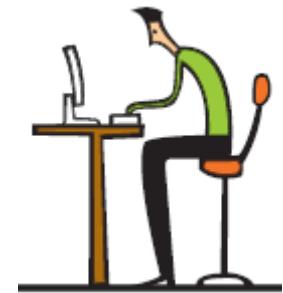


| IBM Software Expo 2006. Madrid 23 de Mayo

Gestión de procesos de negocio: BPM

Ciclo de Análisis, Diseño e Implementación de un Proceso



David Beltrán

WebSphere Diamond Sales Leader Spain



Objetivos

- ▶ Revisión de los elementos software que permiten el análisis del modelo de negocio, el modelado y estudio de los procesos, su implantación e integración con los servicios y la supervisión del negocio.

Agenda

Objetivos empresariales

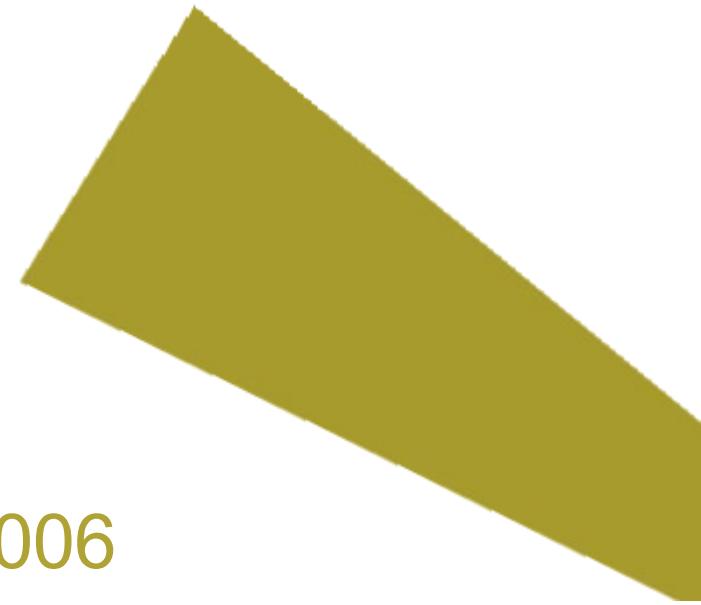
Rápido vistazo a cada componente de BPM.

Demo

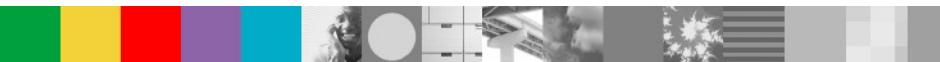
Propuesta de valor de IBM

Por dónde empezar

“Las reglas de juego están cambiando” *



* Encuesta Global a Consejeros
Delegados y Alta Dirección – 2006

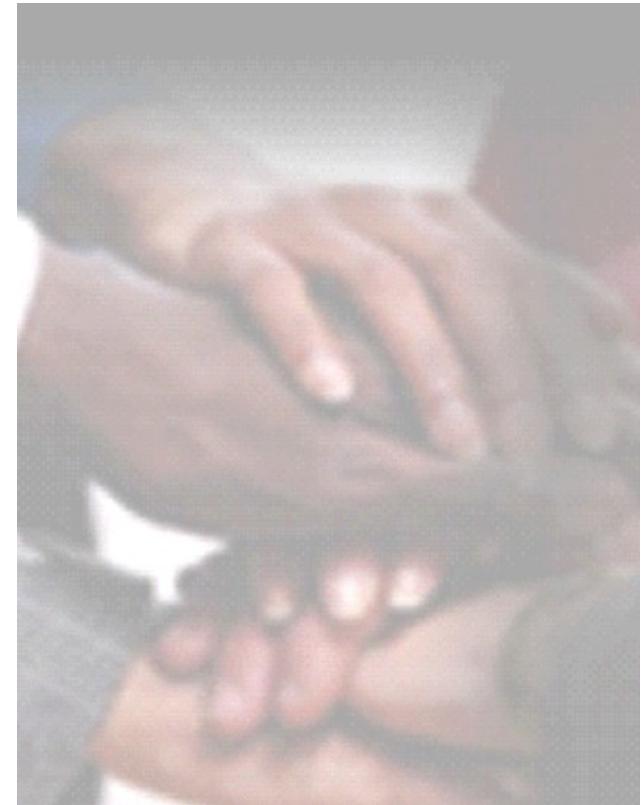


CEO Survey 2004 a 2006

- CEO Survey se hizo en 2004 y en 2006.
 - ▶ De 465 a 765 Consejeros Delgados. 30 en España.
- En dos años el mercado ha cambiado y sus prioridades han cambiado
 - ▶ La prioridad era **crecer** pero sin abandonar la reducción de costes.
 - ▶ El crecimiento vendría de **nuevos productos y nuevos mercados**.
 - ▶ Las empresas **no eran suficientemente ágiles** para identificar y aprovechar oportunidades de crecimiento.
 - ▶ Era imprescindible **transformar la empresa para dotarla de agilidad y capacidad de adaptación** a las demandas de los clientes.
 - ▶ Barreras identificadas en esta transformación:
 - Hay voluntad de cambio pero las limitaciones internas lo impiden
 - Debían generar nuevas habilidades como factor crítico de éxito → formación y educación.

CEO Survey 2006: Y concluyen que...

- Habrá importantes **cambios** en sus organizaciones en los próximos meses.
 - ▶ Sin embargo, en el **pasado no han tenido demasiado éxito para acometer estas iniciativas de cambio.**
- Es imprescindible promover la **innovación basándose en alianzas con terceros.**
 - ▶ Las empresas cada vez más buscan nuevas ideas y fuentes de innovación en el mercado (proveedores, consultores, asociaciones, universidades).
 - ▶ Cada vez más, las empresas consideran la colaboración como un factor crítico de éxito pero la infrautilizan.



CEO Survey 2006: Y concluyen que ...

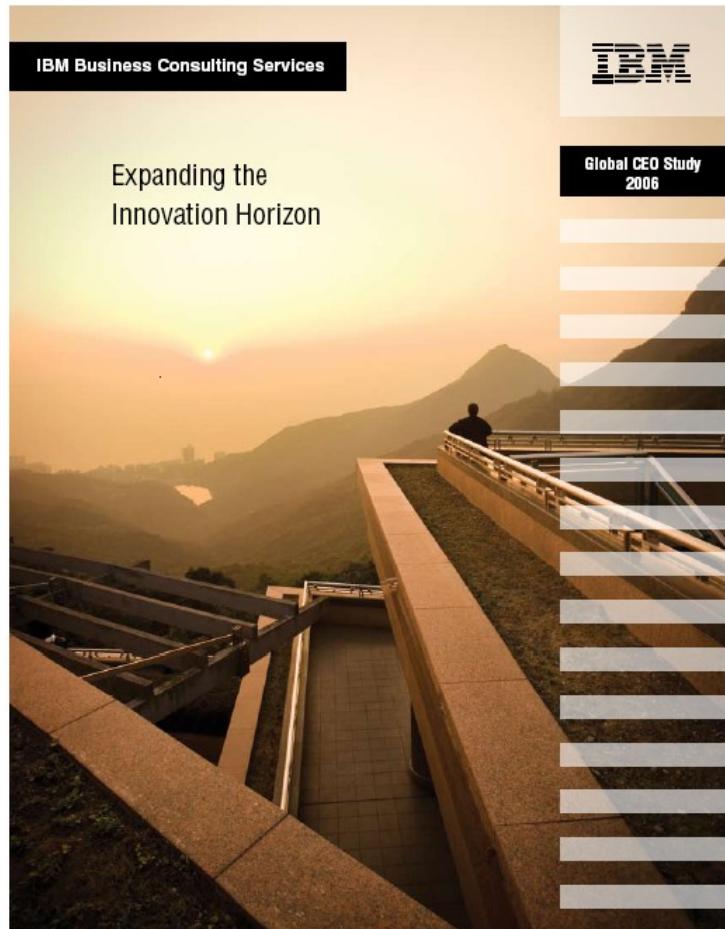
- La **innovación** debe estar presente en los **modelos de negocio** empresariales.
- La mayor parte de los **obstáculos a la innovación están dentro de la organización**.
- Habrá importantes **cambios** en sus organizaciones en los próximos meses.
 - ▶ Sin embargo, en el **pasado no han tenido demasiado éxito para acometer estas iniciativas de cambio**.



The top focus for business

- 65% of the world's top corporate CEOs declared that due to pressures from competitive and market forces, they plan to radically change their companies **in the next two years.**
- More than 80% of CEOs stated that their organizations have not been very successful at managing change in the past

Source: IBM Global CEO Survey, March 2006



The Goal: Strategic Flexibility Through Innovation



CBDIReport: “*Business Flexibility*”

CBDIReport

Business Flexibility Through SOA

By David Sprott

*An introduction to managing
business flexibility using
Service Oriented Architecture
strategies and techniques*

ABSTRACT: Service Oriented Architecture can make business more flexible, able to respond much faster to change. Of course flexibility is a very broad concept and the SOA can respond in many different ways. Demand for business flexibility therefore needs to be understood and managed in a systematic manner and treated as a functional or non functional requirement with appropriate business involvement. This report provides a framework for identifying and delivering the various types of business flexibility that SOA can deliver and shows how these may be achieved and measured. In the process the report provides clarity on what an SOA really is for a large enterprise.



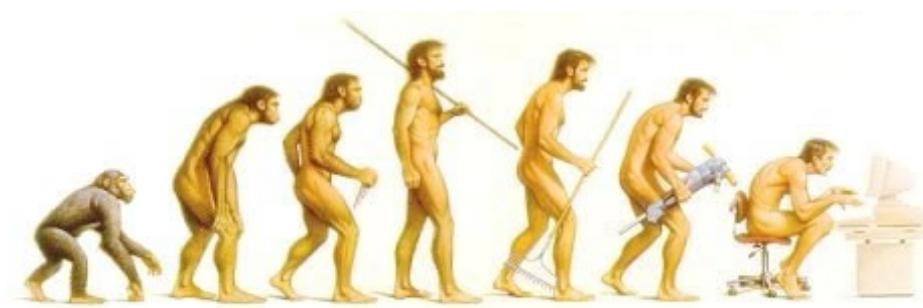
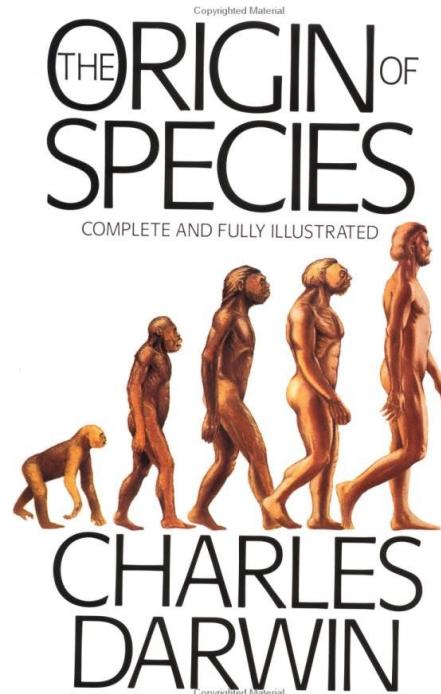
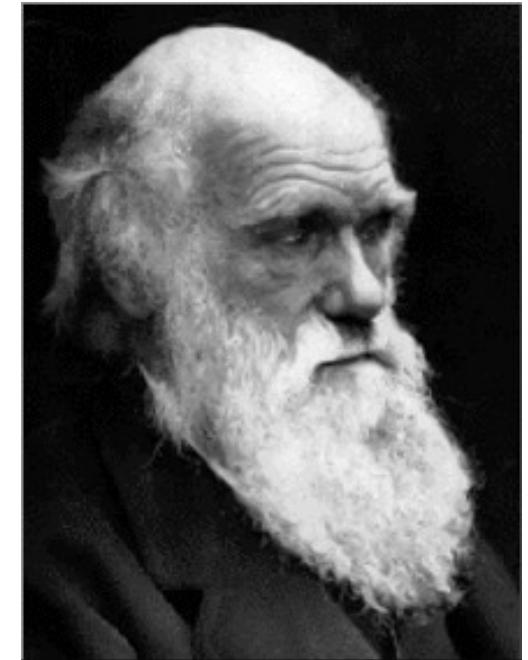
Independent insight for Service Oriented Practice

BUSINESS FLEXIBILITY THROUGH SOA
©CBDI Forum Limited 2005



Charles Darwin

"No son los más fuertes los que sobreviven, ni los más inteligentes, sino aquellos que se adaptan mejor a los cambios"



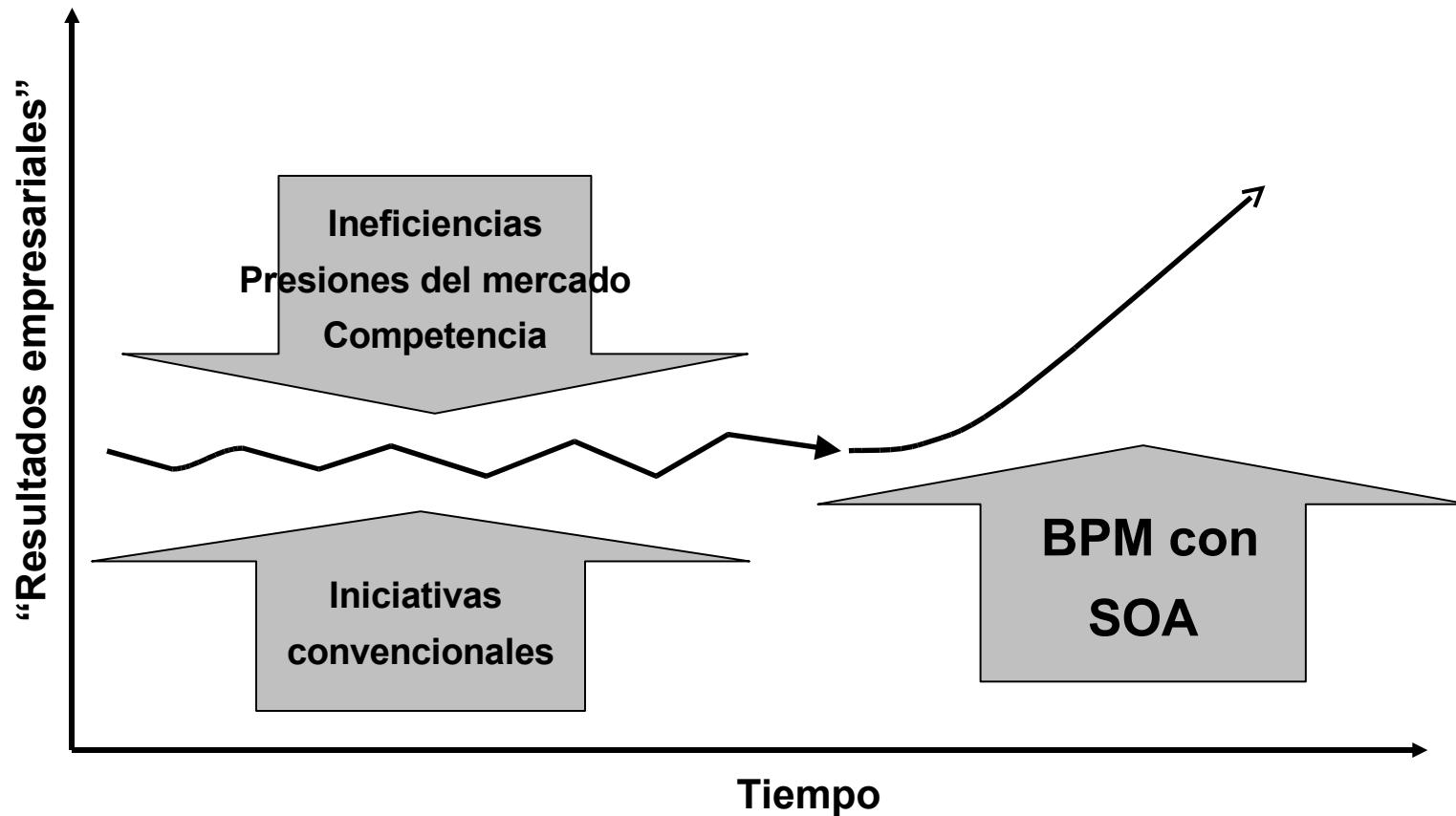
El origen de las especies (1859)

*

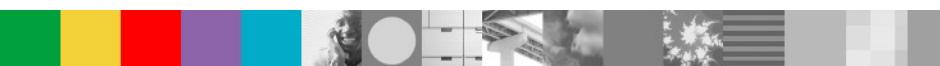
Innovación y flexibilidad

*

Las iniciativas convencionales son inadecuadas



Las reglas de juego han cambiado



Artículo de Jasmine Noel; fundadora de Ptak, Noel & Associates (an independent analyst and consulting firm)

BPM and SOA: Better Together.

