

Innovate2010

The Rational Software Conference

Let's **build** a smarter planet.

Sachi Mangala

Rational CCM Solutions for Systems



The premier software and product delivery event.



Agenda

Integrated Product Change Management

Electronics Verification Management Solution (EVMS)

Configuration Management for IC Development

Systems Customer Success

Rational CCM Solutions Recap



Integrated Product Change Management



Key Challenges for Systems Development



Increasing complexity and accelerating changes



Unrelenting financial pressures and need to **better manage risk**



Compliance with key engineering and design processes



Effectiveness of organizationally & geographically distributed teams



Building **more innovative products** to grow the business

Aerospace and defense



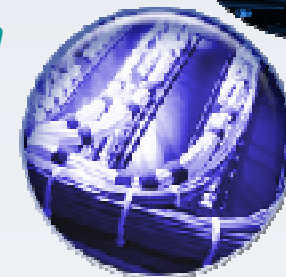
High-rigor electronics



Automotive



Telecom



What's Behind These Failures and Increasing Costs?



Business Issues

Product missed customer needs	46%
Late to market/missed demand	33%
Poor commercialization / promotion	26%
Product quality	24%
Pricing	23%
No clear product differentiation	19%

The CIO's Guide to the PERFECT Launch: Translating Innovation to Business Benefit, AMR Research, 2005



Engineering Priorities

Improve communication and collaboration across disciplines	71%
Increase visibility into status of requirements	49%
Increase ability to predict system behavior prior to testing	46%
Implement or alter new product development processes for a multi-disciplinary approach	43%
Increase real time visibility of product Bill of Materials (BOM) throughout the development process	39%

Aberdeen Group, System Design: New Product Development for Mechatronics, Michelle Boucher, David Houlihan, January, 2008

Integrated Product Change Management within Enterprise Systems Engineering

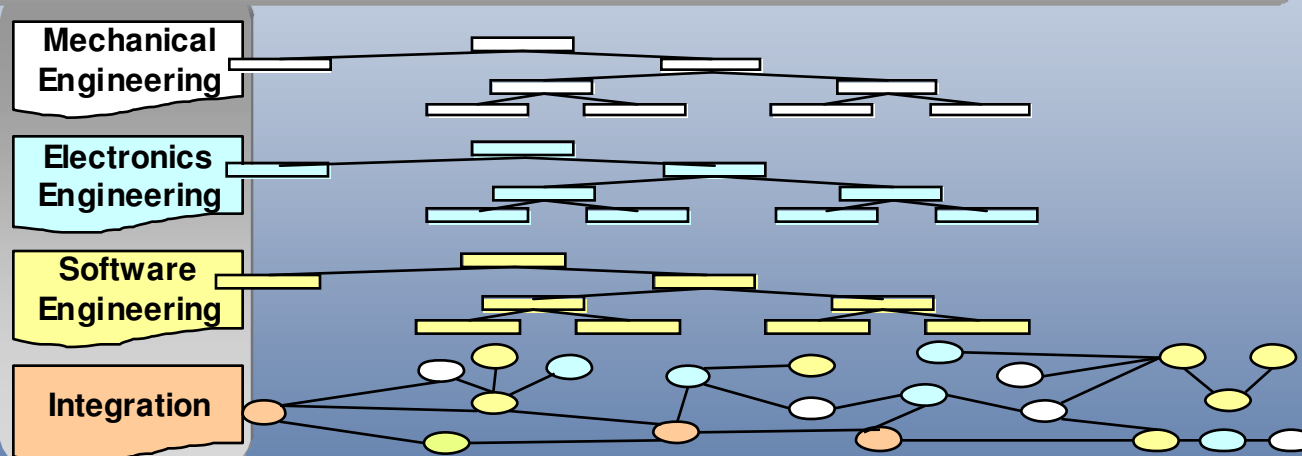


Business Analysis: Enterprise Architecture, Business Process Mgmt, Product Mgmt, Portfolio Mgmt

Program and Project Management: Cost Accounting, Scheduling, Measurements, Reporting, Risk Mgmt

Requirements Definition & Architectural Design: System Partitioning

Detailed Design and Implementation

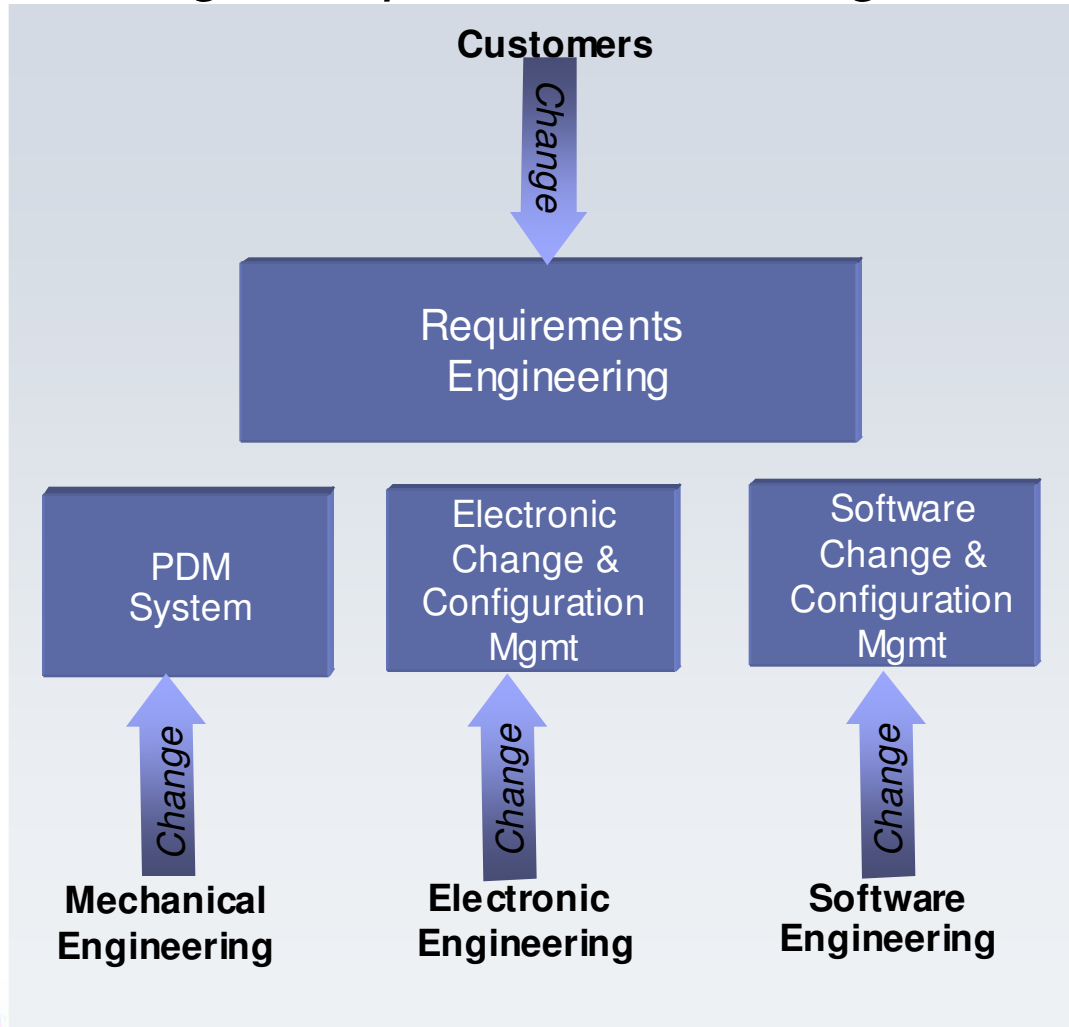


Verification and Validation

Requirements Management

Change Management: Collaboration, Process support & Automation Configuration & Asset Management

