IBM SOA Architect Summit

SOA on your terms and our expertise



IBM SOA Architect Summit

Information Architecture: Leveraging Information in an SOA Environment



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SOA Architect Summit Roadmap



What is the impact of SOA on current Enterprise Architectures?

- Alignment of Business and IT Architectures
- SOA Reference Models
- SOA Governance

How do you develop SOA with a business focus?

Business Components

- SOA Design
- Business Process Management

How do you reuse applications in the context of SOA?

- Asset Discovery
- Application Reuse

How do you leverage information in an SOA?

- Information as a Service
- Master Data Management

How does my infrastructure support SOA?

- Service Management / QoS
- Security

Agenda

- SOA Information Architecture Considerations
 - The Information Challenge
 - Separating Information from Applications & Processes
- SOA Information Architecture Best Practices Information as a Service
 - Content Services
 - Information Integration Services
 - Master Data Services
- IBM Capabilities to Support SOA Information Architecture
- Summary





The Information Challenge

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Business Challenges

Globalization M&As Supply Chain Risk & Compliance Customer Loyalty Operational Costs...

Information Must Become a Strategic Asset **Information is in Silos**

Multiple Versions Inaccurate Incomplete Inaccessible Untimely Out of Context...

60%+ of CEOs: Need to do a better job leveraging information

People can spend up to 70% of their time looking for information



Separation of Concerns Even Before SOA...

- Separation of concerns is a well-known architecture principle for application design
 - **Process Services** Orchestrate and

automate

business processes

- Easy to undefisitend to primanage for single applicationses & information
- Information architecture is an integral part of enterprise architecture
- Information services are more themess App Services Build on a robust. data storage and retrieval

scaleable, and secure services environment **Process Services**

"Workflow"

Information Somicoo

Interaction Services diverse in a "Presentation"

Business App Services

"Application Logic"

Information Services

"Data"



Separations of Concerns in Enterprise Architecture Typically Focused on Exposing Application Services

- Exposing application logic as services is straight-forward and enabled by tooling
- The integration of services focuses on mediation (brokering) and orchestration (workflow) of application logic

 As a result, data is tightly coupled with the corresponding application logic





Information, Applications and Processes Providing Separation of Concerns

- Reuse: leverage same information for multiple consumers, not just within one (silo) application
- Accessibility, distribution: understand, cleanse and effectively transform & integrate data & content
- Single version of the truth: build trusted source of information
- Access to analytical data: deliver real-time access to various consumers or as part of a business process



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SOA Information Architecture Scenario



Many organizations face this situation...

Goal: services that provide accurate, consistent, integrated information to business processes and people

Starting point: your existing legacy, inconsistent & diverse data

Approach: Information as a Service



Aligning SOA and Information on Demand Information as a Service

- Information on Demand Supports SOA
 - Trusted & integrated information structured and unstructured - can be leveraged within processes & applications
 - Improved governance of how and where information is used
- SOA Supports Information on Demand
 - Expose controlled & reusable information access to a broad range of consumers
 - Avoid "I have built 40 data services but nobody is using them"





Components of Information as a Service Information Services from Information on Demand



Integrate Unstructured Information Into SOA & Process Flow

Business Challenge

- Wasted time searching for information
- Lack of automation to process unstructured information (paper-based, manual)

Key Capabilities

- Content-centric workflow to embed unstructured information into processes
- Decouple content consumer from a variety of content repositories

Business Benefit

- Improved customer satisfaction along with increase in request to documents
- Significant savings for initial rollout
- Significant savings for each new business unit





Leverage Content-Centric Services & Workflows

As Is Environment

- Partially paper-based processes
- Inefficient processes to manage documents
- Disparate content repositories, point-topoint implementations to access content

Solution Characteristics

- Decouple content consumer from provider through reusable services, leveraging:
 - Content management functionality
 - Content federation from disparate repositories into common virtual view
- Optimized content-centric processes

Results

- Optimized process to manage content
- Content-centric process aligned with overall business process
- Access content through single consistent content service interface





Shared Metadata Across Domains and Tools

Business Challenge

 IT staff spends too much time searching for artifacts related to their tasks

Key Capabilities

- Common metadata foundation to access and share artifacts
- Role-based views and functionality

Business Benefit

- Improve common understanding
- Improve collaboration
- Increase in worker productivity





Unified Metadata Management



Unified Access to & Management of XML & Enterprise Data

Business Challenge

 Lack of holistic view of enterprise information, specifically around XML and relational data

Key Capabilities

- Performance, integrity, protection, and scale combined with flexibility of XML
- Manage XML and relational data holistically – in the same database

