

# Using Business Processes Management to achieve Process Integrity

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# Key Questions:

What is Process Integrity?

What is Business Process Management?

What is the relationship between BPM & Process Integrity?



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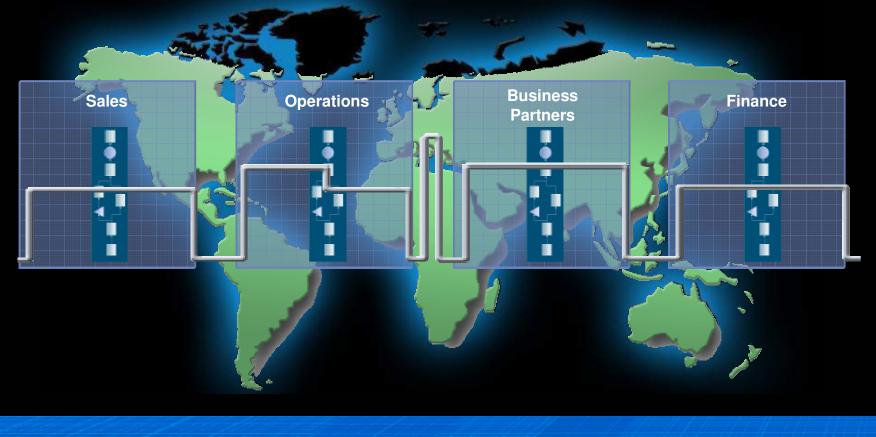
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# End-to-end Processes Are at the Heart of Every Business Processes Are Increasingly Distributed as Companies Integrate Globally

 Business processes in the Globally Integrated Enterprise will often cross multiple geographic, corporate and functional boundaries

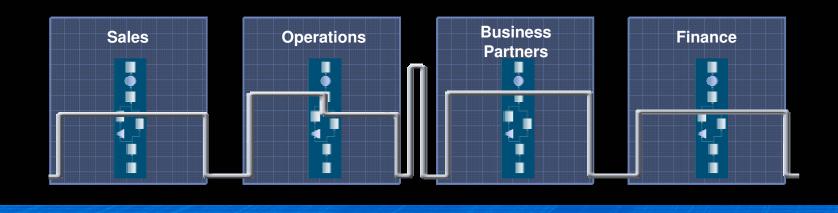






# Your Business Relies on Consistent Process Execution What Happens if Critical Business Processes Fail?

- Failure of critical business processes results in:
  - Loss of revenue
  - Damage to your brand
  - Decreased customer satisfaction and loyalty
  - Increased risk of competition
  - Potential for regulatory fines





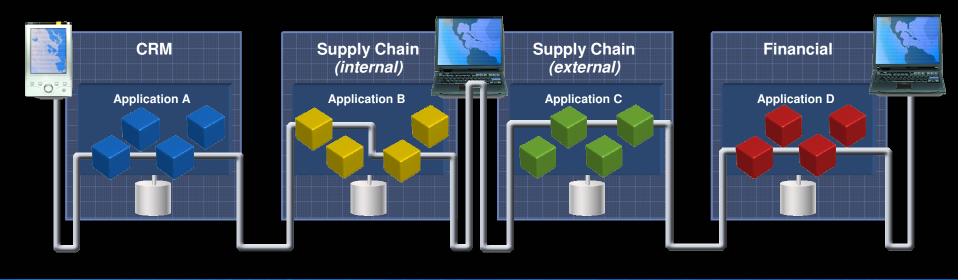


Advanced SOA Requires a More Comprehensive Approach To Handle More Services, Information, and People

•As SOA becomes more advanced, the ability to maintain robust end-to-end integration and consistency becomes more challenging

Capabilities for process integrity must be built in to the middleware

IBM's approach to SOA allows you to use the same tools and same architecture as you move along the SOA continuum







# Process Integrity Takes SOA to the Next Level Supporting Integrity of Transactions, Interactions and Information

Process Integrity is the ability to conduct reliable business activity in a secure, scalable SOA environment with seamless synchronization between: Services ■ Human Tasks ■ Information

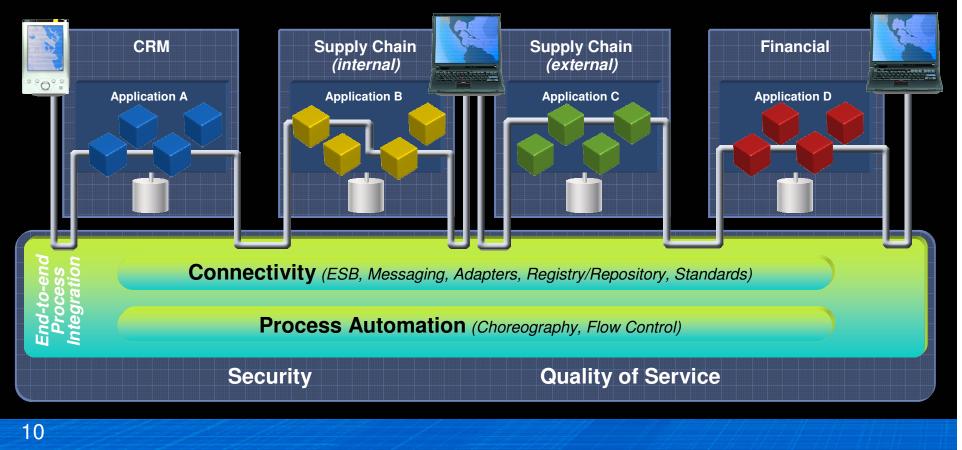






# Process Integrity is Critical to Advanced SOA Projects To Achieve Business Agility Without Sacrificing Integrity

Process Integrity is the degree to which loosely coupled systems deliver the reliability, consistency, scalability and predictability of tightly coupled systems