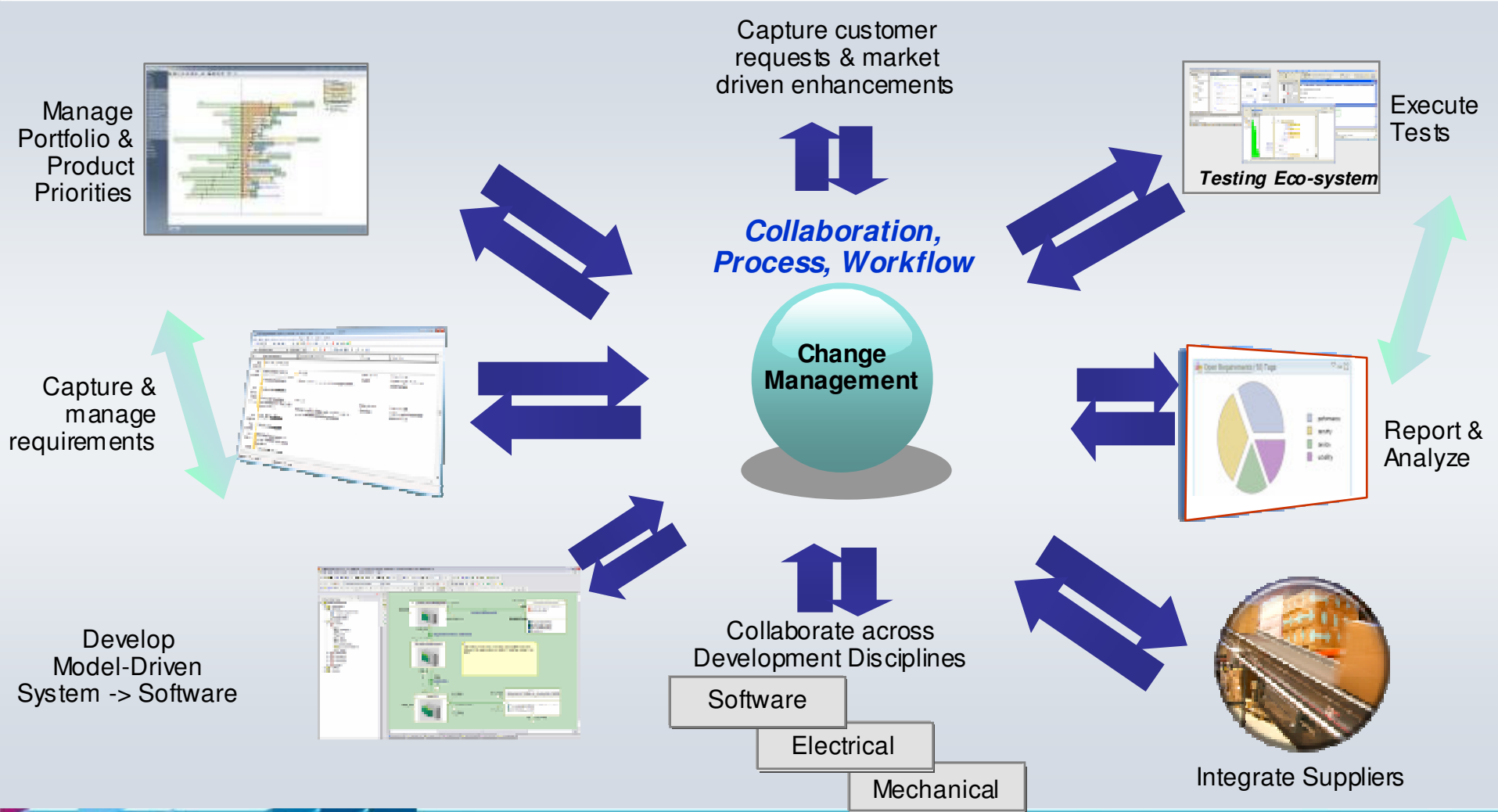
Integrated Product Change Management: *through Requirements Change Management*



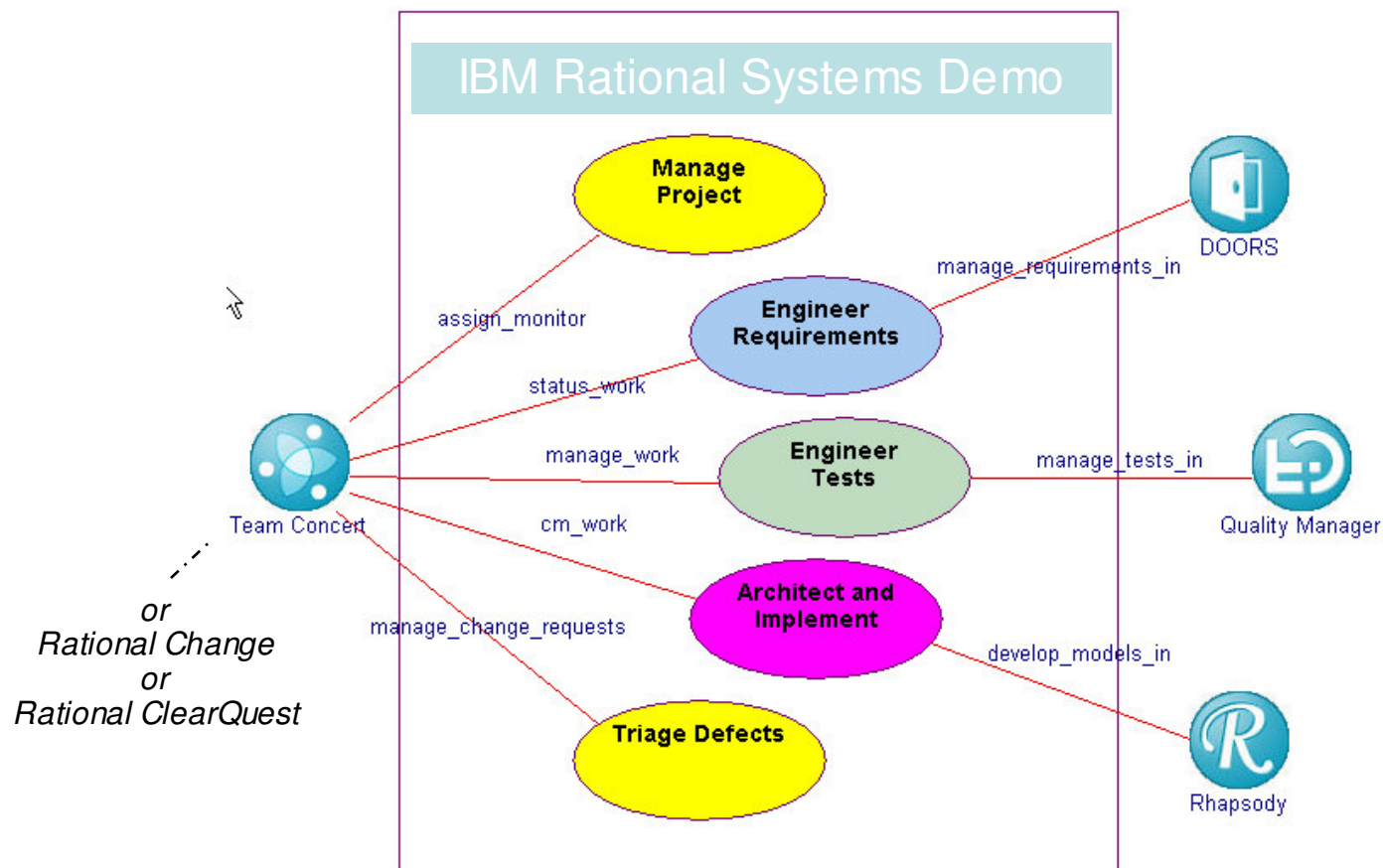
- Reduce the time to propagate changes throughout the entire design team
 - Reduce turn-around-time in design & defect resolution
 - Reduce discovering ‘missed’ changes late in the project
- Improve management of multiple engineering disciplines
 - Increase visibility of schedules, including impact of requirements & product changes
 - Enhance the ability to manage project costs
- Leverage existing investment in Product Data Management (PDM), and Software development platforms

Establish a collaboration and change management hub

Connect disparate workgroups with a communication hub



Example: Rational Team Concert as a collaboration and change management hub



Apply Requirements Change Management

Manage change across development domains using centralized requirements change management

- Requirements are shared across the development lifecycle
- Requirements are shared across Software, hardware and electronic development domains and suppliers

- Requirements Change Management
 - Reduce the risk and costs of project scope creep
 - Help ensure that all appropriate stakeholders are involved
 - Automate the workflow
 - Monitor requirements volatility.
 - Provide traceability
 - Efficient & virtual change control board

