

# Maximice El Valor De La Información De Sus Clientes

*The Business Value Of Master Data Management (MDM)  
And Journey To Adaptive MDM...*



**INFORMATION INTEGRATION  
& GOVERNANCE FORUM 2011**  
*Delivering Trusted Information for Smarter Business Decisions*



# Introduction



**Jeffrey Haggott**  
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Jeffrey Haggott is the Executive Consultant and Geography Leader responsible for executing IBM's Information Agenda strategy in Latin America. IBM's Information Agenda is a proven, industry-based approach that delivers an enterprise-wide strategy to align an organization's information with its strategic objectives, leveraging roadmaps, tools, and best practice methodologies based upon expert industry and domain knowledge and successful client implementations.

In his present role, Haggott collaborates with the IBM SWG Information Management, Enterprise Content and Business Analytics Sales Leadership, as well as, the IBM GBS Business Analytics & Optimization Practice Consultants to help clients achieve their business objectives faster, with less risk and at a lower cost by improving how information is recognized and acted upon, with a focus on analytics, business process, application and data across the enterprise or within a business function.

Haggott possesses 20+ years of IT industry experience and a proven track record of developing and implementing strategic business plans and leading sales and consulting organizations executing for growth in the United States and throughout the emerging markets in Latin America.

Prior to joining IBM, in 2007 at SAS Institute, he led a sales team with 9 direct reports in the U.S. Western and Central Region that achieved the following business results:

- \$19.2 Million in Revenue (Annual Target = \$18.5 Million)
- Increased Revenues by 18% Year over Year
- Increased New Software License Revenue by 60% Year over Year
- 3 Year Global Enterprise Agreement with a Market Research Firm Valued at \$25.5 Million

In 2005 while working at Teradata Corporation, he led a sales team with 6 direct and 14 indirect reports in the U.S., Brazil, Mexico, Argentina, Chile and Colombia that achieved the following business results:

- \$27.2 Million in Annual Revenue (Annual Target = \$22.9 Million)
- Increased Annual Revenue by 57% Year over Year
- Increased Operating Income by 134% Year over Year
- Increased Total Gross Margin by 69% Year over Year

Haggott has also held field service engineering and sales management positions at General Electric, Pitney Bowes, EMC and Brocade Communications.

Additionally, he served in the U.S. Navy where he qualified as a Surface Warfare Officer (SWO), deployed to the Persian Gulf in support of Operation Desert Storm and attained the rank of Lieutenant Junior Grade (LTJG). During his distinguished military service, Haggott was awarded the National Defense Service Medal, Southwest Asia Service Medal with Bronze Star, Navy Sea Service Deployment Ribbon and Navy Pistol Marksman Ribbon.

Haggott speaks fluent Spanish and conversational Portuguese and holds a Bachelor of Science in Aerospace Engineering from the U.S. Naval Academy in Annapolis, Maryland. He resides in Raleigh-Durham, North Carolina.



## Agenda

- Information Governance & Information Supply Chain
- What is Master Data Management (MDM)?
  - Business Drivers
  - IBM Approach To Master Data Management (MDM)
    - *Adaptive MDM*
- IBM® InfoSphere™ Master Data Management Product Portfolio
- IBM Business Value Proposition
- Critical Success Factors & Best Practices



“We want to be a a 100% customer-centric organization”

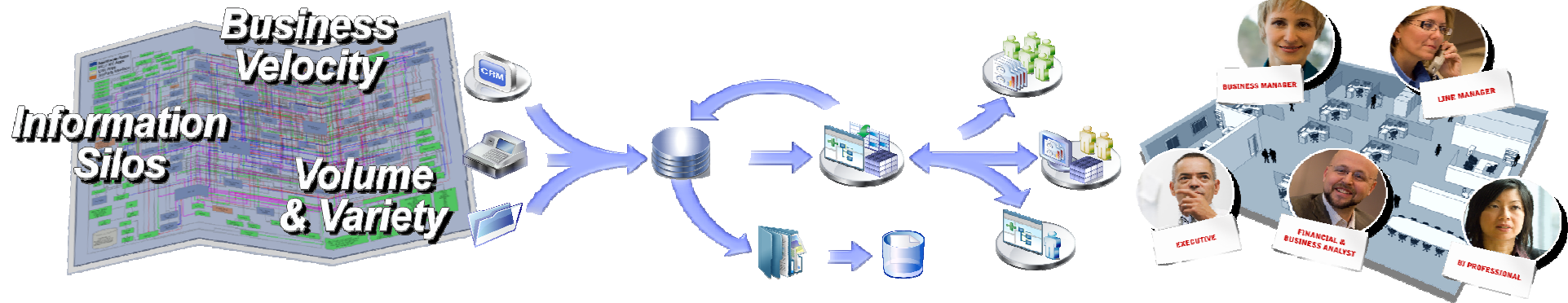


”I want our company to be known as having the best customer satisfaction levels in the industry”



“We need a common set of customer data upon which to service our LOBs to help maintain brand quality”

# Information Complexity Creates a Lack of Trust



Deliver **trusted information** from **fragmented, disparate** systems at **volume and velocity** required.

## *Sources of Information*

Address the **diverse needs** in the business with **relevant information** **when, and where** they need it.

## *Users of Information*

**Goal:** How can I ensure that **everyone in the business** is more **informed, confident** and **aligned** to ensure better business outcomes?

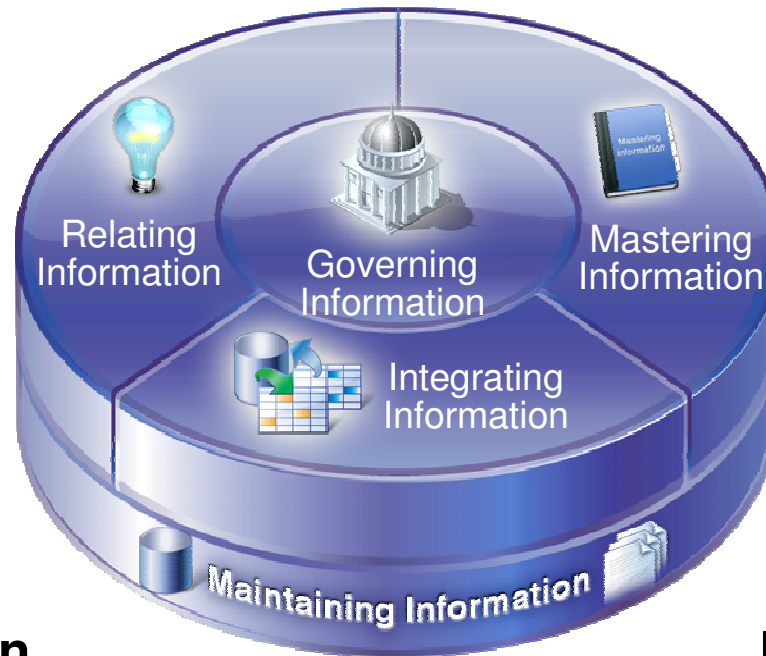
# The Foundation For Building Trust In Your Information

## Govern

Information to ensure trusted, secure, efficient, and compliant use across the enterprise

## Relate

Information - both stored and in motion - to uncover new insights



## Master

Information from diverse sources to establish a single version of truth

## Maintain

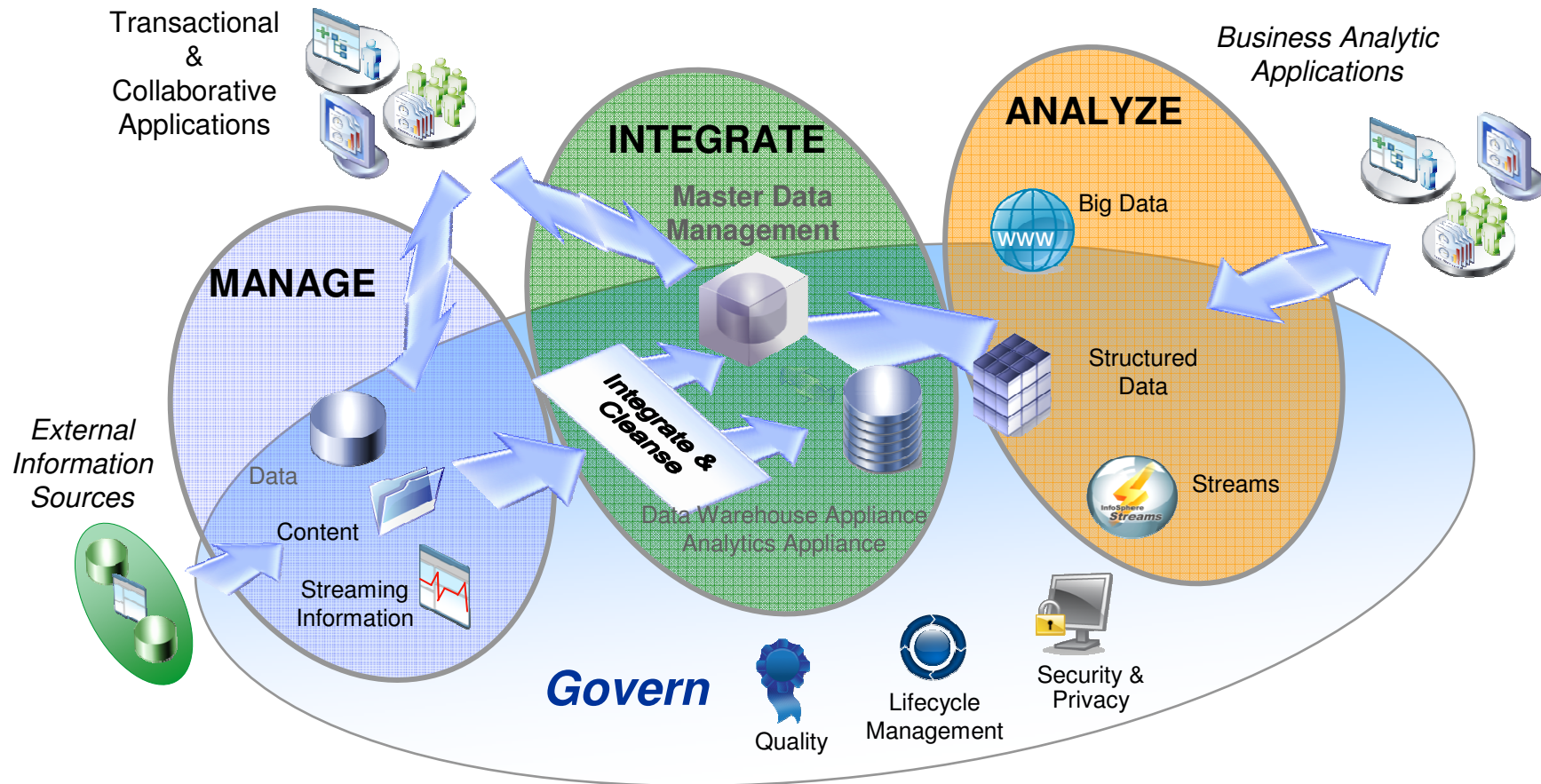
Information in safe, efficient and reliable databases and content libraries

