



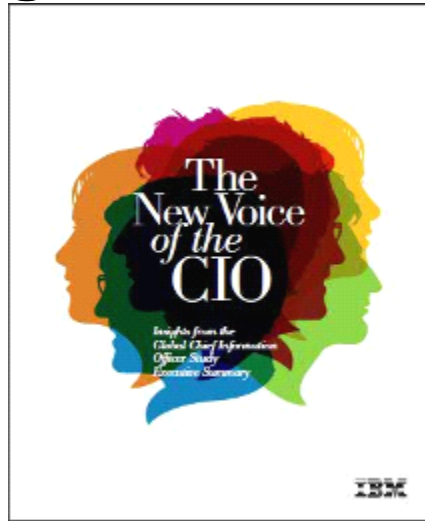
Transformation in the Decade of Smart

Robert LeBlanc

SVP, IBM Middleware Software



IBM Global C-Suite studies prove clients are looking for change



IBM Global CIO Study 2009

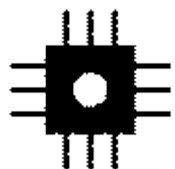


IBM Global CFO Study 2010

- Clients are struggling with rising costs, economic pressures and global change to make **innovation real**, raise the **ROI of IT** and expand **business impact**.
- They must be able to **manage enterprise risk**, measure and **monitor business performance**, and **drive insight from information** integrated across their organizations.



Major shifts are underway



Our world is becoming **INSTRUMENTED**



30 billion RFID tags... 2010



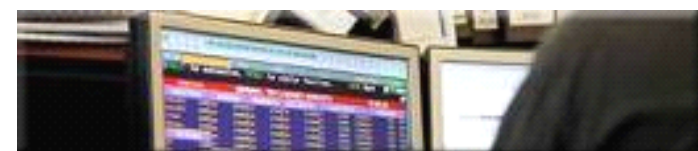
Our world is becoming **INTERCONNECTED**



*~2 billion people on the Web... 2011
...a trillion connected objects*



All things becoming **INTELLIGENT**



*15 petabytes of new
Information generated daily...*



Information and Analytics

A smarter planet gives organizations the vision to see without being there



Maticq: Employs RFID tags to trace meat and poultry from the farm to store shelves to ensure safety and freshness and provide more transparency to consumers.



Union Pacific Railroad: First of a kind project using self-forming mesh networks across railcars for near real-time diagnostics of wheel “out of round” sensing and yard management.

- Seamless collaboration
- Global competition
- Demanding consumers
- IT integration

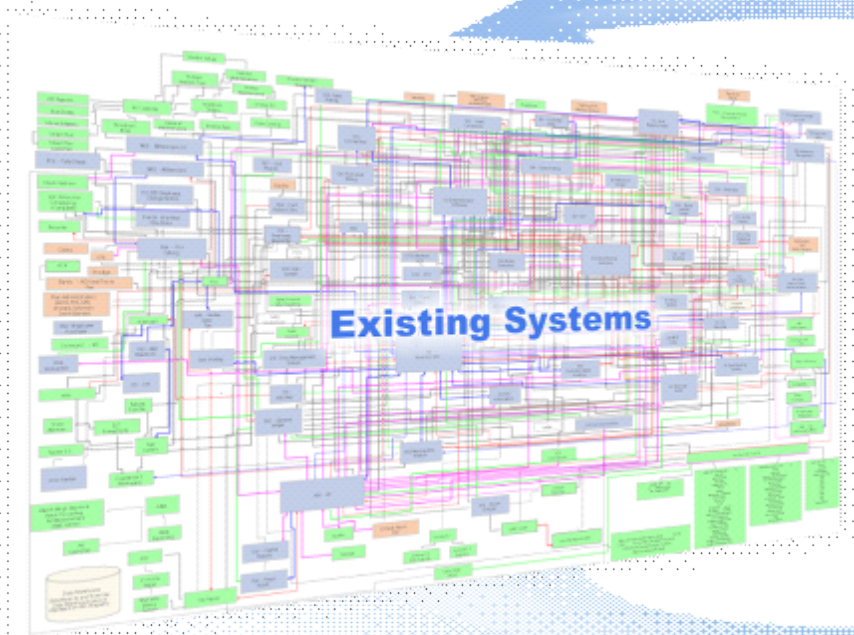


Taking it to the next level

*Optimize the Infrastructure
Using Business Context*



*Different
Business Users*



*Leverage Information Assets
in New Ways*

*External
Information Sources*

People and Process Transformation

A smarter planet puts organizations in position to be first and be right



FIAP: Uses a collaborative social network to teach students IT skills needed to succeed in today's marketplace.



