

What's new with SOA Governance – WebSphere Service Registry and Repository Advanced Lifecycle Edition

Vinod Ralh, May 2009

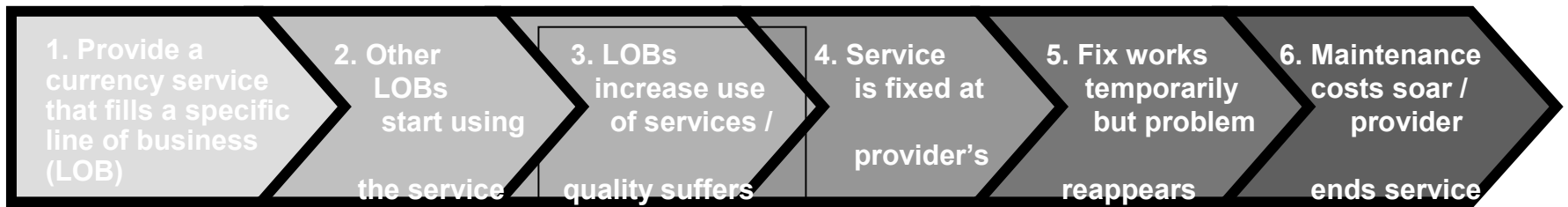
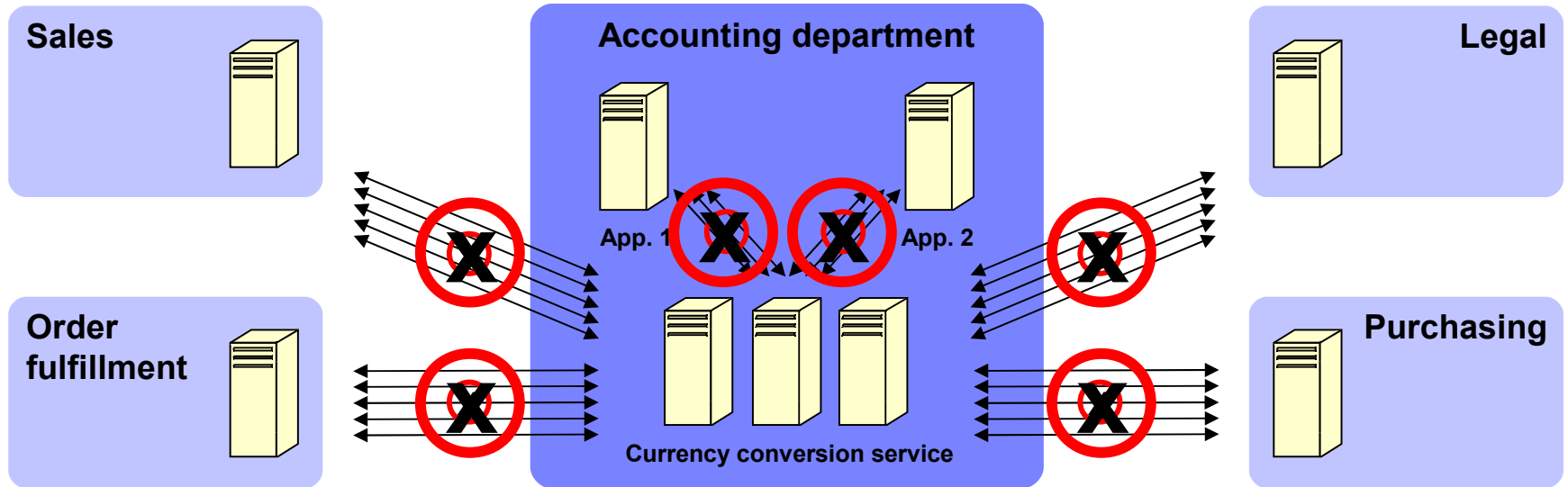


Agenda

- IBM's position on SOA Governance
 - SOA CoE and its structure
 - 2008 Accomplishments
 - 2009 Strategic Priorities
- WSRR ALE
- Patterns



A scenario on the importance of SOA governance



What is Governance?

Governance:

- **Establishing** chains of responsibility, authority and communication to **empower** people (decision rights)
- **Establishing** measurement, policy and control mechanisms to **enable** people to carry out their roles and responsibilities

IT Governance:

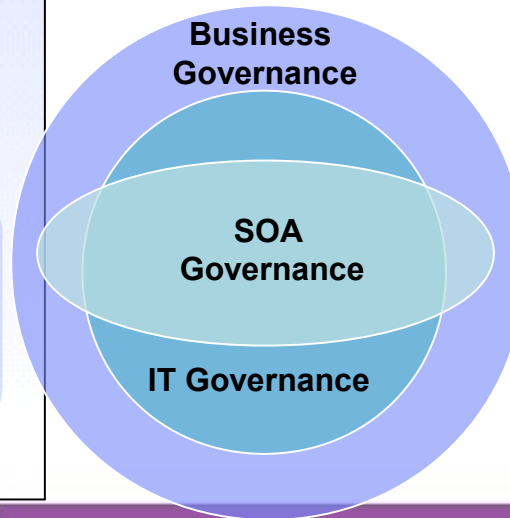
- **Establishing** decision making rights associated with IT
- **Establishing** mechanisms and policies used to measure and control the way IT decisions are made and carried out

SOA Governance:

- is the **intersection** of Business and IT governance focused on the lifecycle of services to ensure the **business value** of SOA. It is the effective management of this lifecycle that is the key goal to SOA governance



SOA Governance is a catalyst for improving overall IT governance



How IBM views Service Governance within SOA Governance.