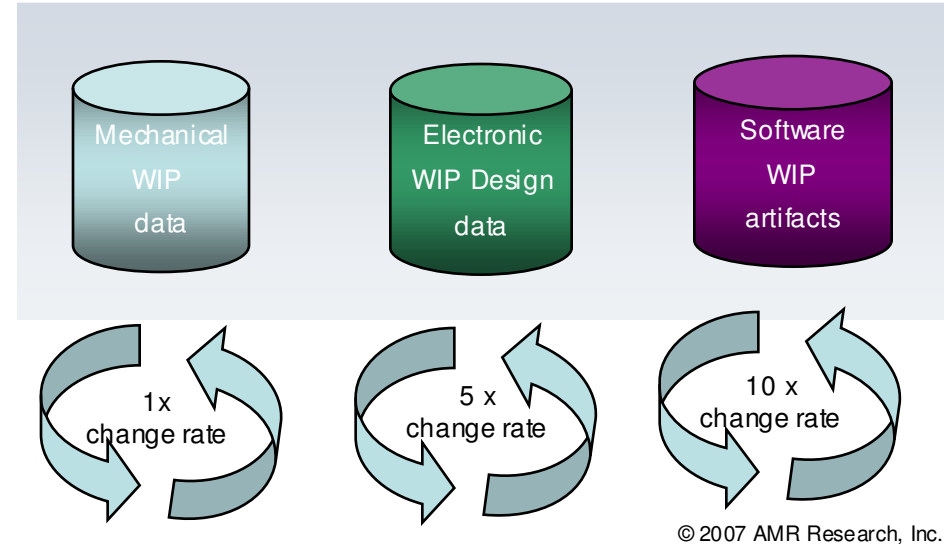
The screenshot shows a requirements management interface with a table of requirements and test cases. Red arrows point from the domain labels (User Requirements, Technical Requirements, Design Requirements, Test Cases) to the corresponding columns in the table. The table contains the following data:

User Requirements	Technical Requirements	Design Requirements	Test Cases
<p>3 Requirements</p> <p>This section contains the user requirements:</p> <p>3.1 Capability Requirements</p> <p>3.1.1 Carrying Capacity</p> <p>3.1.1.1 Number of People</p> <p>Four average size adults shall be able to travel in comfort for a period of 3 hours. This level of comfort is defined as being equivalent to the standard of comfort provided by the top 40% of cars produced in 1999.</p>	<p>SR-104 2 14.1.0.1 from Sports utility vehicle 4x2/Requirements/Functional Requirements</p> <p>The car shall be able to carry 4 average size adults in average comfort for a period of 3 hours. Last modified 11 February 1997</p>	<p>D-342</p> <p>Full seats shall be created for two passengers in both front and back.</p> <p>D-344</p> <p>There shall be space for a fifth passenger in the back that will not meet the comfort requirement.</p>	<p>Test Number 38</p> <p>Market Research</p> <p>Test Result: Passed</p> <p>Test Number 32</p> <p>Verify Number of People</p> <p>Test Result: Unexecuted</p>
<p>The top level of cars in the price range \$20,000 - \$40,000 at 1999 prices.</p> <p>Five average size adults shall be able to travel in comfort for a period of 3 hours.</p> <p>Users shall have easy entry and exit.</p>	<p>SR-114 2 14.5.0.1 from Sports utility vehicle 4x2/Requirements/Functional Requirements</p> <p>The car shall be able to:</p>	<p>D-67</p> <p>A single interior light shall be placed in the front of the vehicle.</p> <p>D-97</p>	<p>Test Number 6</p> <p>Verify support for Customers</p> <p>Test Result: Unexecuted</p>

Help ensure cross-domain communication by integrating specialized change management tools

Why not one Change Management system?

- Domain tools may have:
 - Existing integrations with other domain tools
 - Built-in features and processes for domain specific needs
 - ‘Language’ that targets a domain
- Software changes more rapidly than HW



IBM is uniquely qualified to integrate diverse systems for managing change across multiple development domains.

IBM's approach includes:

- Requirements Change Management across the domains and product lifecycle
- Existing integrations between IBM Rational Software and tools used in Systems / Product development
- IBM Services and IBM Rational platforms and frameworks for integration
 - Jazz SOA
- IBM experience in implementing Systems and PLM solutions

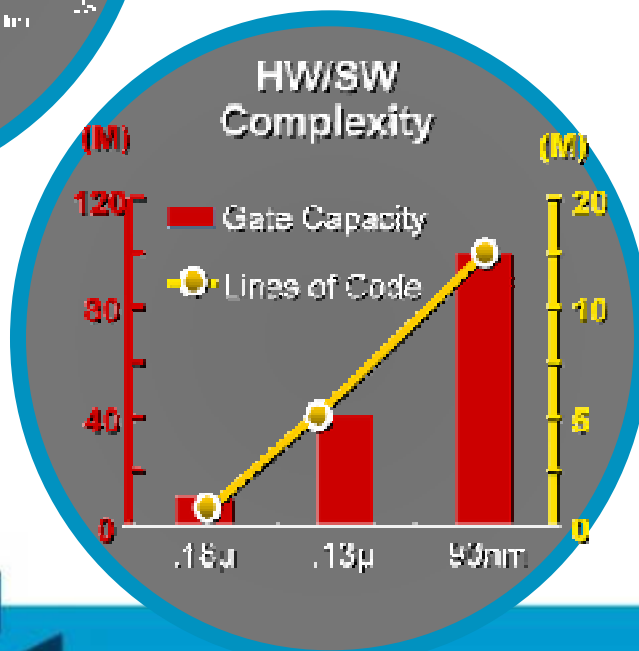
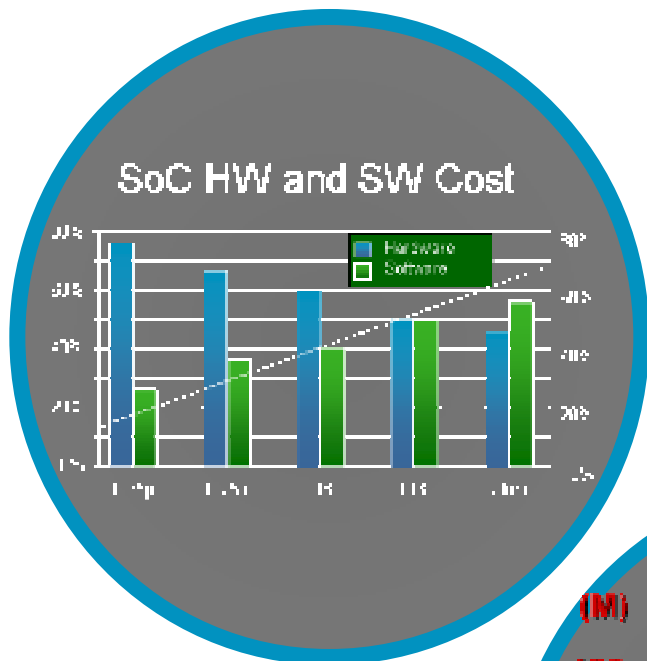
**Electronics Verification Management Solution (EVMS)
Driving Towards First Time Right Designs**



IC Development – Increased Complexity and Cost

Design 1st Time Right is no longer just a hardware design challenge as most electronics products require embedded software

Since 90nm generation, embedded software development costs and challenges exceed hardware design



Modern chip complexity is driving coverage verification to validate new designs before first silicon and to speed time-to-market

Coverage verification simulations approaching 1 million per day are the norm

HPC compute farm must scale to meet increasingly complex verification needs

HPC compute farm must be utilized to the maximum extent possible

Enterprise Verification Management Solution



Implementation and Integration Best Practices

System Verification Solution Blueprint



Hardware and Software Verification Automation & Management

- Incisive Functional Verification Platform
- OVM & Plan-to-Closure Methodology
- Incisive Enterprise Manager & vPlans



Hardware and Software Design Management

- Requirements and MDSE
- Design / Build / Test
- Change & Defect Management



EDA 24x7 Workload Management

- Systems and Storage Management
- Distributed Resource Management
- Infrastructure Management
- Security Management



Compute Farm & IT Optimization

- BladeCenter®, iDataPlex™, e1350 Clusters
- Systems Director, Job Auto Submit
- Virtualized & single-or-multi-tier Storage
- Scale out File Services

Operational Advantages:

- **Time-to-market**; more simulations with less time in verification
- More predictable/higher **system level quality**
- Improved project **visibility & schedule predictability**
- Greatly improved **first silicon quality**; reduced number of re-spins
- Global **design team productivity** improvement
- **Higher utilization** of compute farm resources
- **Capacity planning** for future development requirements

Manage Failure Analysis and Coverage Closure

cādence™



Plan

Verification closure?