Geisinger Health System: Integrates real-time clinical data with medical history information to create a massive storehouse of intelligence that will assist doctors in delivering care.

- Volume of digital data
- Variety of information
- Velocity of decision-making
- Shift in what we analyze



People and Process Transformation

2/3 of people can't find the help they know is out there

5.3 hours wasted per employee per week due to inefficient processes

42% make decisions with the wrong input at least once a week



2 hours per day spent looking for the right information and expertise

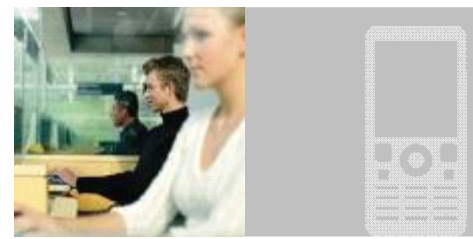
3x increase in gap between expected change and ability to handle change

800 billion business events daily

IBM Collaboration Portfolio



Knowledge Worker



Informational Worker (Boundary)



External Partners

Universal Access

Messaging

Communicating

Connecting

Integrating

Lotus

Open Standards Architecture

Business Applications

Information Management



Creating an agile business through dynamic business processes and infrastructure technology (Websphere)



Link **business strategy to process execution** and enhance business productivity with horizontal integration across commodity applications

Provide a **single view of business processes** enabling optimization and continuous improvement to increase efficiency and reduce cost

Enable connectivity both within and across processes, fostering **collaboration, insight, and cost effective re-use** of data and knowledge

Provision a **scalable and reliable infrastructure** for the most demanding business-critical applications including **extreme transaction processing**



Product & Services Innovation, Security & Resiliency

A smarter planet enables organizations to solve the problem before the problem



River and Estuary Observatory Network: Will create the first technology-based real-time environmental monitoring and forecasting network to guide better policy, management and education for the Hudson River and estuaries worldwide.



Yansha: Deployed first-of-its-kind supply chain management platform that leverages a SOA to integrate enterprise resource planning and SCM applications resulting in order lead time reduced from 2.5 days to 4.5 hours and order error rate reduced from 9% to 1%.

- Rising cost pressures
- New risks and threats
- Higher service expectations
- Emerging technologies



Product & Services Innovation

Best-of-class product and service companies build a strong competency in software:

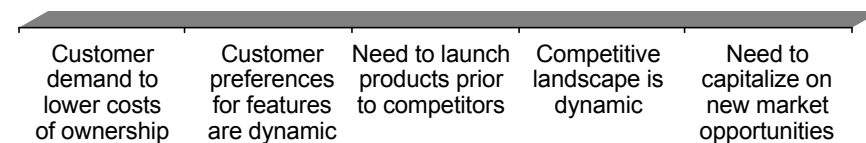
- **19%** more likely to meet revenue targets than the industry average
- **4.4x** more embedded software than competitors
- **50%** fewer defects in embedded software
- **25%** decrease in product development time

Source: "Embedded Systems Development", Aberdeen Group, March 2009

"Software has evolved to become the keystone of product differentiation and end-user experience."



Top 5 pressures driving improvements in embedded product / IT software





The evolution of Product and Services Innovation



1977

Oldsmobile
Toronado had a
single computer unit
for spark-plug timing

Today in 2010

A modern car
is more like
30 computers
on wheels, 100 M LOC

More software and
more complex control
units than the NASA
Space Shuttle



Next Generation Data Center & Cloud Capabilities

A smarter planet enables organizations to solve the problem before the problem



North Carolina Central University and NC State University: Enables the learning environment to be extended to nearly any place at any time without the restrictions many schools face such as limited support, hardware resources and lack of access.



United States Golf Association: Migrated their USOPEN.com operations to IBM's new data center and reduced energy consumption by 38% and floor space requirements by 54%.