Jasmine Noel

Executive Summary

Enterprise competitive and cost pressures are creating the need to rapidly adapt and streamline business processes to create new business value or increase operational efficiency. To that end, enterprise processes are becoming increasingly explicit and business process management (BPM) is evolving from a paper-based diagramming tool to a comprehensive solution that models, monitors, simulates, and redesigns processes for competitive improvement. The endgame of BPM is unprecedented process flexibility – where workflows (both human and automated) can be determined in real-time by the events or outcomes within the process. This helps allow the business to act appropriately and competitively regardless of the situation.

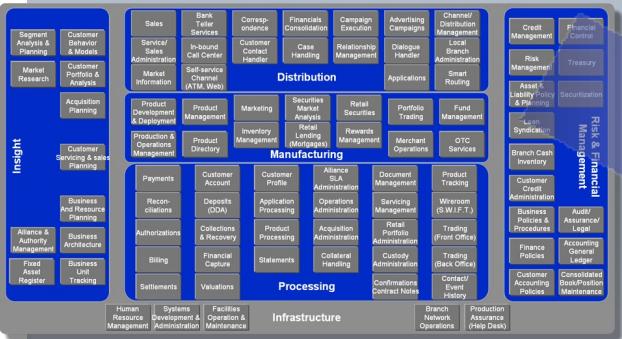
For this endgame to happen, processes must become independent of specific information resources and specific task automation applications. The integration technology must loosely couple the applications and resources that make up the process, otherwise the logic of a process will get hard-coded into a particular technology platform, which may be expensive to change and therefore defeat the entire purpose of BPM. This is where standards-based service oriented architecture (SOA) comes in. An SOA provides the technical ability to create that process independence. SOA standards, such as Web Services, make information resources and task automation applications available yet loosely integrated for process designers to use and reuse at will. Thus processes modeled with BPM tools can be rapidly implemented in production via SOA infrastructure.

Together BPM and SOA facilitate the next phase of business process evolution from merely “automated” to “managed flexibility.” Thus business automation will no longer be about hard-coding a function to be repeated infinitely. Automation will be about creating services reusable in many different ways in multiple processes that can be continuously improved. This helps allow enterprises to achieve dramatic improvements in market capture, cost effectiveness and profitability.

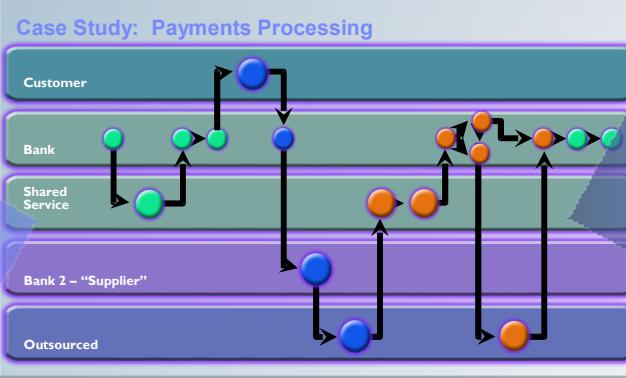
This paper explores the relationship between BPM and SOA in creating business agility. It outlines how solution suites such as IBM's Process Integration suite narrow the gap between sophisticated process modeling and actual enterprise implementation.

Flexibilidad en el negocio requiere flexibilidad IT.

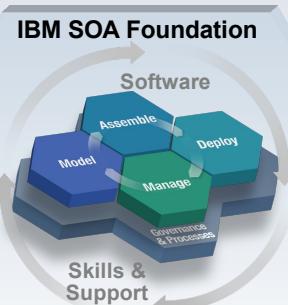
Vista de negocio



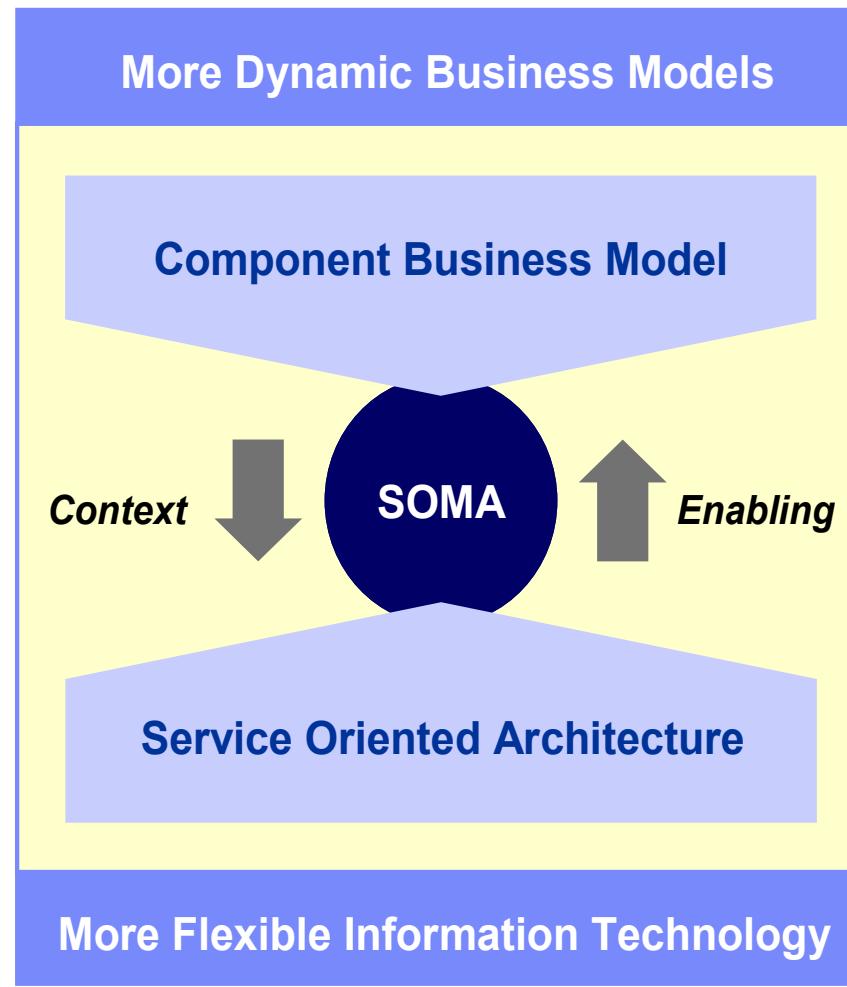
Proceso a optimizar



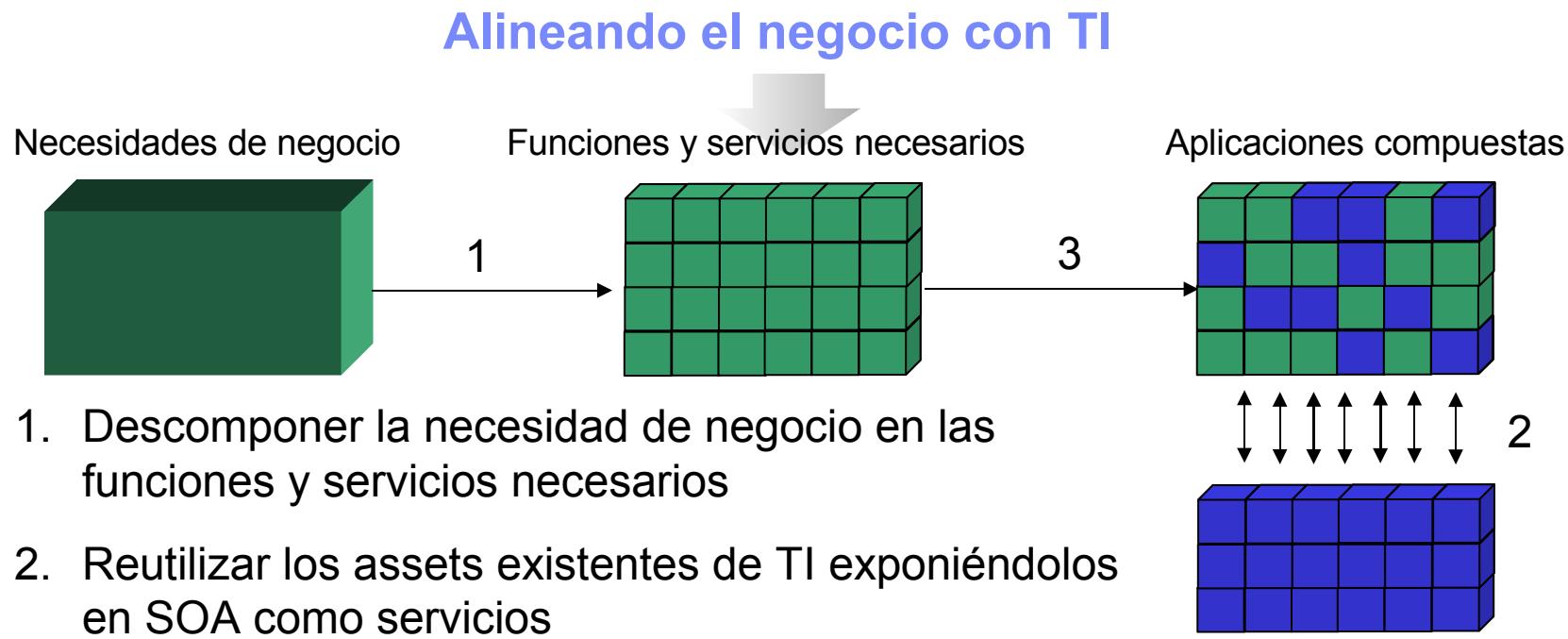
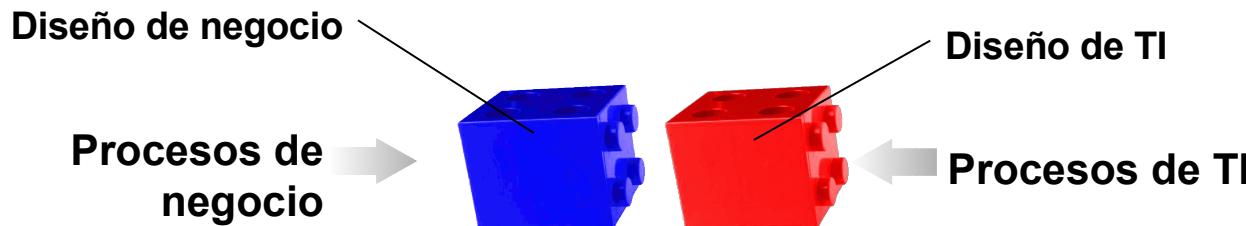
Crear IT flexible



Desde el negocio hacia la tecnología



La clave es reutilizar los assets existentes



1. Descomponer la necesidad de negocio en las funciones y servicios necesarios
2. Reutilizar los assets existentes de TI exponiéndolos en SOA como servicios
3. Crear nueva lógica de negocio, si es necesario, e integrarla con los servicios de TI expuestos

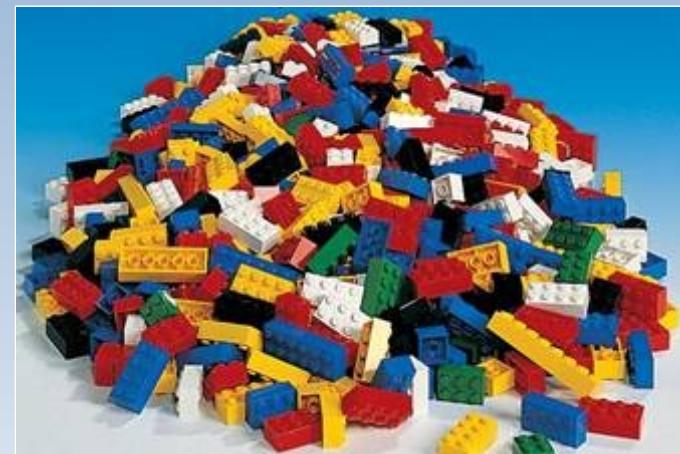
Sin la adecuada gestión de los servicios...

Esto podría llegar a ser...



La promesa de SOA

... esto



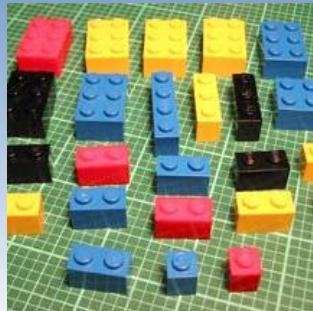
Un montón de servicios

El Registro y Repositorio de servicios marca la diferencia

El **registro solo**
proporciona
funcionalidad
básica



Registro



Sus servicios

Registro +
Repositorio

El **Registro con**
Repositorio establece
configuraciones
dinámicas y eficientes
de sus servicios



IBM WebSphere Service Registry and Repository

WebSphere Service Registry and Repository Capacidades



Publicar

Encontrar

Subscribir

Gestionar

Gobernar

Responde... ¿Qué?... ¿Dónde?... ¿Por qué?... ¿Cómo?... acerca de los servicios.

IBM WebSphere Service Registry and Repository



Publish

Discover
Search
Retrieve



Find

Describe
Populate
Configure

- **Publish and find services**
- **Publish and find services capabilities**
- **Publish and find service lifecycle stage**
- **Publish and find service interactions**
- **Publish and find service dependencies and redundancies**

IBM WebSphere Service Registry and Repository



Subscribe

Identify
Notify
Secure
Access
Runtime

- Manage dynamic and efficient access to services information by runtimes
- Identify users of metadata
- Notify users of changes
- Manage end user access to the repository based on roles
- Securely transmit service information

IBM WebSphere Service Registry and Repository



Manage

Policies
Change
Version
Classify
Analyze
Promote

- Manage service metadata information
- Manage service interactions, dependencies, relationships and redundancies
- Classify services into meaningful groupings based on business objectives
- Manage policies for service usage and governance
- Manage change and versioning of services
- Analyze services usage, history and business impact
- Promote and encourage optimal services usage

Los analistas dicen que un Registro&Repositorio de servicios es importante



- The requirement for registries arises with the **growth of multiple services that need to be tracked and catalogued.**

Evans Data Web Services Development Survey of 411 developers, architects, analysts and executives from a broad spectrum of organizations involved in Web services, Spring '05



- ...there are still **plenty of opportunities** for a software vendor to integrate directory functionality into a **more complete product** that supports the requirements for an organization's own Service Registry.

CBDI Journal April 2005



- A Web services registry is an essential ingredient in any company's initiative to adopt SOA. It's true that a registry isn't required to build and deploy Web services. But a **registry is required if one intends to manage the ensuing environment.**

Burton Group report, Jan '05: Web Services Registry: The Foundation for SOA Governance

- "We are starting to see that end-users are establishing the ways in which they purchase Web services and SOA technology -- they realize they need **runtime infrastructure as well as management, security, and metadata management and repository capabilities**"



Zapthink analyst Ronald Schmelzer, Sep 2004, internetnews

Funcionalidades para cerrar el ciclo de la gestión de procesos

Despliegue e integración con IT

Simplificar y acelerar el montaje de las diferentes aplicaciones y el despliegue de los procesos.

Ejecución de los procesos

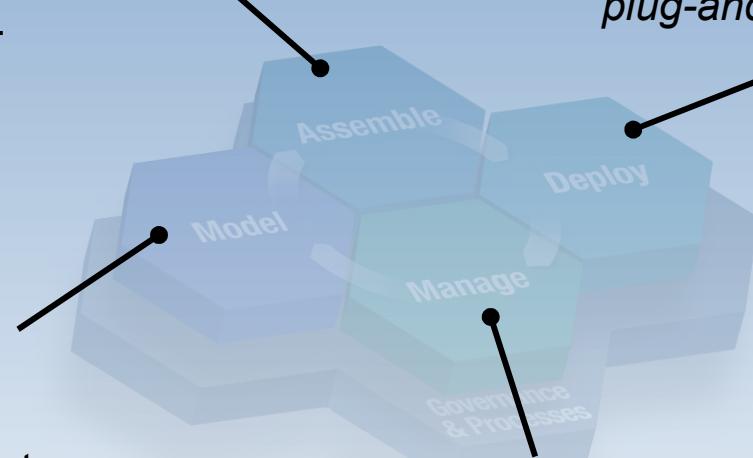
Ejecución de los procesos de negocio, haciendo realidad el *plug-and-play* de componentes

Análisis de negocio

Modelización y análisis de procesos para ayudar al analista de negocio a maximizar los procesos y recursos de negocio.

Monitorización y supervisión del negocio.

Visibilidad en tiempo real de los procesos, de los indicadores clave de rendimiento, permitiendo su continua mejora.



Gestión de procesos de negocio desde WebSphere

¡Diferenciación clave en arquitectura orientada al servicio!