Service Governance – the governing of the individual service lifecycle management process to maximize how that particular service delivers business value and enables the goals of the business.

SOA Governance – solution portfolio level

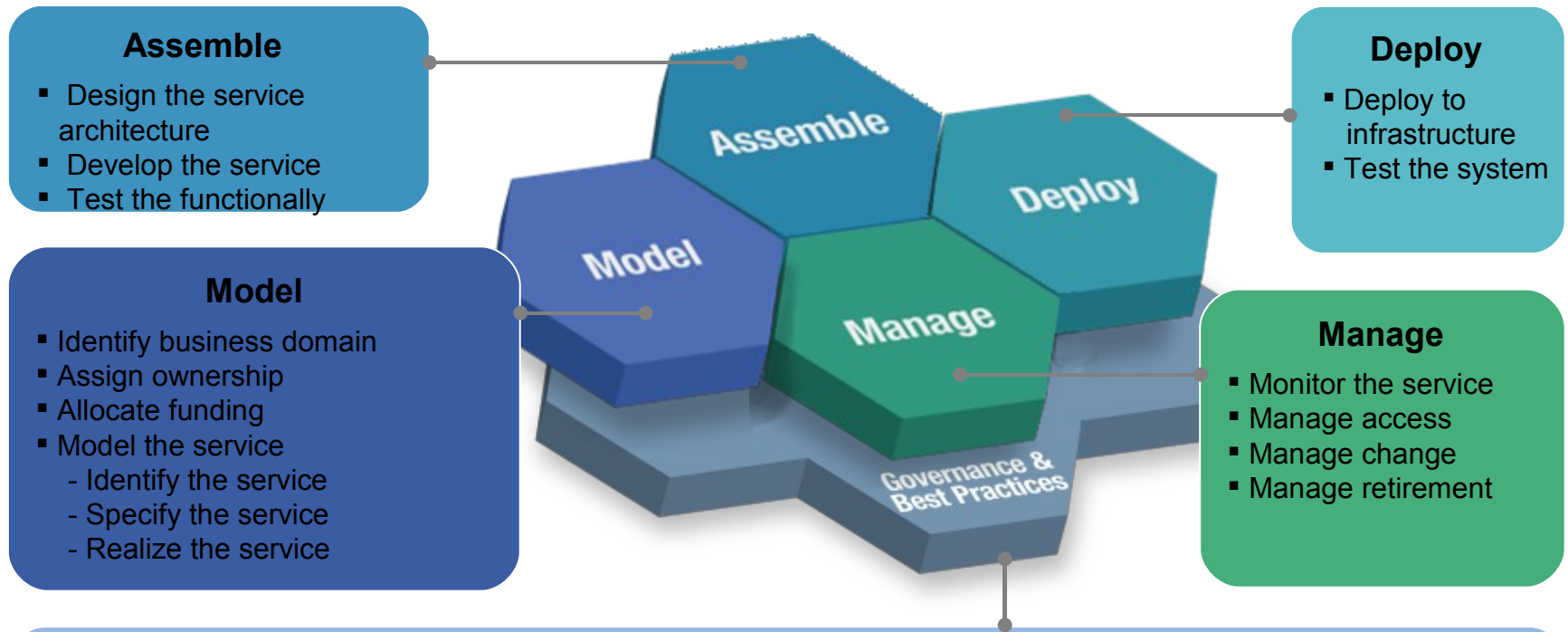
- Process Modeling Services
- Metadata Model
- Organizational Change
- Human Collaboration
- Portfolio Management
- Risk Management

Service Governance – service level

- Registry & Repository Support
- Policy Lifecycle Management
- Change Management
- Service Lifecycle Model
- Service Level Agreement
- Dashboards & Other Presentation
- Decision Rights Management



Service Governance facilitates the effective management of the service lifecycle by governing key processes across the entire lifecycle.



Effective Service Governance must:

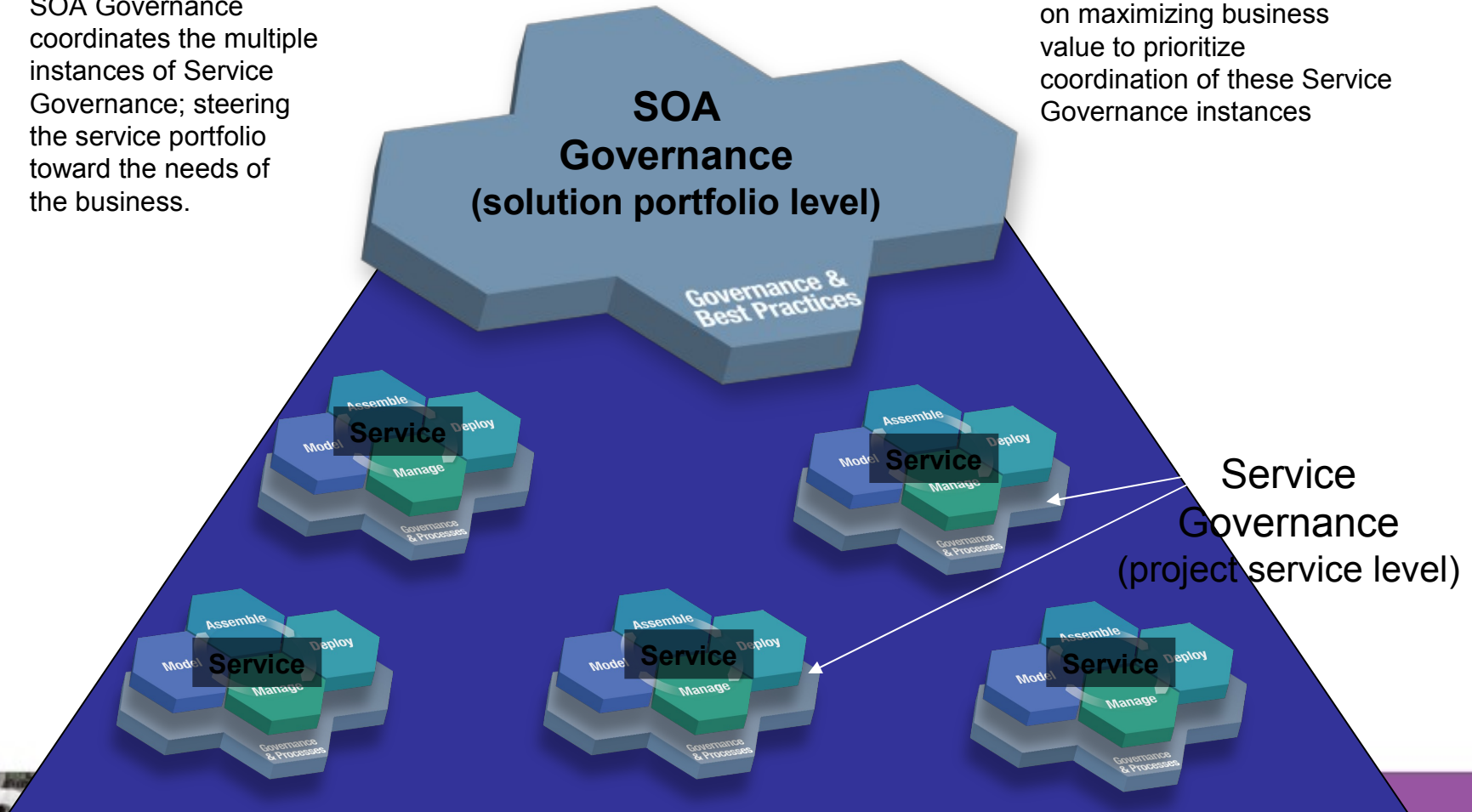
- Help define guiding decisions around these processes
- Properly enforce these guiding decisions
- Communicate these guiding decisions effectively
- Evolve these guiding decisions with changing needs
- Ensure that the perspective of both service providers and consumers are properly met



Service Governance can be seen as a microcosm of SOA Governance

SOA Governance coordinates the multiple instances of Service Governance; steering the service portfolio toward the needs of the business.

SOA Governance focuses on maximizing business value to prioritize coordination of these Service Governance instances



What constitutes an SOA governance model?

Principles—guiding objectives and/or goals and associated metrics to ensure they are met

Role and responsibilities—the roles and associated responsibilities that will facilitate business and IT alignment and properly establish decision rights

Guiding decisions—policies, guidelines, best practices and standards. Documenting these decisions can be through human or machine (for automation) language.

Methods—consistent approach to establishing SOA governance and applying it across the lifecycle

Foundational governance processes

- Exception and appeals
- Compliance
- Vitality
- Communication

Platform—enabling technology (registry, monitoring, etc.)

Governance processes should make it easy to do things the right way and hard to do them the wrong way. Build schools, not prisons. The goal is to help people conform to best practices, not police them.

Mark Ericson, chief technology officer (CTO), Mindreef



The SOA Governance lifecycle focuses on an iterative approach that centers on continuous improvement

Design the governance approach

- Define / modify governance processes
- Design policies and enforcement mechanisms
- Identify success factors and metrics
- Identify owners and the funding model
- Charter / refine an SOA center of excellence
- Design the governance IT infrastructure

Put the governance model into action

- Deploy governance mechanisms
- Deploy the governance IT infrastructure
- Educate and deploy on expected behaviors and practices
- Deploy policies

Scope the governance need

- Document and validate the business strategy for IT and SOA
- Assess current IT and SOA capabilities
- Define / refine the SOA vision and strategy
- Review current governance capabilities and arrangements
- Lay out the governance plan

Manage and monitor the governance processes

- Monitor compliance with policies
- Monitor compliance with governance arrangements
- Monitor IT effectiveness metrics

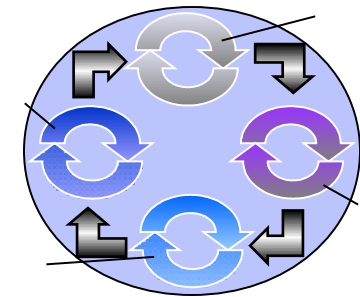
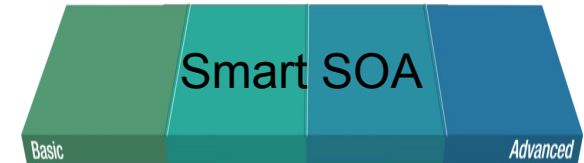


2008 Accomplishments



2008 focused on enhancing ability to implement good SOA Governance

- Created 'Governance of Smart SOA' approach
 - Level of governance required for each phase
 - Products and services supporting each phase
- Detailed SOA Policy strategy and technology
 - Policy approach, domains and lifecycle
 - Products supporting federated Policy strategy
- Enhanced implementation methodology
 - SOA Governance and Management Method (SGMM)
 - Provides customers an easy-to-use how-to approach
 - New component view and detailed capability model
 - Providing process definition to The Open Group SOA Governance working group