- Improve security and efficiency
- Reduce energy and operating costs
- Resilient, scalable, virtualized
- Sheer speed and power



Integrated Service Management offers the capabilities to.

Deliver new, innovative services across complex business infrastructures

INTEGRATED SERVICE MANAGEMENT

VISIBILITY

CONTROL

AUTOMATION

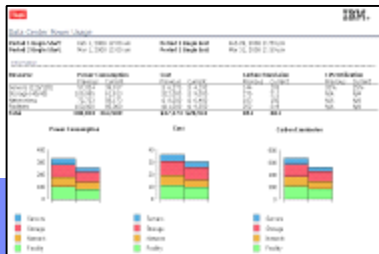
	<i>Integrated Service Management</i>	<i>Business Service Mgmt / IT Service Mgmt</i>
<i>Dashboards span all audiences & infrastructures</i>	Business & Technology Audiences & Infrastructures	Limited to IT Operations & Infrastructure
<i>Enterprise & IT Asset Management</i>	Smart, physical & technology assets	Limited to IT Assets
<i>Common Service Request</i>	Business & Technology	Limited to IT
<i>End-to-end Lifecycle Management*</i>	Enterprise Architecture, Development, Testing, IT Ops	Limited to IT Ops
<i>High-automation Systems Platforms</i>	Integrated Service & Hardware management	Limited Management Scope
<i>Shared Common Services</i>	Platform Visualization, Navigation, Security, Process engine, Data model	Limited
<i>Industry specific solutions</i>	Solutions tailored by Industry	Generic for IT

**Software, Services, Best Practices & Integrations*



Energy management across the enterprise infrastructure

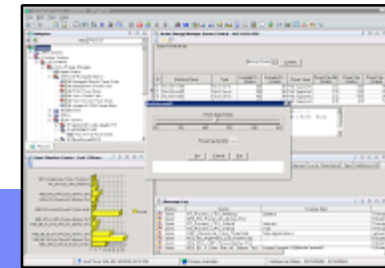
Centralized Energy Monitoring & Reporting



Energy aware Business of IT Dashboard



Manage and Control Power and Cooling usage



Energy Management

INFORMATION TECHNOLOGY



FACILITIES & PROPERTY



DATA CENTER INFRASTRUCTURE



BUILDING INFRASTRUCTURE



Security and Resiliency



New technology introduces new security challenges

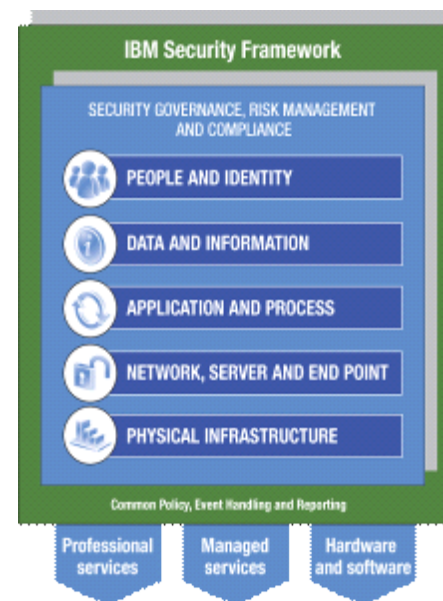
Rapid and tremendous growth in data volume

Threats on the rise

Supply chain is only as strong as the weakest link

Clients expect privacy

IBM Security Solutions



"Secure by Design"



