clear story of customer demand for mobile



% Traffic to Customer Retail Website on Mobile Devices



## **Research and Planning**

### THE DESIGN RESEARCH TEAM





### We liberated a cross-functional research team to execute a mobile research plan

pro-



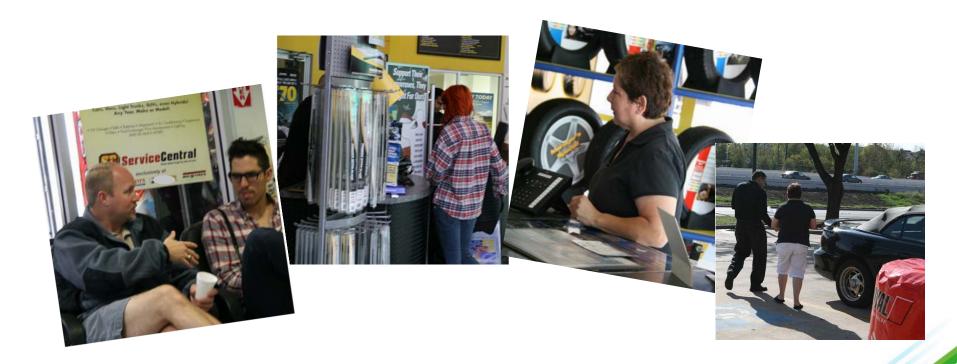
**IBM Smarter Business 2013** 







### We observed customer interactions in stores, parking lots, homes and offices





## We looked outside our industry for additional insights



#### CVS

Minute Clinic allows patients to check-in on a kiosk showing you your position in line and estimated wait time.



#### ATT U-verse

Addressing the commoditization of cell phone service, U-verse is a service offering that connects your media across all devices.



#### Best Buy

Created a causal super-store feel through good store design, blue shirts. and personal expertese. Differentiated with products and services (some more complex than others). Pioneered the 'no-questions-aksed' return policy.



#### **Dentist Offices**

Small dentist practices treat people with attention and care and the information about teeth is often as forgiving to customers as auto services.



#### Foursquare

Was one of the first brands that began to train people to use geolocation technologies for a fun lifestyle experience.

### **GameStop**

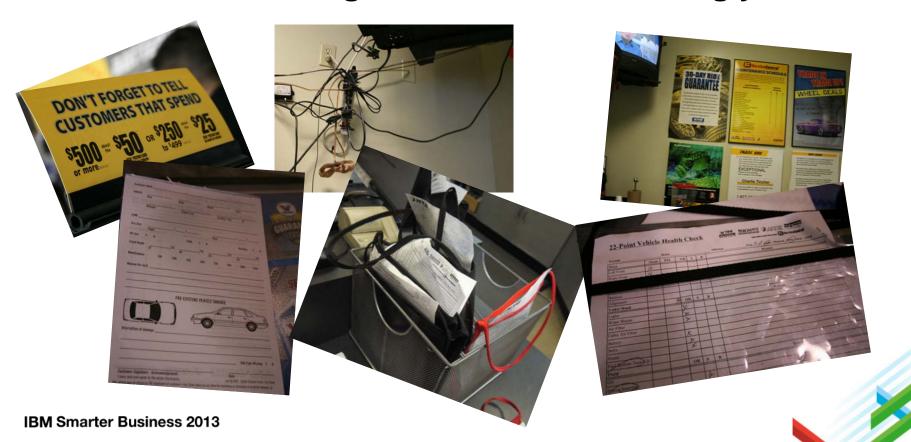
#### GameStop

As online gaming continues to pose a threat to brick-and-mortar stores, GameStop has been piloting 'thestore-of-the-future" at 2-3 locations in Dallas.