## Integrate

Information from diverse sources to deliver consistent enterprise-wide value

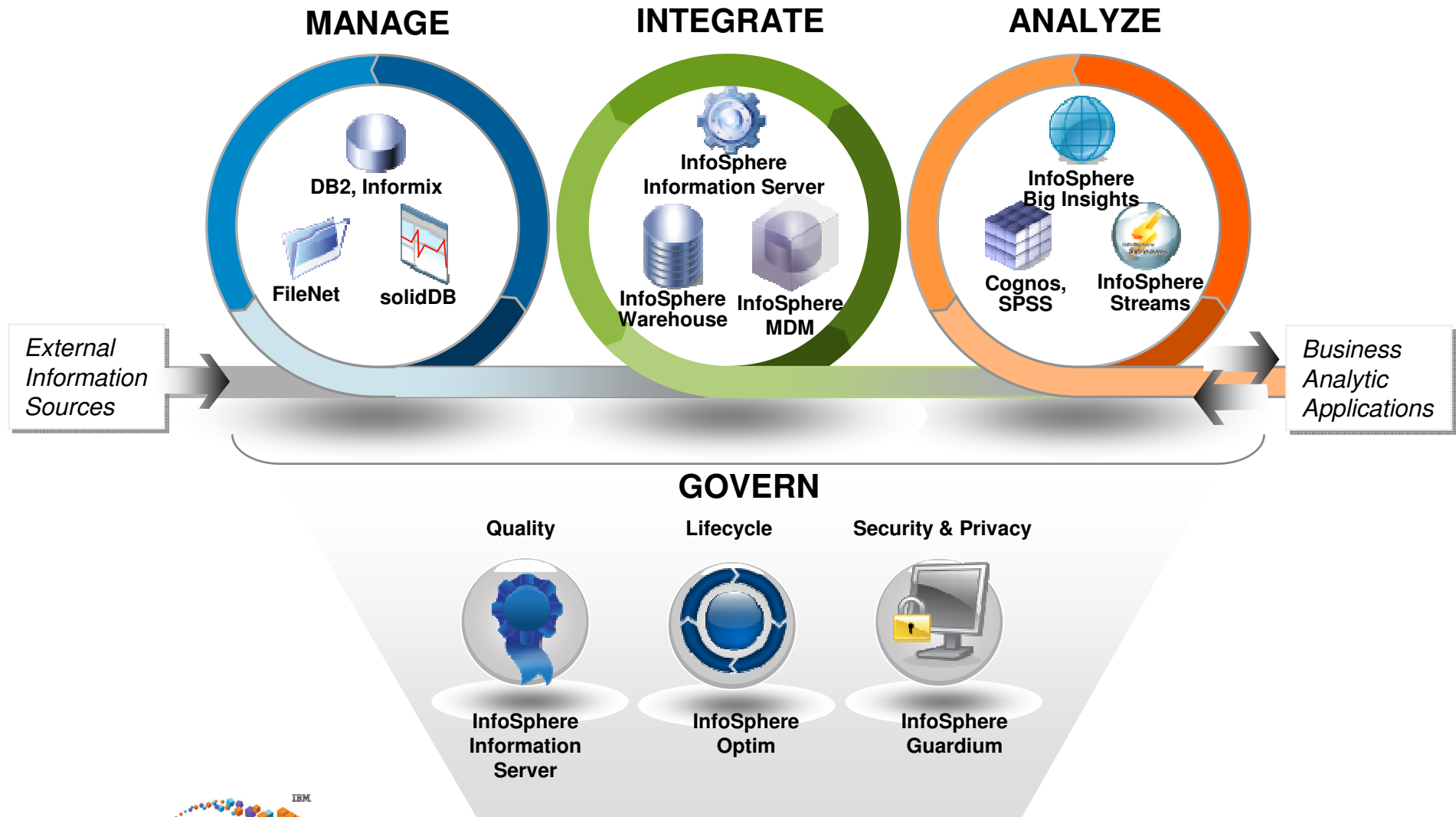
# Information Governance & Information Supply Chain

*Deliver Trusted Information For Smarter Business Decisions*



# Information Governance & Information Supply Chain

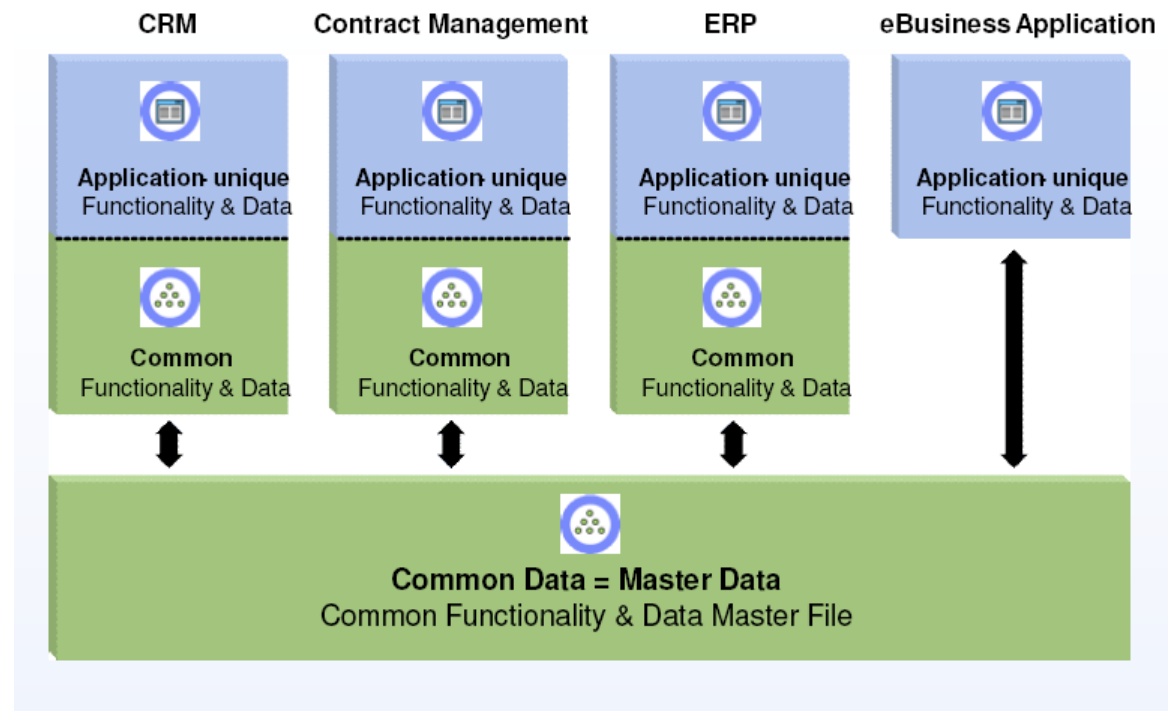
*Deliver Trusted Information For Smarter Business Decisions*



## What is Master Data?

### *Why Is It Important?*

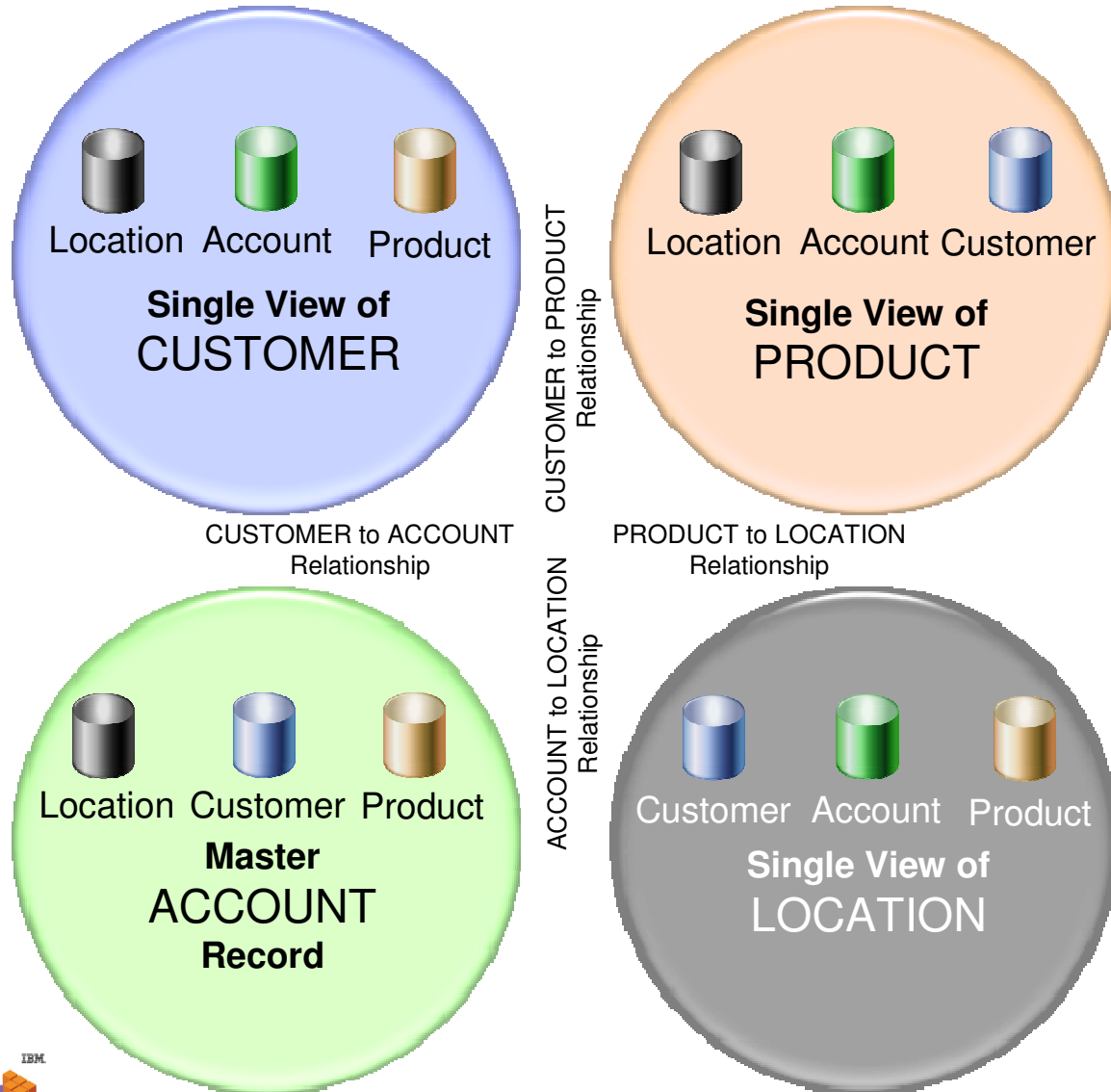
- **Master Data** is a subset of your entire enterprise data
- **Master Data** is the high-value core information across an enterprise used to support critical business processes
- **Master Data** is information about *customers, suppliers, partners, products, materials, employees, accounts* and more
- **Master Data** is at the heart of every business transaction, application and decision
- **You get the best definition when you put data in the context of the business operations...**





