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- ORSA - Key Points & Challenges

- Challenges: A Closer Look

- The IBM Response





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#### ORSA Background....

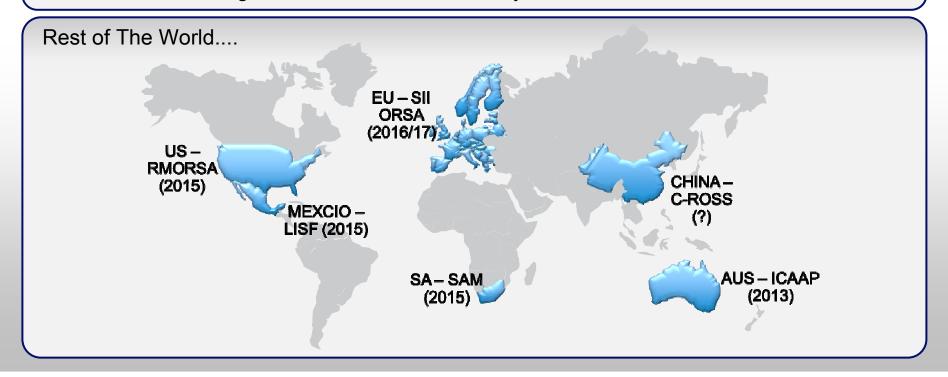


Supervisors want to see plans to develop the ORSA

Dry run 2014 & near final ORSA 2015

Local regulators pushing ORSA type requirements

United Kingdom – Business Model Analysis





#### Analysis & Investigations....



#### **Article 45 requirement**:

"..... firms need to perform forward-looking solvency assessment and it should be either over a medium or long term perspective, whichever is appropriate....."

#### **IBM Identified Areas:**

- Be forward looking and project risk and solvency levels for future years
- Monitor solvency on a continuous basis
- Be able to assess risk through tools such as stress, scenario and reverse stress testing

#### **Key issues faced:**

- Integration and consolidation of a company projection
- New business
- Sophistication of proxy methods for projecting future periods