Yes

Done

React

Execute

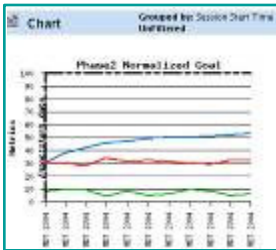
Rational software

Tivoli software

IBM EVMS

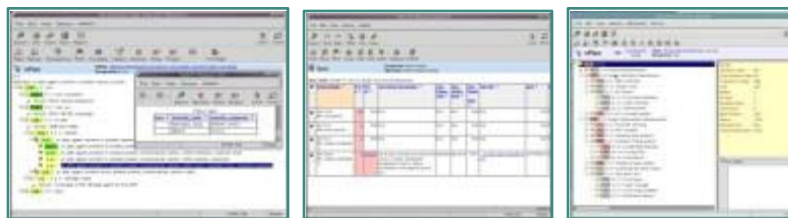
IBM Systems
Simplify your IT.

Measure



Progress visibility

Compliance management



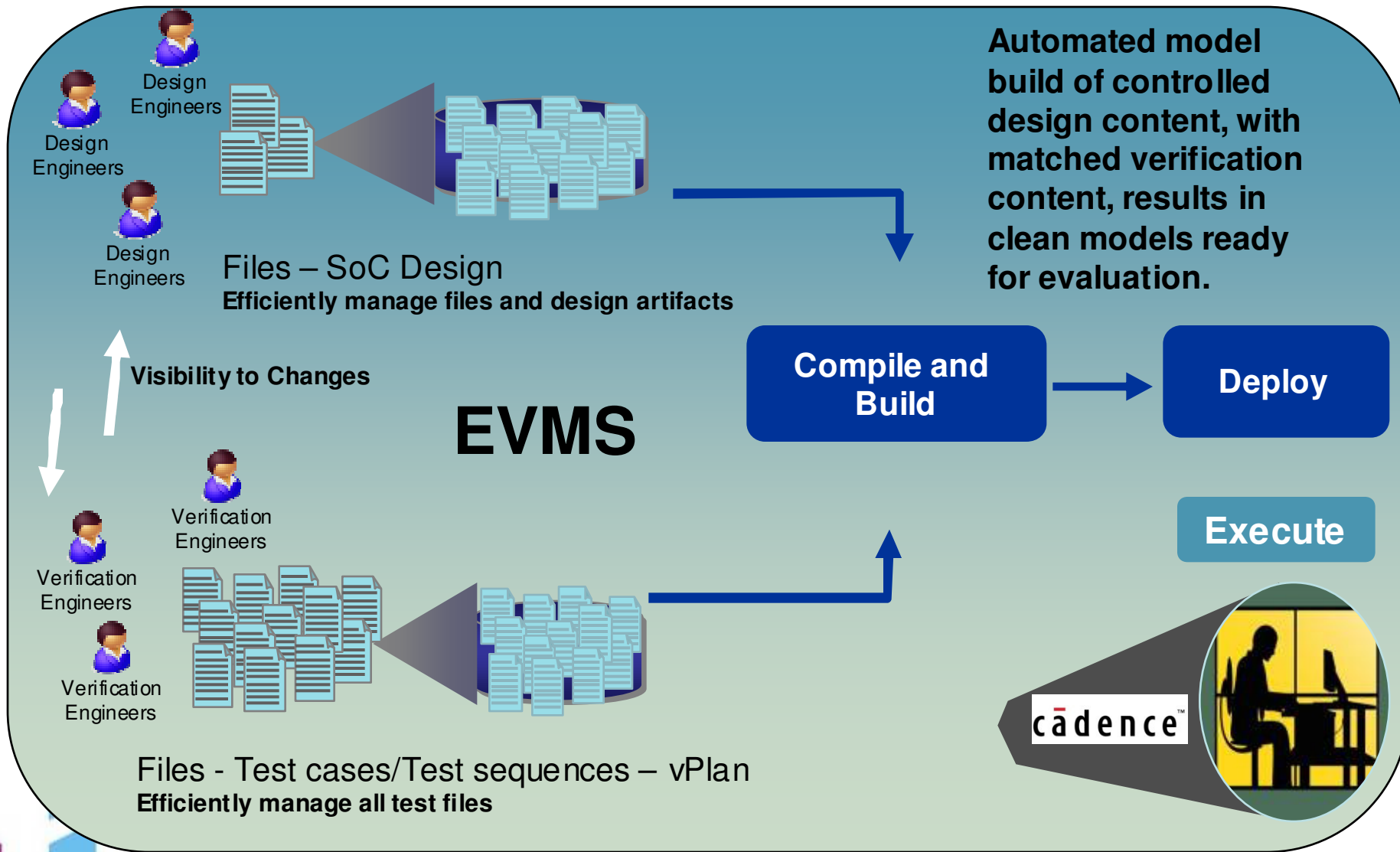
Status

Failure

Metrics

Execute Test plan, against models under change control, on Compute Farm

Change Management and Automated Build Management



Automated model build of controlled design content, with matched verification content, results in clean models ready for evaluation.

Compile and Build

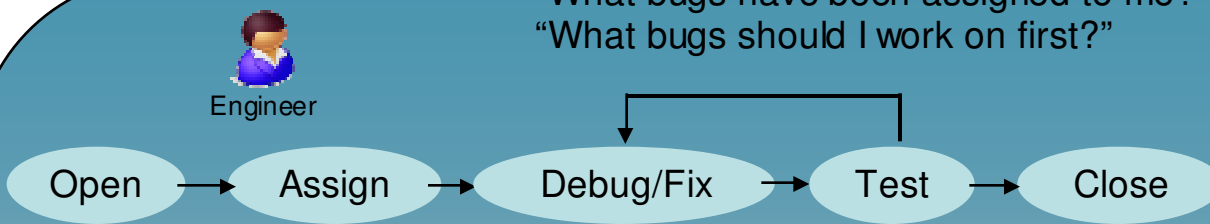
Deploy

Execute

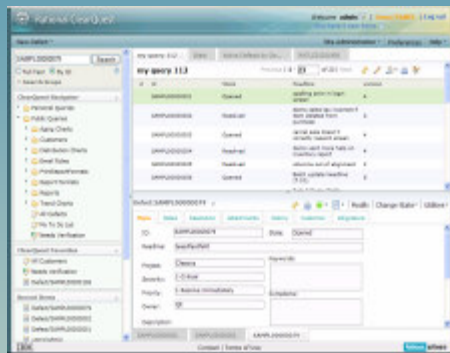
cadence™

Defect Management – Project Status

“What bugs have been assigned to me?”
 “What bugs should I work on first?”



Integration between IBM Rational Clearquest and Cadence Incisive Enterprise Manager brings integrated defect management to the Verification Process



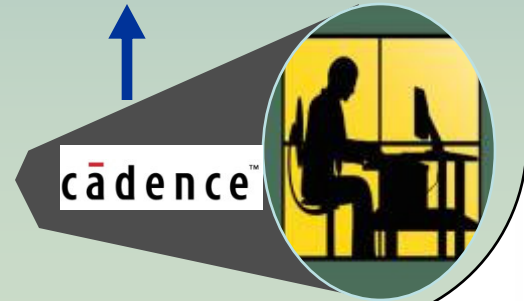
Assign bug/defects to Engineers

Open Bugs/Defects

EVMS

Visibility into Program Status

- “How are design and verification changes distributed across the team?”
- “Who is available to take on a mission-critical bug fix?”
- “How many defects are still outstanding?”
- “How many defects have been submitted for this design?”
- “How long is it taking to fix the average bug?”
- “How long is taking to implement design and verification changes?”
- “How many defects are in the verifying state?”