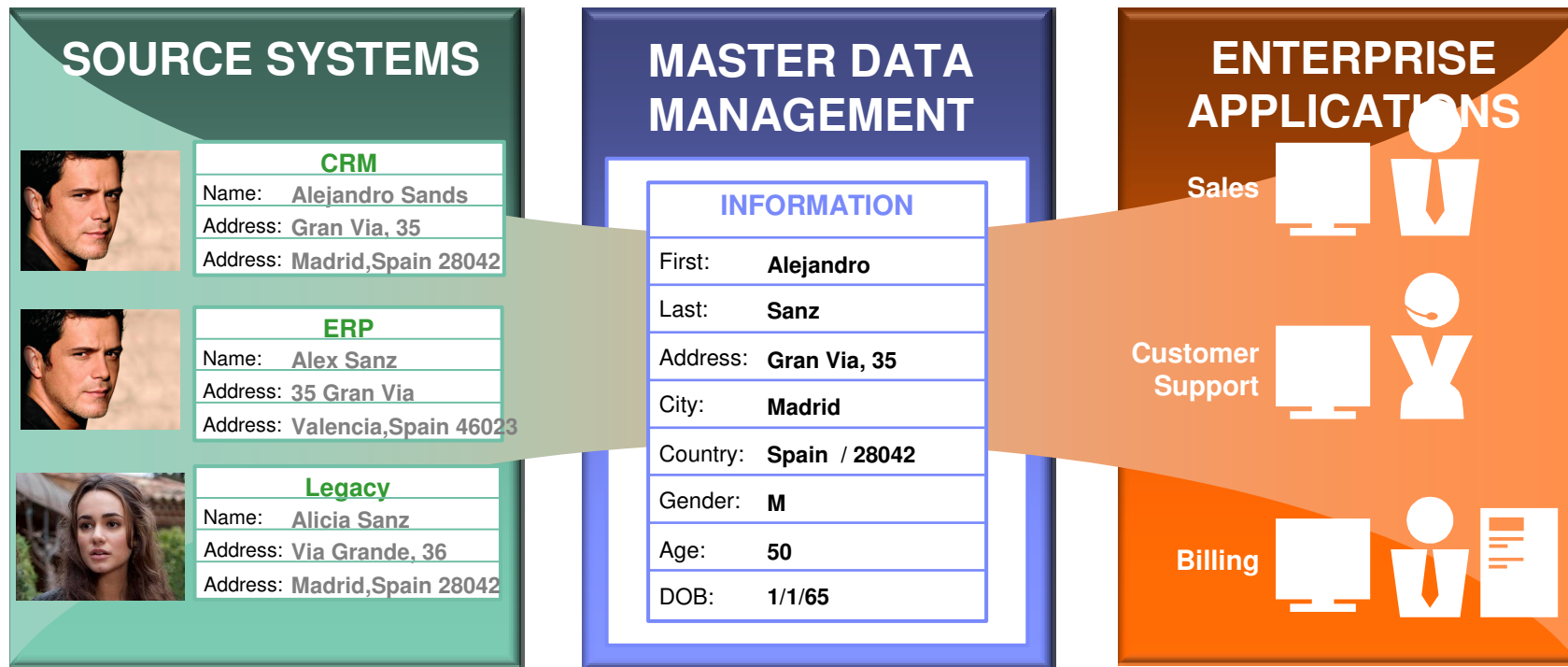
# What is Master Data?

## Types of Master Data Domains



## What is Master Data Management (MDM)?

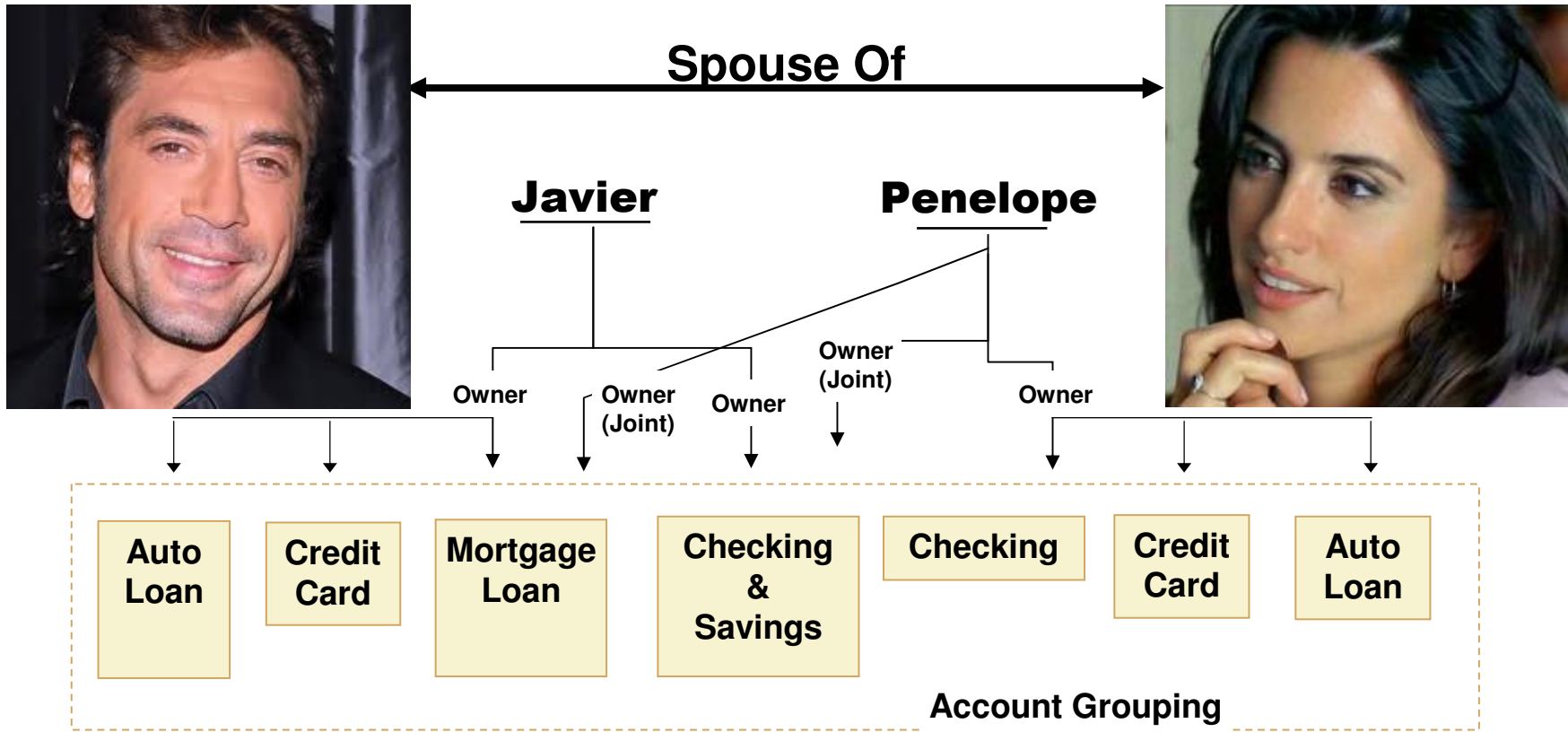
- MDM forms the foundation for information management.
- An MDM initiative provides quality master data to upstream and downstream systems, including transaction systems, data warehouses, data marts and business intelligence, which in turn helps the enterprise gain trustworthy insight to solve business problems.



*MDM is not a technology solution, it is not a toolset that you can deploy to solve a technology problem.  
MDM is not an application to be deployed to solve problems relating to inconsistent master data.*

# What is Master Data Management (MDM)?

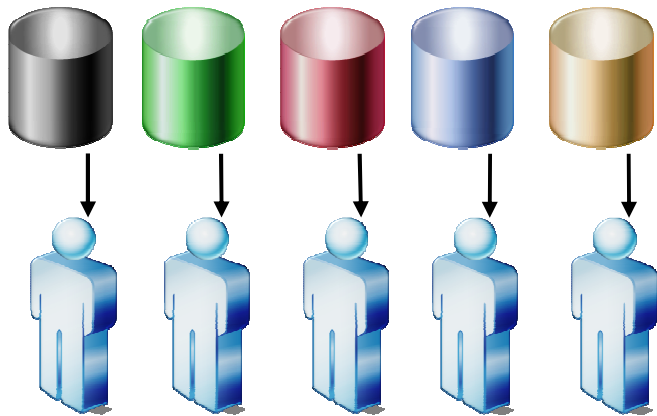
*Helps Enterprises Manage Relationships Between Customers*



# What is Master Data Management (MDM)?

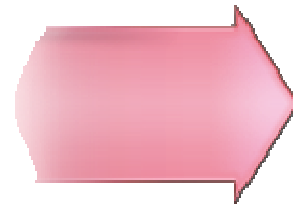
*Helps Enterprises Migrate From Being Account to Customer Centric*

## Account Centric

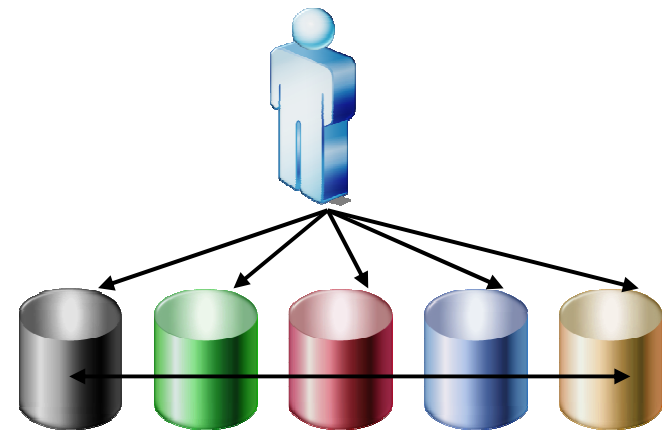


- No complete view
- Minimal understanding of relationships
- Subscriber may not have consistent experience
- Unrecognized opportunities

## MDM



## Customer Centric



- Complete view
- Understanding of relationships and hierarchies
- Consistent customer experience
- Recognize cross-sell/up-sell opportunities