Workload Optimized Systems

Fully integrated
hardware, software
and services

Optimized
for a specific
workload

**Deep client
experience**



Desktop
& Devices



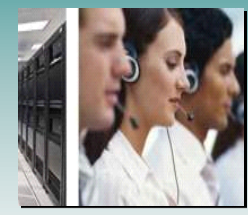
Analytics



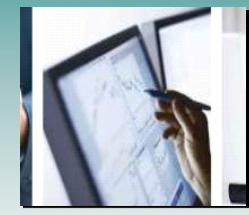
Collaboration



Infrastructure



Business
Services



Development
& Test

***Faster
time to value***

***Higher
performance***

***Fewer
IT experts***

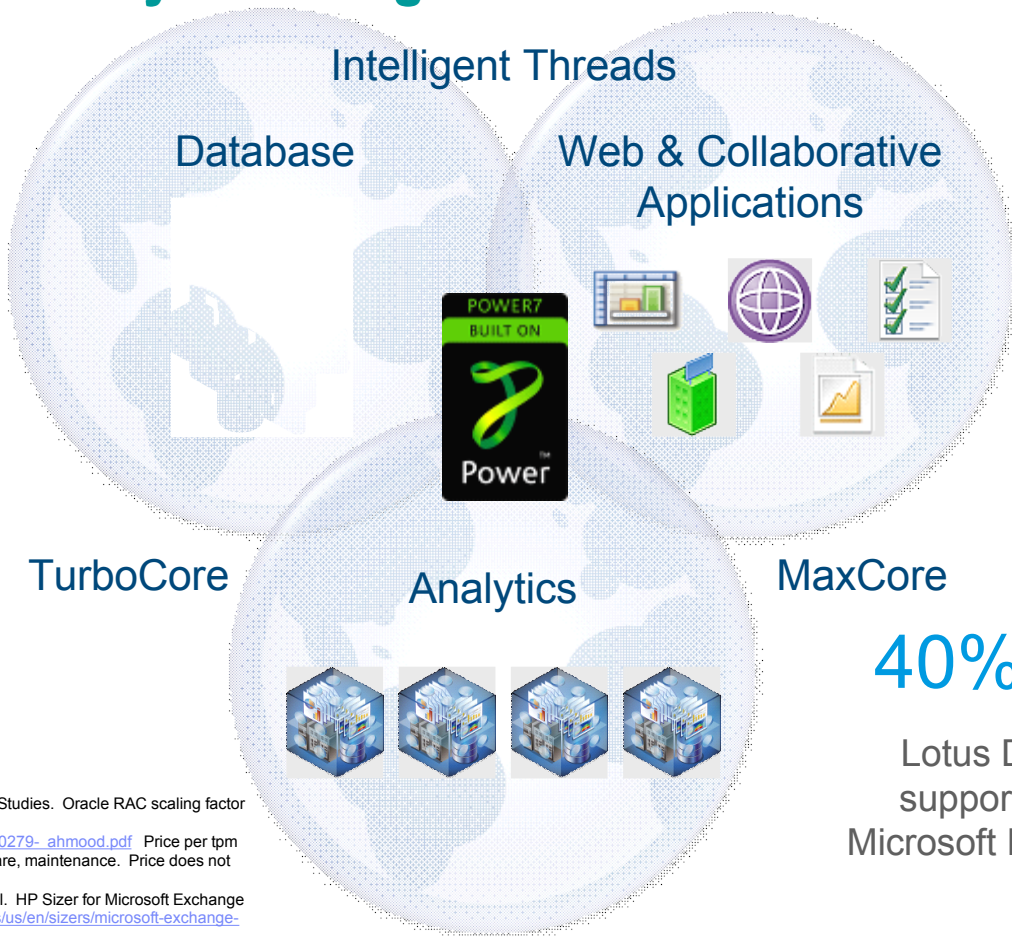


IBM delivers workload optimized systems

Unparalleled flexibility and change

38%
lower cost

DB2 pureScale on Power 780 has lower cost per tpm than Oracle RAC on Nehalem ¹



73% better

performance using a single JVM of WebSphere on POWER7 vs. competitive application server on Nehalem ²

40% lower cost

Lotus Domino on POWER7 supporting 40,000 users vs. Microsoft Exchange on Nehalem ³

Active Memory Expansion

¹DB2 pureScale scaling factor projected from IBM Internal Studies. Oracle RAC scaling factor projected from Dell Study of Oracle RAC with Infiniband. <http://www.dell.com/downloads/global/power/ps2q07-20070279-ahmoood.pdf> Price per tpm includes 3-year total cost of acquisition of hardware, software, maintenance. Price does not include storage or networking
² Exchange on Nehalem configuration from HP's sizing tool. HP Sizer for Microsoft Exchange Server 2010 at <http://h20338.www2.hp.com/ActiveAnswers/us/en/sizers/microsoft-exchange-server-2010.html>
³ As much as 40% improved throughput vs. Power6 in Tivoli portfolio for the identify duplicates process and event processing bus.