## We documented the good, the bad, and the ugly





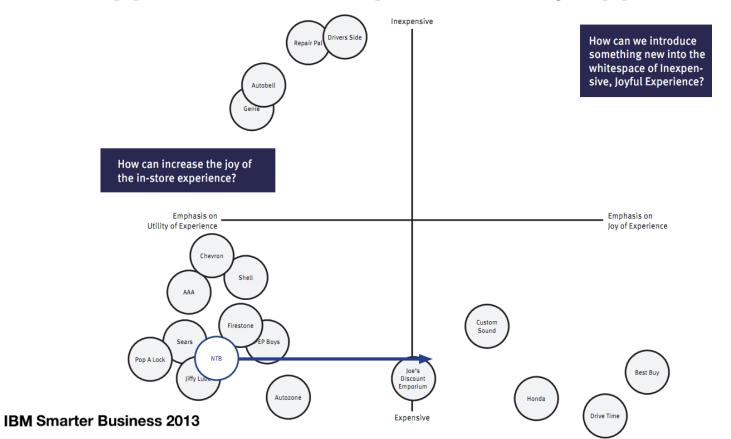
### **Research Synthesis**

### **OPPORTUNITIES AND INSIGHTS**





## We mapped the landscape to identify opportunities





## **Insights**

- Many car owners do not understand car maintenance
- Most drivers do not remember services received or deferred
- Most of the benefits of maintenance are invisible (especially preventative)
- Most customers do not typically plan (or save) for car maintenance and repairs





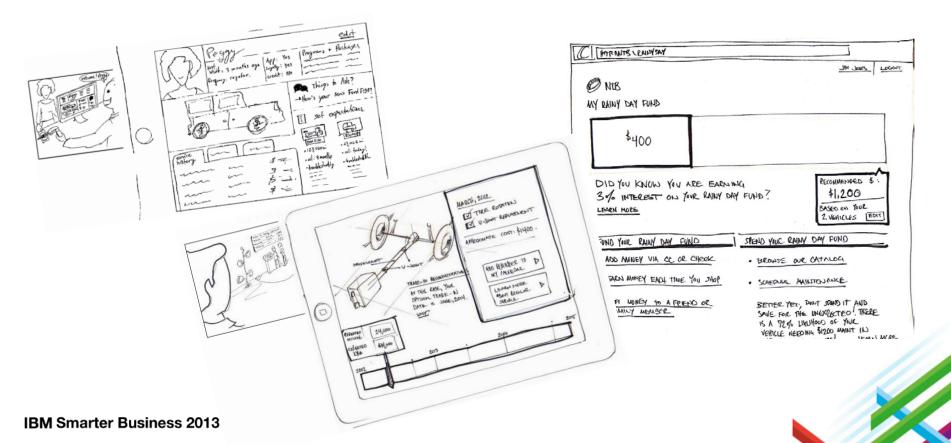
### **Portfolio Realization**

### TRANSFORM INSIGHTS INTO APPLICATIONS





### We sketched hundreds of ideas touching all aspects of the customer journey





### We categorized and prioritized our target mobile portfolio

## Provide Baseline Utility

Establish a presence and capability set by offering based, simple functionality.

#### Store Information

- Location/Directions
- Schedule an Appointment
- · Real-Time Store Info.

#### **Menu of Products & Services**

- Products Menu
- Services Menu
- Innovative Pricing, Programs, Packages
- Price Comparisons

#### **Educational Content**

- Simplified Vernacular
- Static vs. Dynamic Interaction Models
- · Visual & Illustration Media

#### My Vehicles

- Save Basic Info
- Service History, Receipts, Calendar & Reminders (manual vs. automatic)
- Family as "Fleet Management"
- Social/Sharing Integration

## Offer Contextual, In-Store Usage

Utilize the power of mobility to enhance the in-store experience, relieve pain-points, and increase customer satisfaction.

#### **Partner Shopping**

Interactive iPad kiosks allow sales associates to 'get from behind the counter' and shop WITH customers for parts and service.

#### Service Explorer

 Sales Associates can show rich media presentations on a variety of topics so that the customer can full understand their bill and what they are buying.

#### Smart CRM

Since maintenance happens over a long, disconnected period of time - People often forget where they are in their car ownership lifecycle.

#### Ease the Wait

 Turning the wait into something tolerable and enjoyable let's our customers know what we care.

### Add Value Through Lifestyle Functions

Utilize all available touchpoints in order to drive brand value and create delight.

#### **In-Car Progress Reminder**

 Provide an in-car, visual way to remind customers to get their vehicle serviced.