IBM and Cadence Architecture for System Verification

Cadence Software



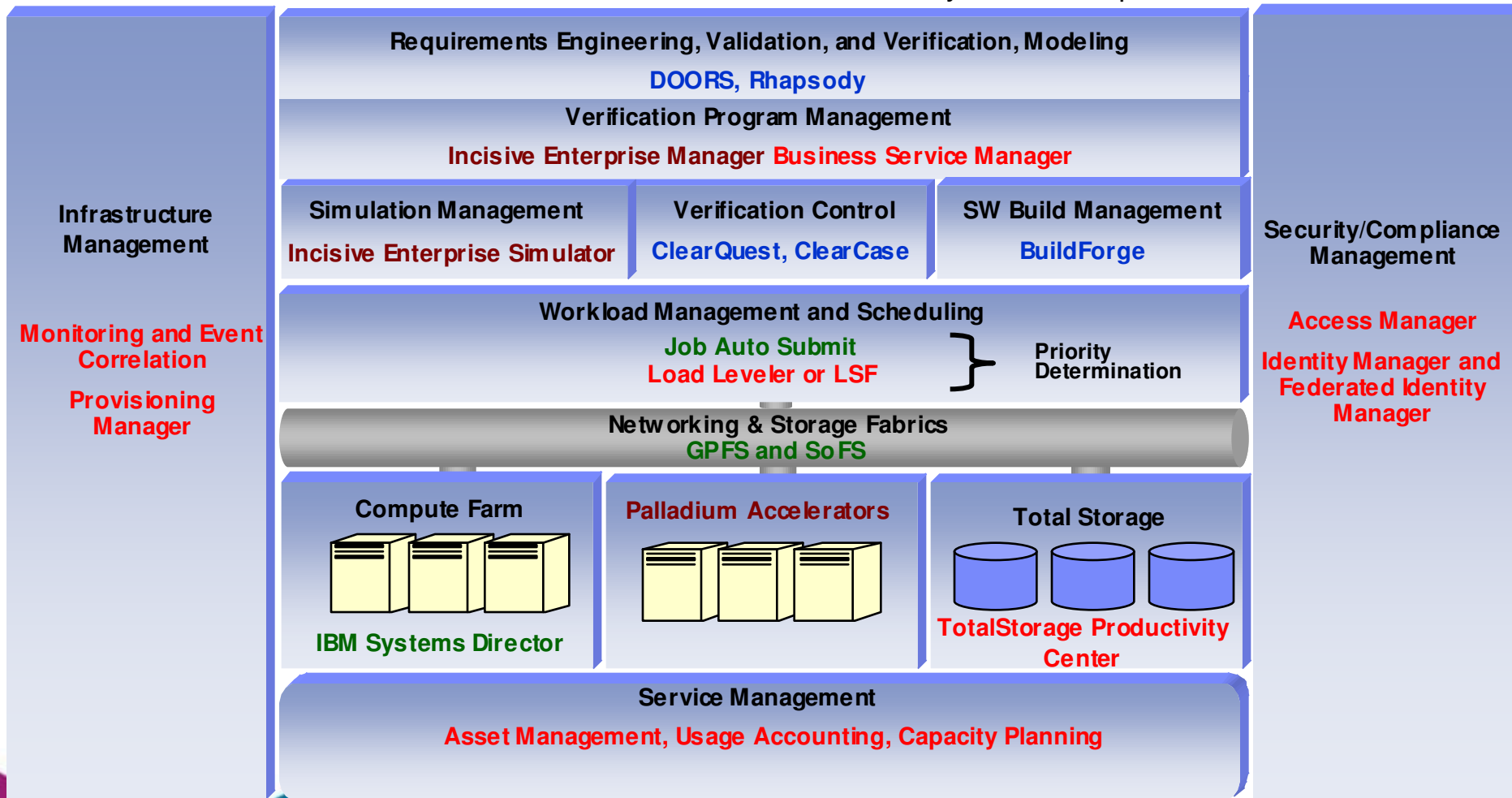
IBM Rational Software



IBM Tivoli Software



IBM Systems Group



Solution Value Proposition *Gains realized using EVMS*



- **Defect Management – “are we done with Verification...”**



- Applying EVMS at block, unit, multi-unit and system level simulation enable teams to catch problems earlier in the process, avoiding costly respins and mistakes and improving product quality and time to market
- Integrated bug tracking and visibility through development cycle reduces escapes

- **Resources – Compute Farm**

- Allows for extremely effective use of simulation resources, reduction in support costs, & capacity planning along with dynamic prioritization of workload via job auto submit
- Ability to schedule and utilize geographically dispersed farms as one large resource
- Improved utilization by 40 – 45 % on an existing compute farm
- Facilitated by Scale out File Services offering for global file system and storage infrastructure

- **Time to Market**

- Product development cycle can be compressed dependent on complexity
- 50 -100% improvement in productivity dependent on complexity and stage of maturity



- **Re-spins minimized**

- Using DFM / DFT tools integrated with EVMS targets and leverages first time right silicon
- Material savings – less scrap, less product loss

- **GA Predictability**

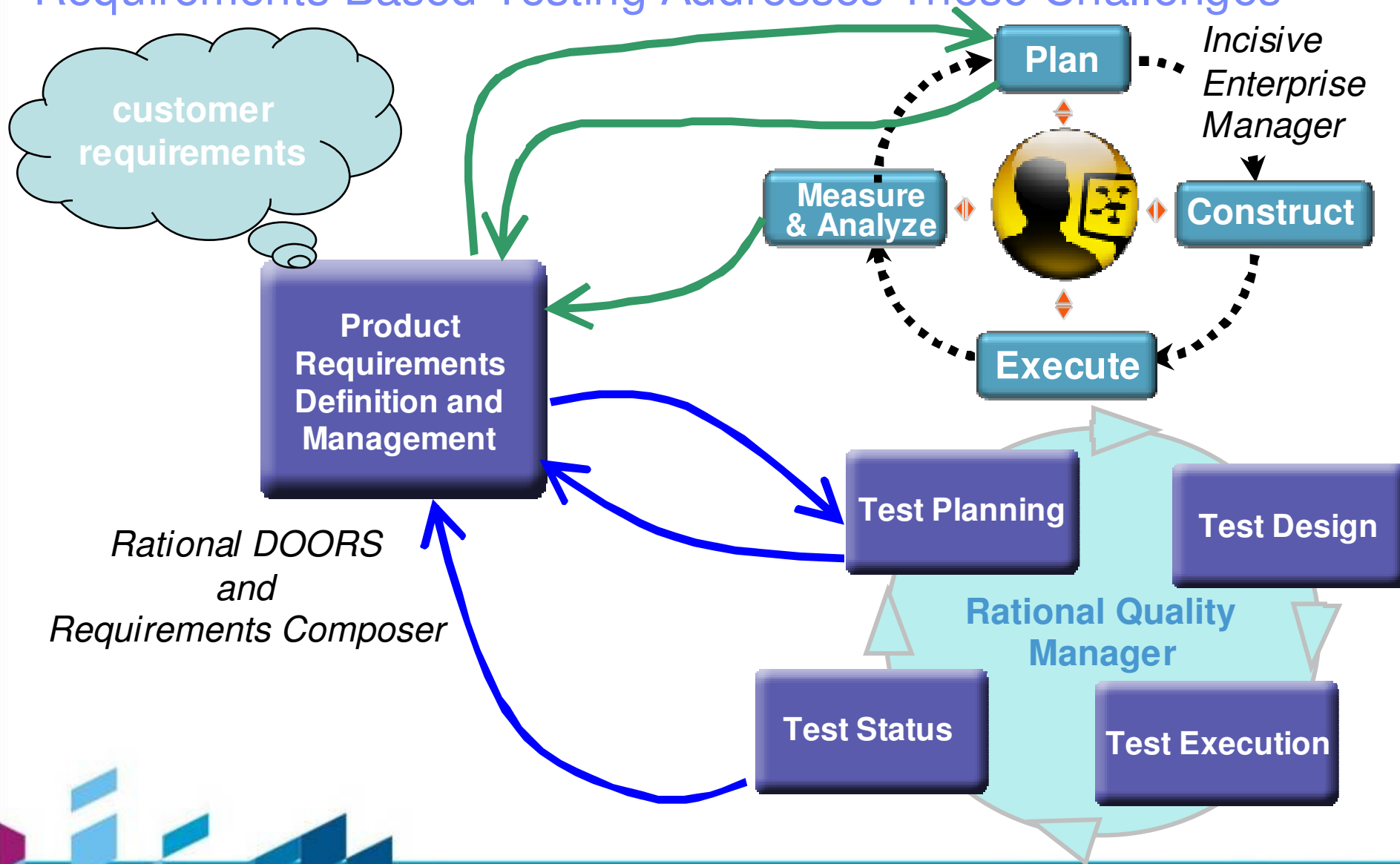
- Measurement of completeness allows for role based management visibility to product the develop cycle and milestones via dashboard