Plan & Organize		Program Management Controls	Service Development	Service Operations
P01 – Service Transformation Planning	P07 – Service Portfolio Management	M01 – Enterprise Program Management	D01 – Services Development Lifecycle Controls	O01 – Service Execution Monitoring
P02 – Information Transformation Planning	P08 – SOA Ownership & Funding	M02 – Change Management	D02 – Requirements Gathering & Prioritization	O02 – Service Operational Vitality
P03 – Technology Transformation Planning	P09 – Service Governance Vitality	M03 – Procurement of Resources	D03 – Service Identification	O03 – Service Support
P04 – Service Processes, Organizations, Roles & Responsibilities	P10 – Service Communication Planning	M04 – Vendor Management	D04 – Service Specification	
P05 – Manage the Service Investment	P11 – Service Education & Training	M05 – Identify & Allocate Costs	D05 – Service Realization	
P06 – Business Vision & IT Alignment		M06 – Monitor Business Benefits of SOA	D06 – Service Certification	



SGMM

2008 SOA Governance related product updates

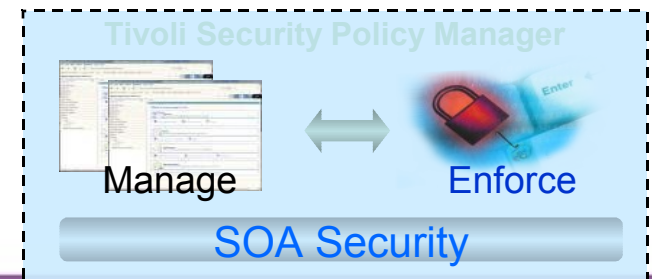
New WSRR Advance Lifecycle Edition

- WSRR
 - More prescriptive and consumable governance support
 - New profiles, editors and policy libraries.
 - Extended federation with UDDI registries
 - Policy lifecycle governance and policy management
- RAM
 - Federation with SOA Management (CCMDB)
 - Collaboration & Community Improvements (RTC)
 - Development Policies Out of the Box
 - Policies published to WSRR



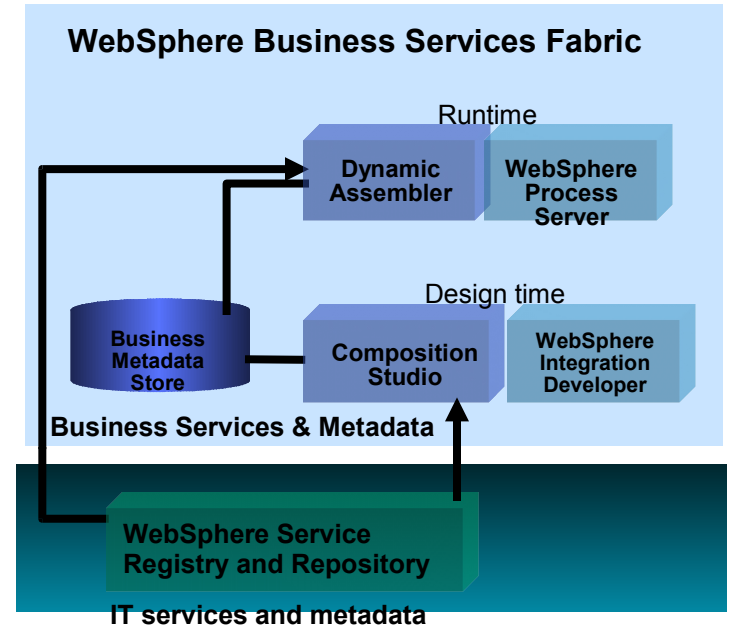
New Tivoli Security Policy Manager (TSPM)

- Unified SOA security policy management & enforcement
- Standards-based interoperability with service registry
- Enable fine-grained authorization and control data entitlements



2008 SOA Governance related product updates

- **WebSphere Business Services Fabric (WBSF)**
 - Enables creation, management and end-to-end governance of shareable, reusable Business Services
 - Driven by Business Service Policies which allow users to define, manage and implement changes to business processes through configuration
- **WebSphere DataPower SOA Appliances**
 - Ensures consistent enforcement of SOA runtime and security policies provisioned from WSRR and/or TSPM.
 - Enables end-to-end service management with IBM and non-IBM solution integration, including ITCAM for SOA
- **ITCAM for SOA Platform**
 - Integrated monitoring of services, web, MQ and virtual server layers
 - Coverage for Websphere, CICS, Datapower, BEA, .NET, SAP, MQ
 - Enhanced status and topology in the Tivoli Enterprise Portal (TEP)
 - Cross-product workstation linking TEP to other ITCAM agents



2009 Vision



IBM's SOA Governance 2009 Strategic Priorities

Aligning SOA Governance, Strategy and Planning, and Solution Delivery

- Using SOA Governance to provide guidance on the relationship of strategy and planning with solution delivery in an SOA implementation
 - Aligning SOA governance to architectural and development governance
 - Portfolio management capability

Policy

- Comprehensive integrated platform to continue the enablement of technical policy
- Continued focus on the integration of SOA federated policy capabilities (e.g. security)
- Support for business policy



Method Enhancements

- SGMM maturity model that aligns with SIMM and supports Smart SOA™
- IT / SOA governance interlock including support for ITIL v3
- Org. change guidance and reusable models/processes that drive faster adoption

- End-to-end service lifecycle processes supported by IBM's federated registry and repository strategy