# What is Master Data Management (MDM)?

*Helps Enterprises Produce Better Business Outcomes*

**Optimizing the business with right-time information**

**Maximizing customer satisfaction & revenue opportunities**

Marketing/Sales Interactions

Customer Self Service

Customer Service Care

Billing

Back Office Systems

Authoring

Security

**End-to-End Master Data Management**

Operational

Financial Planning

Fraud Avoidance

**Understanding the choices & planning with accurate information**

**Ensuring all systems have consistent & complete information in real time**

Regulatory Compliance

New Product Introduction

Tools

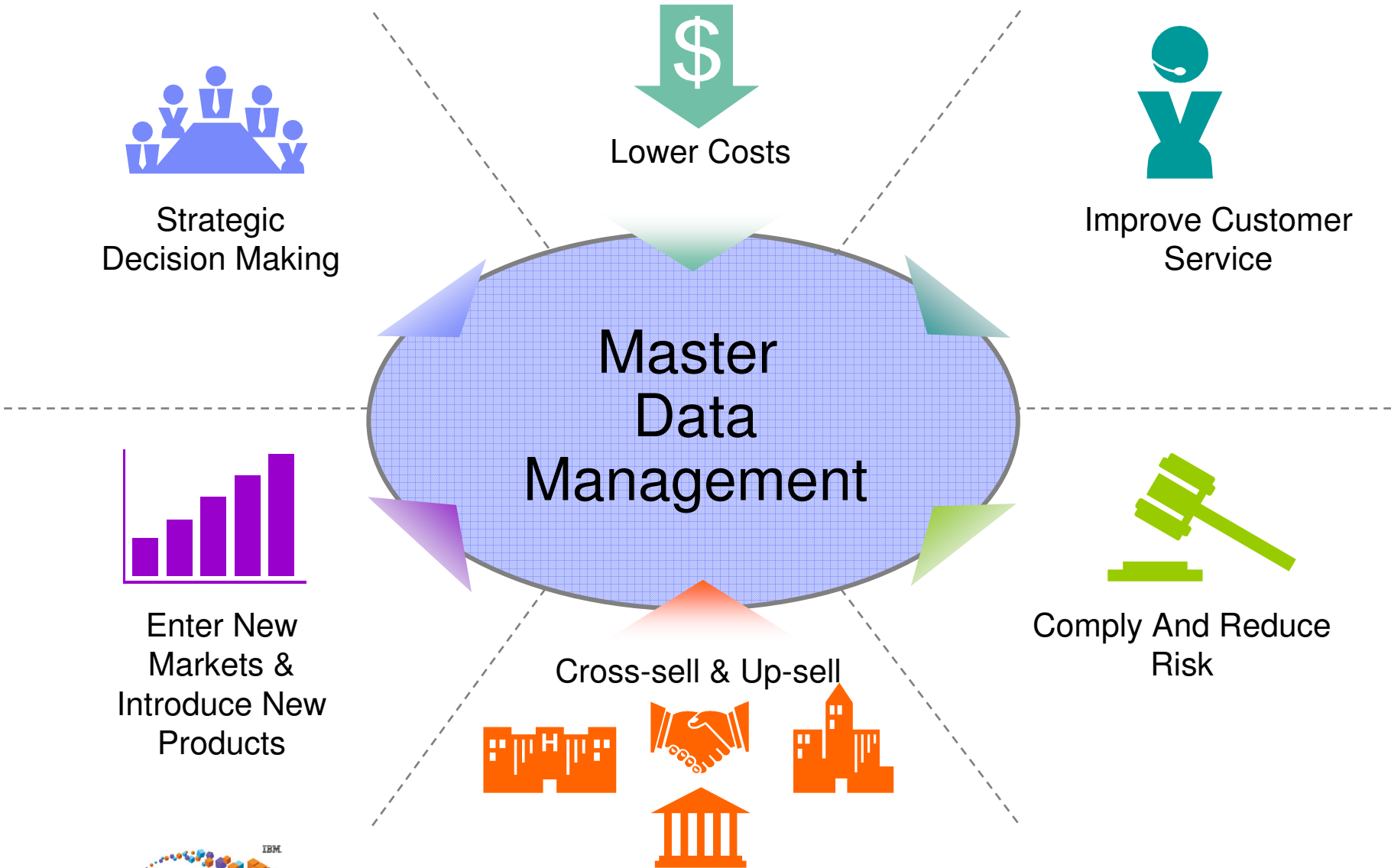
Enrich

Search

Stewardship

Hierarchies

# Master Data Management (MDM) Business Drivers



## Master Data Management (MDM) Business Drivers

### Revenue

- Identify cross-sell, up-sell opportunities
- Customize product offerings and bundles
- Introduce new products quickly
- Identify high value customers
- Improve customer retention

### Strategic Initiative

- Consolidate data from silos/Integrate new systems quickly (M&A)
- Meet demands of new business channels
- Grow with the business
- Identify key relationships and hierarchies

### Cost

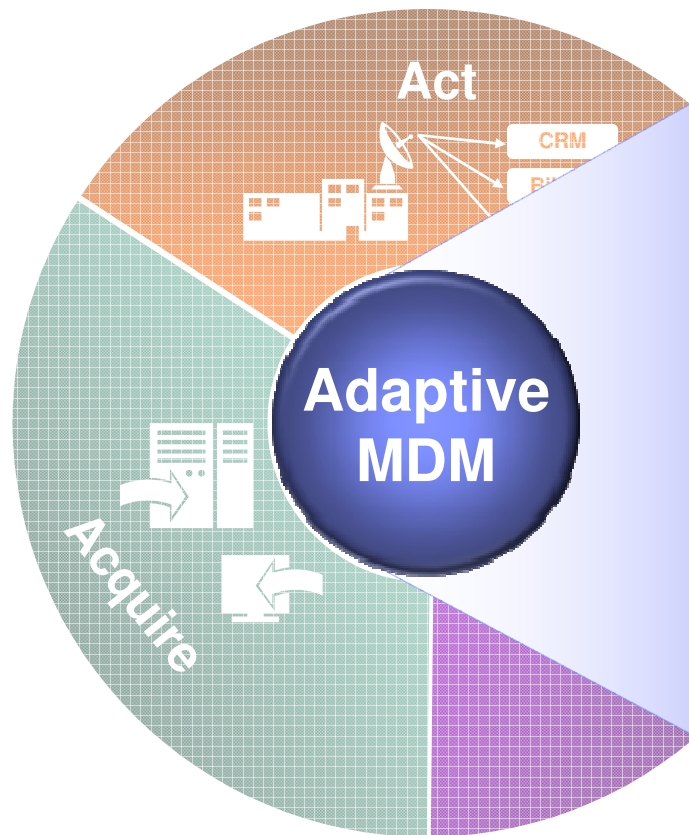
- Automate manual business processes
- Reduce data errors
- Eliminate excess mailings
- Identify risk (credit)
- Supports system consolidation initiatives

### Compliance

- Reduce risk
- Control access to data
- Adhere to government and corporate regulations
- Manage customer privacy preferences

# Master Data Management (MDM) Business Use Cases

## *Financial Services Industry*

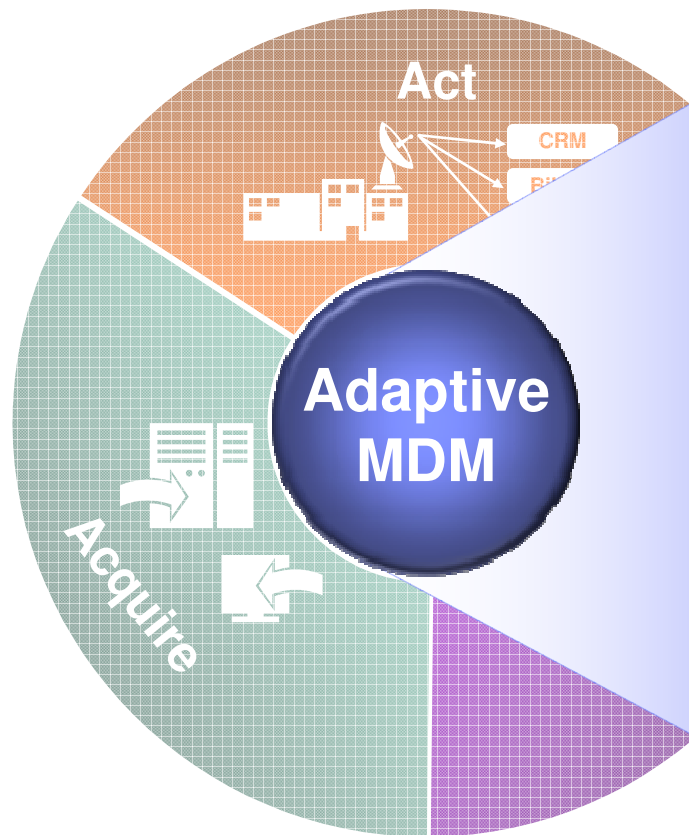


- New Business Processing & Customer-Centric Underwriting Risk Decisions
- Customer Service Right-Channeling
- Infrastructure Rationalization And Modernization
- Customer Self Service – Powering The Web Channel
- Producer Management
- Multi-Account & Policy Discounting



# Master Data Management (MDM) Business Use Cases

## *Telecommunication Industry*



- Differentiate and Maximize Subscriber Experience
- Revenue Assurance
- Monetization of New Business Models
- Streamline Cost
- Optimize Bandwidth Use
- Minimize Fraud

## Master Data Management (MDM) Customer Case Studies

### Revenue



- Leveraged MDM to increase revenue by getting products to market faster than competitors
- Revenue increase over \$10M if time to market is reduced by 2 weeks

### Strategic Initiative



- Shifted from policy-centric systems to customer-centric strategy
- Faster time to market with new services and offerings due to real-time availability of key data

### Cost



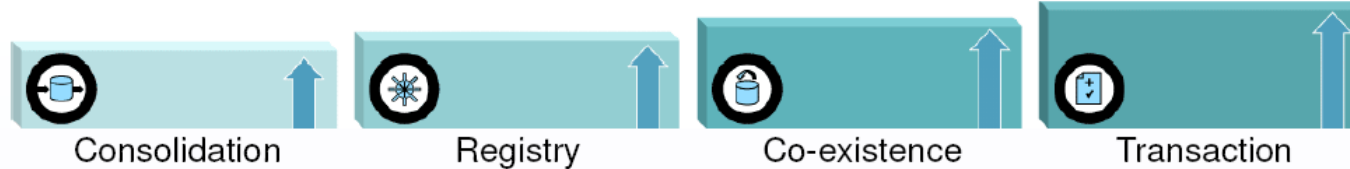
- Reduced the time for creating and maintaining product information by up to 50%
- Reduced data entry errors from 5% to 0.1 %; saves €2 million per year

### Compliance



- Recognized a 300% increase in customer privacy compliance across the entire organization
- MDM created single point of management for a global Intuit identifier for each party

## Master Data Management (MDM) Implementation Styles



Multiform MDM requires multiple Implementation Approaches to ensure customer success

The Transaction approach is a superset (100% functionality) encompasses the full functionality of all others

Consolidation, Registry and Co-existence are a partial deployment/use based on specific use cases/requirements

Multiple approaches may be used simultaneously (i.e, single deployment, single install) to meet specific business needs/requirements within:

- Data domains or individual subject areas/attributes
- Business units
- Consuming applications
- Geographies

# IBM Approach To Master Data Management (MDM)

## Adaptive MDM



### Adaptive MDM

- Address a wider set of business requirements
  - Rapid time to value
  - Support for enterprise standards
  - Ability to identify and leverage relationships within the data
  - Solutions for a wide range of industries
  - *Ability to support the MDM journey – address multiple use cases over time*

### Multi-Domain

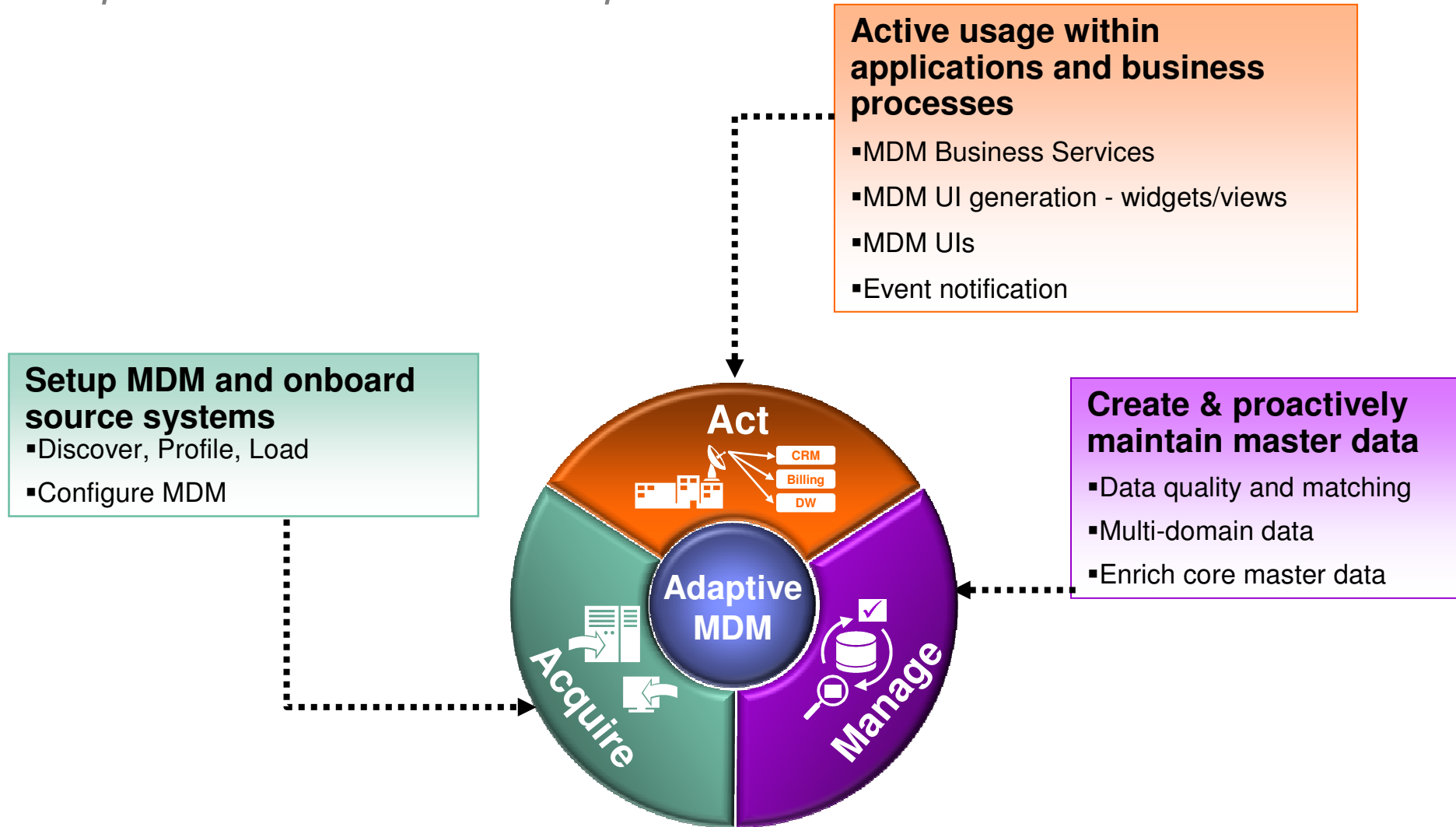
Party, Account, Product, Location, Resources, Other Domain