# The Key Challenges....





# Forward Projection

- Model integration and New Business



# **Continuous Modeling**

- Approximation Techniques



Assessing Risk

- Production & Testing





- ORSA - Key Points & Challenges

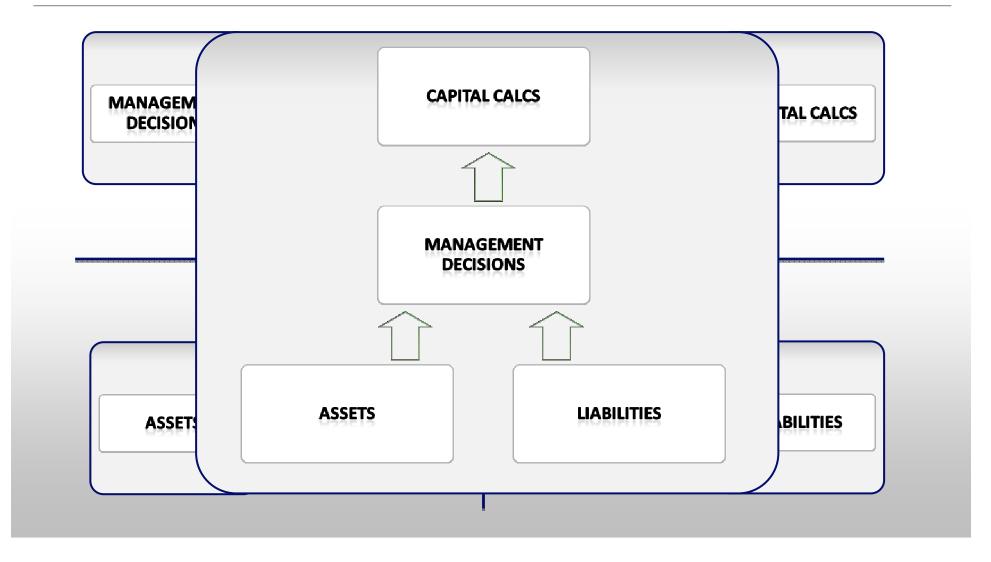
- Challenges: 1) Forward Projections

- The IBM Response



# Integrated System....

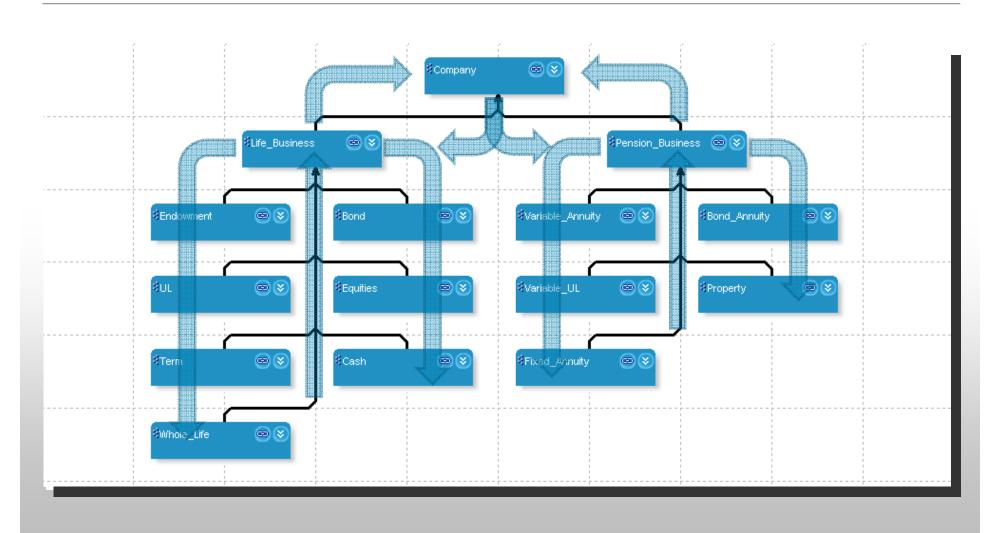






# ALM Modeling Mechanics....







#### New Business....



To allow for the growth in the business then a company has to allow for its expected new business, therefore need to think about:

- Variation depending on economic conditions at time of writing
- Variation with each economic scenario at every future time period
- Allowance for the dynamic new business





- ORSA - Key Points & Challenges

- Challenges: 2) Continuous Monitoring

- The IBM Response



## Sophistications of approximations....



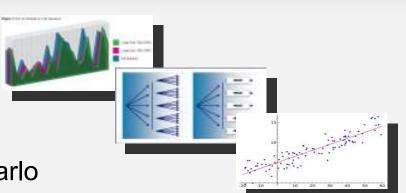
Ideal solution is to use full nested stochastic models:

- Would allow accurately for any guarantees
- Time is an issue but becoming increasingly possible

The requirement for ORSA to be done on a continuous basis allows for the use of approximations

Most popular approximation techniques:

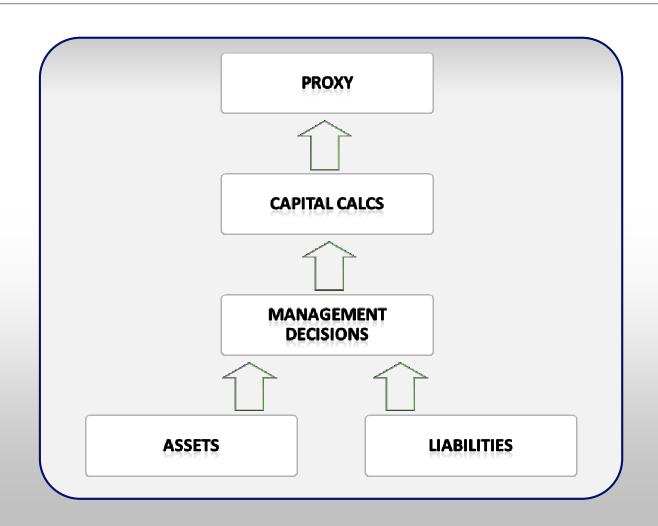
- Curve Fitting
- Replicating Portfolio
- Least Square Monte Carlo





# Proxy Methods....









- ORSA - Key Points & Challenges

- Challenges: 3) Assessing Risk

- The IBM Response



## Stress, Reverse Stress & Scenario Testing....



Need the ability to assess risk, there are already established techniques prevalent:

- Similar to those used for the Pillar II of ICA
- There is some additional complexity from projecting capital for ORSA calculation
- Two potential issues though are:
  - Volume of runs
  - Management actions



#### Volume of Runs....



Looking more closely at the issue of volume::

- There are potentially time issues caused by volume of runs
- Security issues compounded by lack of time to re-run
- A good solution should:
  - $\checkmark$

Be efficient and make maximum use of hardware



Utilise 'dead' time



• Provide a secure production environment



#### Management Actions....



....Important that a solution covers all areas of the business and realistic management actions allowed for otherwise....

- The insurer could:
  - Hold too much capital
  - Not hold enough capital

....The difficulty lies in the ability to adequately test the management actions....

- Therefore need to ensure testing allows:
  - Range of scenarios including extreme scenarios
  - Individual sections tested to reduce time





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## Conclusion – So How Can IBM Help You....



#### **Algo Financial Modeler:**

- Allows complete company model to be built of assets and liabilities
- Allows complex decision rules to be incorporated
- Full nested stochastic model and proxy fitting in one system
- Includes batch functionality
- Output in a format consistent with IBM business intelligence tools and other dashboard systems

# IBM Algo Financial Modeler Own Risk and Solvency Assessment and Curve Fitting Model Add-On:

- Template for projecting SCR
- Includes templates for curve fitting and LSMC proxy methods
- Support ORSA without heavy investment in hardware

#### **Algo Financial Modeler Enterprise:**

- Secure web server
- Allows models to be fully locked down in separate production environment
- · Allows scheduling of runs to utilise otherwise dead time





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#### Summary....





#### **Modeling:**

- Many insurers still struggling with practicalities of ORSA modelling
- However approximation techniques are available and can be used



#### Key areas of difficulty are:

- Being able to project risk and solvency levels for future years
- Monitoring solvency on a continuous basis
- Be able to assess risk



#### **IBM Solutions:**

 There are solutions out there which can help and IBM provides a suite of tools to help quick and efficient implementation of ORSA solution.



#### Questions....







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