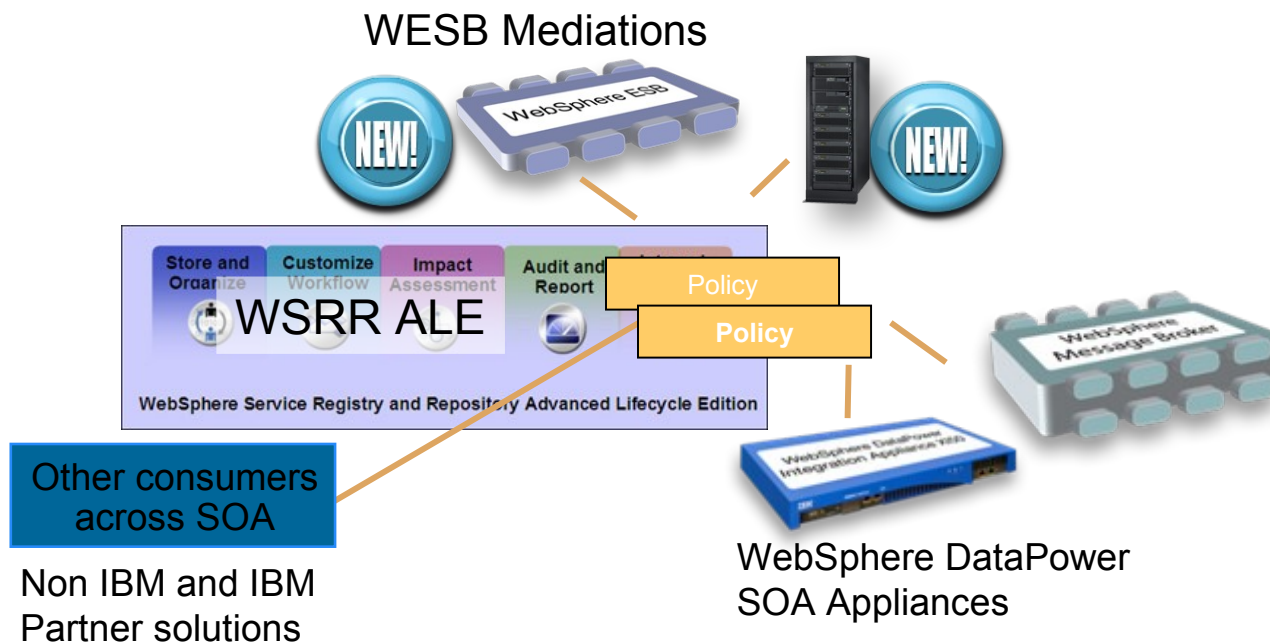
- Underlying SOA governance infrastructure to support: quality, policy, security enforcement


SOA Governance Platform Enhancements



Enforce SOA policies consistently to help achieve reliability and compliance

- Governed policies that can be shared and enforced across the SOA infrastructure
 - New support for WESB mediations and WAS policy sets



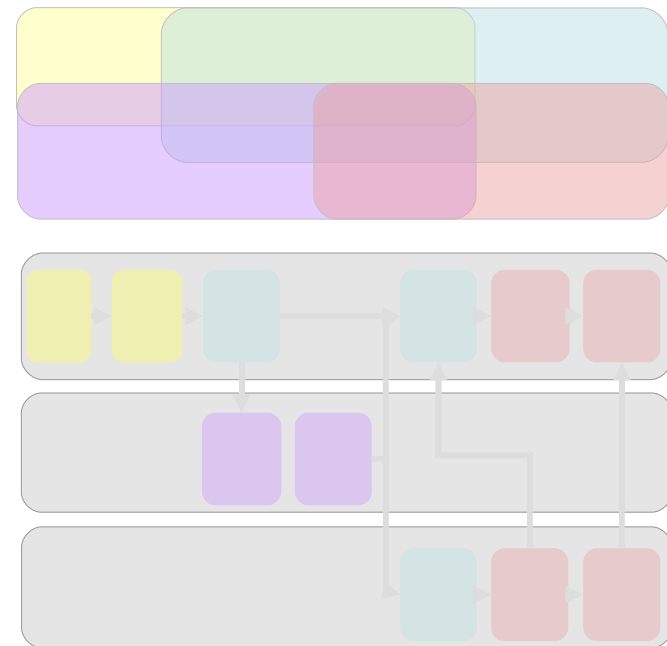
 WebLayers



Moving Forward: Using Scenarios to drive consumability



- Identify the roles involved, providing personas for each role
- Identify the artifact types involved, delineating federation requirements
- Define the scenario flow as a series of Acts, from identification of a business need to deployment of a solution
- For each Act, list:
 - Activities performed
 - Roles involved
 - Artifact lifecycle changes/decisions that occur
 - Issues that affect the consumability of the solution
- Color coded according to stakeholder role:



Scenario Roles, Personas, and Organization examples

COMMERCIAL LINE OF BUSINESS



Larry
Business Unit Leader
Commercial LoB



Bob
Business Analyst
Commercial LoB



Debra
Development
Manager
Commercial LoB



Ramzan
Release Manager
Commercial LoB



Lisa
Operations Manager
Commercial LoB

SOA CENTER OF EXCELLENCE



David
SOA CoE Chair
SOA Center
of Excellence

COMMON SERVICES



Connie
Development
Manager
Common Services



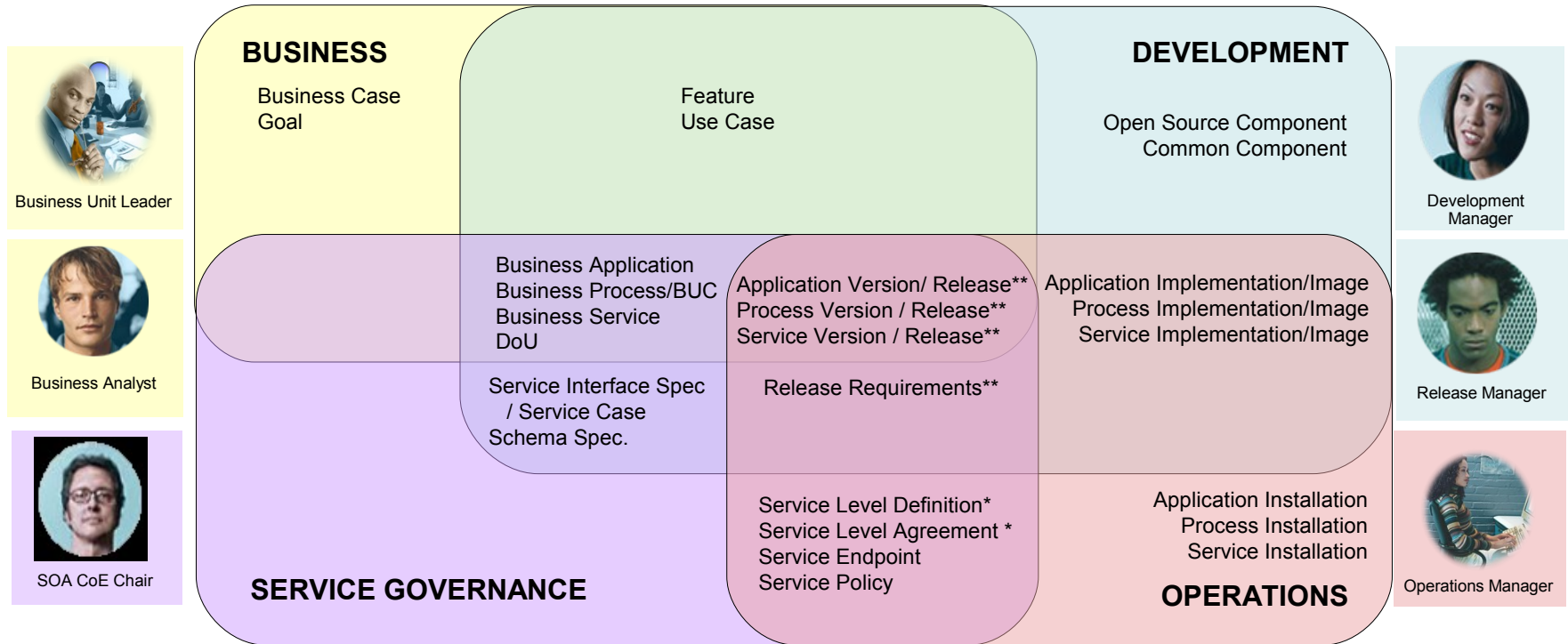
Simon
Release Manager
Common Services



Jon
Operations Manager
Common Services



Scenario Artifact Types and Federation Strategy



*Considered part of version (or release)

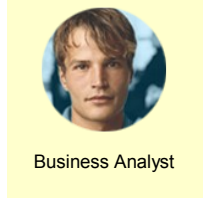
**Requirements referenced as an attribute of a version / release.



Product Mappings and Federation Strategy



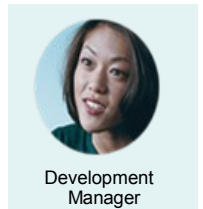
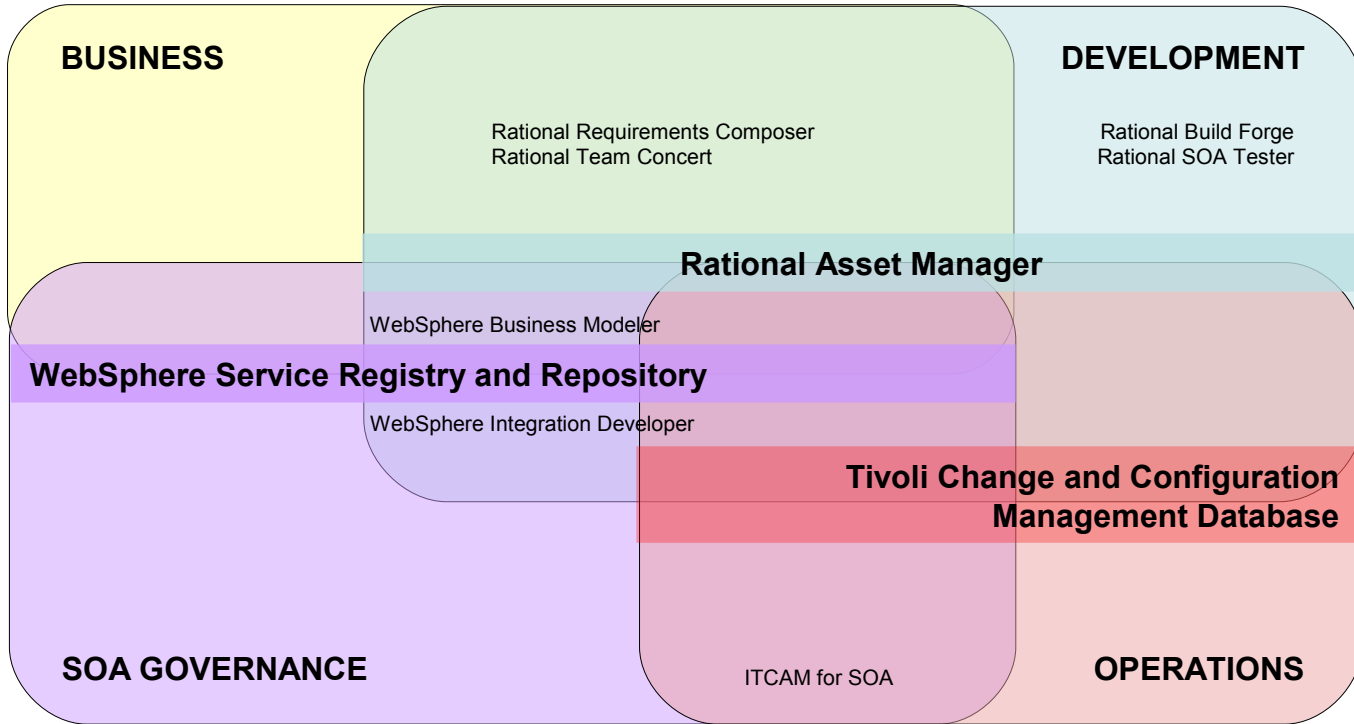
Business Unit Leader