#### Big Board

 Publicly describe the wait time and the various services being provided to customers.

#### Self Help Workshops

 Provide free workshops for customers to learn about their vehicle.

#### **Enhanced Store Experience**

 Offer an increased selection of retail goods and a more soothing atmosphere.

## Establish Long-Term Loyalty

Utilize the mobile device as a primary mechanism to drive brand lovalty.

#### Rainy Day Fund

 Help customers save for emergencies through a rainy day fund.

#### Road-side Assistance

 Introduce road-side emergency assistance as a baseline offering for customers.

#### **Rewards Programs**

Offer unique rewards, loyalty, and profit sharing opportunities to frequent customers.



### **Vehicle Health Monitor**

facilitated consult beyond point of purchase

### **Educational Content**

Vehicle Health Knowledge screen delivers educational information helpful when making an service or repair decision.

### **Vehicle Health Status**

Vehicle's Health Status displays inspection results from technician to customer. Educational content, actual vehicle photos, and alternatives also available.

### **Social Sharing of Vehicle Health Summary**

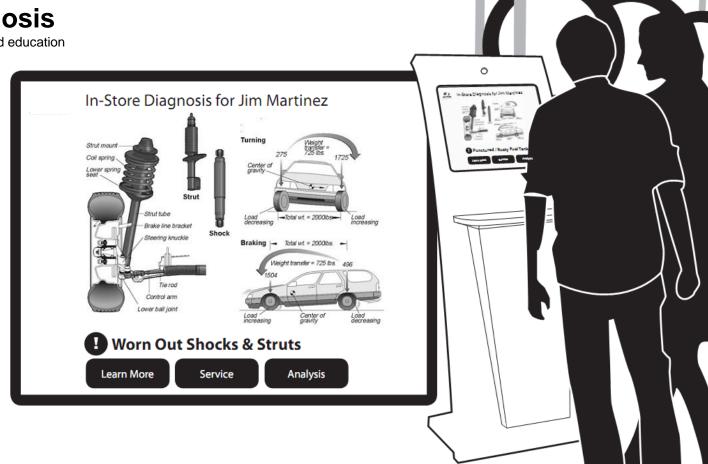
Display vehicle badge and related health status on social sites.