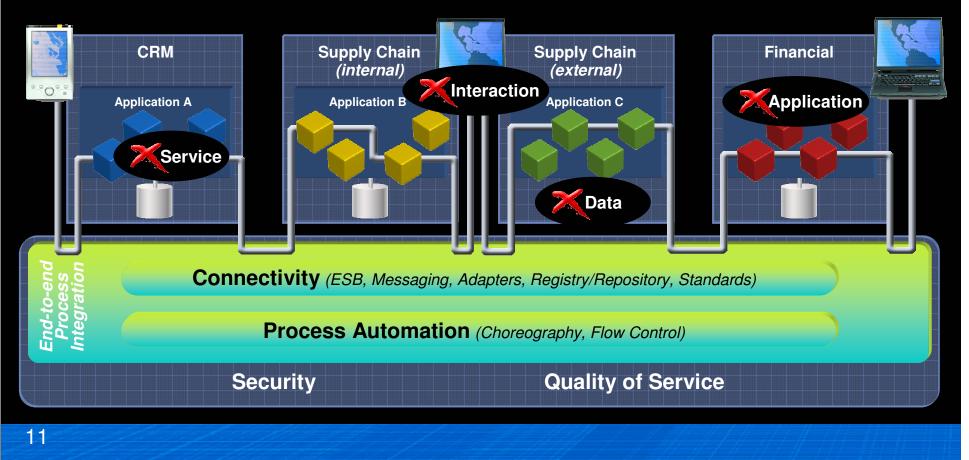


# IBM



# Recovery and Compensation are Key to Process Integrity Recovery Must be Automated and Predictable... Not an Afterthought

- Business and IT operational outages can occur at any point of the process
- Process Integrity requires the ability to specify and automate consistent, predictable compensation at all levels of the SOA environment





# Process Integrity and the Globally Integrated Supply Chain Sample Scenario

### WITHOUT Process Integrity

Information does not flow accurately from supplier through to retailer; retailers cannot efficiently place & change orders; unreliable access to inventory & pricing information

Transactions cannot be reliably synchronized end-to-end; unfilled and incorrect orders result in lost revenue & decreased customer loyalty

### WITH Process Integrity

Information from suppliers is up-to-date; order placement is flexible and accurate

Ability to synchronize transactions across supply chain results in higher rate of correctly filled orders





Enhanced!

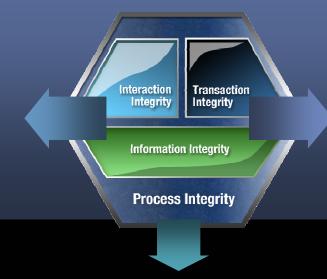
# What's New in Process Integrity Process Integrity Announcements in the SOA Launch



### Interaction Integrity

Lotus Forms

- Rapid development and delivery of security-rich, dynamic electronic forms
- Highly scalable with enterprise class performance



### **Quality of Service**

### WebSphere XD

- Intelligent workload management
- Caching, partitioning, and automatic replication facilities for high performance computing

### **Information Integrity**

### **IBM Information Server**

- Enhanced search, ad-hoc queries and visual meta-model navigation
- Web-based exploration of information assets

### Transaction Integrity

### WebSphere Process Server

- New generic JMS business process interfaces
- Greater flexibility in controlling the flow of business processes

### WebSphere Message Broker

- Enhanced support for WS-Security and WS-Addressing
- Simplified EIS query for key data structure discovery

### WebSphere ESB

- Service Invocation Retry
- XML Validation
- Template-driven ND configuration

### WebSphere DataPower Integration Appliance XI50

- Dynamic Web Services Policy Framework
- WS-I Profile updates
- Simplified configuration & management



# Transaction Integrity Assures Consistency of Execution Enabling Consistent Transaction Processing in an SOA Environment

- Transaction Integrity ensures that individual updates of IT / business resources are linked together and processed as a single unit of work
  - Atomic transactions are short-lived and operate in real-time in a single unit of work
  - Business transactions can be long running, lasting seconds or months, and can include multiple atomic transactions
- Key Transaction Integrity Products:
  - WebSphere Process Server, WebSphere ESB, WebSphere Application Server
  - WebSphere Message Broker, WebSphere MQ
  - WebSphere DataPower Integration Appliance XI50
  - WebSphere Service Registry and Repository
  - WebSphere Adapters
  - CICS Transaction Server



# Process Integrity Demands High Quality of Service Scalability, Availability and Performance are Fundamental

- Maintaining High QoS in End-to-end Processes
  - Workload management and high availability of transactions
  - SOA appliances to accelerate XML and security processing
  - Virtualization to enable flexible allocation of resources
- Performance Testing and Monitoring
  - Performance testing and problem analysis tools
  - Runtime monitoring to proactively identify performance problems in end-to-end processes
- Key Quality of Service Products:
  - IBM System z Servers
  - WebSphere Process Server
  - Tivoli Composite Application Managers
  - WebSphere XD
  - WebSphere DataPower SOA Appliances
  - Rational Performance Tester Extension for SOA Quality



### **Quality of Service**





# Process Integrity Demands High Quality of Service System z is uniquely capable of ensuring QoS

- Up to 99.999% availability in a Parallel Sysplex to avoid planned and unplanned outages
- Change management and rolling maintenance reduces planned outages
- GDPS enables fast recovery of whole systems across vast distances
- Component level recovery for both hardware and software
- Automated recovery response to failures including restart and isolation, as appropriate
- Dynamic workload balancing across systems and logical partitions for 24x7 operations

A large bank running their ESB on System z has seen 99.99% availability since their initial deployment two years ago.