### Multi-Implementation Style

Consolidation, Registry, Co-existence & Transaction

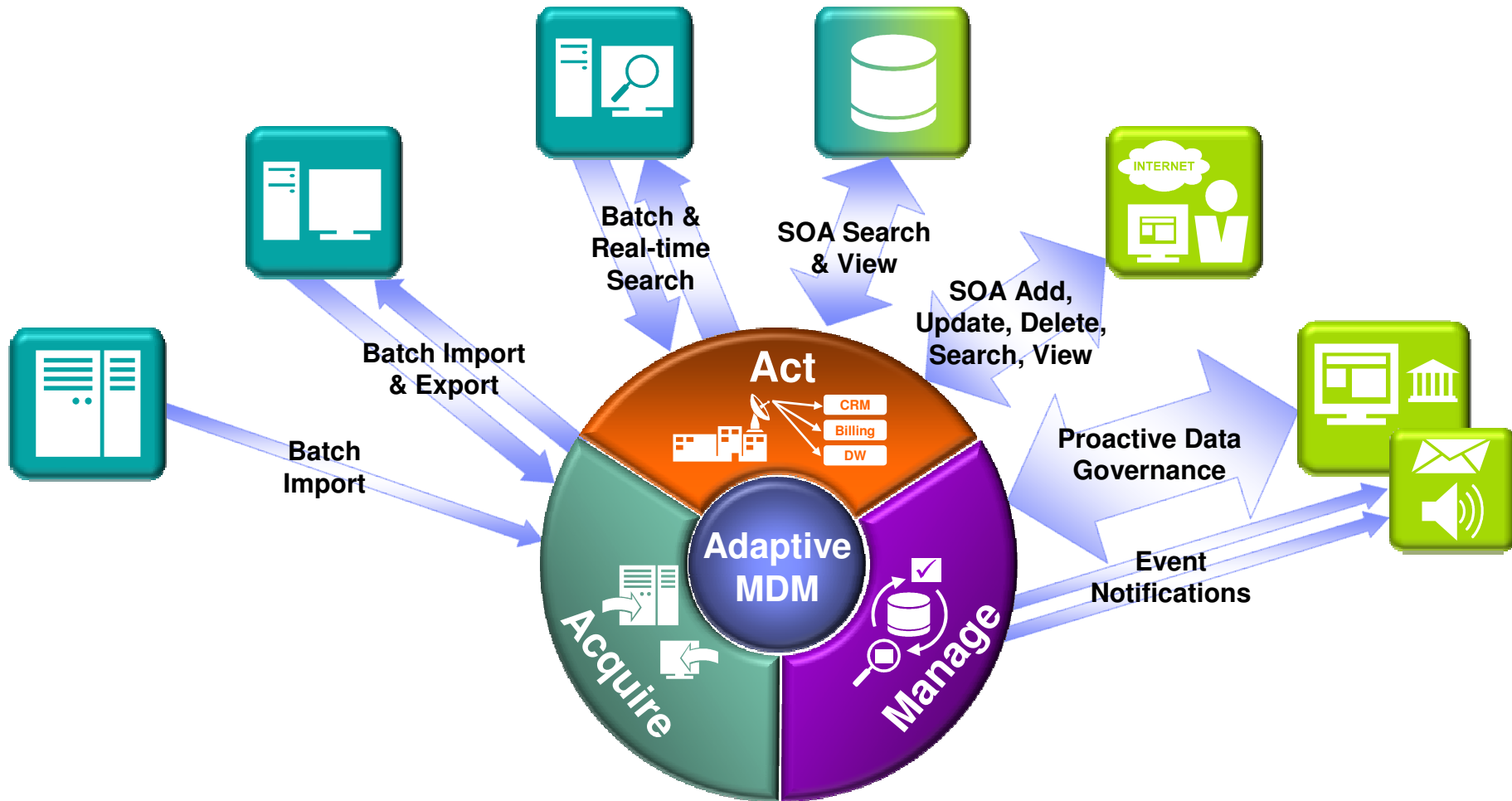
# IBM Approach To Master Data Management (MDM)

## Adaptive MDM: 3 Core Competencies



# IBM Approach To Master Data Management (MDM)

## *Adaptive MDM: 3 Core Competencies*



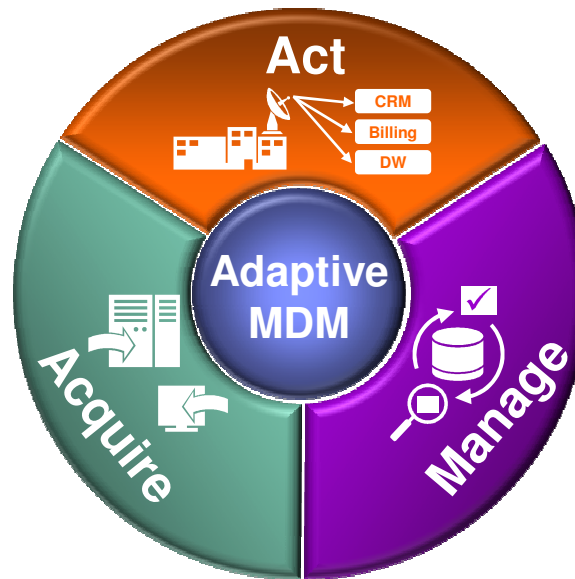
# IBM Approach To Master Data Management (MDM)

## *Adaptive MDM: 3 Core Competencies*

1. Every meaningful MDM project should leverage ACT capabilities
2. The purpose of MDM is to convert passive source systems to **active** consuming systems
3. Significant business value is achieved by active usage of master data vs. passive, after-the-fact reconciliation