There are three ways to deliver IT capabilities

**Software, hardware,
& networking**



**Pre-integrated
systems & appliances**



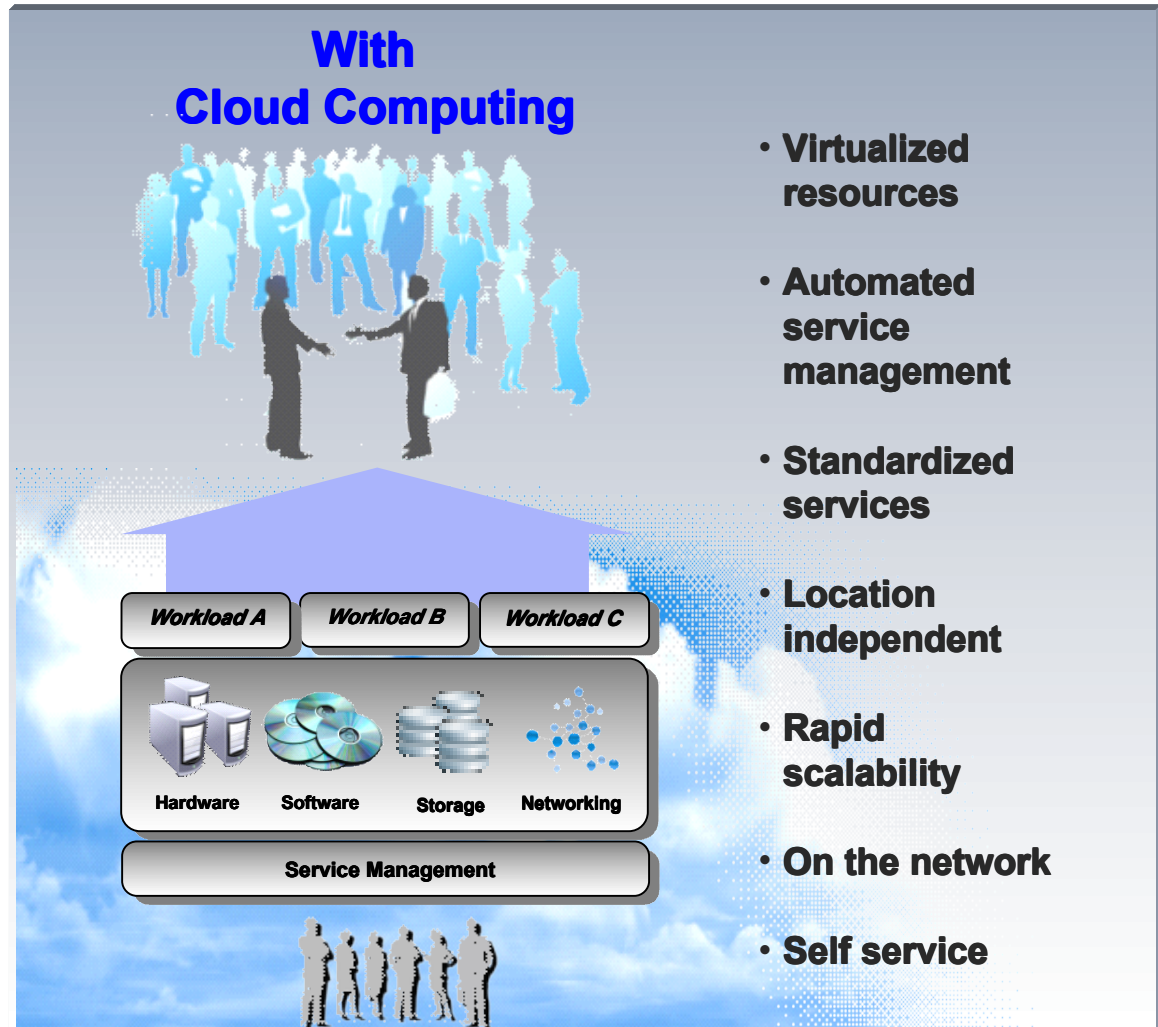
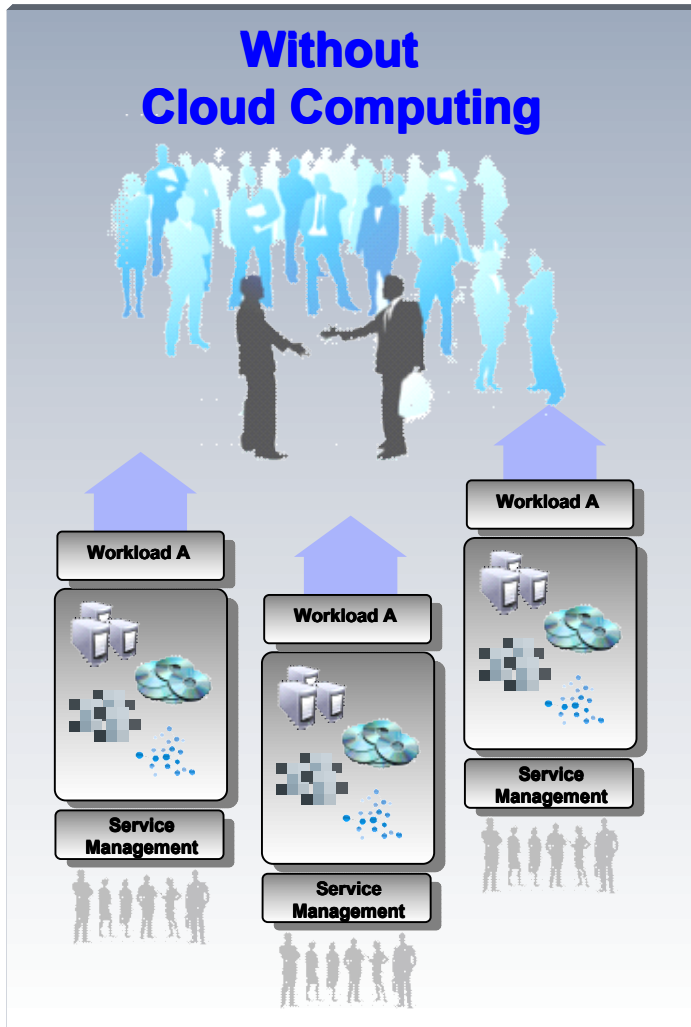
**Provided
as a service**