WebSphere Integration Developer

Fácil de usar para simplificar y acelerar el montaje de las diferentes aplicaciones

WebSphere Business Modeler

Modelización de procesos fáciles de usar para ayudar al analista de negocio a maximizar los procesos y recursos de negocio

WebSphere Process Server

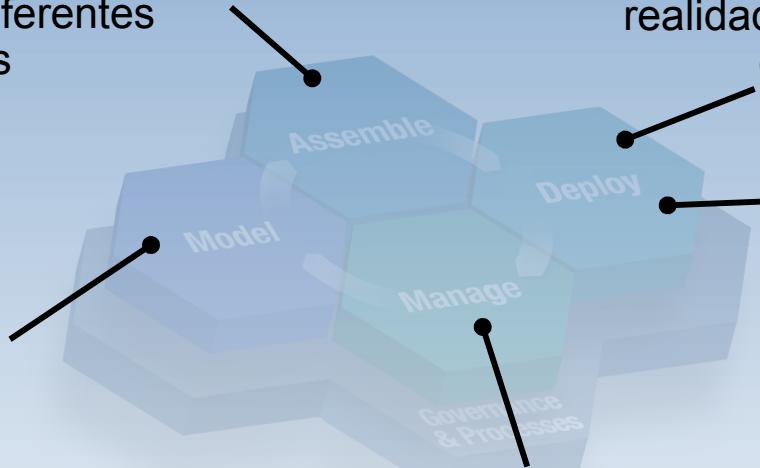
Despliegue flexible de los procesos de negocio, haciendo realidad el *plug-and-play* de componentes

WebSphere ESB

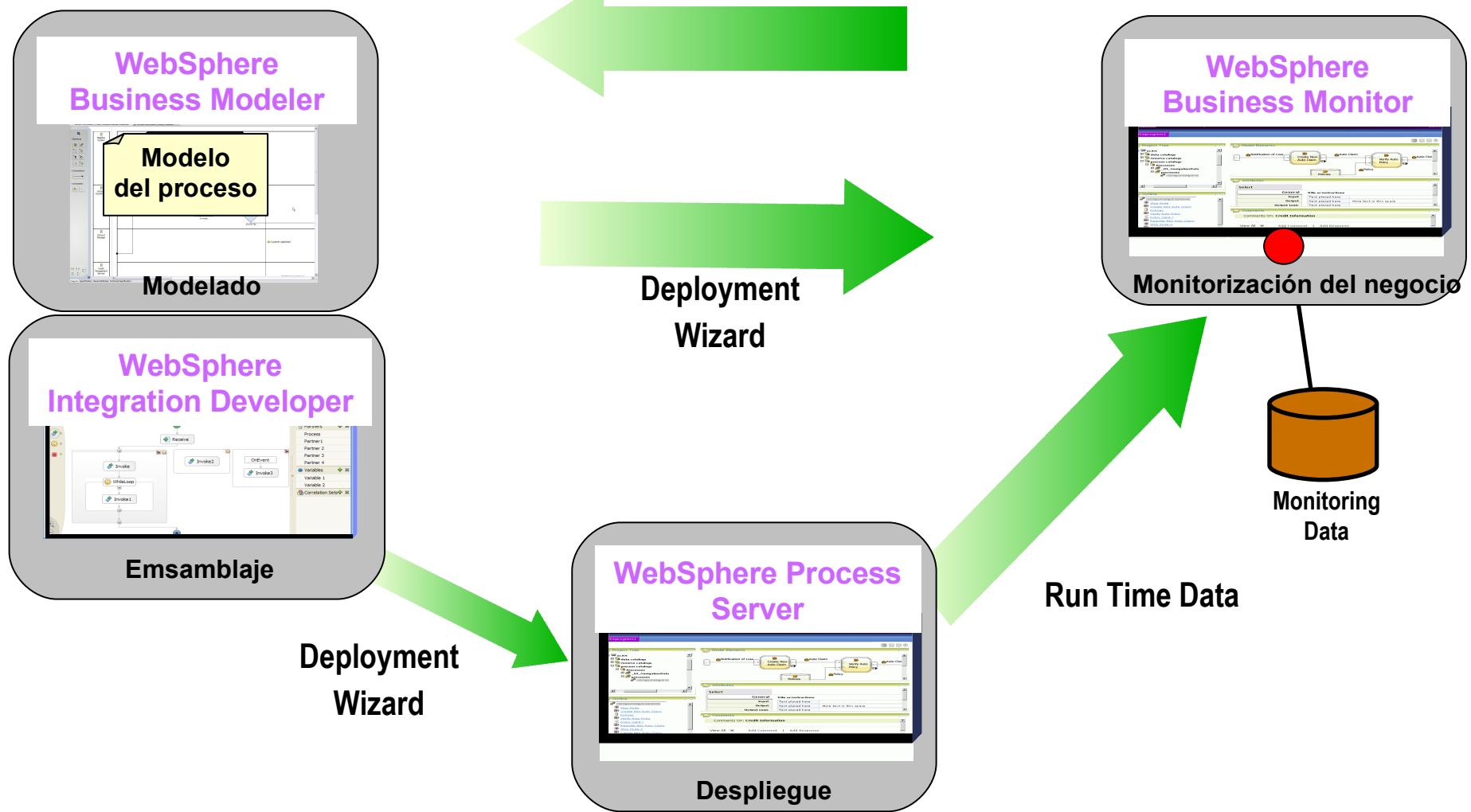
Infraestructura conectada para integrar aplicaciones y servicios que faciliten la implementación SOA

WebSphere Business Monitor

Visibilidad en tiempo real en los procesos del rendimiento permitiendo su continua mejora



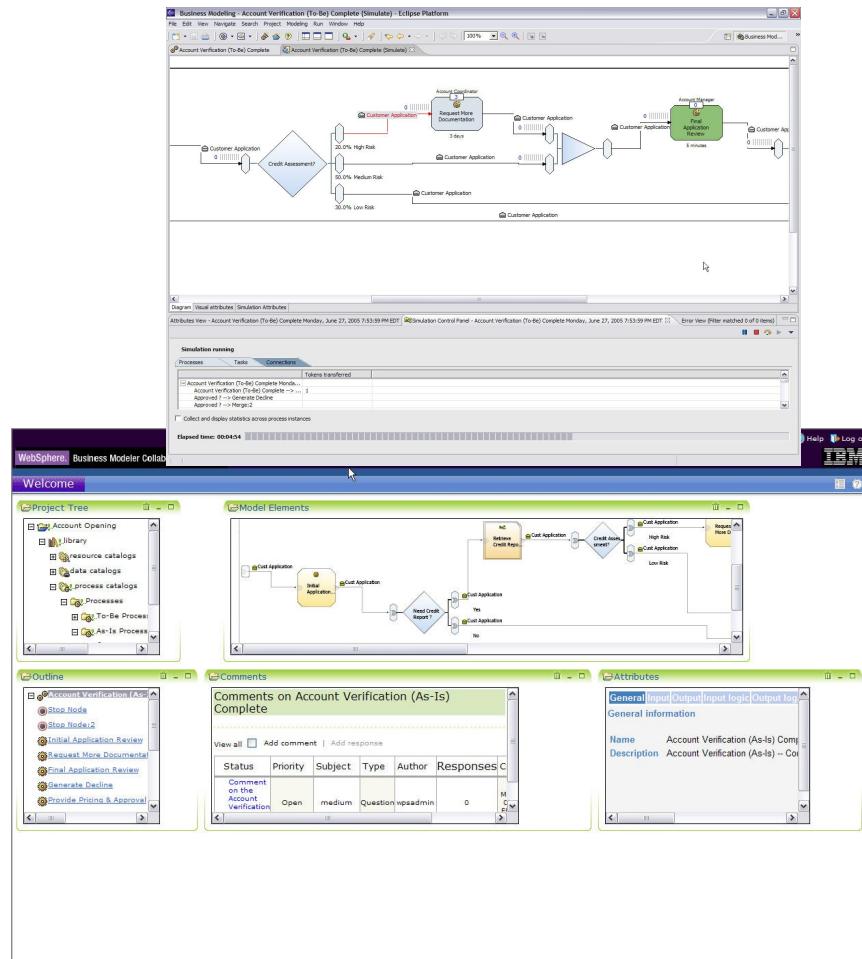
Ciclo completo para la optimización de procesos de negocio



Análisis de negocio

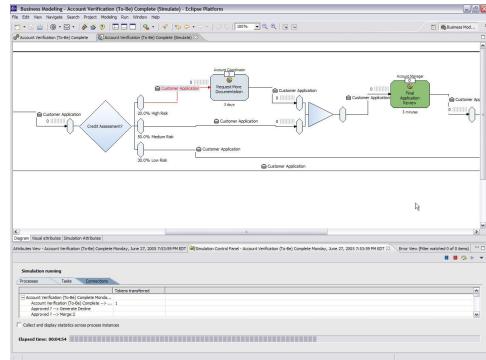
- Modelado preciso de las organizaciones.
 - Permite definir el modelo de negocio y optimizarlo incluso antes del despliegue.
 - Definición de recursos, roles, información, reglas de negocio, indicadores,...
- Herramienta de análisis de negocio.
 - Permite modelar la organización, definir todos los objetos y modelar los procesos.
 - Completo análisis estático y dinámico (simulación).
- Modelo colaborativo.
 - Trabajo en equipo: publicación web.
- Independiente de I/T
 - El modelo de negocio es el punto de entrada de las soluciones I/T
 - Despliegue apropiado y rápido (UML y BPEL).

IBM WebSphere Business Modeler



Integración “Negocio”- “TI”

“As-Is
To-Be”
Análisis
Simulación

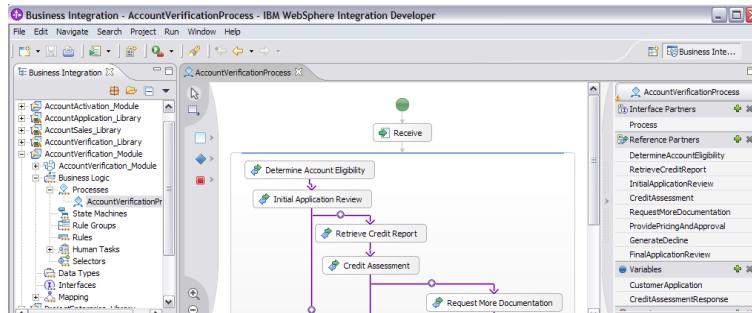
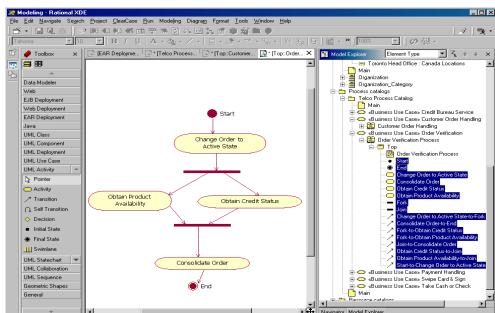


- Conocimiento del proceso & Documentación
- Optimización del proceso.



Desarrollo de
aplicaciones

Coreografía de procesos



Business Tool

IT Tool

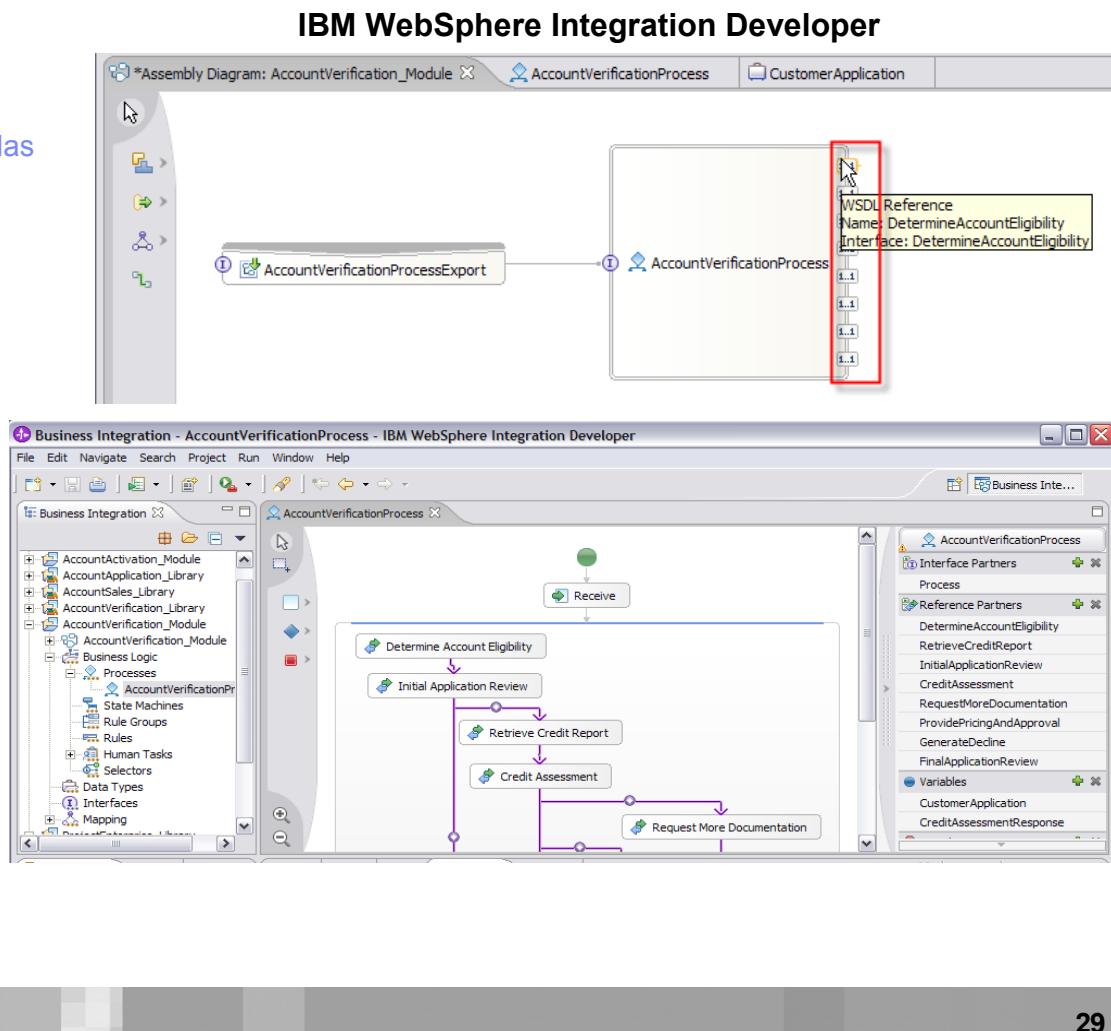
Ensamblaje y Despliegue

IBM WebSphere Integration Developer



Integración y despliegue “Relación mapa de procesos y servicios”

- Manera sencilla de integrar
 - ▶ Eficiencia y productividad.
 - ▶ Simplifica todos los aspectos de la integración.
 - ▶ No requiere Java.
- Forma sencilla de definir el proceso.
 - ▶ Un único conjunto de conocimientos para todas las soluciones,
 - ▶ BPEL
 - ▶ Extensiones para las actividades manuales.
- Un único runtime
 - ▶ Despliegue sencillo y eficiente.
 - ▶ Alto rendimiento.



Motor de reglas de negocio

- Cambio de procesos en vuelo
 - ▶ Imprime agilidad a las operaciones
 - ▶ Procesos dinámicos en base a bloques.
 - ▶ Reglas de negocio para la flexibilidad en las respuestas.
 - ▶ No requiere programación.
- La reusabilidad es una realidad
 - ▶ Ahorra dinero mediante la reusabilidad.
 - ▶ Diseñar una vez y usar muchas.
 - ▶ La tecnología de IBM hace realidad “plug-and-play” de servicios.

IBM WebSphere Integration Developer

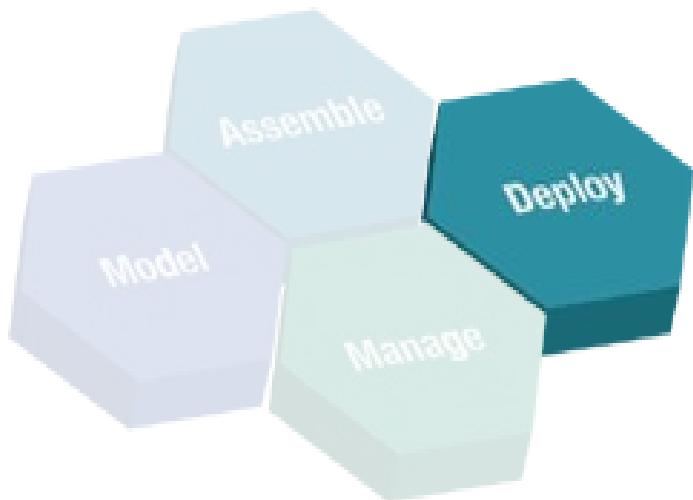
The screenshot shows the IBM WebSphere Integration Developer interface. It features two main tabs: 'Rules' and 'Templates'. The 'Rules' tab displays two entries: 'Rule2' and 'Rule1'. Rule2 has a presentation of 'If the assets are greater than [2000000] and the liabilities are less than [500000], then the rating is [A]'. Rule1 has a presentation of 'If the assets are greater than [2000000] and the liabilities are less than [1000000], then the rating is [B]'. The 'Templates' tab shows 'Template 1' with a presentation of 'If the assets are greater than [0] and the liabilities are less than [1], then the rating is [2]'. It includes sections for 'Parameters' (with variables var1, var2, var3) and 'If' (with conditions info.assets > var1 and info.liabilities < var2), followed by a 'Then' section.