### **Quality of Service**



# IBM



# Standards Are Key for End-to-end Business Processes Enabling Interoperability Among Disparate Systems

- Transaction Integrity
  - WS-Transactions Short-lived transactional capabilities with ACID properties; long-running transactional capabilities with compensation
  - WS-Reliable Messaging Exactly once delivery of messages
  - WS-BPEL Process choreography incorporating compensation to reverse completed process steps in event of process failure
- Interaction Integrity
  - WS-Remote Portlets Interoperable integration of portlets from disparate sources
- Information Integrity
  - X/Open (XA Specification) Transactional support of information updates in a distributed environment
- WS-Security, WS-Federation, WS-Trust, WS-Secure Conversations, SAML
  - Security standards that support confidentiality, integrity, authentication and trusted identity





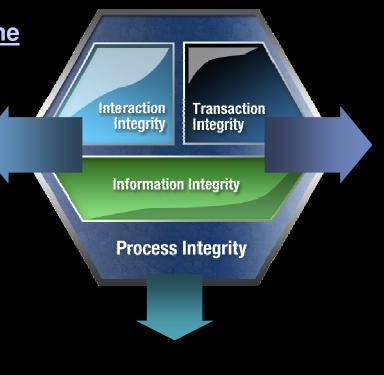






# Standards Must Be Implemented Robustly To Achieve Appropriate Levels of Process Integrity

- IBM's implementation of standards leverages the robustness built in to our entire SOA portfolio
- WS-Transactions is implemented using the <u>same</u> <u>enterprise-class capabilities</u> as IBM's core J2EE transactional environment
  - Transactional high-availability and peer-recovery in a High Availability cluster
  - Supports both WS-Business Activity and WS-Atomic Transaction
- WS-Reliable Messaging is built on the <u>same</u> <u>robust infrastructure</u> as IBM's JMS implementation
  - Scales from light-weight in-memory persistence to managed recoverable queue-based persistence





# **Process Integrity at China Mobile**

### Challenge

- Independent siloed systems slowed gathering information to assist customers
- Needed process integrity across end-to-end business processes

### Solution

- Integrity across interaction, transaction, and information
- Integrated siloed CRM, business analysis and billing systems
- End-to-end connectivity with ESB



### **Business Benefits**

- Average resolution time reduced from two days to less than one hour
- Improved customer service
- Simplified customer operations and increased employee productivity
- Flexibility for future business requirements



# In Summary

- Process Integrity ensures reliable execution of critical business processes in SOA
- Process Integrity is composed of three main areas:
  - Transaction Integrity
  - Interaction Integrity
  - Information Integrity
- Recovery and compensation are critical aspects of Process Integrity
  - Must be highly automated and predictable, and built into all levels of the SOA environment
- Quality of service and security are crucial
  - IBM has leveraged a long history of building missioncritical computing systems to make Process Integrity an integral part of our SOA portfolio





# Business Processes Management

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# The Business Landscape is Changing Forcing Companies of All Sizes to Respond to a 'Flat World'

# Innovation that matters to CEOs:

- Extend the ability to collaborate inside & outside
- Innovate business models & processes
- Leverage information for business optimization
- Integrate globally
- Agile business processes



### 87% expect fundamental change in next 2 years 78% believe innovation requires business and technology



# Aligning IT and Business Goals Top IT Management and Technology Priorities

	Top IT Managem	ent Priorities for	the year ahe	ad
	Aligning IT	and business goals		62%
	IT-enable	d process improvement		53%
	Business conti	nuity / risk management		44%
		IT staff development		<b>43%</b>
		nternal user satisfaction		43%
	-	communicating IT value		38%
	Improving project	management discipline		<b>36%</b>
		Controlling IT costs		35%
	Revenue-genera	Regulatory compliance ating services / products		26%
	nevenue-genera	Data Privacy		23%
	Internal IT k	nowledge management		22% 21%
		IT Governance		21%
Top IT Technology Priorities for the yea	ir ahead	Scaling IT globally		13%
		Other		5%
Integrating / enhancing existing systems and processes	68%			
Ensuring data security and integrity	62%			
Business intelligence	57%			
New business services / products (i.e., Web Services)	52%			
Mobile / Wireless	41%			
External customer service	40%			
New technologies	35%			
Service-oriented architecture / enterprise architecture	33%			
E-commerce	30%			
Supply chain automation / visibility	20%			

12%

9%

1%

Source: CIO Magazine's "State of the CIO Survey". CXO Media Inc., 2007.