### **The Digital Diagnosis**

in-store or on device time saving and education

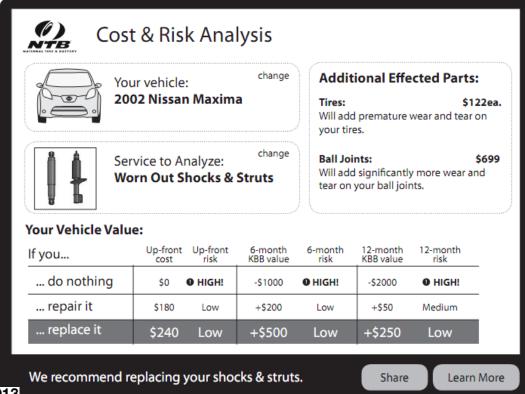


### IBM.

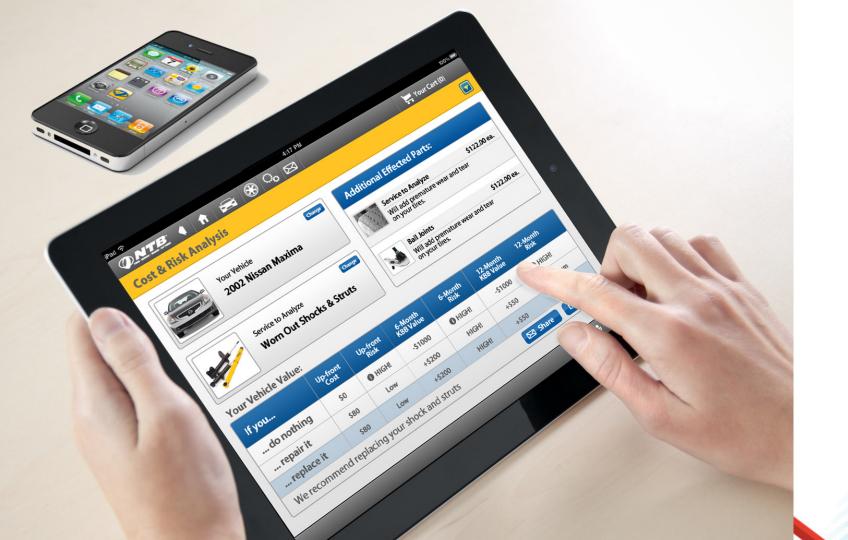


### Make the Value Visible

action-cost-impact calculation shows personal ROI

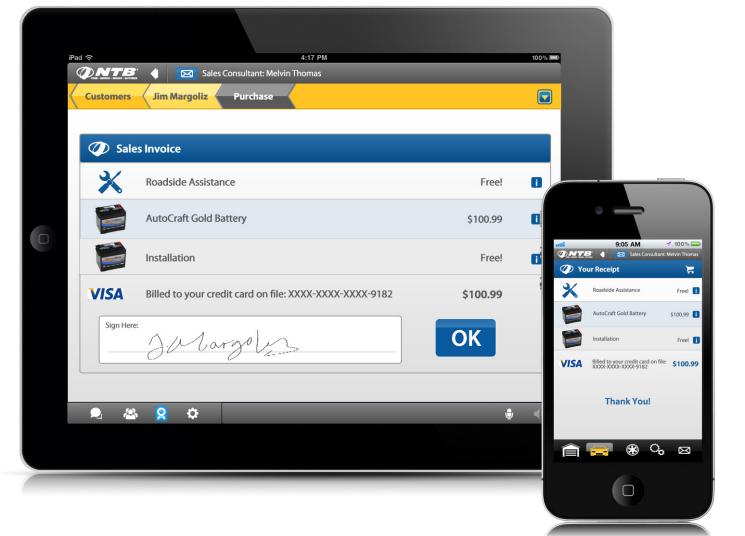














## **The Platform Selection Process**





## The application roadmap drove our selection process

Seamless execution across the full spectrum of mobile devices	<ul> <li>Framework for Server Integration</li> <li>Cross-Platform Compatibility</li> <li>Runtime Skins</li> </ul>
Complete control of the User Experience	<ul> <li>HTML5</li> <li>CSS3</li> <li>3<sup>rd</sup> party library support</li> </ul>
Ability to leverage Native Functionality	Flexible Hybrid Model
Minimal disruption to existing enterprise architecture	<ul> <li>Mash-ups from data in different backend sources.</li> <li>Retrieving data in the background while the app is doing other things</li> <li>Converting data to a lean, mobile-friendly data format</li> </ul>
Ability to use existing web assets and developers to realize the vision	Use of web standards such as HTML5, CSS3 and java script.



## Our shortlist of platforms became shorter quickly

- Four platforms identified (thank you Forrester and Gartner)
- All four invited to present solutions based on application roadmap
- One dropped out immediately
- One was eliminated
- Two made the finalist list





## **The Purchase Highlights**

- 19 days from initial application portfolio draft to selection and purchase thanks to cross-functional team participation
- 4 hours to install platform
- 21 days from installation to 3 applications in beta
- No New Resources full lifecycle process using existing design, development,
   QA, and infrastructure team





## Worklight for multi-platform development





### **Tealeaf for Customer Experience**







### **IBM Mobile Services: Strategy Accelerator**

Helps clients understand best practices for integrating unique capabilities offered by mobile devices into their business

- Designed to develop a mobile-first business vision and supporting rationale as well as a portfolio of enabling mobile capabilities and applications.
- Strategy is balanced by tactical recommendations addressing device/platform type as well as infrastructure and integration requirements.
- The result is an actionable roadmap with KPIs that accelerates time to market and business impact.





















### IBM Interactive - IBM's global digital agency for transformation

Deep expertise in mobile strategy, user experience design, and application lifecycle management



### We help our clients:

- Assess their business landscape and existing front office capabilities to increase effectiveness and provide for sustainable growth
- Leverage customer experience as premier marketplace differentiator, differentiated by compelling engagement models
- Improve customer and user experience and build distinctly competitive omni-channel capabilities



## **Thank You!**

Kiitos!