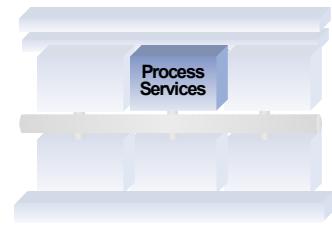
The screenshot shows the configuration of a 'Human task' named 'ApproveOrder'. It includes sections for 'Receiver settings' (with 'Staff settings'), 'Client settings' (with 'Client settings' and 'Web Client'), and 'Escalation settings' (with status 'Ready', 'Claimed', and 'Subtask', and options for 'Send e-Mail', 'Increase Priority every 2 hours', and 'Notify Manager after 2 hours').



Despliegue y ejecución

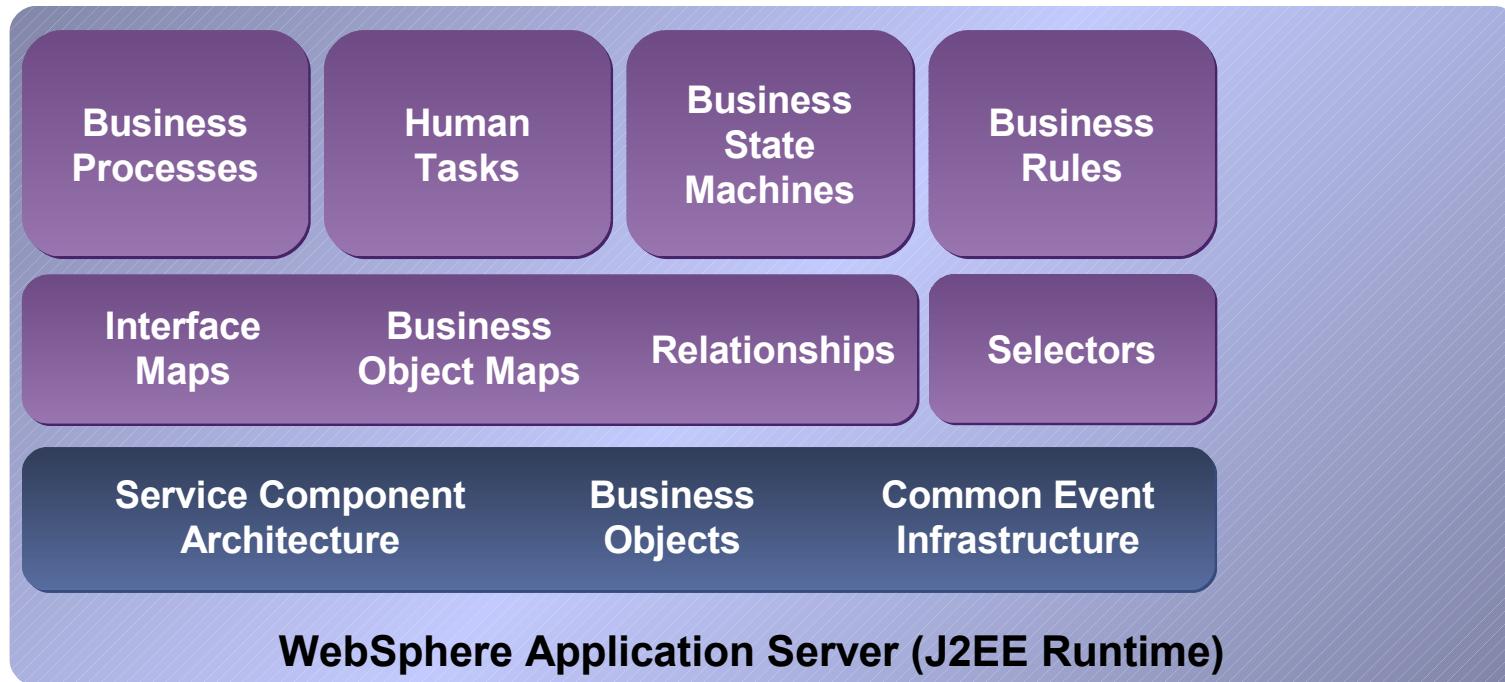
IBM WebSphere Process Server





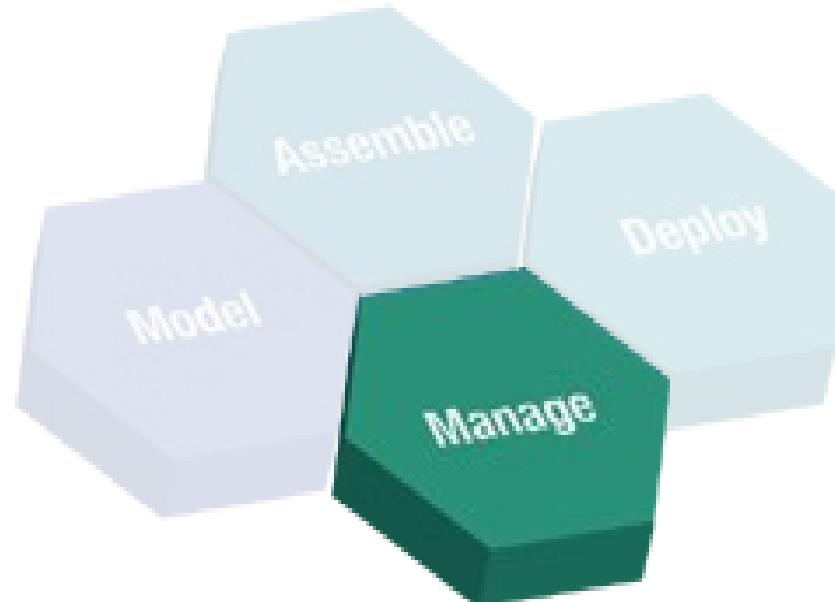
WebSphere Process Server Versión 6

Componentes

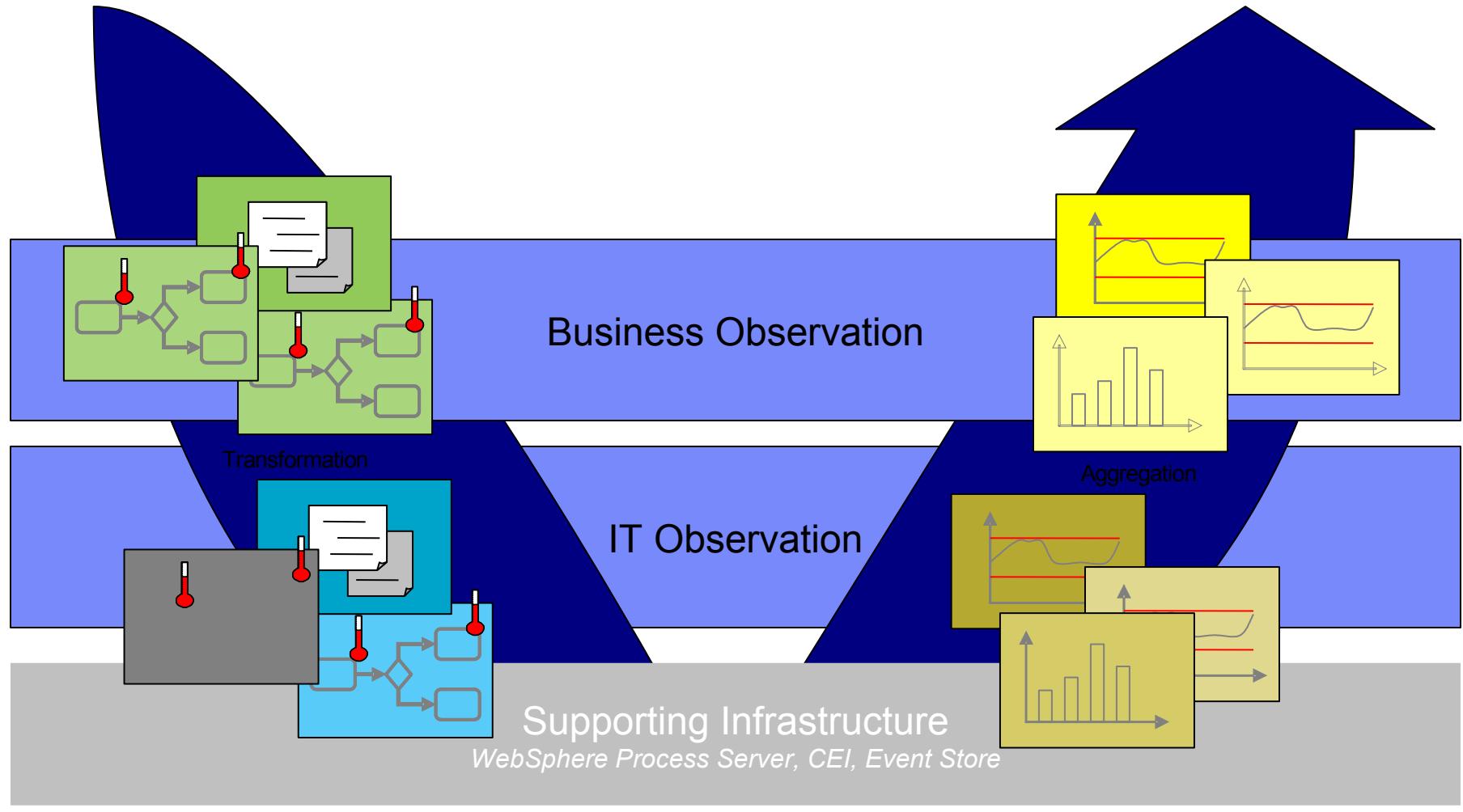


Gestión y monitorización de los procesos de negocio

IBM WebSphere Business Monitor



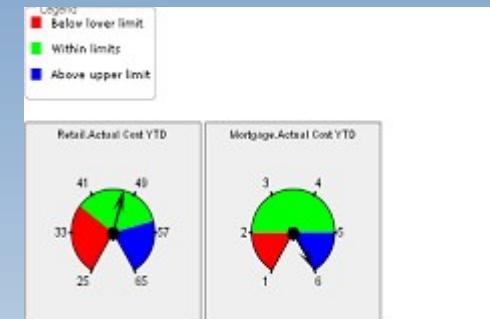
Monitorización del negocio



Monitorizar el rendimiento del negocio en un entorno SOA

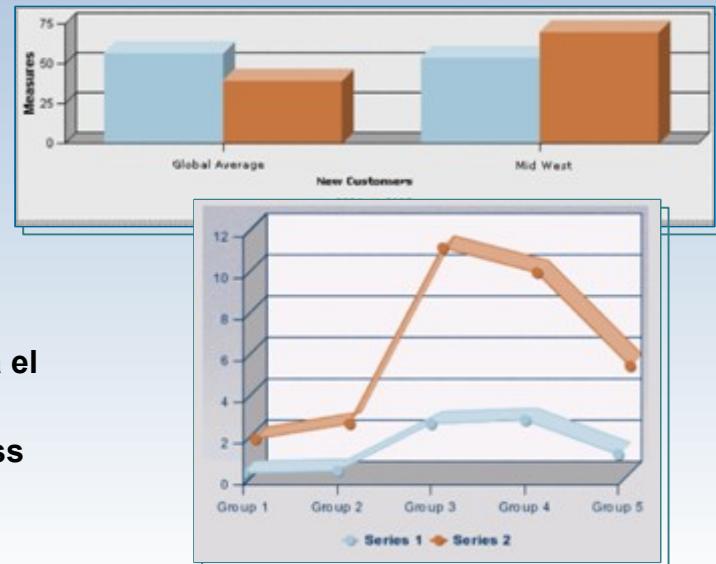
Visibilidad del proceso de ejecución en tiempo real

- Gestión del cuadro de mando y capacidades de reporte incluyendo información de las tendencias
- Herramientas para definir y personalizar el cuadro de mandos



Capacidad para intervenir en los procesos desplegados

- Action Manager – Soporte de respuesta en tiempo real en el momento en el que se reciben los datos



Mejora continua de los procesos

- Posibilidad de exportar datos a WebSphere Business Modeler para el análisis y la mejora de los procesos
- Ejecución de simulaciones basadas en datos reales desde Business Monitor



Consolas o vistas de monitorización flexibles

- Vistas:
 - ▶ Reportes
 - ▶ Scorecard
 - ▶ KPI
 - ▶ Alertas
 - ▶ Calibradores
 - ▶ Vista del proceso
 - ▶ Análisis Multidimensional
 - ▶ Organización
- Acciones para administración (Transferir, Suspender, Reanimar, Terminar)

Visibilidad de la ejecución del negocio en tº real

- View your business real time
 - ▶ See how your business is performing before issues arise
 - ▶ Monitor the pieces of your business that matter in terms you understand
 - ▶ View business measures and key performance indicators specific to your business processes
- Make proactive changes on the fly
 - ▶ Respond quicker
 - ▶ Ability to intervene and change the course of your business based on events and trends as they emerge
 - ▶ Adaptive action manager
- Business Innovation and Optimization
 - ▶ Improve your business through insight
 - ▶ WebSphere Business Monitor – your first step in true business performance management

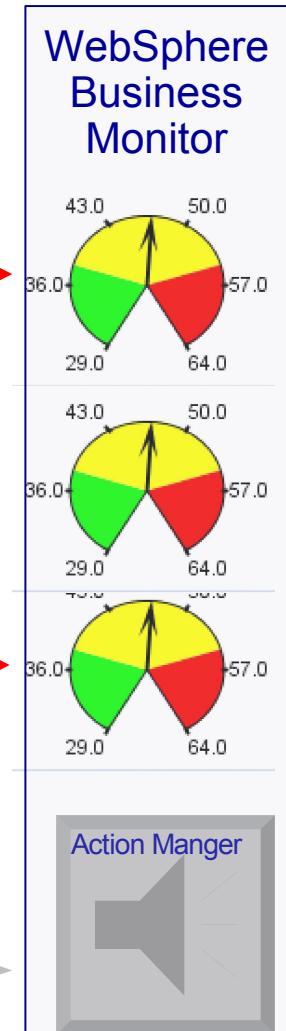
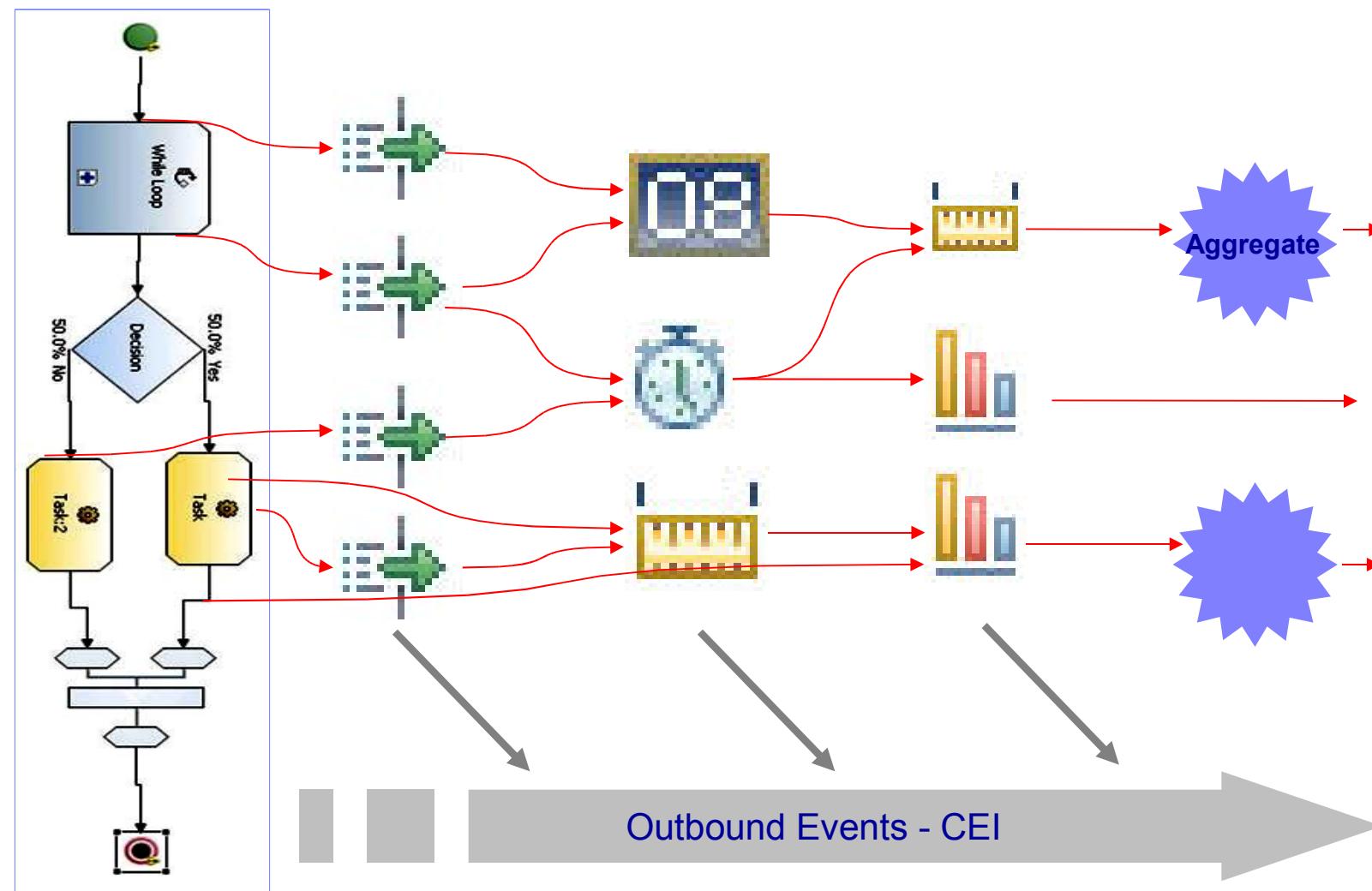
IBM WebSphere Business Monitor



Execution and Monitoring

Cómo definir la monitorización

Business Model



Ejemplo de supervisión del negocio

WebSphere Business Monitor

File Edit View Favorites Tools Help

Back Search Favorites Media

Welcome, Olive. You have 3 unread mails and 3 unread alerts.