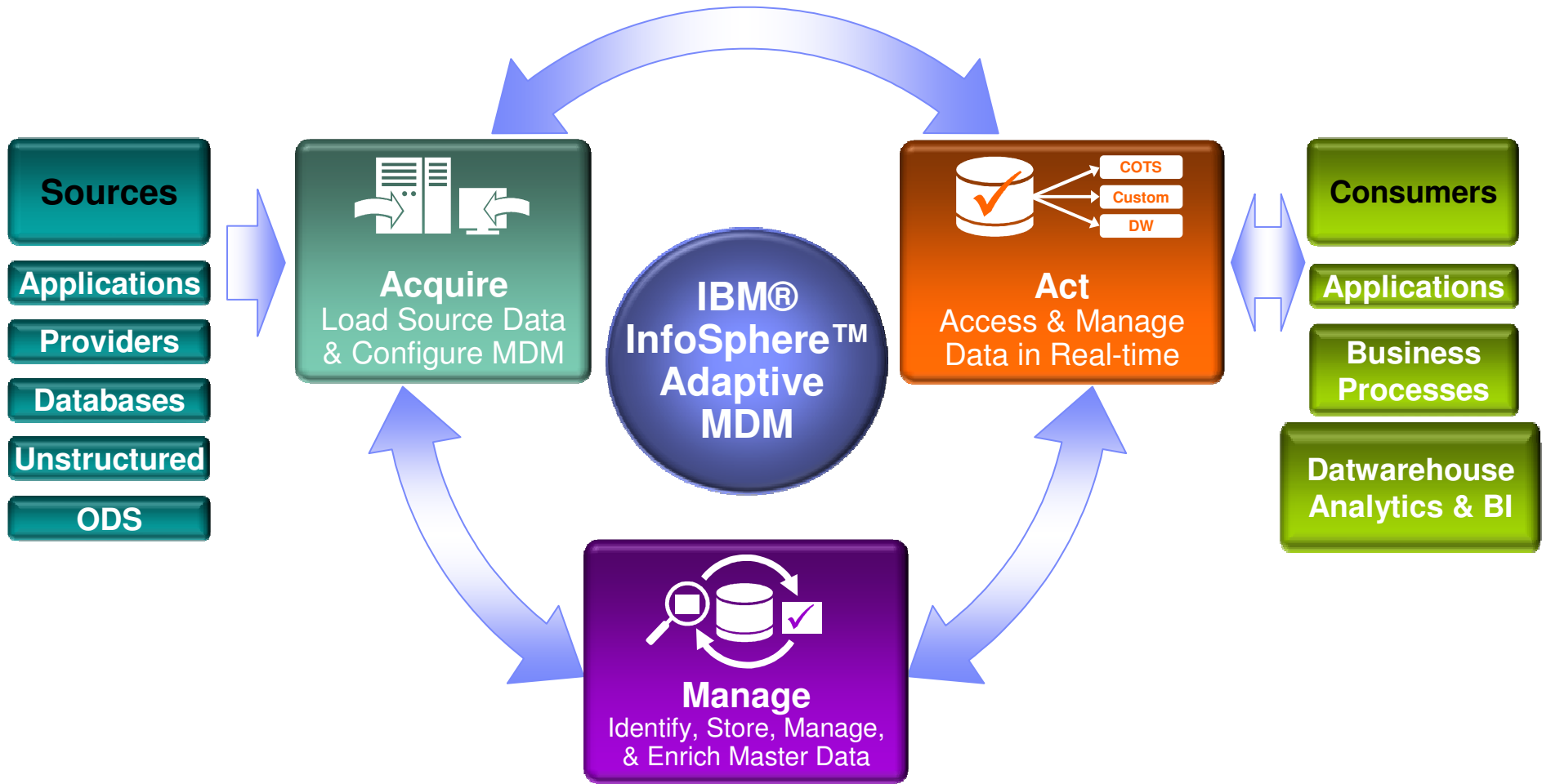
Passive Source Systems

Active Consuming Systems



# IBM Approach To Master Data Management (MDM)

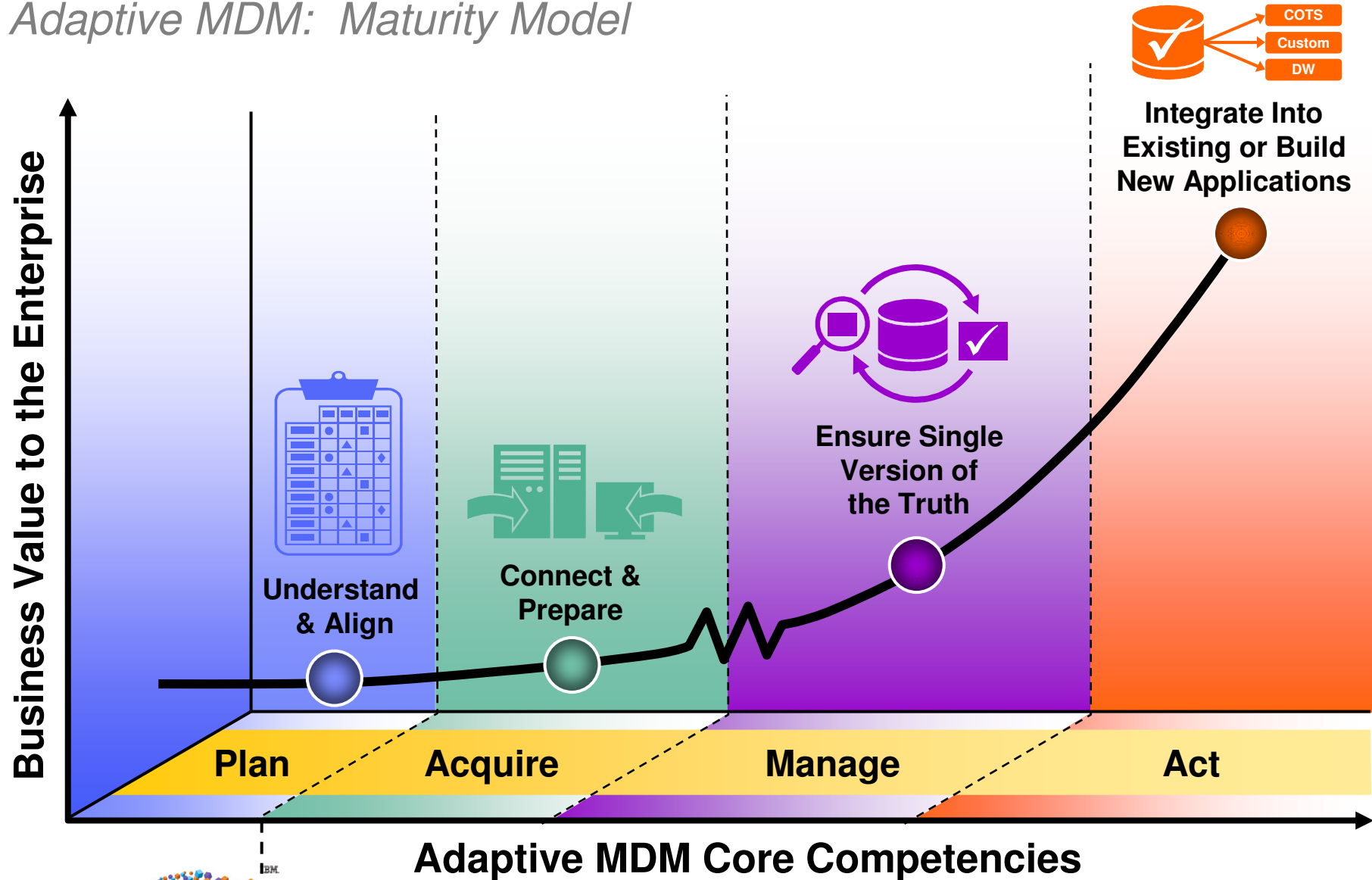
## *Adaptive MDM: 3 Core Competencies*





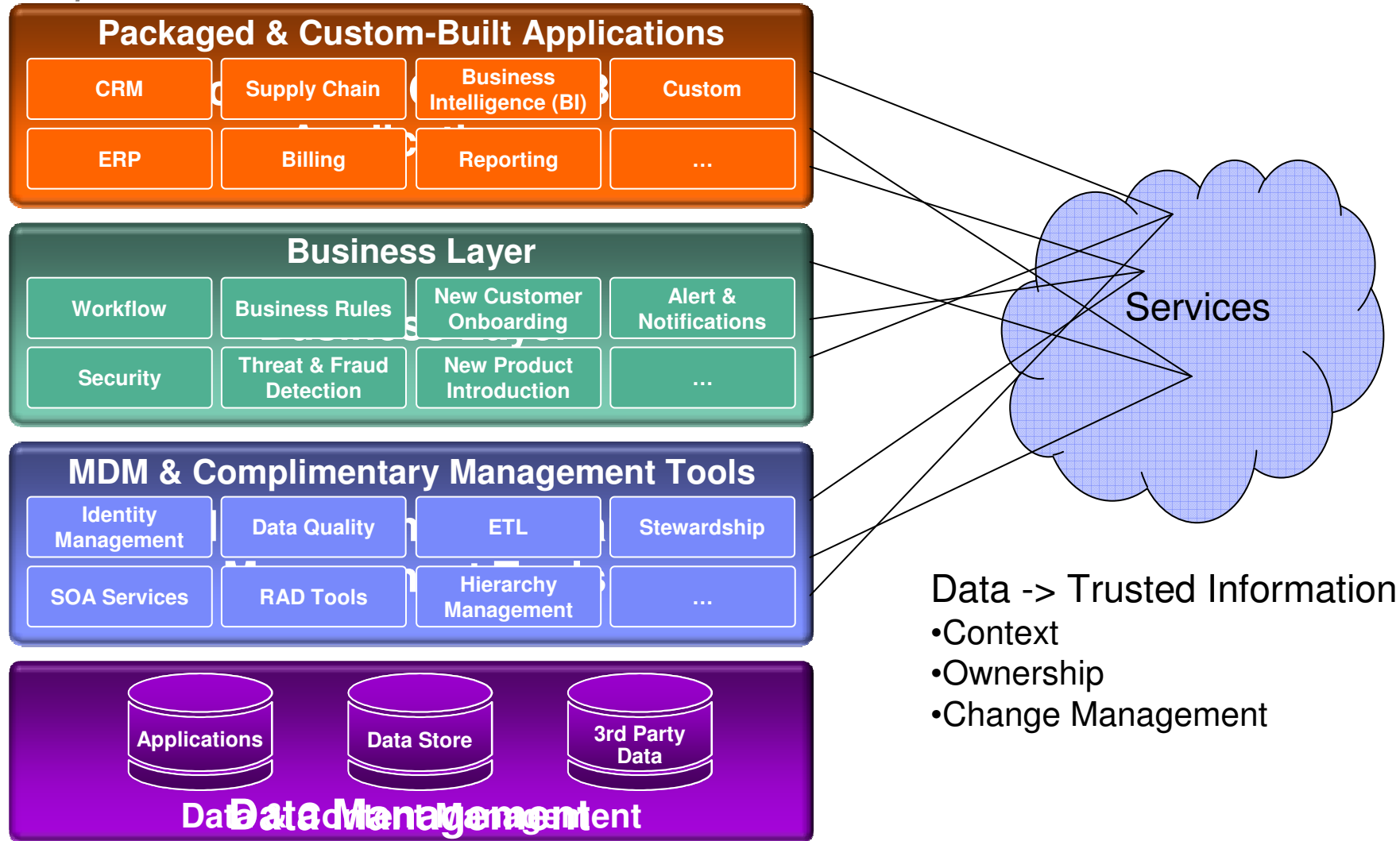
# IBM Approach To Master Data Management (MDM)

## Adaptive MDM: Maturity Model



# IBM Approach To Master Data Management (MDM)

## Adaptive MDM: Solution Architecture



# IBM® InfoSphere™ Master Data Management Product Portfolio

*A Broad Set Of Capabilities To Enable Adaptive MDM Solutions*

## Smarter

### Provide timely, accurate and complete information

- Make decisions based on a complete and trusted view of the business
- Integrate with Content Management for more in-depth information
- Incorporate Master Data in business analytics to generate greater insight

## Easier

### Deliver results quickly and efficiently

- Start with the capabilities you need now, grow as your needs grow
- Reduce cost, risk and time to value with streamlined deployment
- Be more productive with an intuitive and extensible user interface

## Adaptive

### Address changing business requirements

- Deploy one or more pre-built domains for Party, Account or Product
- Create custom-built domains for industry or company specific data models
- Integrate with a broad spectrum of business processes for greater impact

# IBM® InfoSphere™ Master Data Management Product Portfolio

## Benefits

### Advanced Functionality and Usability

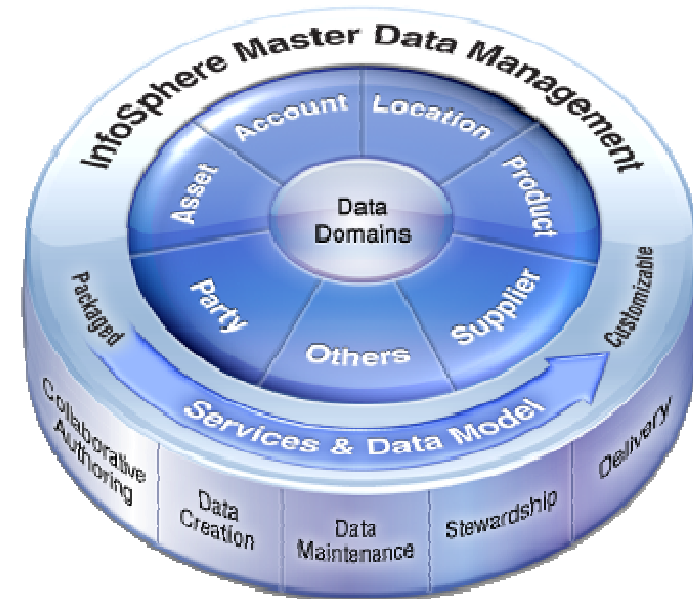
- Delivering trusted information via workflow, business processes, UIs
- Providing flexibility, Accelerating time-to-value
- Easily adapts to your environment

### Technology Leadership

- Managing Complexity and Volumes in data sources
- High Performance, scalability, large scale references
- Integrating to front and a back end applications

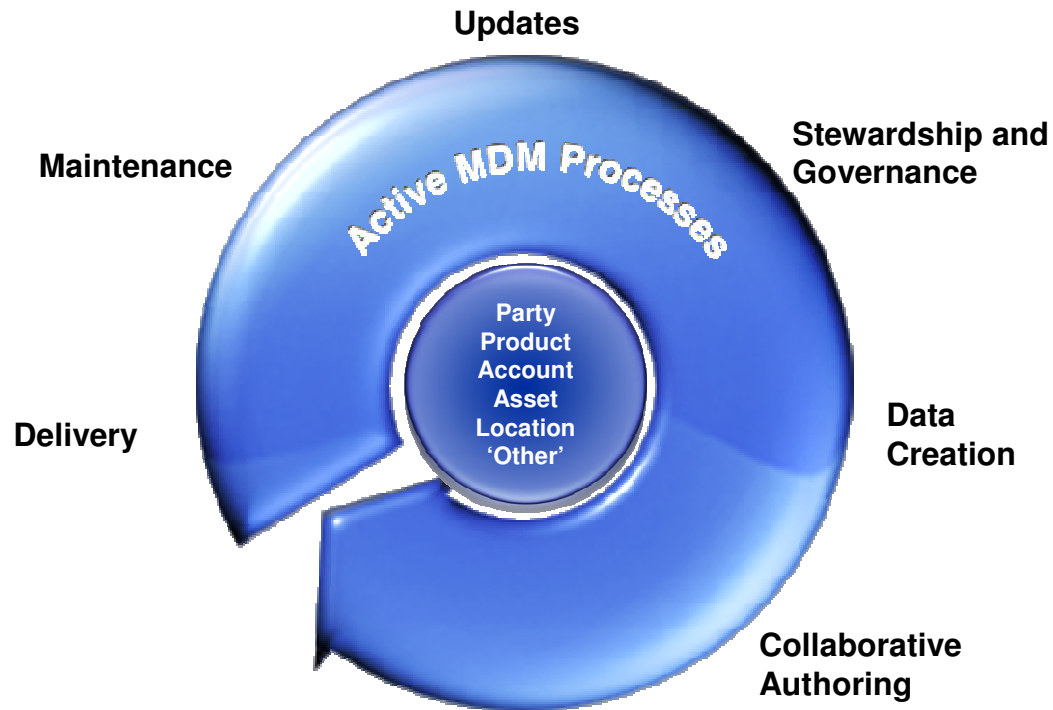
### Strategic MDM Vision

- Innovation
- Additional Domains, New Functionality
- Roadmap addresses customers needs for growing scope