Business Benefit

- Significant reduction in development time and in iterative deployment
- Significantly fewer lines of code
- Significantly higher performance



Solution Frameworks



Single Interface to Disparate Data Sources

Business Challenge

- Lack of business insight and poor decisions due to inaccurate, inconsistent and partial information
- Significant overhead to provide correct data

Key Capabilities

- Profile & understand your service data
- Enterprise-wide consistent cleansing rules for applications and data
- Integrate and transform data from various sources (federate, consolidate)

Business Benefit

Increased worker productivity:
 Information accessible to every user when and how they need it







Understand Your Data Data Analysis as a Prerequisite to Service Exposure

As-Is Environment

- Unclear business terms; inconsistency between business and technical terms
- Uncertainty of data quality
- Inconsistency between process models and data models

Solution Characteristics

- Common business glossary
- Assess and analyze data sources to determine degree of data quality
- Align data, process & service models

Results

- Common definition of key terms
- Discover structural inconsistencies and anomalies in data formats
- Consistent data format across data, service and process layers





Cleanse Your Data

Consistent, Standardized Data Throughout the Enterprise





Transform Your Data

Create Trusted Information from Disparate Sources

As-Is Environment

- Data resides in disparate sources
- Manual & redundant integration of data by multiple consumers results in high costs and inconsistent/inaccurate data
- Slow response time due to large data volume and complex transformations

Solution Characteristics

 Apply transformations on extracted source data; copy into consolidated target and expose consolidated data as services
 Invoke population from business process

Results

- Multiple consumers can access trusted, accurate and integrated information through a service
- Data availability aligned with business process



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Deliver Your Data Virtualized Through Services

As-Is Environment

- Data resides in disparate sources
- Manual & redundant integration of data by multiple consumers results in high costs and inconsistent/inaccurate data
- Slow response time due to inefficient real-time access

Solution Characteristics

- On demand integration instead of redundant data
- Transparent & optimized access to distributed, heterogeneous sources

Results

- Real-time access to distributed information, fast response time
- Scalable approach for adding more data sources



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Access to Trusted & Integrated Master Data

Business Challenge

- Single view of customers or products
- Gain control of disparate silos

Key Capabilities

- Consolidate and cleanse master data from disparate sources
- Provide trusted source of master data in various styles: collaborative, operational, analytical

Business Benefit

- Organizational effectiveness
- Increase in data accuracy
- Significant savings



Providing Trusted, Timely, Consistent & Complete Information



Leverage Insight From Analytic Data in SOA

Business Challenge

- Key metrics are not current and consistent
- Lack of early warnings
- Identity conflicts and uncertainty
- Fraud, risk & compliance

Key Capabilities

- Expose analytical data as services:
 KPIs, scoring, extracted insight from structured and unstructured data
- Embed real-time analytics into applications and business processes

Business Benefit

- Improved insight into key metrics; accurate information, in-line and in-context
- Improved decision-making





Leverage Analytic Insight in SOA

As Is Environment

- High exposure to fraud due to disparate data about individuals
- Significant overhead to implement compliance guidelines
- Manual, inefficient implementations to aggregate data for KPIs, scores, etc.

Solution Characteristics

- Aggregate data by applying data population pattern, cleansing pattern and possibly analytical enrichment
- Expose analytic insight from warehouses and stores as services

Results

- Improve analytical insight
- Time to market improvement; scalability and performance gains





Accelerate Your Projects With Industry Models

Business Challenges

- Integration through SOA
- Core system renewal
- Process transformation
- Operational insight, risk and compliance
- Data governance and standardization

Key Capabilities

- Banking models
- Insurance models
- Retail models
- Telecommunication models

Business Benefit

- Reduces process and use case analysis
- Broad coverage of data requirements
- Accelerates stakeholder approval
- Reduces development time





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Mapping to the IBM Products



Summary

- Separate your information from applications and processes
 - Decrease costs, redundancies and inconsistencies
 - Increase reuse, data quality, and time-to-value
 - Improve control and governance
- Implement a portfolio that can be easily integrated
 - Integrated Information as a Service portfolio
 - Integrated with People and Process capabilities
 - Leverage analytical, operational and transactional information
- Apply SOA best practices
 - Establish a reference model
 - SOA Reference Model
 - Industry Models
 - Build a solid foundation to support business optimization

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SOA Case Study: A Practical Guide to SOA

