## Lotusphere ComesToYou2010



Smarter software for a Smarter Planet.



### Deployment and Adoption of Lotus Connections

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## Agenda

- Deployment
  - Sizing Considerations
  - Picking the Right Deployment
  - Scaling Limits
  - Deployment Considerations
- Adoption
  - Identify Business Goals
  - Select Pilot Audience
  - Define/Execute an Adoption Plan for the Larger Community
  - Overcome Common Hurdles for Internal Deployments



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#### How many users does IBM® Lotus® Connections<sup>™</sup> need to support?

- Users will drive what sort of deployment is needed to run Connections
- Registered vs Active users
  - Will all users actually use connections every day?
- Will your users be using
  - IBM® Lotus® Notes<sup>™</sup> integration?
  - IBM® Lotus® Sametime™ plugins?
  - Other connectors?
  - Feeds in other applications?





## What will these users do with Lotus Connections?

- . Some things to consider
  - Will Homepage be the entry point?
  - Will Profiles be your corporate white pages?
  - Is Connections replacing one or more existing services?
    - \_ File shares
    - Blogs
    - Wikis
  - Do you have worldwide users who will access Connections 24/7?



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### Lotus Connections Functional Topology

#### **Corporate LDAP Directory** Lotus Connections Service IBM® Tivoli® Directory Server 6 IBM<sup>®</sup> WebSphere<sup>®</sup> Application Server 6.1 Network IBM® Lotus® Domino 7.0.2 + Deployment (including IBM HTTP Server) running on Microsoft® Active Directory 2003 Red Hat<sup>®</sup> Enterprise Linux ES v4 <sup>®</sup> Sun<sup>®</sup> Java<sup>™</sup> System Directory Server Windows® 2003 Server® (Standard or Enterprise) 5.2® SUSE® Linux Enterprise Server 10 ® Novell<sup>™</sup> eDirectory 8.8 IBM AIX<sup>™</sup> 5.3.0.4 and later Browser Microsoft® Internet Explorer RDMS Mozilla<sup>®</sup> Firefox IBM DB2 9.1/9. IBM WebSphere Portal One or more Oracle 10g ® **Rich Clients** services... MS SQL Server 2005 Enterprise IBM® Lotus® Notes™ Homepage Edition ® IBM® Lotus® Sametime™ Activities Microsoft® Office<sup>™</sup> plug-ins Profiles Microsoft® Sharepoint™ Dogear Feed support Blogs Communities Atom based Readers Wiki **Custom Applications** Files Web and Rich Clients

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## A brief overview of IBM® WebSphere<sup>™</sup> & Lotus Connections terminology

- Node an individual system, either physical or virtual
- Profile a WebSphere entity similar to a Node
- Application Server a Java Virtual Machine process
- Application a Java server application
- Cluster a group of Servers, all running the same applications
- Cell an administrative domain of one or more Servers
- Deployment Manager (DM) the administration Application for a Cell





## A brief overview of IBM® WebSphere<sup>™</sup> & Lotus Connections terminology

- "Multiple Nodes in a Cell run Servers that contain Applications"
- Lotus Connections is composed of multiple components
  - Activities, Blogs, Profiles, etc are each a component
  - Components are WebSphere Applications





#### WebSphere & Connections terminology



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#### Which install type to choose?

- Options available in the Lotus Connections installer
  - Standalone
    - Should only be used for single machine / Pilot and POC deployments
  - Advanced Standalone
    - Provided for very specialized install scenarios that are not very common
    - Requires manual configuration to enable all features
  - Network Deployment
    - Recommended for the majority of deployments
    - Deployment Manager significantly eases administration of larger scalable architectures





#### Which install type to choose?

- Use IBM WebSphere Application Server Network Deployment Edition
  - Regardless of chosen install type
  - Lotus Connections 2.5 depends on key features from Network Deployment Edition, the alternative is a complex set of manual steps to enable integration between Homepage and other features
  - Network Deployment Edition provides centralized administration capabilities and high availability through clustering



#### **Picking the Right Deployment**

- 1,000 users single machine
- 10,000 users 1 WebSphere node, 1 database server, reverse proxy cache
- 100,000 users 1 WebSphere node (multiple servers), 1 database server (multiple instances), reverse proxy cache
- More users? multiple WebSphere nodes, multiple database servers / larger single database server, reverse proxy cache





## Picking the Right Deployment 1,000 Users

• single machine







# Picking the Right Deployment 10,000 Users

• 1 WebSphere node, 1 database server, caching proxy



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# Picking the Right Deployment 100,000 Users