# IBM® InfoSphere™ Master Data Management Product Portfolio

*Support Active MDM Processes Throughout Master Data Lifecycle*

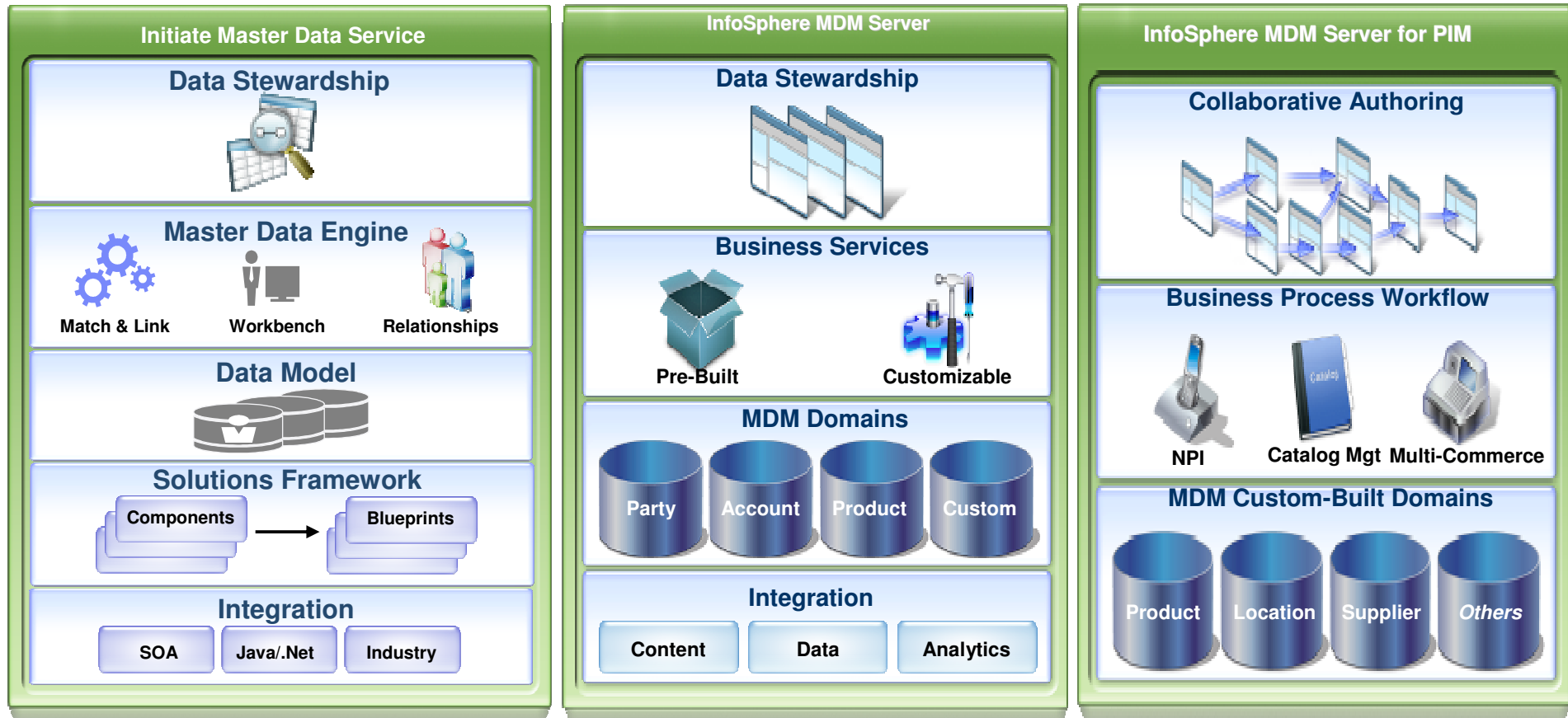
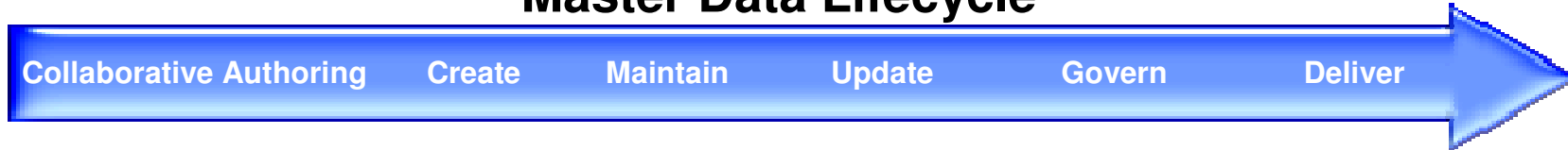


## Master Data Lifecycle

# IBM® InfoSphere™ Master Data Management Product Portfolio

*A Broad Set Of Capabilities To Enable Adaptive MDM Solutions*

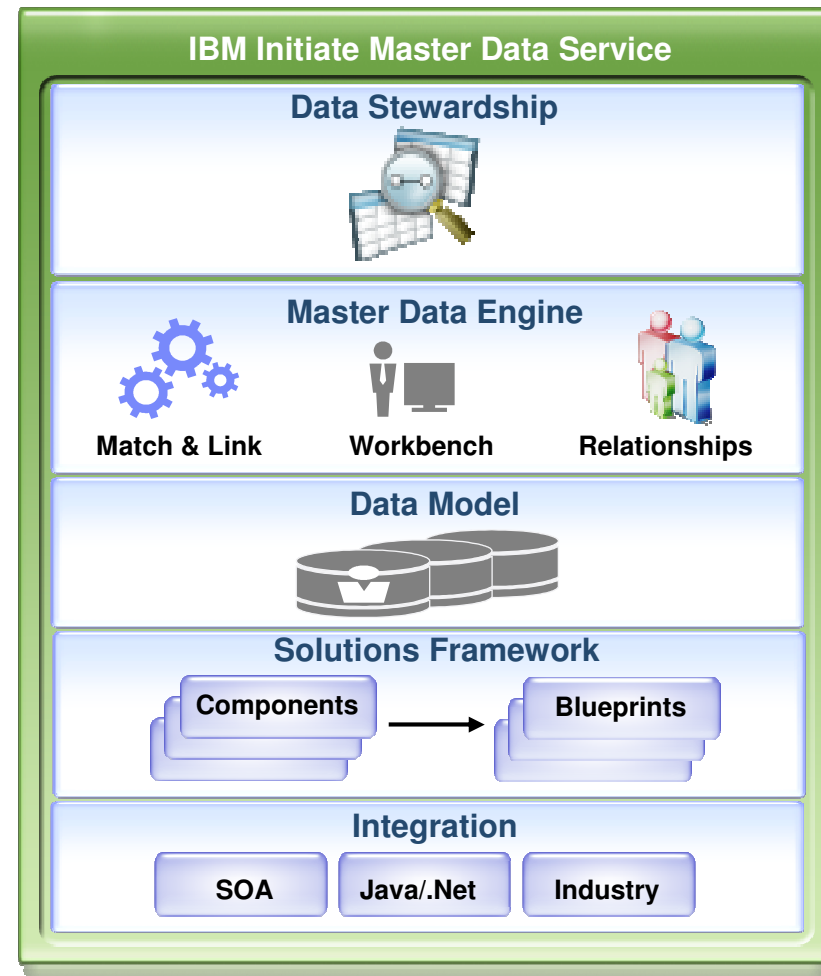
## Master Data Lifecycle



## IBM® Initiate® Master Data Service

### Capabilities

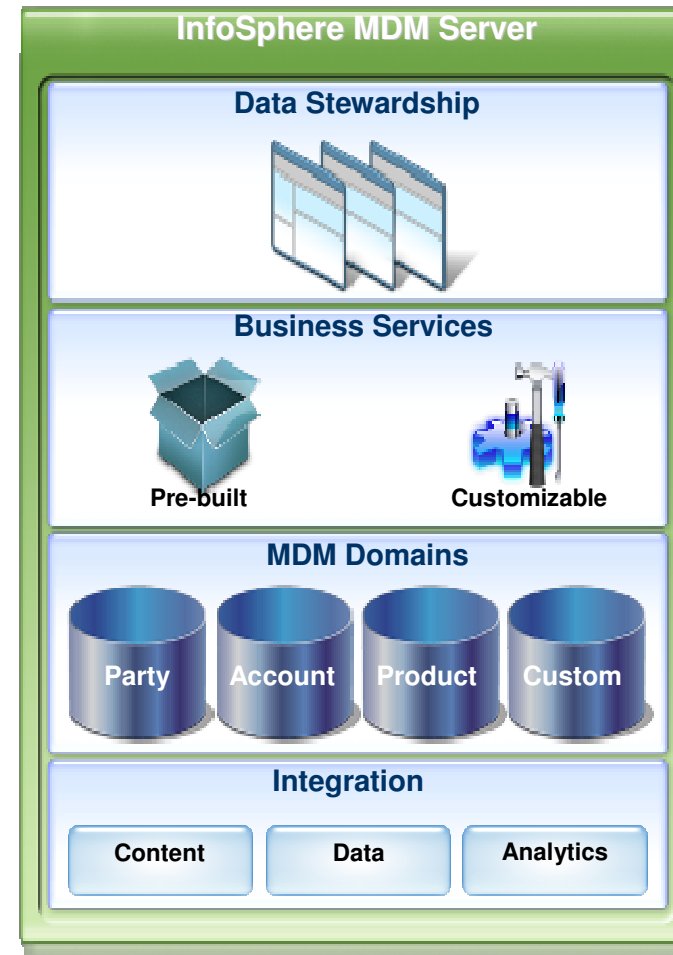
- IBM Initiate Master Data Service is a virtual registry that assembles a single view of master data and their relationships from across existing systems delivering these views whenever and wherever they are needed
- Integration
- Data Stewardship
- Master Data Engine
  - MDM Powered Solutions Framework
  - Pre-defined and Custom Data Hubs and Data Models
- Multi-Hub Architecture
  - Model and master multiple data domains (party, product, location, etc.) within a single Hub instance
  - IBM Initiate Master Data Service is well-suited for a “hub-of-hubs” environment for situations where regulatory constraints, or M&A activity requires multiple MDM hubs.