Jeroen Reizevoort SOA Business Process Management Architect, IBM Software Group





JK Enterprises (JKE) Case Study



Information **Business** Technology Strategy Strategy **Enterprise Architecture** Business IT. Architecture Architecture Processes Applications Information Information People Technology **Transition Plan EA Governance Business Operating Environment and IT Infrastructure IT Solutions**

JKE Enterprise Architecture

- Service Integration Maturity Model
- Defining and Enforcing SOA Governance
- Project Prioritization and Planning

JKE Business Architecture

- Business Component Analysis
- Service-Oriented Modeling and Architecture
- Identifying Areas for Improvement

JKE Application Architecture

- Exposing Services using Indirect & Direct Patterns
- Developing Service Flows

JKE Information Architecture

- Developing Data Federation
- Exposing Information Services

JKE Infrastructure Architecture

- Security Architecture
- Composite Application Management

JK Enterprises

Corporate Overview

- JK Enterprises is a premier supplier to retail channel, small business channel, and corporate customers
- Founded in 1935, now a well liked brand image
- High-touch approach to our customers
- Customers of all types can interact with us in a way that suits their individual needs
- Best service at the lowest cost
- Now with customer centers around the world
- Acquired Jensen Incorporated in 2000, which strengthened our corporate customer base
- Corporate customers are true business partners



Corporate Attributes

- 900 Offices, 6 Countries
 - Corporate Headquarters (2)
 - 350 Customer Centers
 - 500 Remote Sales Offices
 - 6 Call Centers
 - 8 Data Centers
- 11,000 employees
 - 1500 Corporate
 - 1000 Sales and Sales Support
 - ~15 per Customer Center
 - 150 per Call Center
 - 2000 in IT



JK Enterprises



Envisioned Future State

- The most profitable high-touch company in the industry
- Aggressive growth with minimal risk
- Optimized responsive corporate organization
- A company that leverages it's strategic investments
 - Best Web Site in the industry
 - Expert Sales force
 - Global CRM
 - Sales Focused Call Centers

Key Initiatives

- Grow organically and leverage our size
 - 100,000 new customers this year
 - Increase cross-sell ratio to over 2.0 in 24 months
- Multi channel integration
 - Access any service from any channel with consistent experience
 - Then move customers toward lower cost channels
- Business transformation and optimization
 - Optimize then grow organization and processes
 - Remove redundancies centralized shared services
 - Shift our focus to strategic functions outsource high cost tactical business functions, invest in the rest
- Control access to information to ensure appropriate security





Agenda

Enterprise Architecture

- SOA Business Architecture
- SOA IT Architecture
 - Application Architecture
 - Information Architecture
 - Infrastructure Architecture
- Getting Started




SOA and Enterprise Architecture: Best Practices



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Service Integration Maturity Model (SIMM) – Next Steps

Business	Silo Isolated Business Line Driven	Integrated Business Process Integration	Componentized Business Service Decomposition	Services Componentized Business offers Services	Composite Services Processes Through Service Composition	Virtualized Services Geographically Independent Service Centers	Dynamically Re-Configurable Services Mix and Match Business and Location Capabilities
Organization	Application Specific Skills	IT Transformation	IT Governance	Define & Enforce SOA Governance	SOA and IT Governance Alignment	SOA and IT Infrastructure Sovernance Alignme	Governance through Policy
Methods	Structured Analysis & Design	Object M Oriented D Modeling D	love to SOA-base esign Methodolo	ed Service Oriented gy Modeling	Service Oriented Modeling	Service Oriented Modeling	Business Grammar Oriented Modeling
Applications	Modules	Objects	Components	Process Choreography Assembly	Process Integration via Services	Process Integration via Services	Dynamic Application Assembly
Architecture	Monolithic Architecture	Layered Architecture	Component Architecture	Focus on SOA Foundation	SOA	Grid Enabled SOA	Dynamically Reconfigurable Architecture
Information	Application Specific	LOB or De Enterprise Specific Info	eploy Common rmation Services	Information As a Service	Enterprise Data Dictionary and Repository	Virtualized Data Services	Semantic Data Vocabularies
Infrastructure	LOB Platform Specific	Enterprise Standards	SOA Infra Stan	structure dard	Common SOA Environment	Virtual SOA Environment	Dynamic Sense & Respond
	Level 1	Level 2	Level 3	Level 4	Level 5	Level 6	Level 7



SOA Governance Defining SOA Governance at JK Enterprises





SOA Governance Enforcing Governance at JK Enterprises



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SOA Business Architecture

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Business Analysis Identifying Business Components





Business Analysis Identifying Business Components





Business Analysis Identifying Improvement Areas at JK Enterprises





Defining Solution Scope Business Context Diagram



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Service Design via SOMA Service Identification