Business Dashboard Reports / Alerts Collaboration

Start Date: 2005-02-01 End Date: 2005-02-05 Frequency: Daily

Key Performance Indicators

Key Performance Indicators	Status	Trend	Value	Target	Process
Manual Intervention Ratio			5.61 %	< 5 %	Cleanse-Publish
Average Data Synchronization Time			9.5 min	< 10 min	Cleanse-Publish
Synchronization Failure Ratio			0.5 %	< 1 %	Cleanse-Publish
Synchronization Failure Recover Time			12 min	< 30 min	Compendation H

Order Handling Process Diagram

```

graph LR
    A[Manufacturing Product Catalog (PeopleSoft)] -- "PsoftProductCategory" --> B[Manufacturing Data Mediation]
    B -- "ProductCategory" --> C[Cleanse-Publish Handler]
    C -- "ProductCategory" --> D{ }
    D -- "ProductCategory" --> E[Sales Data Mediation]
    D -- "ProductCategory" --> F{ }
    F -- "ProductCategory" --> G[Marketing Data Mediation]
    F -- "ProductCategory" --> H{ }
    H -- "ProductCategory" --> I[Global Data Mediation]
    I -- "UCCNetProductCategory" --> J[Global Repository Product Catalog (UCCNet)]
    E -- "SapProductCategory" --> K[Order Desk Product Catalog (SAP)]
    G -- "SiebelProductCategory" --> L[Marketing Product Catalog (Siebel)]
  
```

Log Data

2005-02-01	2.55 %
2005-02-02	3.88 %
2005-02-03	2.40 %
2005-01-04	3.41 %
2005-02-05	5.61 %

Process Owner: Matthew Benzie
Business Analyst: Bob Adam
System Administrator: Ivan Tacket

Consola de administración

IBM WebSphere Business Monitor - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Back Forward Stop Home Search Favorites Media Mail Print Find Address http://localhost:9081/wps/myportal/lut/p/kcxml/04_5j95Pykssy0xPLMnMz0vMOY_QjzKLN4g3dAoASVGYxqb6kWhCjhgixi4QIWNPfV-P_NxUFW_9AP2C3NDQihJHRQAh53-e/de Go Links >

msn! Search Highlight Options Pop-ups Blocked (32) Hotmail Messenger My MSN

My Portal Administration Edit my profile Actions Help Log

WebSphere. Business Monitor

Welcome My Workplace Documents Web Content Management Personalization Dashboard Client Ahmeda Dashboards My Dashboard

Alert View Monitor View Report View Dimensional View KPI View Gauge View Scorecard View Report View Export Process View

WB Monitor v6.0 - Monitor View Portlet

Credit Request

Results 1 to 3 out of 3

Diagram	Instance ID ↑↓	Requestor Name ↑↓	Requestor Assets	Credit Amount ↑↓	Risk Factor	Approval Status	Activities
	Credit Request AABBCC	Andrew Jonhson	75000	120000	H	Pending	
	Credit Request EEEFGG	Brian Young	100000	35000	L	Approved	
	Credit Request HHIIJJ	Brian Young	100000	35000	L	Approved	

Done Local intranet

Vista de KPIs

IBM WebSphere Business Monitor - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Back Forward Stop Refresh Home Search Favorites Media Mail

Address http://localhost:9081/wps/myportal/!ut/p/kcxml/04_5j9SPyksy0xPLMnMz0vMAFIjzeMN4k0CLPSjcL

msn! Search Highlight Options Pop-ups Blocked (32) Hotmail Messenger My MSN

WebSphere. Business Monitor

Welcome My Workplace Documents Web Content Management Personalization Dashboard Client Ahmeda Dashboards My Dashboard

Alert View Monitor View Report View Dimensional View KPI View Gauge View Scorecard View

WB Monitor v6.0 - Gauge View Portlet

The Gauge view allows users to display the values of aggregate Key Performance Indicators (KPIs) relative to their limits or targets.

Legend:

- Below lower limit (Red)
- Within limits (Green)
- Above upper limit (Blue)

Gauges

The Gauges view allows users to display the values of aggregate Key Performance Indicators (KPIs) relative to their limits or targets.

Retail.Actual Cost YTD Mortgage.Actual Cost YTD

KPI	Status	Value
Trade Finance,Actual Cost YTD	Below lower limit	140
Wholesale,Actual Cost YTD	Below lower limit	31.2
Retail,Actual Cost YTD	Within limits	47
Mortgage,Actual Cost YTD	Below lower limit	6
Credit Cards,Actual Cost YTD	Below lower limit	155.2

Done Local intranet

IBM WebSphere Business Monitor - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Back Forward Stop Refresh Home Search Favorites Media Mail

Address http://localhost:9081/wps/myportal/!ut/p/kcxml/04_5j9SPyksy0xPLMnMz0vMAFIjzeMN4k0CLPSjcL

msn! Search Highlight Options Pop-ups Blocked (32) Hotmail Messenger My MSN

WebSphere. Business Monitor

Welcome My Workplace Documents Web Content Management Personalization Dashboard Client Ahmeda Dashboards My Dashboard

Alert View Monitor View Report View Dimensional View KPI View Gauge View Scorecard View Report View Trend Report Control Report Quartile Report Export Map

WB Monitor v6.0 - KPI View Portlet

The KPI view allows users to monitor Key Performance Indicators (KPIs) values and status relative to their limits.

Legend:

- Below limit (Yellow)
- Within limits (Green)
- Above limits (Red)

KPI	Status	Value
Trade Finance,Actual Cost YTD	Below limit	140
Wholesale,Actual Cost YTD	Below limit	31.2
Retail,Actual Cost YTD	Within limits	47
Mortgage,Actual Cost YTD	Below limit	6
Credit Cards,Actual Cost YTD	Below limit	155.2

Done Local intranet

WebSphere Business Monitor: Alert View

The screenshot shows a Microsoft Internet Explorer window displaying the IBM WebSphere Business Monitor interface. The title bar reads "IBM WebSphere Business Monitor - Microsoft Internet Explorer". The menu bar includes File, Edit, View, Favorites, Tools, and Help. The toolbar contains Back, Forward, Stop, Home, Search, Favorites, Media, and other icons. The address bar shows the URL http://localhost:9081/wps/myportal/!ut/p/kcxm/04_Sj9SPyksy0xPLMnM20vMAfIjzeMN4kOCTPWjdLTE5Mr9SO58_PSMTP1w3ITKzJzM6t5LU_Qj9KPMgKoMnQJBBoCYxqb6kwh. Below the address bar, there are links for msn, Search, Highlight, Options, Pop-ups Blocked (32), Hotmail, Messenger, and My MSN.

The main content area is titled "WebSphere Business Monitor". It features a navigation bar with tabs: Welcome, My Workplace, Documents, Web Content Management, Personalization, Dashboard Client (which is selected), Ahmeda Dashboards, and My Dashboard. Below the navigation bar is another set of tabs: Alert View (selected), Monitor View, Report View, Dimensional View, KPI View, Gauge View, Scorecard View, Report View, Trend Report, Control Report, Quartile Report, Export, and Map.

The central part of the screen is the "WB Monitor v6.0 - Alert View Portlet". It displays a table of alerts with the following columns: Time, Subject, and Monitoring Context Name. There are five rows of data:

Time	Subject	Monitoring Context Name
Jun 17, 2005 1:52:28 PM	Credit Request AABBCC is a high risk request.	BANK_X_Model.Credit_Request
Jun 17, 2005 1:52:28 PM	Credit Request EEEFGG has been approved by Kim Collin.	BANK_X_Model.Credit_Request
Jun 17, 2005 1:52:28 PM	Credit Request HHIIJJ is a low risk request.	BANK_X_Model.Credit_Request
Jun 17, 2005 1:52:28 PM	Retail Business Unit Actual Cost YTS is high.	BANK_X_Model.Business_Unit

At the bottom of the alert view, there are buttons for "Mark Read", "Mark Unread", and "Remove". The status bar at the bottom of the browser window shows "Done" and "Local intranet".

WebSphere Business Monitor: Report and Multidimensional views

Report View Portlet

CreationTime	InstancesCount
2000	199
1	199
1	14
2	4
3	14
4	14
5	28
6	14
7	8
8	9
9	4
10	10

Dimensional View Portlet

Use this view for multidimensional analysis. You can drag and drop dimensions from one tree node to another. The analysis data is updated accordingly. You can drill down, drill up, and filter analysis data by right-clicking values and selecting the required command. Analysis features are available from both the popup menu and the main menu bar. You can display the main menu bar by maximizing the view.

State

- Row: CreationTime
- Column: Approver
- Page: State
- Other: Measures, Approval Status, TerminationTime, IsDelayed

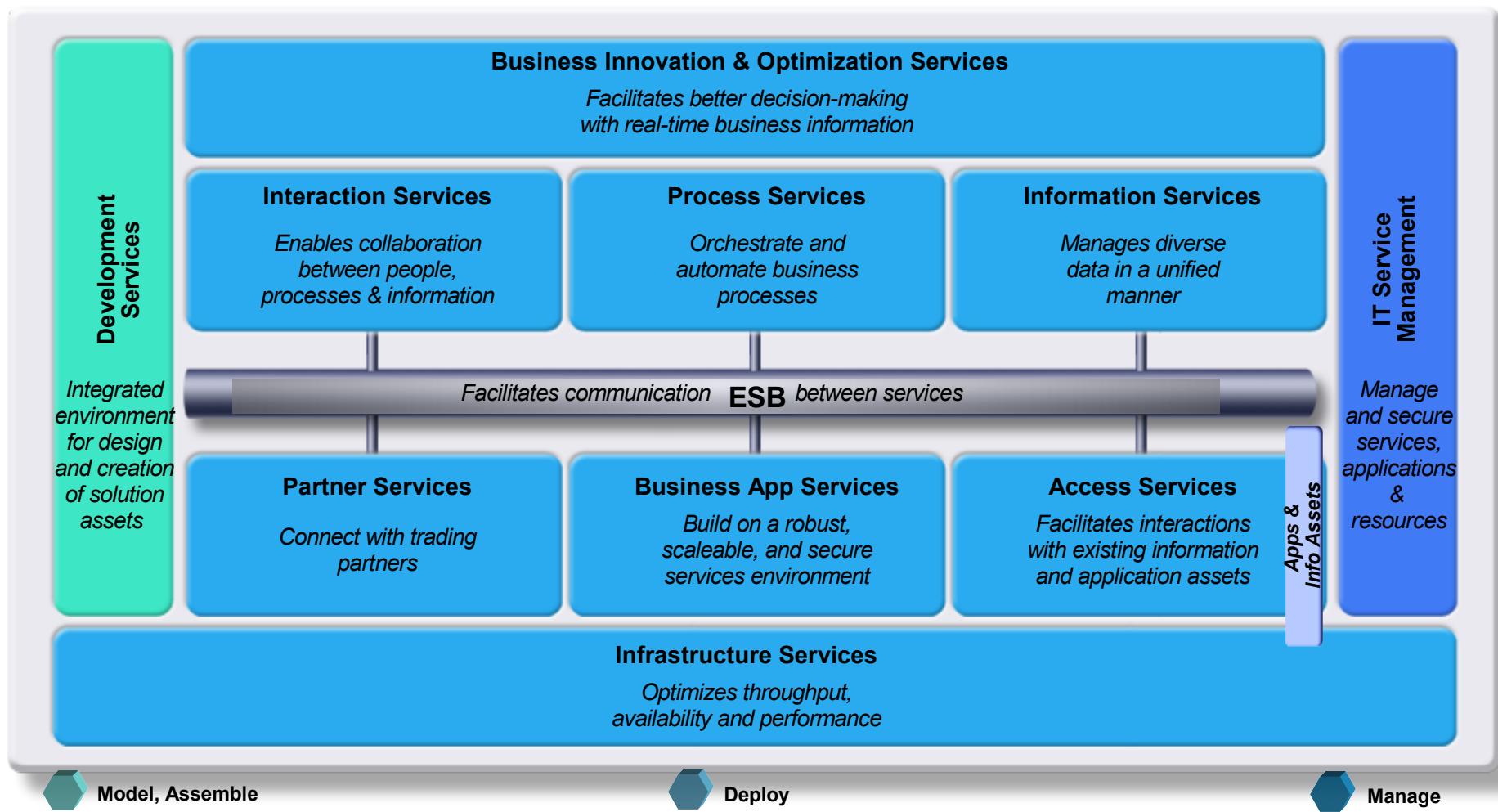
Approver	CreationTime ↑	Ben Jones ↑	Kim Collin ↑
2000 ↑	79.749	79.099	86.278
2001 ↑			
2002 ↑			
2003 ↑			
2004 ↑			
2005 ↑			
2006 ↑			
2007 ↑			
2008 ↑			
2009 ↑			

Beneficios del WB Monitor en la solución BPM

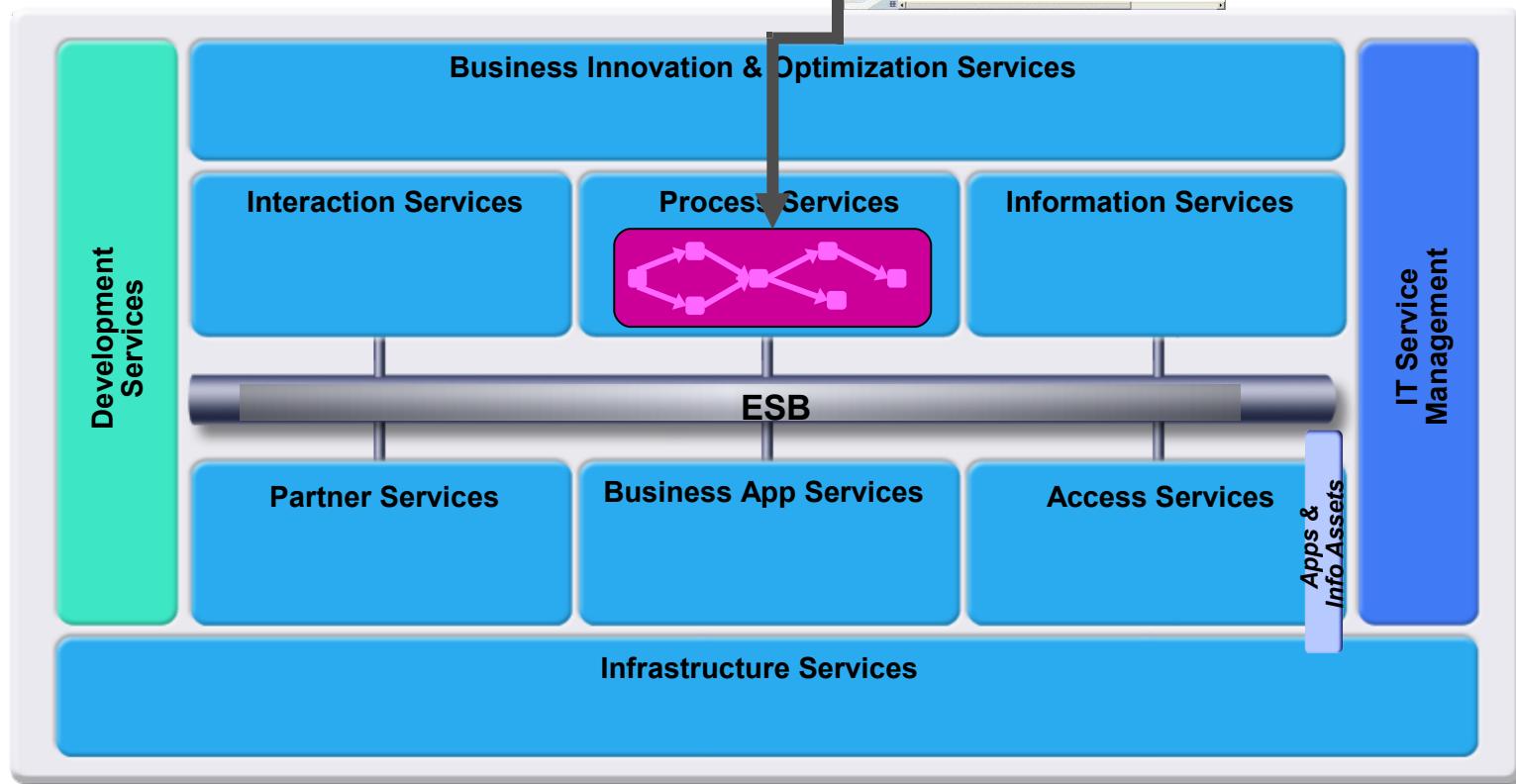
- ✓ Acceso en tº real a información crítica sobre el rendimiento del negocio.
- ✓ Representación visual de los KPIs
- ✓ Definición de métricas que permiten la gestión de los procesos
- ✓ Administración de los procesos.
- ✓ Análisis multidimensional en vuelo.
- ✓ Notificaciones y acciones basadas en situaciones en el negocio.