**Cloud computing is a new model for
delivering and consuming IT capabilities**



What's different about cloud computing?





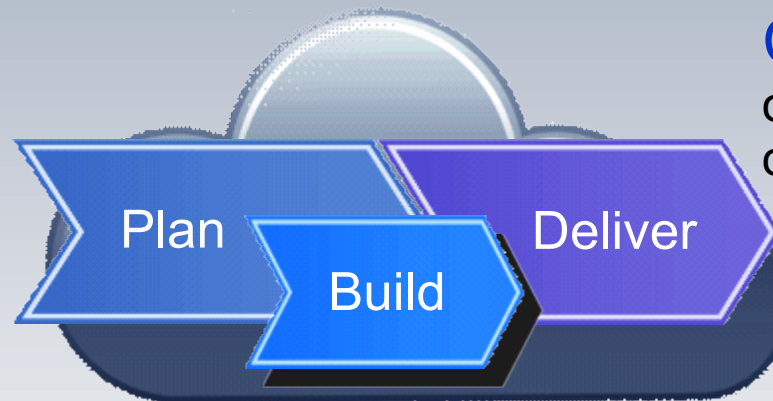
IBM provides a comprehensive set of capabilities to accelerate your cloud journey



Technologies
to build and deliver
cloud services



Cloud Services
on the IBM cloud to
optimize your business



Services
Experience and expertise to help
customers plan, build, and deliver
cloud services