 1 WebSphere node (multiple servers), 1 database server (multiple instances), caching proxy



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#### Picking the Right Deployment More Than 100,000 Users

 multiple WebSphere nodes, multiple database servers / larger single database server, caching proxy



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#### What limits sizing? (roughly in order)

- Single JVM memory (32 bit)
- Single database instance memory (32 bit)
- Total system memory
- Disk IO
- Network bandwidth







#### 32 bit JVM Limits

- 32 bit JVM can support a heap size of 1.5GB
  - Single component benchmarks show that 1GB is usually sufficient to use all CPU resources and drive enough DB load to saturate disks
- Multiple components can run in a single JVM, but it is not recommended for non-pilot deployments.
  - What component on what JVM?
  - Easier to just run each in a separate JVM
- Running multiple nodes is required for failover, but is not necessary for capacity except in deployments with more than 100,000 users.





#### Multiple Servers per Node

- The limit to running multiple WebSphere servers per node will be system memory.
- Always make sure you have enough physical memory to run all JVMs at their maximum size. Avoid paging!
  - 8 GB will be usable, 12 GB or more is better
- Beware virtual machines make sure your WebSphere nodes pin the memory and CPU of the host.





#### **32 bit Database Instances**

- . Same rules as WebSphere servers
  - Limited to 2 GB of memory per instance
- Cannot scale with all components in a single instance
  - Most optimal to run an instance per component rather than allocate all components into 2 or 3 instances.
- 8 GB will be usable, 12 GB or more is better

Powero data replication lag time

- Running multiple DB servers is probably not necessary except in very large deployments.
  - Database high availability / failover is supported if it is transparent to JDBC

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#### **Disk IO**

- . Connections is database driven
  - There can be significant disk activity on the DB
- Connections is file driven
  - Activities, Wikis, Files and Bookmarks all store data on the file system
  - All components use disk based full text indexing
- Always use at least a multi-disk RAID array
- Consider NAS / SAN for deployments larger than 10,000 users or 100 GB
  - Separate arrays / LUNs for DB and file store



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#### **Shared File Systems**

- Don't forget that the file repositories and full text index need to be accessible to all WebSphere nodes.
- Network share will be a requirement if using WebSphere clustering.
  - NFS v4 for Linux / Unix; Windows Networking for Windows
  - Make sure that bandwidth to this share is sufficient
  - Consider a dedicated file server for deployments larger than 100,000 users
- High Availability
  - Connections can run without file repository but searches, downloads, updates with file content will fail
  - Consider shared filesystems (e.g. GPFS)







#### **Reverse Proxy Cache**

- For all deployments larger than 10,000 users, a reverse proxy cache is recommended.
  - Removes load from WebSphere and database servers by serving some content from the cache
  - Internal benchmarks show ~30% cache hit rates
  - Smaller machine than WebSphere systems so it is cheaper than adding another WebSphere node
- Note this is deployed locally to WebSphere, database, etc.
  - This proxy cache server is not at the edge of the network







#### **Reverse Proxy Caching at the Edge**

- Consider reverse proxy caches at the edge of the network for worldwide deployments.
  - Proxy server deployed closer to end users, separate from proxy server deployed close to the Connections WebSphere and DB servers
- Not to remove load from the back end, but to speed up end user access.
  - Javascript, CSS, UI images are often the largest page components serve locally, serve faster
- Does not obviate the need to keep a caching proxy local to the WebSphere and database servers.





#### **Network bandwidth**

- . Don't forget to plan for increased network bandwidth.
- Especially consider the usage of Files.
  - Do you have email attachment limits to limit network usage?





#### **Other deployment considerations**

#### . HTTP Server

- Remote or on the WAS Server?
- For load balancing to multiple WebSphere nodes run remote HTTP server or separate load balancer

#### Deployment Manager

- Separate server?
- Don't forget security implications





#### 64 Bit

- Official support statement is "tolerate" for 64 bit Windows 2008 / AIX 5.3.
  - They are supported but Connections itself does not exploit of 64 bit. All 64 bit support comes from underlying WebSphere and database infrastructure.
- Performance benchmarks show a 10 15% reduction in throughput with 64 bit WebSphere and database servers.
  - Single Websphere application server (JVM) with 6 GB heap rather than multiple 32 bit JVMs using 8GB or more
  - Single database instance with access to all system memory rather than multiple 32 bit instances each with access to only 2 GB of memory
  - Throughput reductions may be offset by the management benefit of only needing one app server / db instance.
    - Are you running your systems at capacity?