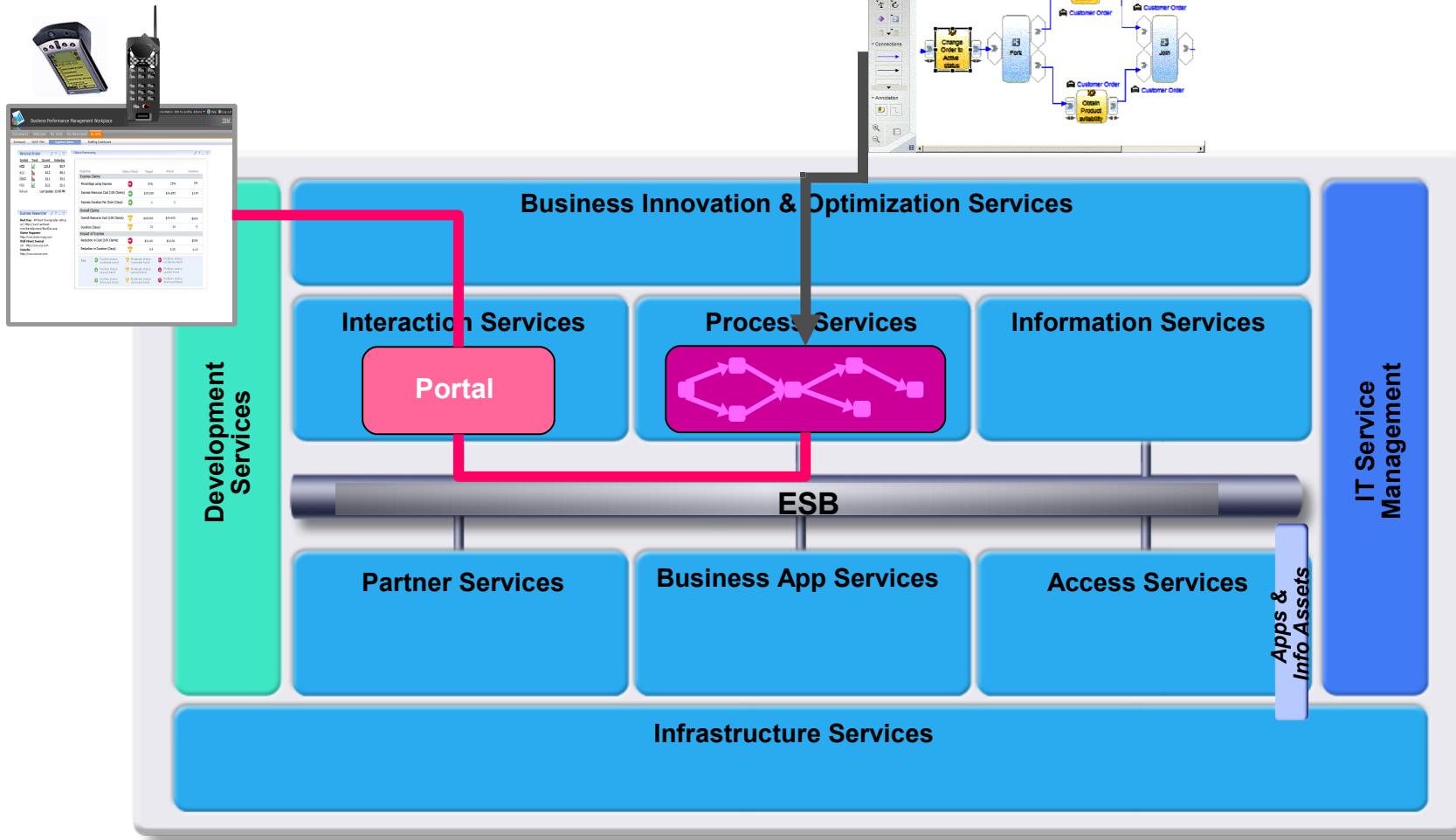
Ejemplo resumen



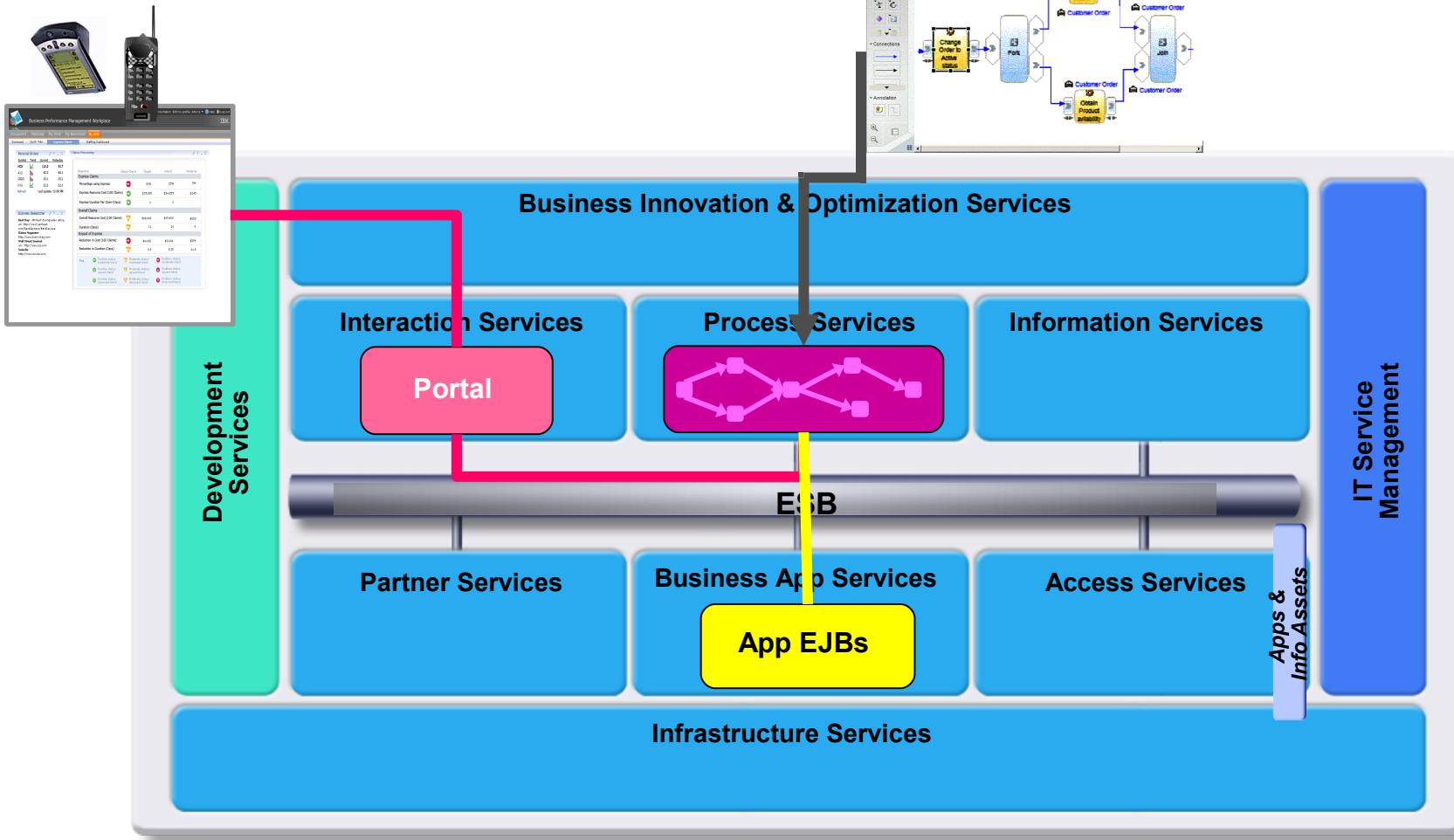
Ejemplo resumen



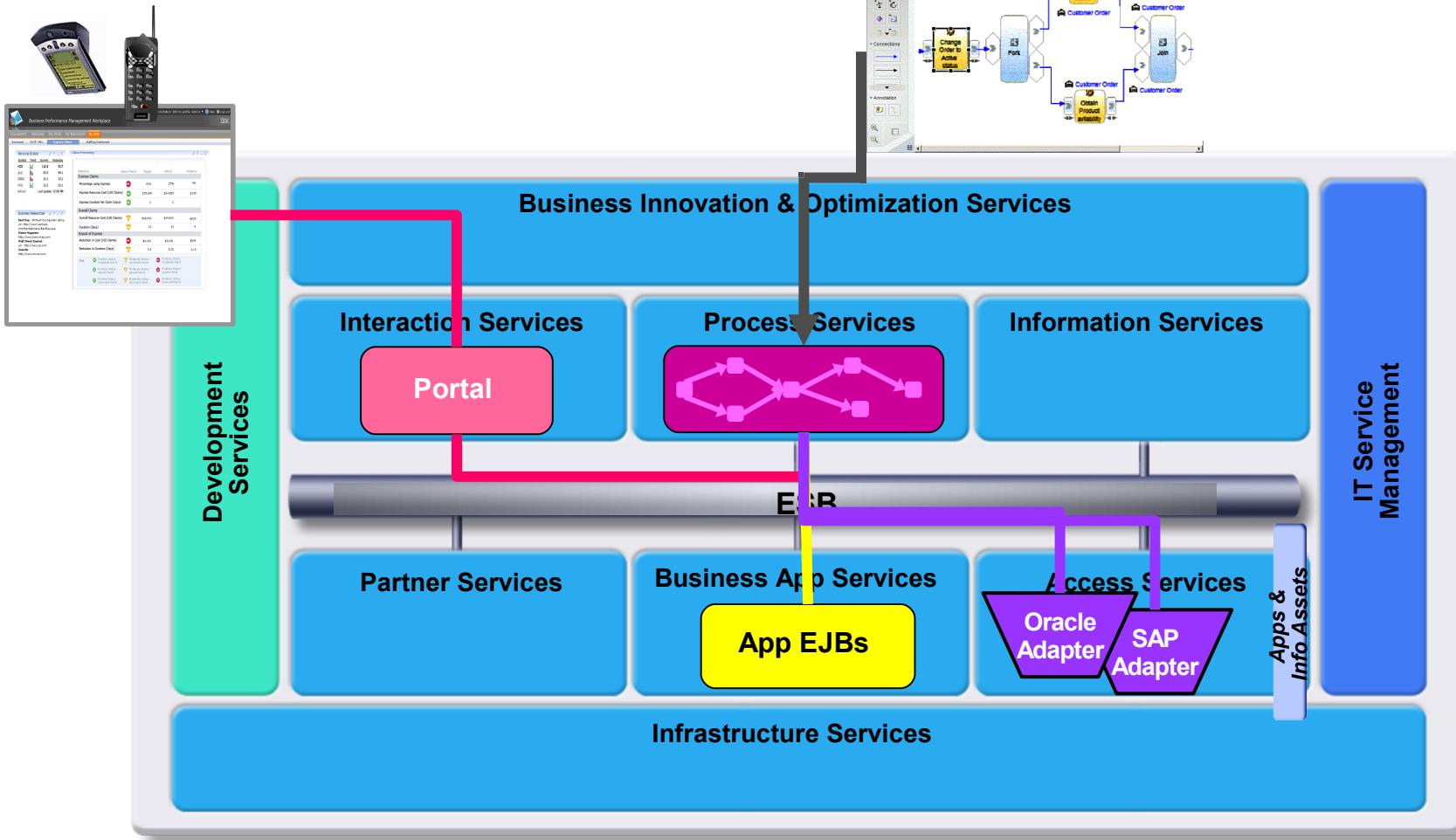
Ejemplo resumen



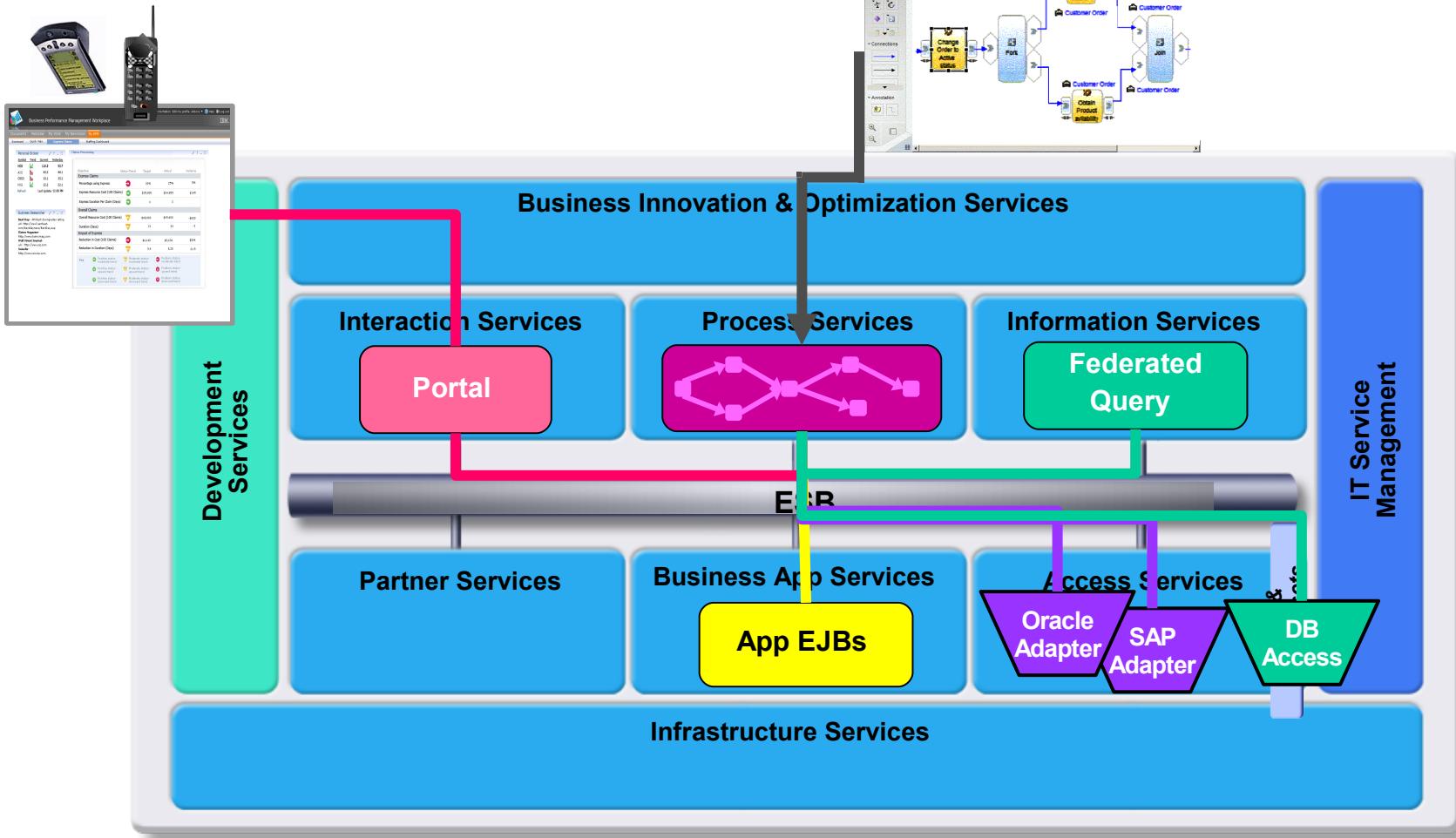
Ejemplo resumen



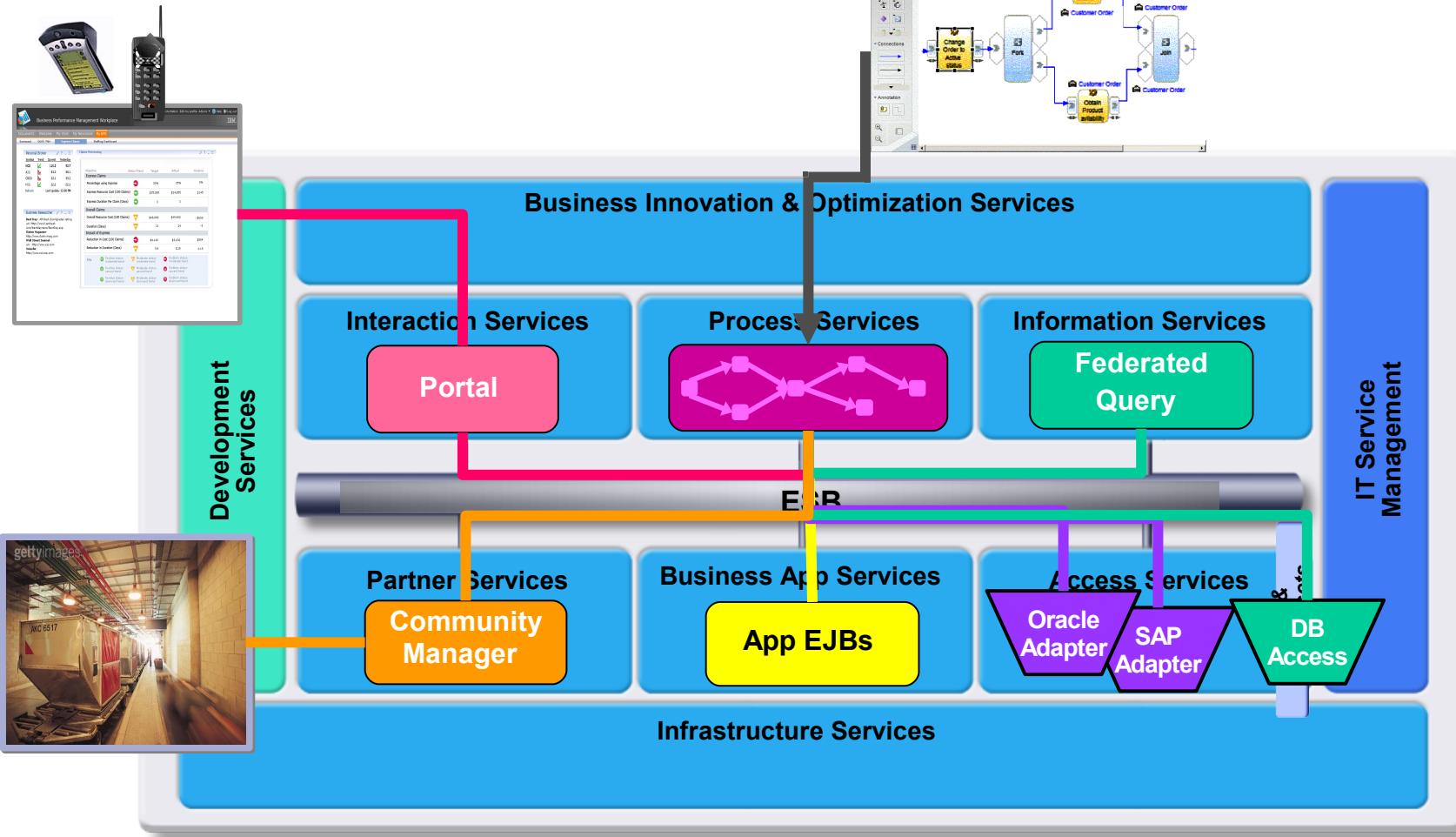