# IBM® InfoSphere™ MDM Server

## Capabilities

- Business Services
  - Enables business process to easily leverage master data
  - SOA Library - 800 Pre-Built Business Services
- Functionality
  - Stewardship: Data Quality, Stewardship, & User Interfaces
  - Events: Event Management & Business Rules
  - Security & Entitlement: Rules of Visibility
- Multi-Domain
  - Extensible data model supporting domains including Party, Product, Account & Location
  - Relationships between domains
- MDM Workbench
  - Tooling for easy extensions to data and UI generation
- Robust Data Integration
  - Pre-built Data Integration & Quality





## IBM® InfoSphere™ MDM Server for PIM

### Capabilities

- PIM refers to processes and technologies enabling an enterprise to effectively manage and share the product data across suppliers and partners
- Collaborative Authoring Processes
  - Workflows for Collaborative Tasks
- Data Synchronization
  - Imports and Exports with Deltas & Versioning
  - Job Scheduler
- Authoring UI
  - Business User Interface for Authoring & Search
- User and Role Security
  - Granular Access privileges to enforce complete & accurate data
  - User & Role Security
  - Attribute Level Security
- Flexible Data Model
  - Product Catalogs, Category Hierarchies, Attributes, Relationships



# IBM Business Value Proposition

## *Delivers the Most Complete Solution*

### IBM® InfoSphere™ MDM

**Adaptive**

- Addresses business and IT requirements
- Out of the box functionality
- Configuration and customization facilities

**Vertical Extensions**

- Pre-built and extensible data model for parties – insurance and banking
- Pre-configured data models and configurations for Healthcare – patient, provider data

**Time to Value**

- Fastest, lowest cost deployments for all styles of MDM
- Proven return on investment

**Performance, Scale & Accuracy**

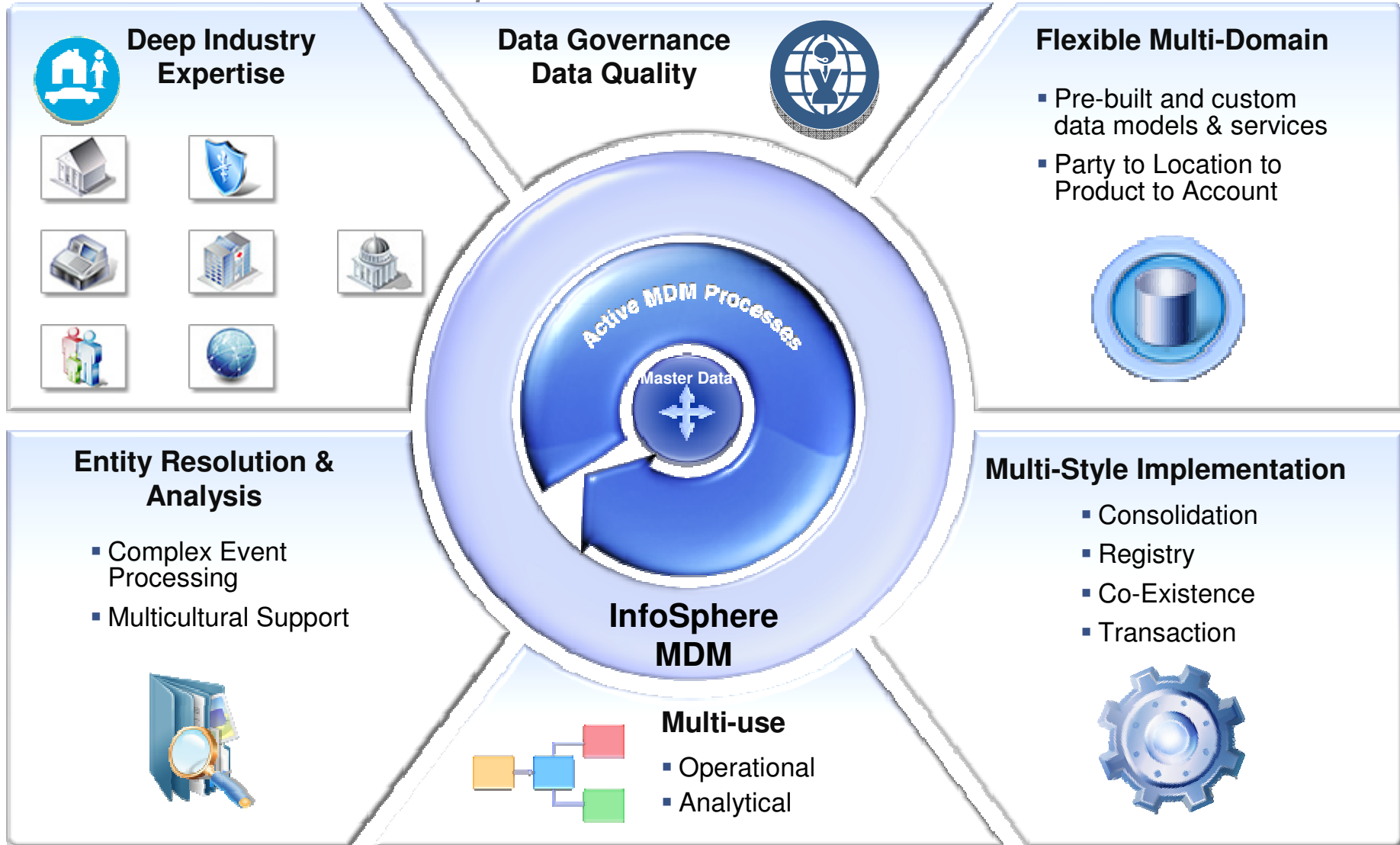
- Strong references, including high workload and high transaction rates
- Proof points with very high volumes
- Employs deterministic and advanced statistical techniques to resolve data quality issues

**Comprehensive**

- Extensible data model supporting Party, Product, Account and other domains and cross domain relationships
- Rich pre-built business services
- Supports multiple architecture and deployment approaches to MDM

# IBM Business Value Proposition

*Delivers the Most Complete Solution*



# IBM Business Value Proposition

## Proven Leadership & Results

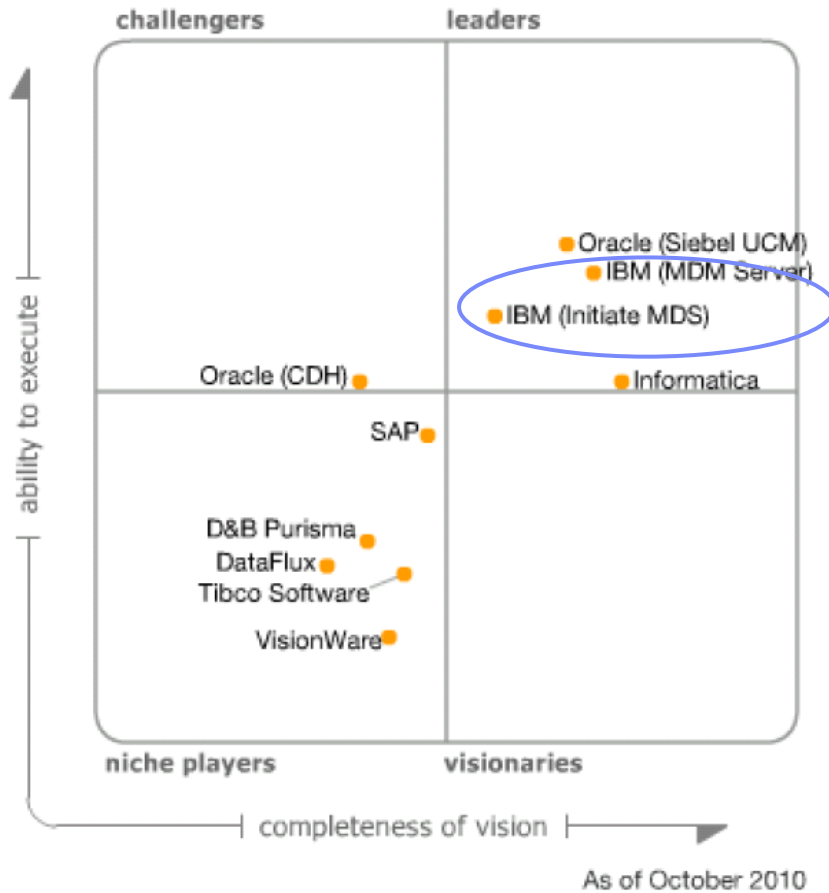
- 600+ customers across a variety of different industries
- Clients with 10+ years in production
- The only vendor with significant 'transactional hub, system of record' implementations
- Implementations of customer/party, account, and product domains
- Implementations of all styles of MDM



# IBM Business Value Proposition

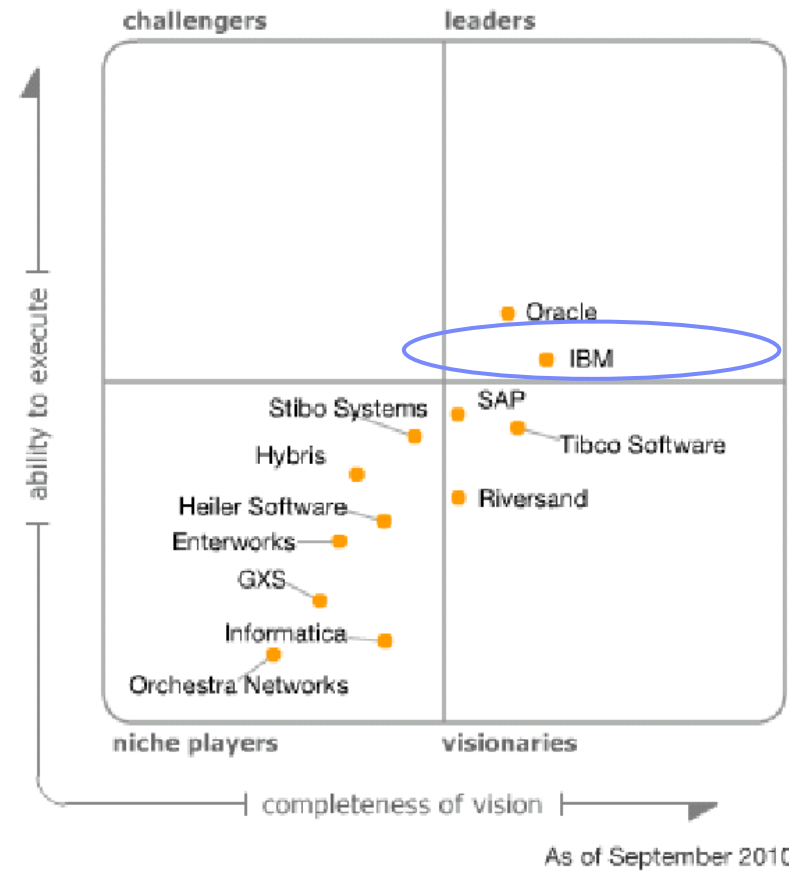
## Validation By IT Industry Analyst Gartner

### MDM for Customer Data



Source: Gartner (October 2010)

### MDM for Product Data



Source: Gartner (September 2010)

# Master Data Management (MDM) Implementation Critical Success Factors & Best Practices

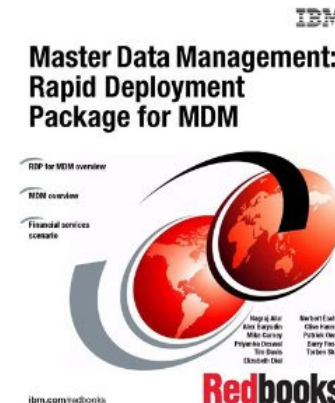
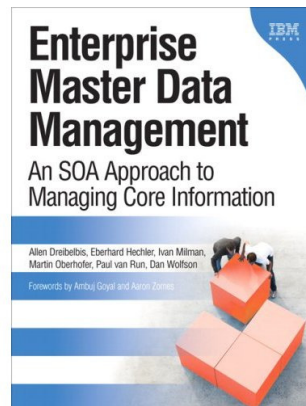


## Critical Success Factors:

- ☑ MDM Strategy
- ☑ Vendor Selection
- ☑ Self Service Architecture with Scalable Data Model
- ☑ Data Quality
- ☑ Data Governance
- ☑ Integration / Synchronization Approach
- ☑ Streamlined Workflows for Business Process Standardization

## Best Practices:

- ☑ Business Case with Measurable ROI
- ☑ Embrace Data Governance
- ☑ Look at Architectural Consistency and Product Fit
- ☑ Ensure Active Vendor Support
- ☑ Continuous Collaboration Between Line of Business & IT
- ☑ Rear View Check
- ☑ Think Big, Start Small



## Questions & Answers

*Agradecido*  
*Agradecido*  
**Muchas Gracias**  
*Agradecido*  
*Agradecido*