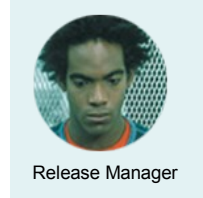
Business Analyst



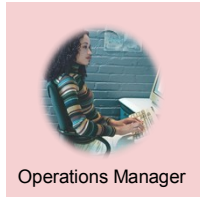
SOA CoE Chair



Development Manager



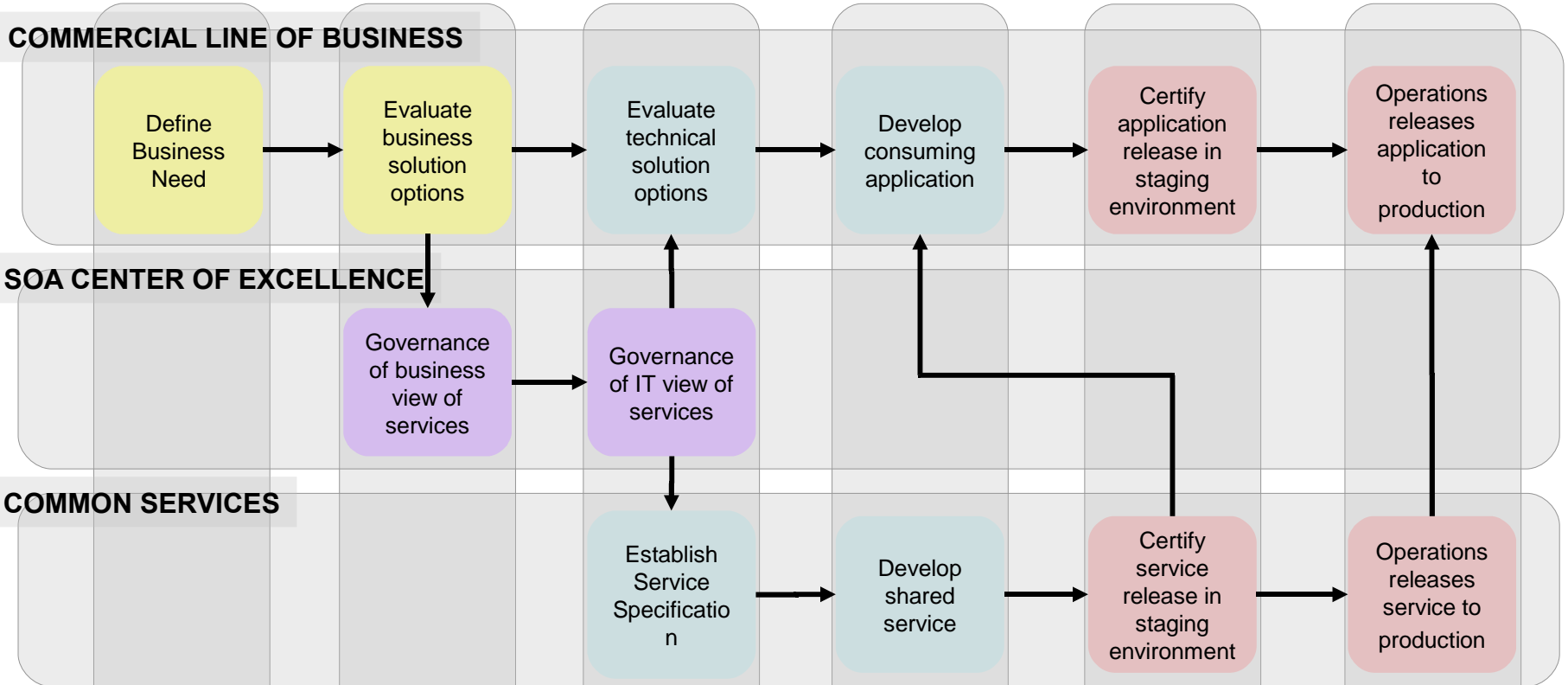
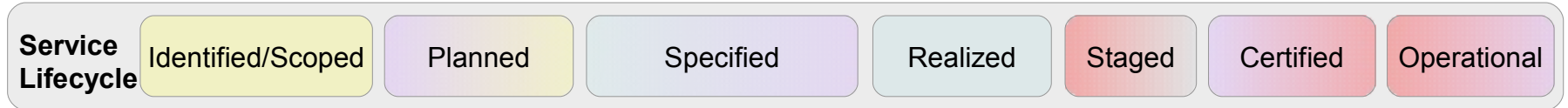
Release Manager