Open source software

Don't know

Other

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# **Customer Business Objectives**



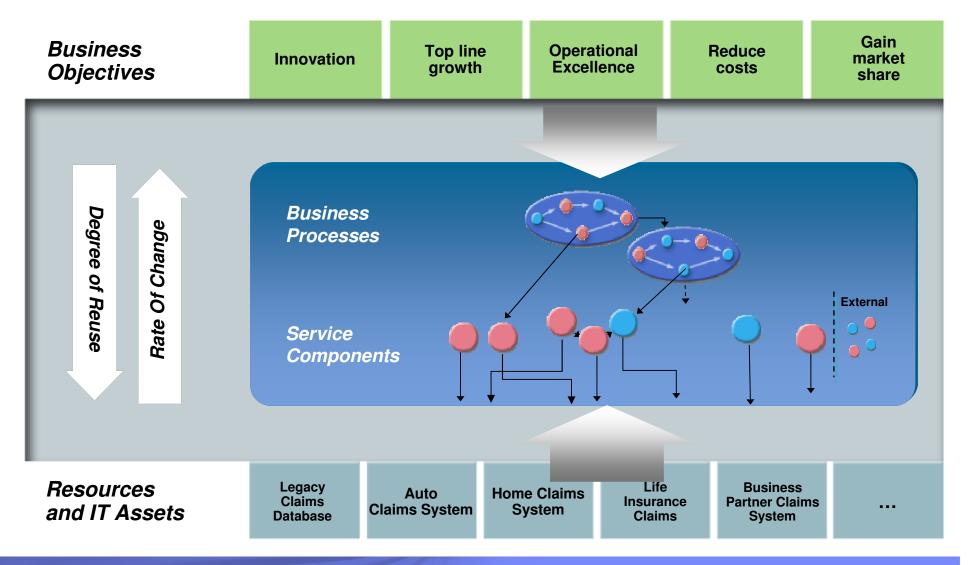
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# The Challenge

Business Objectives	Innovation	Top line growth	Operational Excellence	Reduce costs	Gain market share
<ul> <li>Complex processe &amp; systems</li> <li>Complex application &amp; interfaces</li> <li>Difficult to adapt quickly</li> <li>Large portion of IT spent on maintenation on new "value add investments</li> </ul>	ons budget ance, not				
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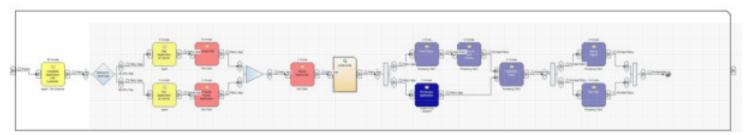
# BPM Enabled by SOA Addresses this Challenge





# Business Process Management Enabled by SOA A discipline enhanced by flexible architecture

What is Business Process Management? A discipline combining business expertise and technology capabilities to accelerate process improvement and facilitate business innovation



### **Expertise that Delivers BPM**

- Process Knowledge
- Industry Methods and Models
- Business consulting expertise

### **Technology** that Enables BPM

- Business Services
- Tools, Rules, Servers, Repositories
- Business Dashboards, Forms



# **BPM Delivers Real Customer Value Today**

Manage Change by modeling and analyzing existing or new processes.



Reduced time and cost of new process releases by 25%

### Respond Quickly

with processes based on a flexible infrastructure.



Realized *\$2M savings* in the first year and increase in productivity

### Enhance Efficiency

by analyzing activity to ensure processes meet objectives.

Principal' Reduced mortgage process time by 53% Achieved 34% gains in efficiency Estimated annual savings of \$4M

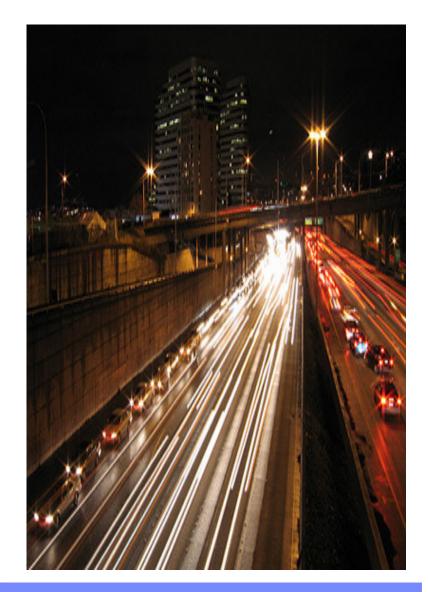
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### IEM

# What Can BPM Do For You?

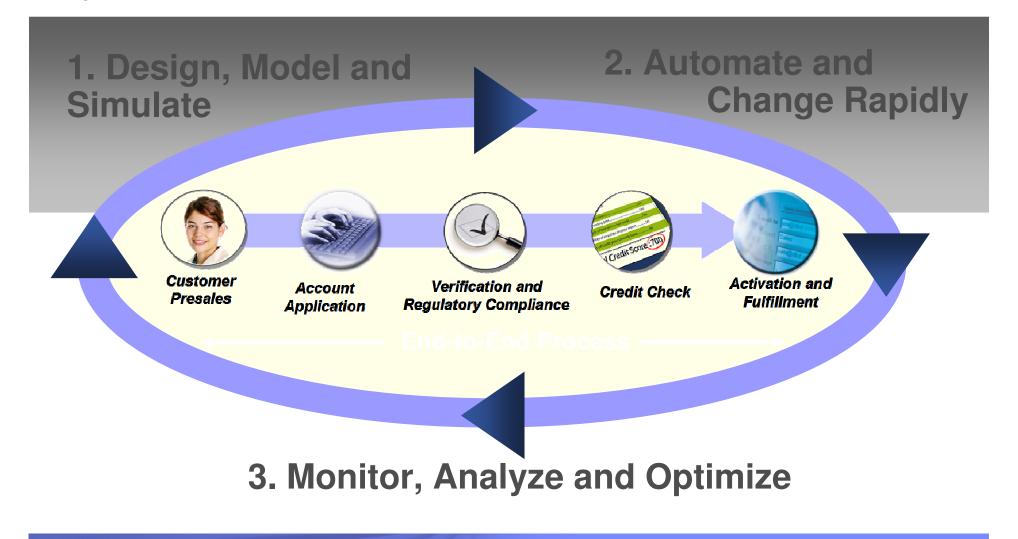
# Business Process Management can help you to:

- get control of your environment
- create new business value and increase operational efficiency
- design, improve, manage, and optimize business processes
- understand and change operational processes quickly
- increase the agility and flexibility of your business
- achieve Process Integrity





# BPM covers the entire lifecycle of your business processes



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# **Three Critical Success Factors**

Manage Change by modeling and analyzing existing or new processes.	Design	e.g. Reduce the inherent time and cost of processes
Respond Quickly with processes based on a flexible infrastructure.	Automate	e.g. Move compliant processes into production fast
Enhance Efficiency		e.g. View and

by analyzing activity to ensure processes meet objectives.

Optimize

e.g. view and understand real time business facts for rapid decision making



# **Business Reasons for Modeling and Analysis**

- Modeling For Documentation & Compliance
  - Document processes to better understand your business
  - Understand and capture complex behaviors and domain expertise in processes
  - Use output for training, collaboration, and documentation
- Modeling For Redesign & Optimization
  - Discover potential areas for process improvement and latent value in processes
  - Document both the current state and future state business process and the comparison to validate enhancements and ROI before committing resources
  - Establish and track measurable process metrics for performance

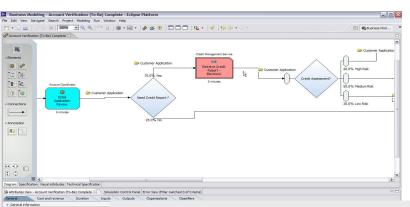
### Modeling For Execution

- Ability to change the business process to respond to changes in market
- Future state business process is ready to be passed to application, workflow and business process development tools to be executed as a new running process
- Linked real-time monitoring provides feedback on process improvements and reporting for compliance on running processes



# **Best In Class Business Modeling And Simulation**

- Graphically Model Processes
  - A business tool for business users
  - Model everything you need to design and "sand-box" your business process – Costs, Times, Resources
- Simulate And Analyze
  - Simulated execution of the business process with detailed statistical analysis tools
- Collaborate and Web Publish
  - Tools to allow multiple people to work as a team on business process work
  - Tools to publish business process work across the business
- Hand Off To IT
  - Export business and data models for use in IT deployment
- Interoperability with:
  - Visio Diagrams
  - Lotus Forms
  - FileNet P8 BPM
  - MS-Word
  - Rational Data Architect



### Principal Residential Mortgage Inc:

53% faster post closing mortgage processing time 34% increase in efficiency, estimated annual savings \$4M

### WebSphere Business Modeler

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# **Three Critical Success Factors**

Manage Change by modeling and analyzing existing or new processes.	Design	Business level modeling and simulation
Respond Quickly with processes based on a flexible infrastructure.	Automate	Robust, high performance, assured execution for the full spectrum of BPM
Enhance Efficiency by analyzing activity to ensure processes meet objectives.	Optimize	Business process monitoring and optimization

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## Automate: Process Automation Lowers Operating Costs Crowley Maritime

### Challenge

- Reposition its business operations to meet the challenges of its second century of operations
- Reduce operating costs; Increase profits and ROI of existing routes/platforms; and address legacy application modernization

### Solution

- Automate critical business processes
- Integrate and modernize existing legacy systems



### **Business Benefits**

- \$15,000 savings per integration interface
- 50% reduction in application delivery time and costs
- Significant improvement in efficiency, productivity, business flexibility
- Errors and omissions reduced



# Simplified Integration – Easy To Learn And Use

- Simplified hand-offs between business and IT that let developers get started quickly
- Easy to use tools that minimize skill requirements
  - Role-based tooling on Eclipse standard
  - Integrated tooling for all aspects of process design leveraging BPEL, human workflow, business rules, etc.
- Streamlined development with the reuse of existing resources
- Dynamic process assembly



*"Our development cost data proves that on each successive project the cost per interface dropped. It was because of the reuse" – Lead Architect Dow Chemical* 

> WebSphere Integration Developer



## Integrating Applications using SOA Standards

# Web Services connectivity and JMS messaging powers SOA

 Improve flexibility through the adoption of service oriented interfaces

#### Easy to use

- Tools: minimal programming skills required
- Simple to install, configure, build and manage

#### Improved time to value

- Cost effective solution for services integration
- Support for hundreds of ISV solutions

### **Common Runtime**

 Leverages WebSphere qualities of service: clustering, fail-over, systems management, security