System Verification Challenges

- Hardware and software teams needs to be responsive to changes
 - Changing requirements are difficult to communicate
- Hardware verification and software testing needs to ensure the quality of the product
 - Difficult to link back to the bigger product requirements
- Tracking changes across the verification process can be time consuming
 - Too dynamic to try to track via traditional paper process's
 - Traceability of requirements to verification is critical
- Compliance to standards difficult to trace
 - Automotive / Telecom industries need protocol compliance tracking

Requirements Based Testing Addresses These Challenges



Requirements Based Testing Provides Process Automation

Both teams are working against the right set of requirements

User Reqs Technical Reqs Design Test Plans

ID	User Requirements	Functional Requirements	Design	Test Plan
TRN-CSR-35	3.1.2.3 Stopping			
TRN-CSR-36	Users shall be able to stop safely.	FR-23 The car shall be able to stop from 10 kilometers per hour to 0 kph in 2 seconds.	TRN-AD-48 Disc brakes	TRN-TP-34 High Speed Braking Test
		FR-24 The car shall be able to stop from 30 kilometers per hour to 0 kph in 6 seconds.	TRN-AD-48 Disc brakes	TRN-TP-35 Low Speed Braking Test
			TRN-AD-48 Disc brakes	TRN-TP-34 High Speed Braking Test
				TRN-TP-35 Low Speed Braking Test
			TRN-AD-48 Disc brakes	TRN-TP-34 High Speed Braking Test

Quality is conformance to requirements

Tests based on requirements ensure deliverables meet customer expectations

- One set of tools and processes to capture and manage requirements
- Traceability from requirements through test plans for hardware and software
- Test planning and execution tools optimized for hardware and software testing
- Automated process for validating test coverage against product requirements
- Common process to manage changes to requirements throughout the lifecycle
- Notification of test teams when a requirement is changed

Integrated Configuration Management for Semiconductor IC Development using Rational ClearCase

Why ClearCase for IC Design?

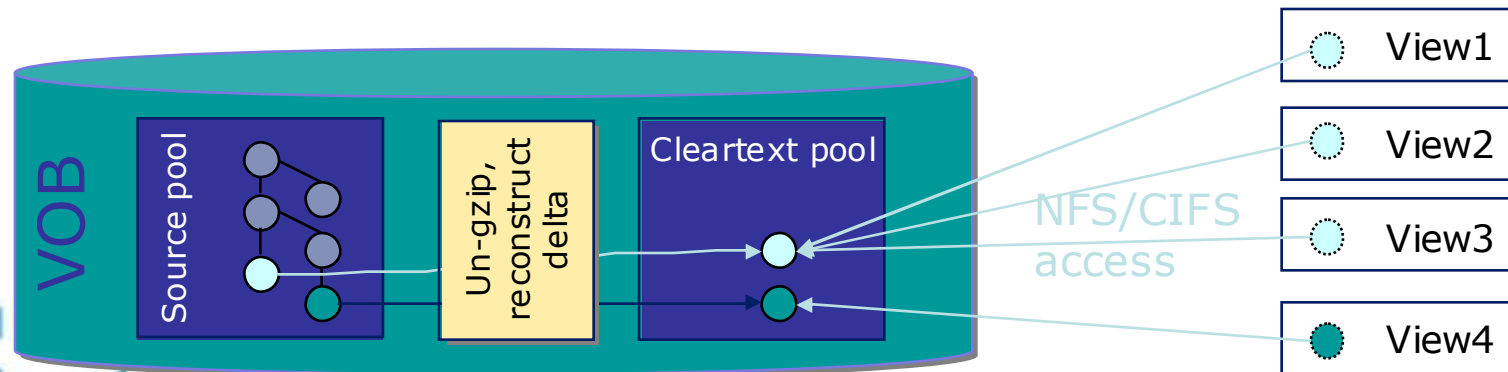
- ClearCase is primarily used for software development, but there are analogies – especially in the “*semi-custom*” design methodology:

Software	Hardware	<i>common</i>
C, C++, Java	VHDL, Verilog (RTL)	<i>Programmatic sources</i>
compile, link	synthesize, place and route	<i>Automated build steps</i>
debug, lint, Purify, ...	LVS, DRC, extraction, ...	<i>Verification</i>

- One uniform system for all development disciplines
 - Specification, software, system-level, hardware, firmware, documentation, ...
- Covers the full range of features for small projects (one site, few engineers) up to enterprise projects
 - Example: major baseband chip: 7 sites, dozens of engineers
- Available for all major platforms (Solaris, Linux, Windows, ...)
 - Same data visible and modifiable on all platforms
- Supported as major offering by dedicated company
(Pure Atria ⇒ Rational ⇒ IBM Software Group since 2003)

Unique ClearCase Features (1)

- "Dynamic Views" allow instantaneous updates of the user's work area
 - Immediate push of new versions into work areas
 - Change of config spec has immediate effect – no "populate"
 - Immediate access to any version (`chip.v@@/main/12`)
- Optimized storage
 - Text file versions stored as deltas – no problem to store many thousands RTL file versions efficiently
 - Binary file versions are stored zipped (or as delta – depends on content)
 - Each version is stored only once, not per work area!



Unique ClearCase Features (2)

- Dependency tracking via **clearmake** and derived objects

```
cleartool catcr -union hit.sdf
```

```
.../source/vhdl/rtl/hit-e.vhd@@/main/1 <06-Sep-09.17:24:35>
.../source/vhdl/rtl/hit-rtl-a.vhd@@/main/1 <06-Sep-09.17:24:37>
.../source/vhdl/rtl/hit-rtl-conf-c.vhd@@/main/1 <06-Sep-09.17:24:39>
...
```

```
.../release/init/synthesis/hit.v@@/main/1 <06-Sep-09.18:43:51>
```

```
.../release/init/routing/hit.gds@@/main/1 <06-Sep-09.20:56:11>
```

```
.../timinganalysis/ext/hit.sdf <06-Sep-09.22:11:19>
```

EDA tools execution controlled by **clearmake** and Makefile

All input files and versions tracked with the result file ("derived object")

RTL

Synthesis

Netlist

P&R

GDS2

Ext. & STA

SDF

- Seamless dependency chain tracked from RTL to GDS2!

Unique ClearCase Features (3)

- Transparency across platforms
 - Dynamic View workarea accessible and operable from both UNIX and Windows:
 - Immediate visibility of changes, results, etc. (according to *config spec*)
 - ... or choose another view type from below, if this is not what you want
- Mix of workarea types
 - Depending on the preferred use model of the particular development disciplines, choose “your” type of workarea / view:
 - Dynamic View: instant updates, efficient storage, maximum transparency
 - Snapshot View: traditional copy workarea, with rich feature set of the native client
 - Remote Client (CCRC): simplified client, based on / integrated with Eclipse; uses a central server, i.e. no extra replica needs to be created
 - CCRC can still be combined with MultiSite replicas
 - ...but all important data eventually is checked in to the VOB, and thus becomes visible to any type of View/Workarea