Ejemplo resumen



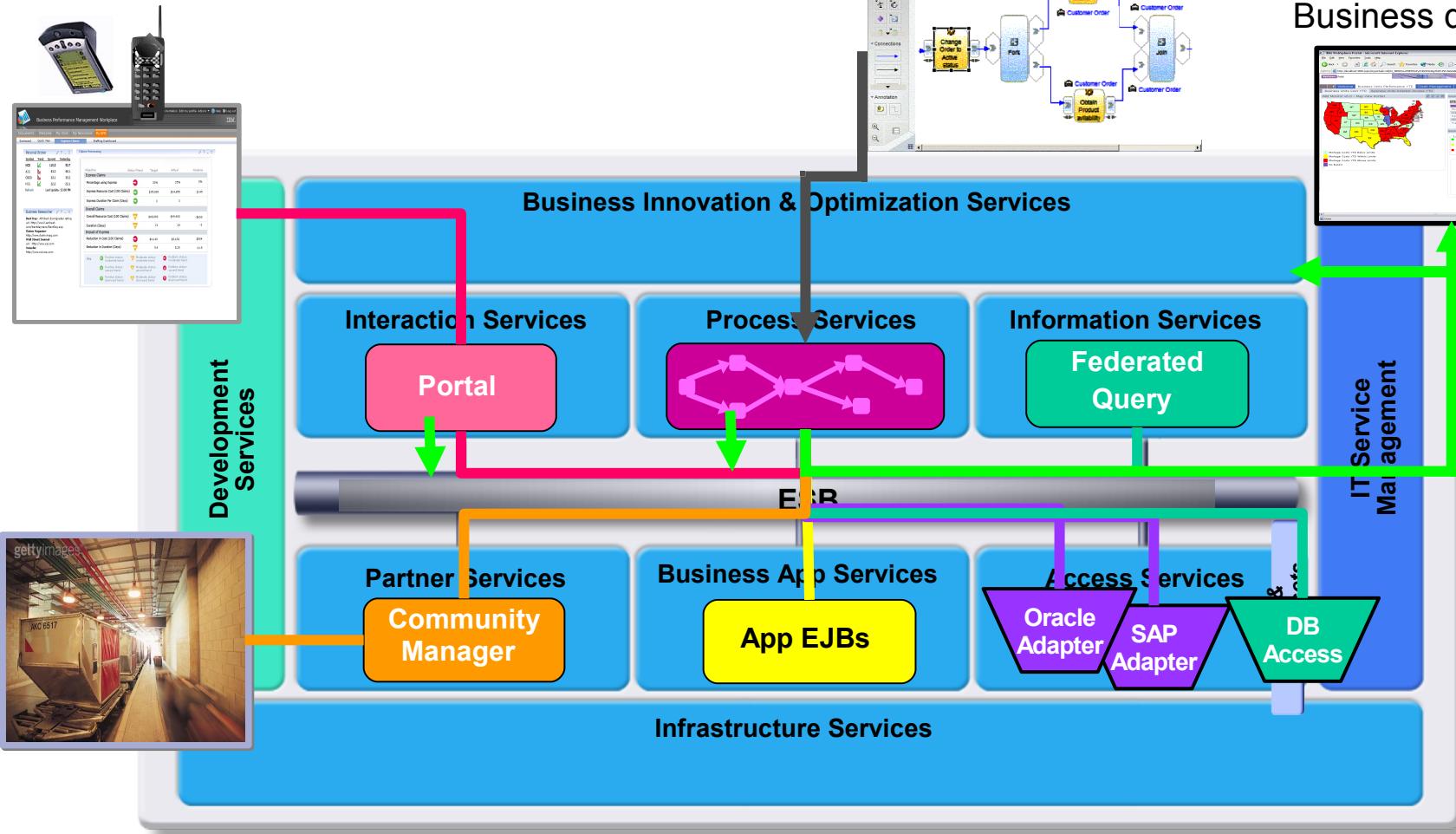
Ejemplo resumen



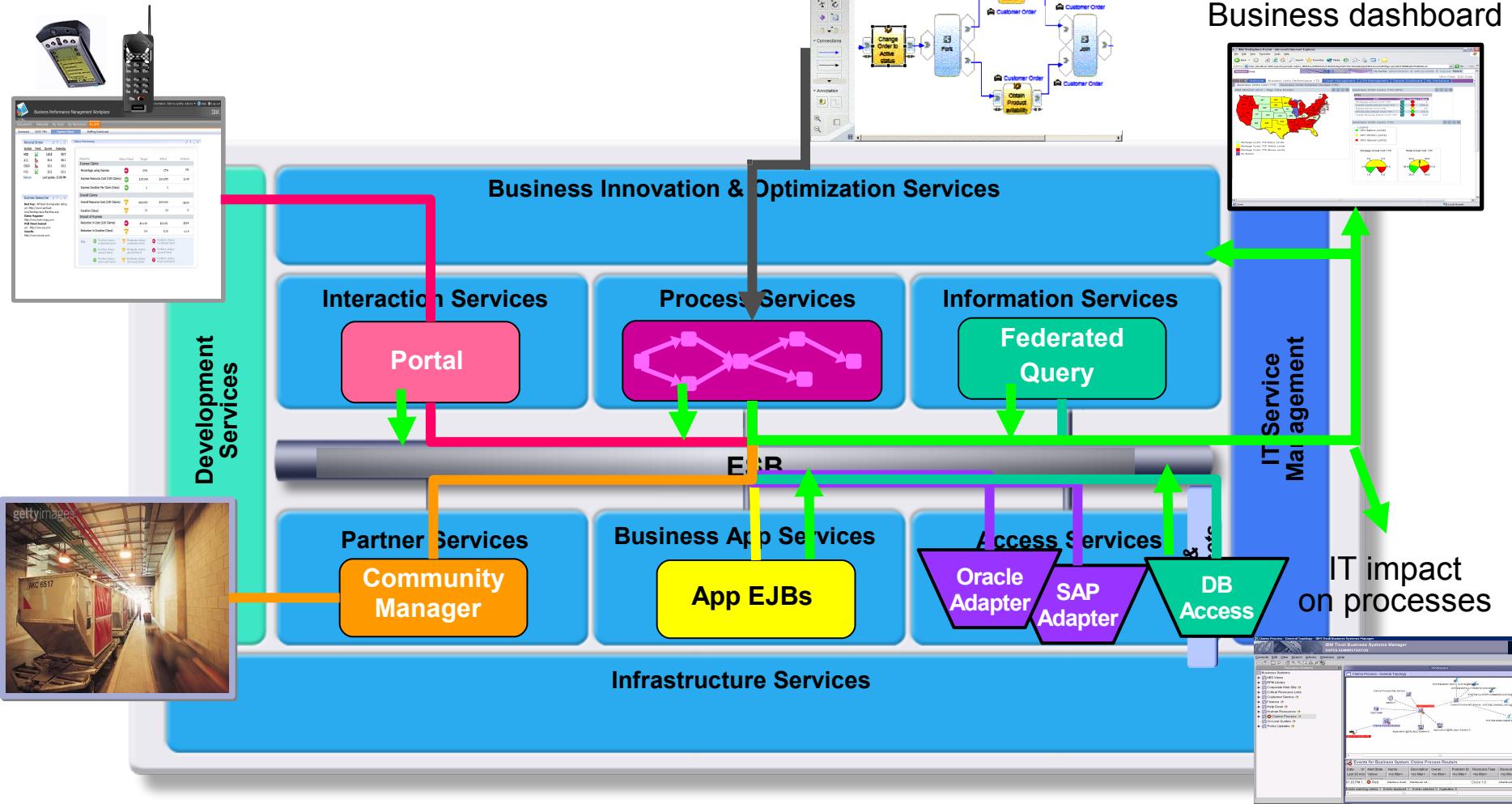
Ejemplo resumen



Ejemplo resumen



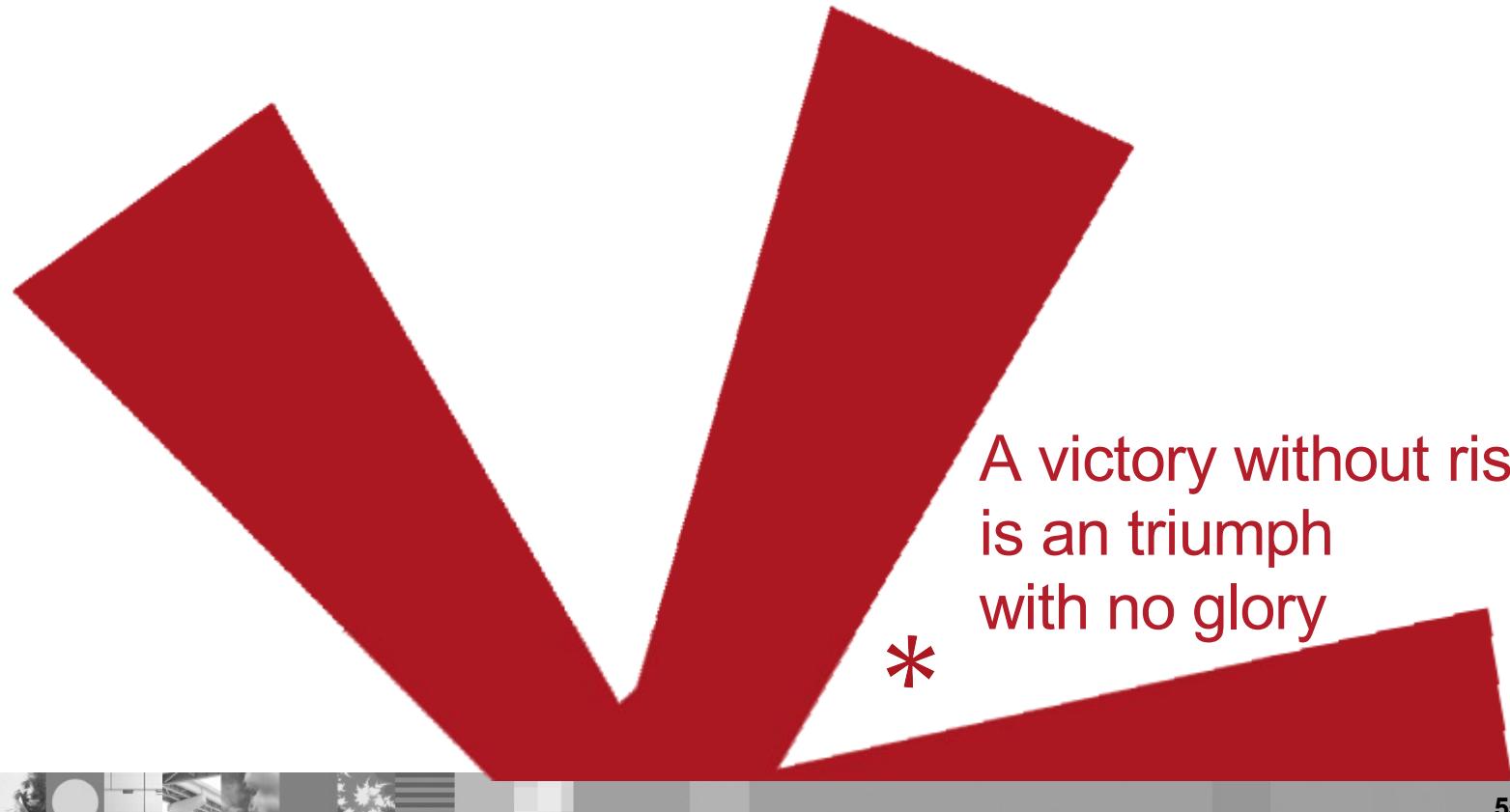
Ejemplo resumen



Demo



Propuesta valor IBM



¿Por qué IBM para SOA?