WebSphere ESB



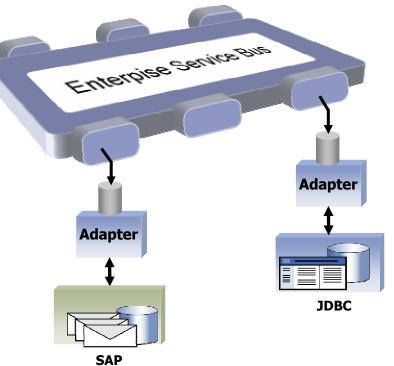
## Service "On Ramp" for Existing Applications

### Accelerated Time To Value

- Configure and deploy without coding
- Leverage existing metadata
- Connectivity through standardized technologies
- Leverage existing legacy capabilities

### Enterprise Ready

- Mission-critical quality of service
- Full portfolio of integration products available through a single vendor
- Best Practices
  - First-class support for top ISVs
  - Based on first-hand experience gained from integration services
  - Established relationships with top-tier ISVs





### IBM

## WebSphere Process Server

The Engine Room of Business Process Management

## Robust execution of business processes

- Reliable, scalable, secure, open standards
- Single integrated runtime for all SOA based process automation

## Supports all aspects of process integration

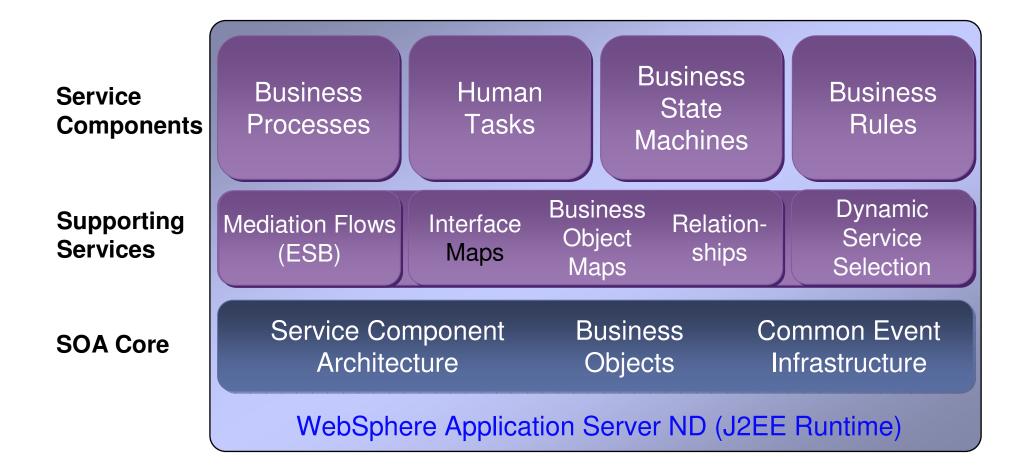
- Process flows
- Business rules
- Human steps
- State machines

## Rapid process change ensuring business agility

- Reuse existing services that you already have and create new services for future use.
- Build process flows without knowing where the information is coming from (late binding of services)
- Business rules control the execution sequence of the process and can change dynamically



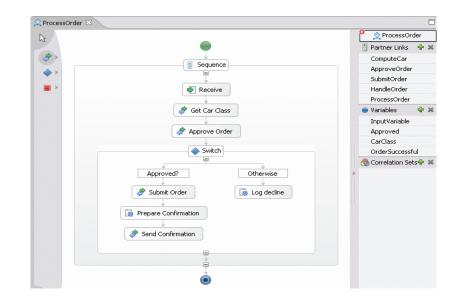
## WebSphere Process Server Component Architecture



### TEM

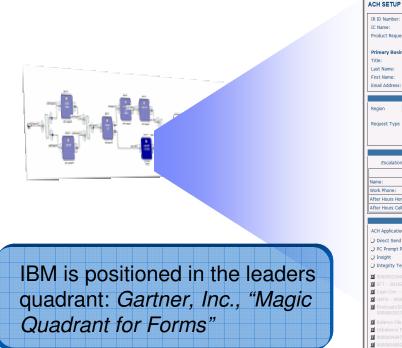
## Business Process Definitions based on Open Standards

- BPEL compliant business process engine
  - Based on V2.0 specification
- Simple drag-n-drop Process Editor
  - Operations / Parameters
  - Service implementation details stay hidden
- Transactions / Compensation
- Event handling





## Human Tasks as Service Components Rapidly define interfaces for human tasks as you model



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#### Lotus Forms embedded in WebSphere Business Modeler



## **Business Rules as Service Components**

### Rule Set

- Consists of a set of if/then rule statements
- The developer defines
  - The rules (conditions and actions)
  - Which aspects can be modified at runtime
  - The user interface to modify rules
- Multiple actions can be triggered

#### Decision Table

43

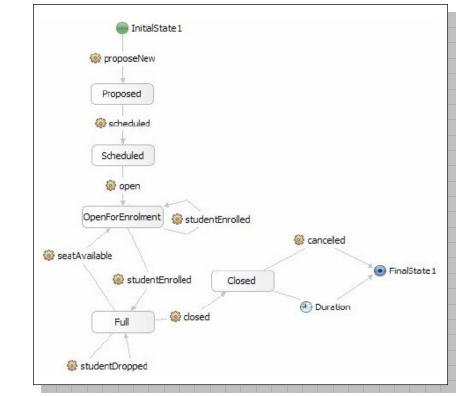
- Rule Set in a table format
  - One and only one action is triggered