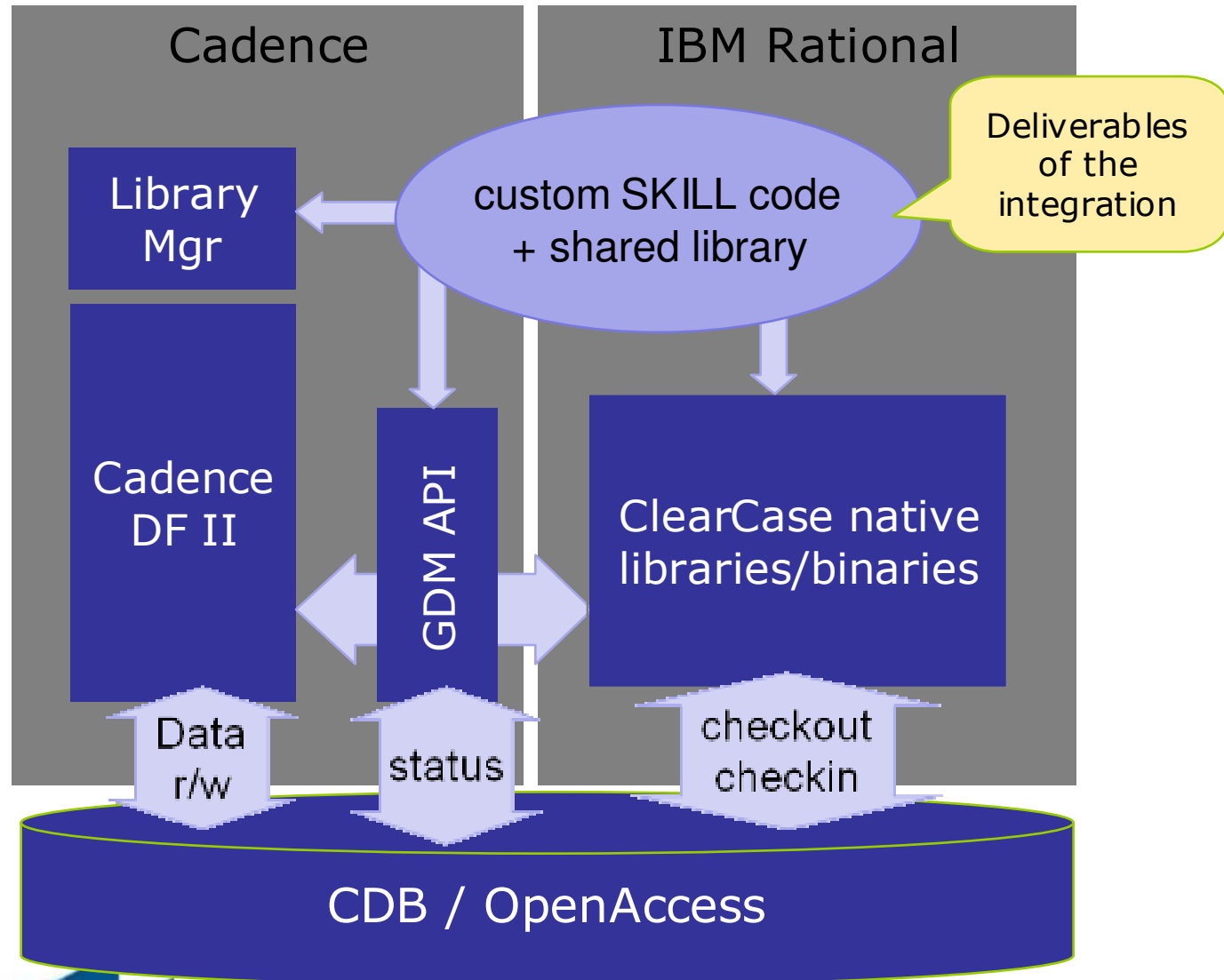


ClearCase and Analog/Mixed-Signal Development

- Main tool is the Cadence Design Framework (“Virtuoso”)
 - Serves as primary user interface and design entry tool for analog/mixed-signal design
 - Has a binary database (CDB/OpenAccess), which does not provide any merge facility
 - MultiSite with site-branches is not applicable: site-specific branches would require merges
 - Request-for-mastership is the solution for strict single-stream development
- IBM Rational is working on a Cadence/ClearCase integration
 - The integration allows to exercise version control on the Cadence database
 - ...using the predefined Cadence menus (Library Manager etc.)
 - Request-for-mastership is integrated to enable multi-site collaboration in single-stream mode
 - Integration will be built on Cadence 6.x version and ClearCase 7.0.x/7.1.x
- With this solution, entire systems can be developed in a uniform CM environment
 - Hardware, firmware, software, system-level models, documentation, ...
 - Proper baselining across all disciplines – for cross-discipline system tests



Architecture of Cadence/ClearCase Integration



Systems Customer Success



Customer Success: Create and sustain market demand

Hydraulic hybrid delivery vehicles

What's smart?

- Innovative technology for urban delivery trucks in stop-and-go traffic
- Smart software to optimize energy usage and reduce greenhouse gases

Smarter business outcomes

- 60-70% increase in fuel economy, according to EPA
- 40% reduction in CO₂ emissions

How Rational enables smarter products

- Software modeling to optimize system performance
- Automatic generation of in-vehicle software code



Think Rational

One of many ways Rational enables a smarter planet.

“The suite of Rational tools, including Rhapsody, DOORS, ClearCase and ClearQuest, provides an integrated software framework that allows us to deliver innovative products more quickly and efficiently.”

Customer Success: Smarter products rely on global collaboration

Mobile access to medical images

What's smart?

- Provides medical professionals access to complex medical images on mobile devices
- Helps facilitate prompt access to medical imaging data – anytime or anywhere*

Smarter business outcomes

- Reduced hospital operations costs
- Reliable, secure, scalable delivery of medical images and reports

How Rational enables smarter products

- Collaboration across globally distributed development teams
- Change management across the end-to-end software lifecycle

Think Rational

One of many ways Rational enables a smarter planet.

"We rely on Synergy and Change to manage the complexity of the software and to ensure that our global development teams operate as one, for the best result to our customers. This software from IBM is part of our livelihood; it's our DNA."

**Product not yet released*

A large manufacturer of communications and electronics equipment reduces time-to-market

Challenge

- Needed to keep pace with rapidly changing technology and maintain innovation over competition
- Limited reuse of components due to the manual code generation as part of the software development lifecycle
- Needed to integrate disparate legacy systems and harmonize enterprise data to create a single view of the organization and be effective through the supply chain

Solution

- Selected Rational Test RealTime as part of a solution including ClearCase, ClearQuest, RequisitePro and Rose RealTime
- Implemented a suite of IBM Rational products which would integrate with existing development products and SAP enterprise resource planning (ERP) system

Business Benefits

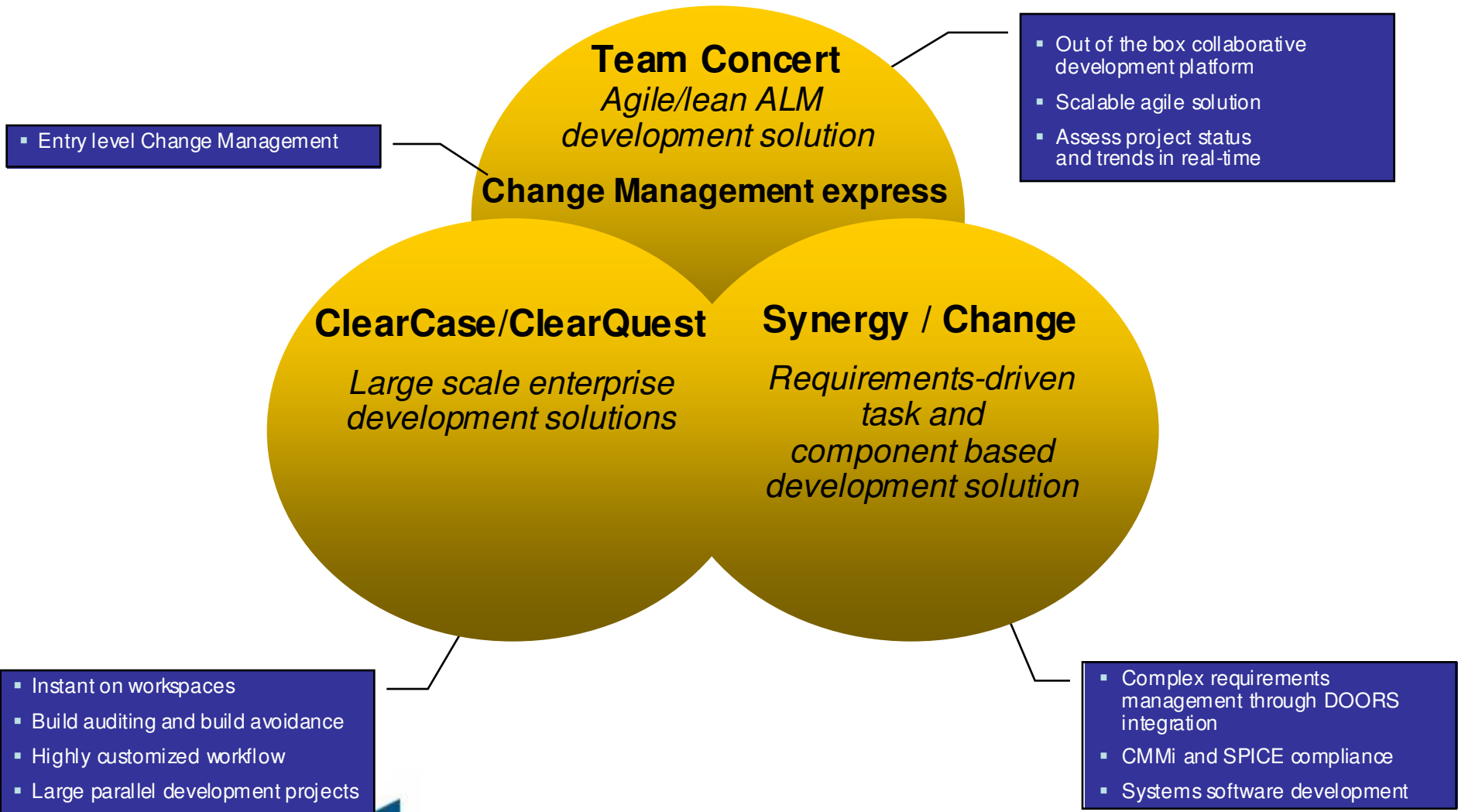
- Dramatically reduced the total cost and time-to-market for new software products
- Established a core architecture which can be used to develop many derivatives of the software application increasing efficiency and reuse
- Improved ability to communicate and drive collaboration across the development team