Nobody invests more

- IBM investing over \$1B a year around SOA and Web services
- Over 6,700 IBM developers
- Over 10,750 IGS technical practitioners trained on WebSphere

Continued success

- More than 87,000 WebSphere customers
- More than 4,000 partners
- More than 3,150 active ISV solutions
- Over 1.1 million registered WebSphere developers worldwide

Award-winning SOA Software



IBM tops elite vendor list -Intelligent Enterprise Editors' Choice Awards (April 2005)



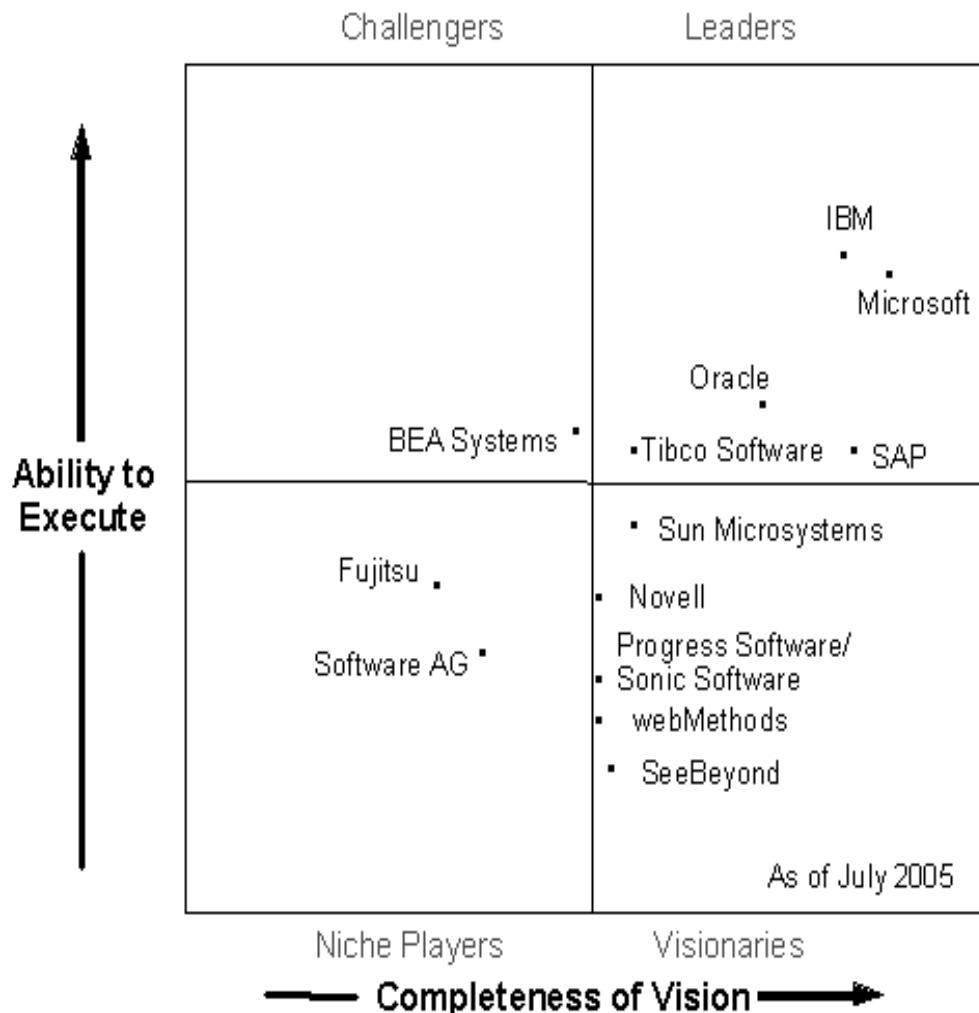
IBM Overall Winner in Application Integration Middleware
-CRN Channel Champions Award (March 2005)



WebSphere: "impressive management options, support for Web services and general ease of use," and "delightful combination of powerful management tools and elegant configuration options"
– Network Computing (February 2005)

¿Por qué IBM para SOA?

Gartner Magic Quadrants: *IBM in the Leaders Quadrant*



Expertise in aligning business and IT processes

SOA consultants, architects and IT specialists
Dozens of SOA-enabled business solutions
Unique intellectual property and methods

Thriving ecosystem of partners (ISVs, SIs, Resellers)

100+ partners in SOA community

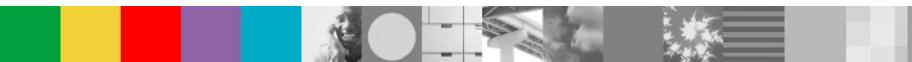
Extensive Industry experience and best practices

Over 1000 customers worldwide

Unmatched breadth and depth of products

Over \$1B/yr invested in SOA
Leadership in open standards: active in 50+ committees

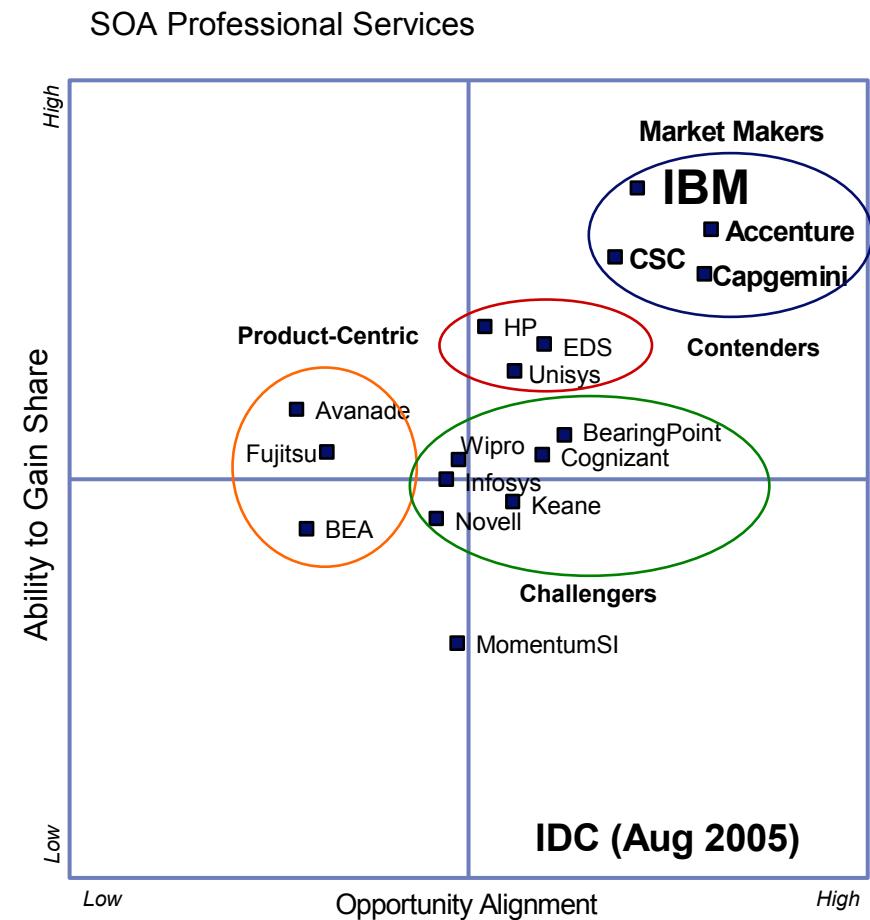
Over 300 SOA-related patents



IBM is the leading SOA Professional Service Provider

“Officially entering the SOA space in the fall of November 2003, IGS has continued investing a huge amount of time and resources to cover all opportunities around SOA from a comprehensive portfolio of services offerings to an in-depth verticalization. Since then, SOA has been center stage in the strategic direction of IBM.”

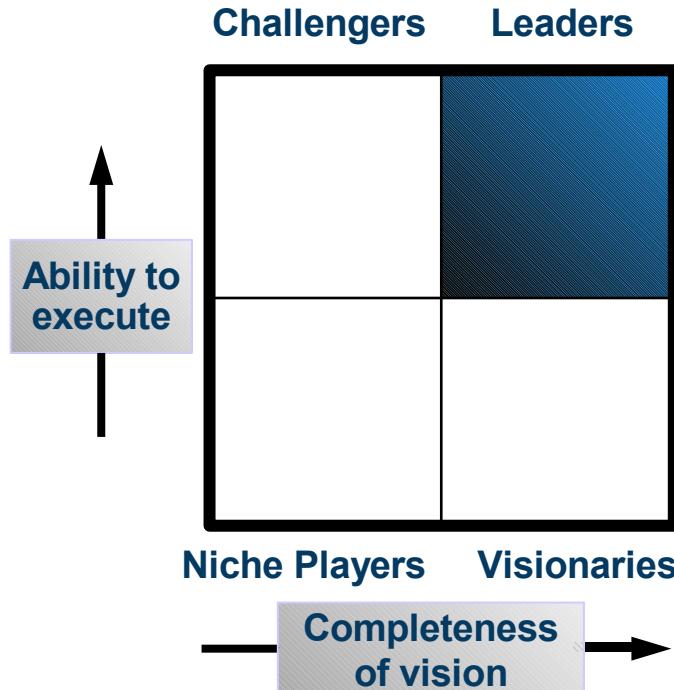
- Sophie Mayo
IDC



Source: IDC's 2005 SOA-Based Professional Services Survey



Right Place.....Gartner Magic Quadrants: IBM is the ONLY company in ALL these Leaders Quadrants



IBM in Leaders Quadrant

- **Integration Backbone Software** (as of 4/2005)
Magic Quadrant for Application Integration Suites, 2Q04, J. Thompson, R. Schulte, M. Cantara, J. Correia, K. Iijima, L. F. Kenney, B. Lheureux, Y. Natis, M. Pezzini, J. Sinur, P. Malinverno, 15 April 2005
- **Application Platform Suites** (as of 6/2004)
Magic Quadrant for Application Platform Suites, 2Q04, Y. Natis, M. Pezzini, R. Schulte, J. Thompson, K. Iijima, G. Phifer, C. Haight, D. Plummer, 30 June 2004
- **Enterprise Application Servers** (as of 4/2005)
Magic Quadrant for Enterprise Application Servers, 2Q05, Y. Natis, M. Pezzini, K. Iijima, 15 April 2005
- **Programmatic Integration Servers** (as of 2/2005)
Magic Quadrant for Programmatic Integration Servers, 2005, Dale Vecchio, 25 February 2005
- **Smart Enterprise Suite** (as of 5/2004)
Magic Quadrant for the Smart Enterprise Suite, 2004, G. Phifer, F. Caldwell, S. Hayward, J. Lundy, T. Eid, 17 May 2004
- **Web-Services-Enabled Software** (as of 9/2004) *Magic Quadrant for Web-Services-Enabled Software, 3Q04, David Smith, Charles Abrams, 20 Sept 2004*
- **Business-to-Consumer E-Commerce** (as of 1Q05)
Magic Quadrant for Business-to-Consumer E-Commerce, A. Sarner and E. Alvarez, 29 April 2005

The Magic Quadrant is copyrighted 2004 and 2005 by Gartner, Inc. and is reused with permission, which permission should not be deemed to be an endorsement of any company or product depicted in the quadrant. The Magic Quadrant is Gartner, Inc.'s opinion and is an analytical representation of a marketplace at and for a specific time period. It measures vendors against Gartner defined criteria for a marketplace. The positioning of vendors within a Magic Quadrant is based on the complex interplay of many factors. Gartner does not advise enterprises to select only those firms in the "Leaders" quadrant. In some situations, firms in the Visionary, Challenger, or Niche Player quadrants may be the right matches for an enterprise's requirements. Well-informed vendor selection decisions should rely on more than a Magic Quadrant. Gartner Research is intended to be one of many information sources, including other published information and direct analyst interaction. Gartner, Inc. expressly disclaims all warranties, express or implied, of fitness of this research for a particular purpose.



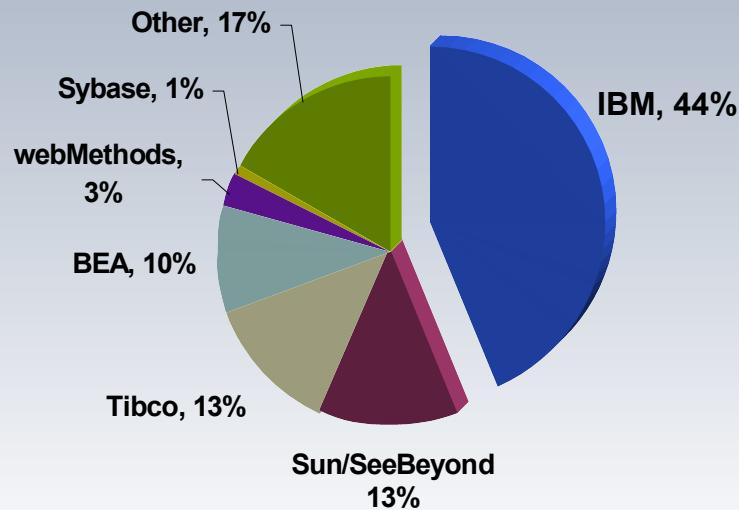
Reputación: Los Analistas Posicionan a IBM como Líder en SOA

“According to the IT pros surveyed [by Yankee Group], **IBM ranked at the top of the list for SOA capabilities.**”

SearchDataCenter.com,

“Yankee Group: SOA Everywhere by 2006”, 2005, Sept 22

**Worldwide Service Oriented Architecture (SOA)
Market Shares, 2004**



Source: WinterGreen Research, 2005



Reputación: Los Analistas Posicionan a IBM como Líder en SOA

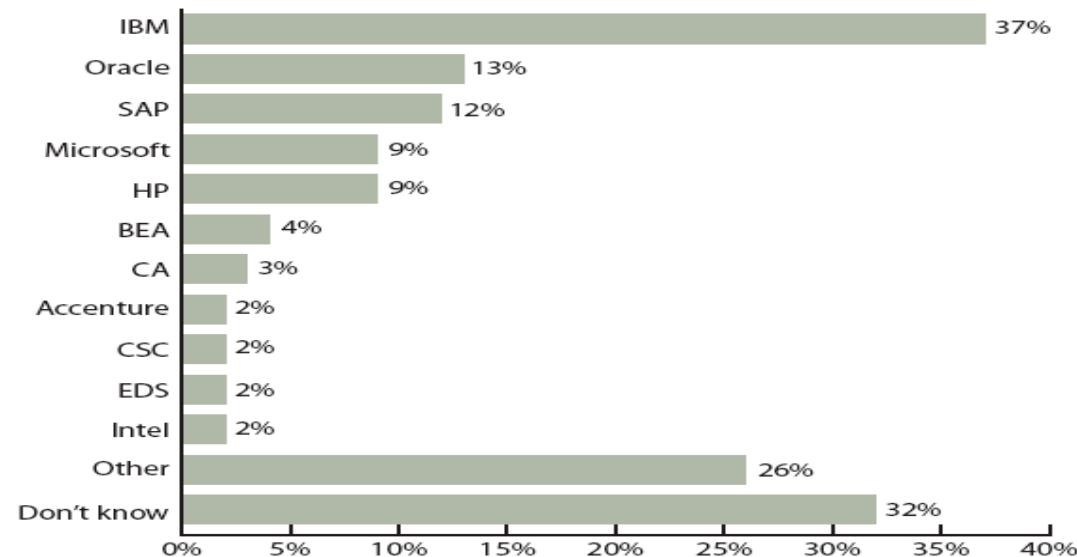


"This technology is the heart of the next wave of innovation", said Eric Austvold, research director at AMR Research in Boston.

"The leaders that do this well are able to rapidly change the way their current businesses work to meet the ever-changing demands of their customers."

Reuters - IBM launches software for mid-sized businesses, 2005, Sept 12

Figure 18: Vendors most often mentioned as leaders in SOA



Base: Companies that are either using or planning to use SOA, n=99

Source: AMR Research, 2005



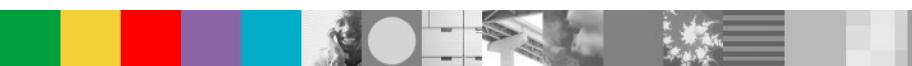
Why IBM WebSphere software for BPM for SOA?

Nobody has the breadth or depth

- IBM offers end-to-end BPM based on an SOA infrastructure
- IBM's BPM portfolio delivers rich functionality:
 - Sophisticated Modeling/Simulation
 - Closed loop feedback
 - Extensive tooling
 - Best integration engine in the market

Nobody can get you started faster

- Extensive history and leadership in legacy and application integration—critical aspects of BPM
- Leading best practices
- Unmatched industry expertise
- Hundreds of pre-existing process models to speed time to value



Delaware Electric Coop – Adopting SOA for business flexibility

Agile Processes: make changes on demand



Benefits

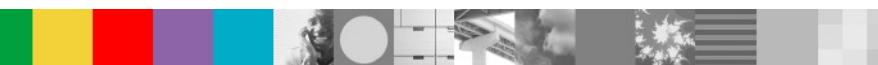
- Improved customer satisfaction using paperless interactions resulting in faster transactions and responses
- Open exchange of information to improve customer service representative access to information
- Reduce cost and leverage investment in technology.

Business Challenge

- Were losing profits and market share because customer satisfaction was poor due to slow, inflexible business processes
- Data was fragmented and applications were in silos

Action Taken

- Integrated 27 disparate legacy systems using SCA based process flows
- Implemented a standards based development environment to reuse assets



Delaware Electric Coop – Adopting SOA for business flexibility

Agile Processes: make changes on demand



Benefits

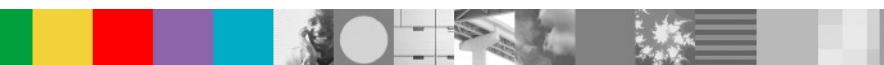
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*

Proceso de transformación
hacia la flexibilidad
¿Cómo empezar?

*

Seguir pedaleando
mientras cambio de
bicicleta



¿Cómo empezar?

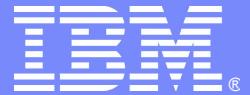


Entendiendo lo que el negocio demanda y sus estrategias.

Alinear IT para con los objetivos empresariales

Adopción incremental (“Think big, start small”)

- ▶ IBM SOA Jump Start
- ▶ IBM GetStarted with Business Process Integration
 - Avoid common pitfalls, speed time to value
- ▶ IBM Quick Start for each BPM product



| IBM Software Expo 2006. Madrid 23 de Mayo



Introducción herramientas BPM

Fin de la presentación

David Beltran Monroy

david_beltran@es.ibm.com

620 85 37 79