	-				
Name	Rule2				
Template	Templa	te 1			
Presentation	If the a	assets are	greater than	2000000	and the liabilities are less than 500000, then the rating is /
Name	Rule1				
Template	Templa	te 1			
Presentation	If the a	assets are	greater than	2000000	and the liabilities are less than 1000000, then the rating is
mplates Name	Templa	te 1	÷		
Name	Templa	te 1		(0) and the	The line interval and the provided in $\{1\}$ then the patient in $\{2\}$
	Templa	te 1		1 <u>{0}</u> and th	ne liabilities are less than $\{1\}$ , then the rating is $\{2\}$ .
Name	Templa	te 1		(0) and the Constra	
Name Presentation	Templa If the a	te 1 assets are	greater than		
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Name Presentation Parameters	Templa If the a [0] {1} {2} all	te 1 assets are var1 var2 var3 of the info.asse	greater than Type double double string followi	Constra None None None	aint

Decision Table		a fi i i i i i i i i i i i i i i i i i i		
info.assets	> 500000		<= 500000	
info.liabilities	< 10000	>= 10000	< 10000	>= 10000
rating	"A"	"B"	"C"	"D"

## Simplified Design for Long-lived Event-centric Processes

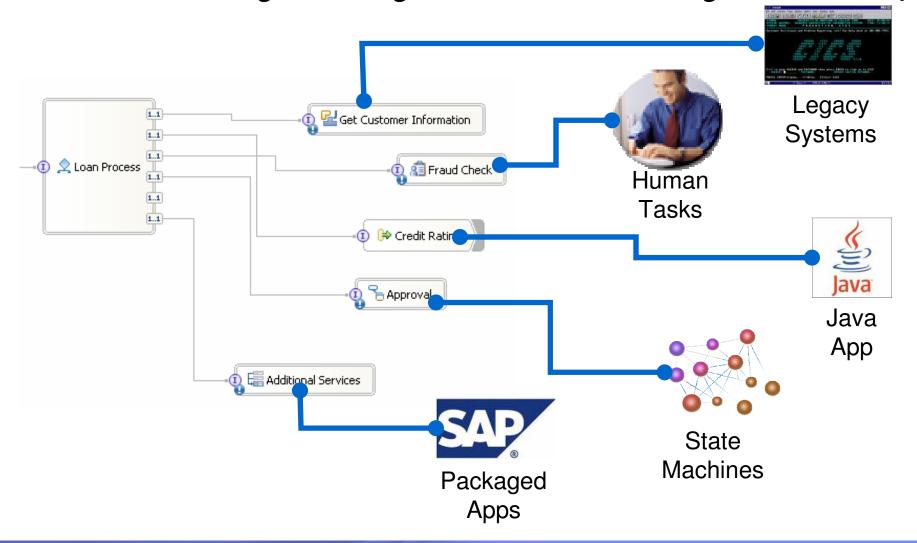
- State machines simplify design when you can't predict the order or sequence of events in your process
  - If events are handled differently depending on the current "state" of a process
    - e.g.- A "studentEnrolled" event is treated differently if the class is "OpenforEnrollment" vs. "Full"
  - If processes may need to revert to earlier states at any time
    - e.g.- A "studentDropped" event changes the state from "Full" back to "OpenforEnrollment"
  - If a timeout can change the process state without requiring an event



• e.g.- A timer signals the class is "Closed" whether or **Striffs "Eull**" "Closed" whether or **Striffs "Eull**"



## Simple deployment of processes without coding With SOA, leverage existing assets and achieve greater flexibility



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## **Three Critical Success Factors**

Manage Change by modeling and analyzing existing or new processes.	Design	Business level modeling and simulation
Respond Quickly with processes based on a flexible infrastructure.	Automate	Robust, high performance, assured execution for the full spectrum of BPM
Enhance Efficiency by analyzing activity to ensure processes meet objectives.	Optimize	Business process monitoring and optimization



## Monitor: WebSphere Business Monitor Achieve Real-time Visibility into Processes

#### Scorecards

Key Performance Indicators for business units

#### Collaboration

Work with teams to resolve situations

#### **Business Alerts**

Notification of situations that require response

#### **Reports & Analyses**

Understanding trends by combining real-time performance and historical information

#### **External Information**

Information affecting performance



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## Customers turn to IBM for an unmatched breadth of BPM Software and deep BPM and Industry Expertise

### #1 in BPMS market share\* Over 2850 BPMS customers in over 30 countries and growing... Depth of BPM Expertise Breadth of BPM Software

- World-class BPM methodologies, process templates, industry best practices, and benchmarks
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- BPM value assessments and workshops
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- 4000+ ISV partners
- 10,750+ GBS/GTS practitioners
- 20+ BPM training and education courses

- Collaborative business process modeling and simulation
- Best-in-class integration tools, technologies, and adaptors
- Comprehensive asset repositories for BPM-related reuse
- Dynamic, policy-based process customization using composite business application
- High performance, scalable process orchestration and execution engine
- Real-time activity monitoring and response
- Pre-built industry solution accelerators and industry models



"The IBM [BPM] software that we now use has encouraged better business practices throughout our organization, making our company as well as our customers more profitable."

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## How you can get started with BPM Steps to help you prepare for success

opportunities within your organization.