Rational CCM Solutions Recap

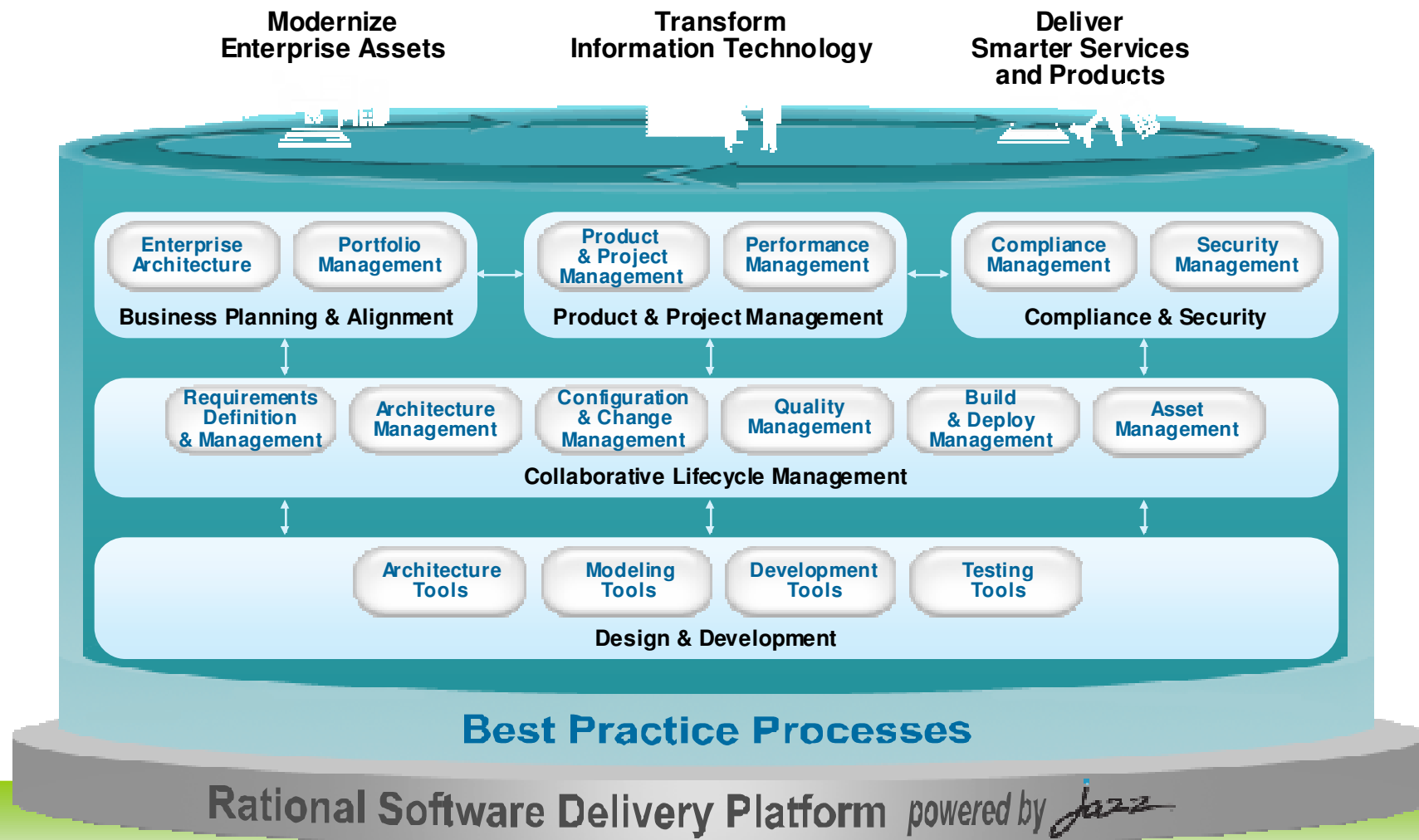


Rational Change and Configuration Management Solutions

Products to address every organization's unique needs



IBM Rational software delivery capabilities



IBM and Business Partner Ecosystem

The IBM Rational Jazz Platform

Rational Insight

Gain insight based on real-time and historical trend information

Rational Project Management

Manage global projects and resources

Rational Requirements Composer

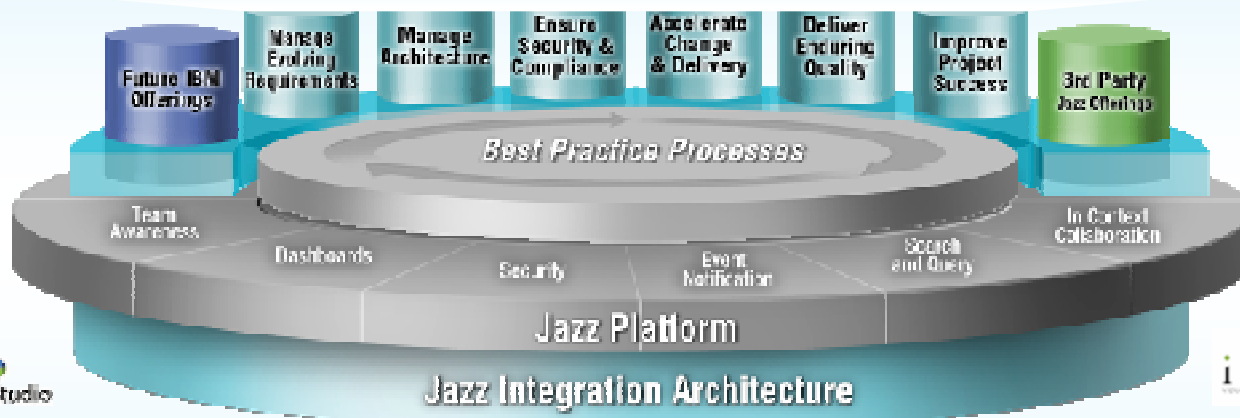
Elicit, capture, elaborate, discuss, and review requirements

Rational Team Concert

Unify by "thinking & working" in unison with real-time project health

Rational Quality Manager

Coordinate quality plans, processes and resources



Rational software

Powered by *Jazz*

More dynamic integration leveraging Jazz "Open Services for Lifecycle Collaboration" services

Rational ClearQuest

Rational Asset Manager

Rational Build Forge

Rational RequisitePro

Rational ClearCase

Rational Integrations

New and Enhanced!

- Rational Software Architect
- Rational Application Developer
- Rational AppScan & Tester portfolio
- Rational DOORS
- Rational Systems Architect

Innovate2010

The Rational Software Conference



THANK YOU