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#### **Identify Business Goals**

- . Like a trip with a map and destination
  - Where are you gonig?
  - Which path will you use to get there?
  - How will you know when you have arrived?
- Goals should be business goals, not just usage goals
  - Specific business advantages for Lotus Connections adoption
  - Driven by business needs and culture
  - Goal setting can be iterative
    - With pilot participant group for goal setting





#### **Business Goal – Example**

- Facilitate increased communication across teams, business units, and geographies to reduce duplication of effort
- Customer issues
  - Employees weren't talking/knowing to each other
  - Duplication of efforts in different areas
  - Disconnection between the employees in the United States and Asia
- How Lotus Connections met the goal
  - Profiles and Blogs to bridge the gap between groups that weren't communicating with one another
  - Profiles to lookup expertise and make direct connections
  - Blogs to share expertise and knowledge, project in progress
    - Reuse existing knowledge in the business



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#### **Select Pilot Audience**

- . Who are the right pilot audience?
  - Active and Enthusiastic!
  - Reader : Active Participants : Early Adopters/Evangelists = 90 : 9 : 1
  - Get the "Connectors" involved
- Volunteered groups approached IT with a clear business need for social software
  - LOB leaders or department heads more quickly realize the business value!
- Selected groups with a need to create deeper working relationships and knowledge sharing
  - R&D
  - Sales community
  - Geographically dispersed engineering labs
  - Marketing with product development





#### **Show People Easy Entry Points**

- Dogear share their own bookmarks to others
- Activities get engaged in collaborative projects
- Profiles update information and status
- Blogs post comments of others and then create their own
  - Blogs on their first-use experiences
  - Blogs of Executives/Managers







#### **Advocates' Involvement**

- Pre-populate content and promote social experience in your organizational culture
  - People follow examples
- Coach and assist new users
- Envision the target social environment
- "Train the Advocates" sessions
- Podcast series





#### **Conduct Pre-Assessment**

- Measure the effects of the new tools on business goals
  - Baseline before and after pilot
  - Find information about people (such as title, reporting structure, contact information)
  - Find people based on skills, background or area of interest
  - Find information related to a topic
  - Find others with a common interest or practice
  - Keep up with a person or topic area
  - Develop new relationships with others within the organization
  - Improve personal productivity or knowledge
  - Share experience with others



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#### **The Next Adoption Plan**

- . Expand and Advertise
  - Advocates
  - Viral marketing (Word of Mouth)
  - Traditional mass-marketing
  - E-mail announcement
  - A feature story in Intranet homepage
- . Track the Usage and Value of Lotus Connections
  - Lotus Connection Components
  - \_ Survey
  - Integration with existing collaboration tools



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#### **Common Hurdles**

- Effects on productivity
- Legal issues
- Appropriateness and control
- Adoption Recipe







#### **Effects on Productivity**

- Myths:
  - Employees will suddenly abandon their responsibilities and become power bloggers
  - Employees will spend their days adding new colleagues to their networks
- In reality...
  - Lotus Connections enabled employees to become more productive
    - Improved customer service and speed up orientation of new vendors or employees
    - Activities template created for repetitive tasks and common processes
    - Virtually mentoring the more junior person





#### Legal Issues

- Myths:
  - Purging system in which all socially generated content would be removed within 30 days
  - Limit liability exposure in the event of a lawsuit
- In reality...
  - Main objectives with social software
    - Capture the knowledge of their aging workforce in the form of blogs and social bookmarks
    - Encourage reuse of existing knowledge
  - Purging content frequently would defeat the purpose of the system
  - Apply use policy and code of compliance that used in email





#### **Appropriateness and Control**

- Myths:
  - No required approval cycle or controls to restrict content
- In reality...
  - Nothing is anonymous
    - Requires authentication to post content
  - Social computing policies
  - Flagging of inappropriate content by participants and consumers (no corporate watchdog)







#### **Adoption Recipes**

- Publicize Lotus Connections
  - Marketing plan
  - Combine population session with corporate events attended by most of the employees
- . Give your users a helping hand
  - Short podcasts "How-To"
  - Brief guide to Lotus Connections as quick reference for getting started
  - Don't let users feel stuck, lost, frustrated
- Get sticky to Lotus Connections
  - Allowing employees to share both work and nonwork topics grows strong bonds
    - Strengthen existing relationships and discover new contacts
  - Draw new users in and keeps them coming back to Lotus Connections



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## **Thank You**



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