### Learn

- Attend a local industry or technology event with IBM's BPM team (contact your WebSphere sales representative for the latest event calendar)
- Download additional information from the IBM BPM web site including demos and whitepapers:



### ibm.com/software/innovate





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## Deploying on System z provides differentiated value Enabling intelligent IT that works for your business



The IBM Mainframe. Building on the past, defining the future.

#### Server Leadership: 40+ years in the making!

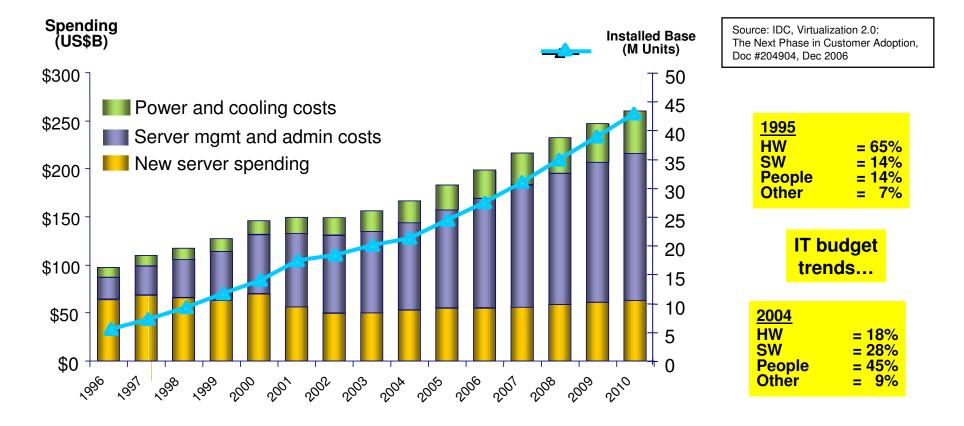
Mainframe utilization rates often exceed 80%, and are designed to handle sustained peak workload utilization of 100% without service level degradation.

- Application and data availability for business resiliency
- Rock solid security and privacy
- Massive scalability for non-disruptive growth
- Higher utilization and balanced system design
- Advanced virtualization
- Responsive, autonomic and intelligent workload management
- Open and industry standards
- Modernization of legacy applications
- Specialty engines lower cost of ownership
- World-class support



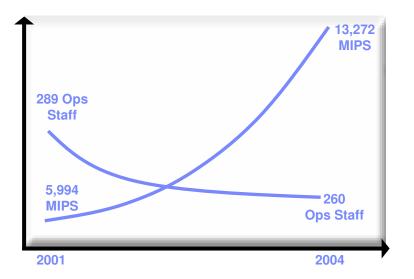
## Management of a complex server infrastructure The cost equation is changing

- Server proliferation continues, and costs rise along with the numbers
- The greatest cost item for servers is people management



### IBM

## System z management cost decline as capacity grows Volumes of workload processed have never been larger



#### Gartner

"Since we published our last high-level perspective of the ratio between MIPS and head count in 2001, the largest z/OS installations have more than doubled their 'MIPS to head count' ratio."

L. Mieritz, M. Willis-Fleming – Gartner, 2004

Mainframe data center staffing levels have not significantly changed despite large increases in workload volumes.

#### **First National Bank of Omaha**

Their disparate computing environment was becoming extremely expensive, requiring FNBO to hire more people as more boxes were brought online. "I looked at our infrastructure in 2002 and saw we were growing servers at a rate of 30 percent per year. For every application I had, I needed another one to five servers behind that, for things like development and application and Web serving. And every 20 servers translates to another body to administer them."

Ken Kucera, senior vice president and division head of FNBO Enterprise Technology Services

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# SOA and System z: creating value from your z assets while taking advantage of the platform strengths.

#### **Designed for integration**

Designed for the consolidation of multiple diverse applications that must interact with one another against a common data source.

#### Flexibility

SOA is designed for change and System z is a great platform for BPM with robust queue management and high I/O bandwidth for data movement

## Reuse is 5x less expensive that re-write

Bulk of enterprise transactions and data reside on System z today as candidates for reuse.

#### Co-location of workloads

Co-location of applications and data for better response time, integrated security, high performance.

#### Highest Qualities of Service

Availability, reliability, security, scalability, WLM, systems management, disaster recovery.

Recent data indicates that 41% of mainframe customers are building or deploying new applications on System z - up from 31% a year ago.

IBM

## The Value of System z for SOA, BPM & Process Integrity

- Strategic platform for mission-critical business processes, core business applications and data
  - Proximity: Fewer physical components and network connections result in less complex infrastructure
  - Integrity: System-managed resource recovery and transaction coordination

### Highest possible Qualities of Service

- Security: Most stringent access control and asset protection
- Availability: z(ero downtime) /OS brand promise
  - 99.999% availability at the application and data level
  - Managed workload sharing toward achievement of business goals
  - Dynamic application of software changes
- Efficiency: Full utilization of system capacity with same class of service
  - Less people to configure, monitor and adjust workload
  - Best Total Cost of Computing
  - System z Application Assist Processors (zAAPs) to execute java workloads under z/OS

IBM System z<sup>™</sup>

z/OS





## Why IBM?

#### Trusted, experienced guidance based on 5700 customers\*



# of Customers using our SOA offerings

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Customize your event experience by choosing tracks, technical labs, detailed discussion groups and seriously Vegas-worthy rock performances.

Register Now and save \$150. >

Register online at

<u>lbm.com/soa/impact2008</u>

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