Domain Decomposition

- Techniques:
 - Process Modeling Tools
 - Design of KPIs/Metrics
- Services Identified
 - Open Account
 - Account Activation
 - Account Verification

Re	aquirements:	Priority	Status
•	KPI1: Decrease cost of account activation Decrease cost of account activation by 50%	Medium	Proposed
	KPI2: Decrease negotiated cost of credit report retrieval Decrease negotiated cost (Vendor volume discounts) of credit report.	Medium	Proposed
	KPI3: Automate credit report retrievals Automate 75% of all credit report retrievals	Medium	Proposed
	KPI4: Decrease number of credit report retrievals Decrease number of credit report retrievals by 10%	Medium	Proposed
	KPI5: Increase electronic applications Increase electronic applications by 25%	Medium	Proposed
	KPI6: Reduce call center calls Reduce number of call center calls by sales force and offices (stores).	Medium	Proposed
*	<click a="" create="" here="" requirement="" to=""></click>	Medium	Approved

Goal Service Modeling

- Techniques
 - Requirements Planning Tools
 - Design of KPIs/Metrics
- Services Identified
 - Determine Applicant Eligibility
 - Address Verification

Approx @ http://demonus.demopla_bin.com.9088/dmi//bmi/Pagderviet/tagettype-searchal Image: Community and Commu

Existing Asset Analysis

- Techniques
 - Asset Analysis Tools
 - Interviews/Documentation
- Services Identified
 - Account Inquiry (CICS 2.2)
 - AR Setup (CICS 2.2)
 - Account Setup (CICS 3.1)
 - Create Account (SAP)



Service Specification Applying The Service Litmus Test

Candidate Service Name: AR Setup

Business Alignment:

- Is the service business relevant? YES
- Is funding available for service development and management? YES (Governance Board)
- Is the service sharable? YES

Composability

- Is the service consistent with NFRs at the composite level? YES As per current requirements
- Is service stateless? YES
- Is the service self-contained? (Are there dependencies?) YES No Dependencies
- Is the service technology neutral? Implementation is CICS 2.x technology neutral

Externalized Service Description

- Is there an externalized service description e.g. WSDL? NO done as part of service creation
- Can the service be discovered and bound via the service description? Following service creation
- Does the description contain meta-data about itself? Following service creation

Redundancy Elimination

Can the service be applied to all processes where its function is required? YES



SOMA Service Specification Defining the "Account Receivable (AR) Setup" Service





Building the Service Message Model

Designing the Service Components

Rational Software Architect



Service Specification Service Model for "Account Activation"





SOMA Service Realization

Designing the implementation for the "AR Setup" Service

- Architectural Considerations
 - Implementation is CICS 2.2
 - WebSphere MQ on mainframe
 - Security requirements (RACF)
 - Alternatives
 - ESB Integration
 - Custom EJB Development
 - J2C Adapter
 - Application-level messaging

Architectural Decisions

- ESB Integration
 - Security requirements
 - Availability requirements
 - Message augmentation/transformation
- Support for both synchronous and asynchronous interactions
- Compensatory service need to be designed and deployed





Agenda

Enterprise Architecture

SOA Business Architecture

SOA IT Architecture

- Application Architecture
- Information Architecture
- Infrastructure Architecture

Getting Started





The End-to-end Account Opening Solution





Developing the Process Model Completing the "Account Open" Process Model



∋ Draft Project Tree - □	🕞 Model Elements - 🗅
 ⇒ AccountVerification ⇒ I-Library ⊕ Data catalogs ⊕ I - Process catalogs ⊕ I - Processes ⊕ I - As-Is Processes ⊕ I - As-Is Processes ⊕ I - As-Is Processes 	Credi Risk Assessment - Business Rule Credi Risk Assessment - Business Rule Comments
Control Contr	Add comment Add response Export Comments to display : Local Task: Credit Risk Assessment - Business Rule
3 Outline - D	🥝 Attributes - 🗅
Customer Retrieval Customer? Customer? Customer? Customer? Customer? Customer. Custom	General Cost and revenue Duration Input Output Input logic Output logic Resou General information Image: Credit Risk Assessment - Business Rule Description Prebuilt Business Rule Image: Credit Risk Assessment - Business Rule Image: Credit Risk Assessment - Business Rule
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Design and Simulation of the "Account Open" Business Process Model Collaborative Development of the "Account Open" Business Process Model

WebSphere Business Modeler

WebSphere Business Modeler Publishing Server



Application Architecture "Account Setup" Service (Billing System)