Smarter software creates smarter industries



Retail



Telecom



Financial Markets



Insurance



Manufacturing



Healthcare



Government

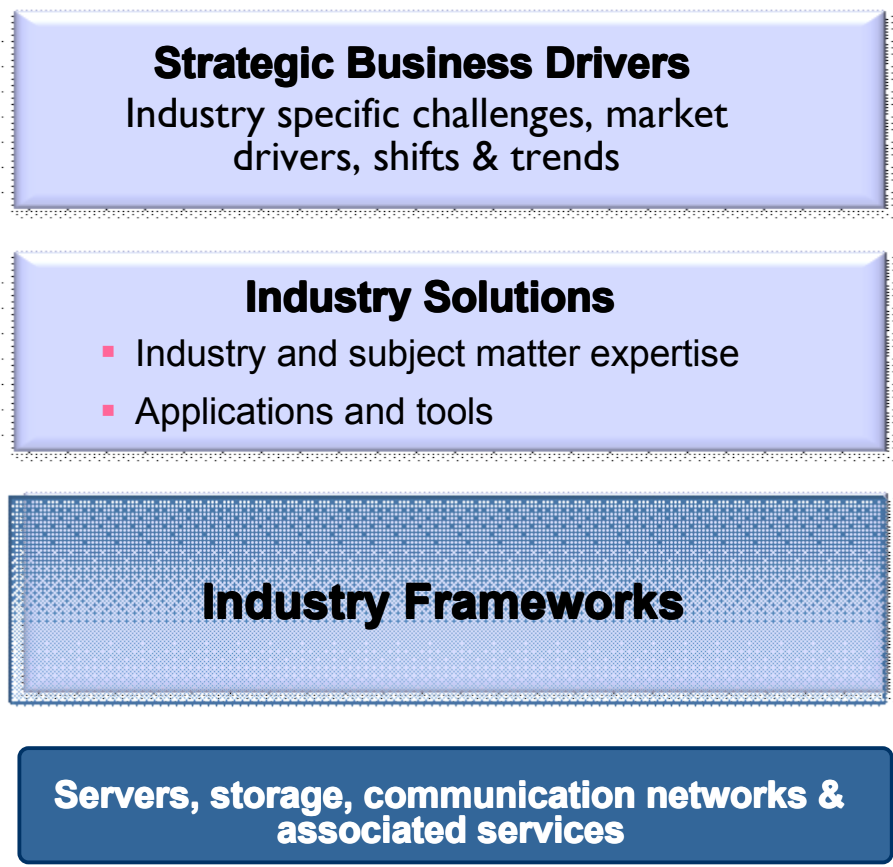


Oil & Gas



Frameworks deliver technology in an industry

Aligning IT to business needs



Value Add

- Process models & flows
- Information models
- Design templates
- Re-usable code assets
- Industry standards
- Common services

Integrated on an IBM middleware platform





10 Priority Frameworks Covering Over 50 Solution

	Framework	Industry
	Product Development Integration Framework	Automotive, Aerospace, Defense, Electronics, Chem & Petro, Fabrication & Assembly
	Banking Industry Framework	Banking
	Integrated Information Framework	Chemicals & Petroleum
	Solution Architecture for Energy & Utilities	Energy & Utilities
	Service Provider Delivery Environment	Telco
	Network Centric Operations Framework	Government (Military/Defense)
	Government Industry Framework	Government (Civilian)
	Health Integration Framework	Healthcare
	Insurance Process Acceleration Framework	Insurance
	Retail Integration Framework	Retail



IBM delivers software that helps our clients to build the **capabilities** required to transform their **industries**.

↓

Messaging and Collaboration	Application Infrastructure	IT Service Management
Unified Communications	Connectivity and Integration	Storage Management
Social Software	Electronic Commerce	Security
Data Management	Portals and Mashups	Software Design and Development
Analytic Applications	Business Process Management	Business Planning and Alignment
Analytics, Business Intelligence, and Performance Management	Asset Management	Product and Project Management
Information Integration and Master Data Management	Network and Service Assurance	Product and Software Lifecycle Management
Enterprise Content Management		

↓

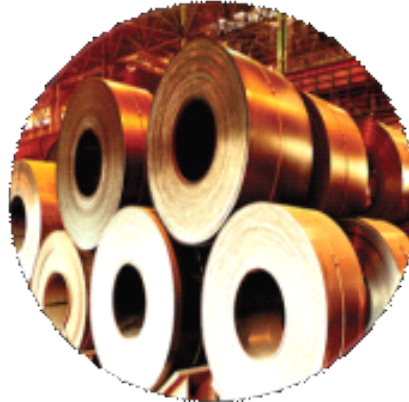
Energy and Utilities	Aerospace and Defense	Retail
Transportation	Consumer Products	Education
Banking	Healthcare	Life Sciences
Financial Markets	Telecommunications	Media and Entertainment
Electronics	Government	Automotive
Industrial Products	Insurance	Chemical & Petroleum

Smarter software creates smarter industries

Smarter software



Knows & Acts



Adapts



Connects



Delivers



Optimizes



Protects