Application Architecture "Account Inquiry" Service (Customer Management)



Indirect Exposure J2C Adapter to CICS

WebSphere Integration Developer



Application Architecture "Create Account" Service (SAP)





Service Reuse Integration with the Service Registry



Browsing for Services and Publishing Services with the Web Interface Browsing for Services with the Eclipse Interface

WebSphere Service Registry and Repository



Application Architecture Developing Basic and Composite Service Flows



Develop Service Flows for "Determine Eligibility" and "Account Activation" Services

WebSphere Integration Developer



Information Architecture Data Federation, XML Retrieval and Data Cleansing Services





Information Architecture Exposing Information Services

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	Name 🔺	Enabled	Information Provider Type	Agent Host	Host	Port	Tasks
	DSServer	~	DataStage and QualityStage	pistew	pistew	31538	New
L	PoT_DSQ5	~	DataStage and QualityStage	pistew	pistew	31538	Open
L	PoT_FS	~	DB2 or Federation Server	pistew	localhost	50000	Enable
L	PPIG - DSQS	~	DataStage and QualityStage	pistew	pistew	31538	Disable
	PPIG - FS	~	DB2 or Federation Server	pistew	localhost	50000	Delete
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Registering Information Services

IBM Information Server



Process Design and Deployment Assembly and Deploy



WS-BPEL Process Implementation



Wiring the Components for the "Account Open" Process

WebSphere Integration Developer



Process Monitoring and Management Building BPM Monitoring Components and Dashboards



Account Verification Key Performance Indicator (KPI)								
KPI Name	Status	¥alue	Target	Value in Range				
Account Opening Duration Indicator		1 m, 9 s	14 h, 0 m, 0 s					
Manual Approval Indicator		33,33	5					
New Accounts Opened Indicator		66.67	90					

Monitoring Credit Risk

Building Components to Monitor Account Opening Duration

WebSphere Business Monitor

WebSphere Dashboard Framework



Building User Interaction Services

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First Name Cave						
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Developing and Deploying the "New Account" Application

Building Role-Specific Portlets and Dashboards

Lotus Forms

WebSphere Dashboard Framework

WebSphere Portal



Deploying the Solution Architecture Implementation Topology for JK Enterprises





JK Enterprises Security Architecture





Infrastructure Architecture Composite Application Management



Configuring Service Management Agents

Monitoring Account Opening Performance and Availability

Tivoli Composite Application Manager for SOA

Tivoli Enterprise Portal

IBM

Agenda

Enterprise Architecture

SOA Business Architecture

- SOA IT Architecture
 - Application Architecture
 - Information Architecture
 - Infrastructure Architecture

Getting Started



SOA Adoption: Tactical and Strategic Action Combined

SOA Goal

 Market return through transformation: quicker time to production, lower costs, competitive differentiation



Two Primary Roadmap Perspectives

Strategic Vision

Business and IT statement of direction which can be used as a guideline for decision making, organizational buy-in, standards adoption

Project Plans

Implementation projects to meet immediate needs of the current business drivers



Why IBM?

Trusted, experienced guidance based on 5700 customers*





Why IBM for SOA?

Skills

Partners

Know-how & best practices

Infrastructure

Governance

IBM understands service orientation and your business

Expertise in aligning business and IT processes

- 7500+ certified SOA consultants, architects, IT specialists
- Dozens of SOA-enabled business solutions

Thriving ecosystem of partners (ISVs, SIs, Resellers)

- 2500+ partners in SOA community
- 3500+ assets in SOA Business Catalog

Extensive Industry experience and best practices

- Over 4000 customers worldwide
- SOA Entry Points, SOA Reference Architecture, SIMM

Unmatched breadth and depth of products

- Over \$1B/yr invested in SOA
- Leadership in open standards & 300+ SOA-related patents

Leadership in Governance & Service Lifecycle Management

 IBM SOA Governance & Management Method that spans the services lifecycle



Let's Go! Build on SOA Successes for Greater Business Value

- Continue to discover the value of SOA
 Not just doing the same thing a different way
 SOA is not just about technology, but technology's integration with business insight
- 2. Get Assessed! SOA Self Assessment On-line at **ibm.com/soa/assessment**
- 3. Evaluate and select a SOA project
- 4. Arrange for a SOA Workshop to begin your SOA journey



"...IBM is the leader in the development of SOA intellectual property.... with firm-wide SOA investment of \$1 billion, IBM will leverage cutting-edge R&D, leading to quicker SOA value and reusable SOA assets for clients."

> The Forrester Wave™ North American SOA Integration, Q3 2006, September 2006

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