Operations Manager



Example service lifecycle process flow



ACT 1

ACT 2

ACT 3

ACT 4

ACT 5

ACT 6



WSRR ALE



Each phase of the Lifecycle has different *challenges*

Repositories targeted for each phase solving role-specific challenges

Service Development



Business Analyst

Optimizing service interactions to business process

Poor communication and collaboration within teams

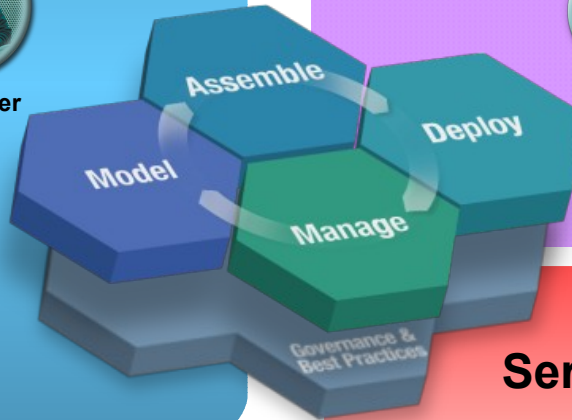
Creating the same service multiple times



Developer



Architect



Service Deployment

Need to control and eliminate "rogue services"

Service compliance important but difficult

Testing service interactions complex



Deployment Managers



Tester



Operations Manager

Service Management

Enforcement of policies needed on-the-fly

Dynamic service reporting complex



IT Director

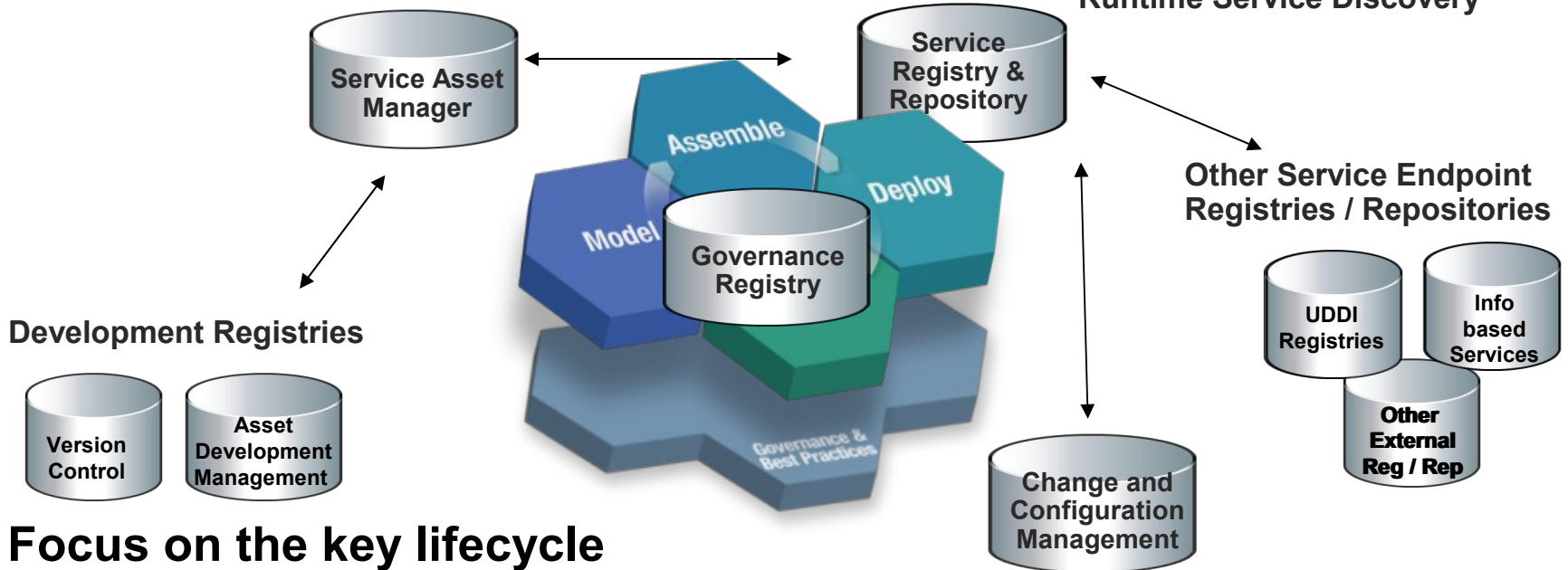
Developing a governance approach requires corporate commitment



Governance requires a federated set of capabilities to enable end-to-end service lifecycle management

Service Development

- Service Development Lifecycle



Service Deployment

- Runtime Repository
- Runtime Service Discovery

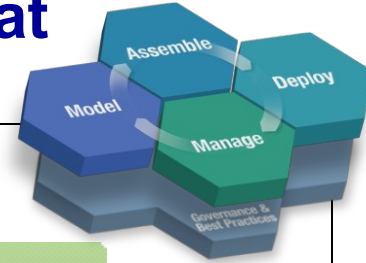
Service Management

- Operational Efficiency & Resilience
- Change & Release Management

Focus on the key lifecycle processes and service metadata to be governed



What is Needed to Govern the Service Lifecycle at Services from development thru deployment?



Scalable, Flexible, Enterprise-Level Solution

Store and Organize



Repository to store, catalog and flexibly organize individual services

Customize Workflow



Customizable workflow to automate the process of managing the service lifecycle

Impact Assessment



Flexible solution for capturing relationships between services and impact analysis

Audit and Report

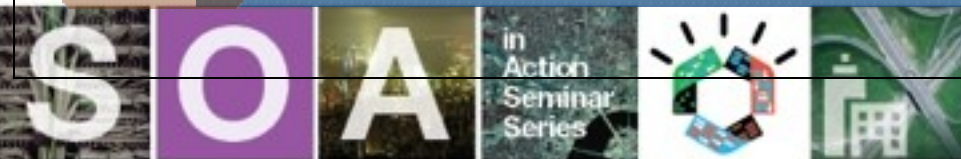


Reporting on key metrics to support planning and assessment

Integral to SOA

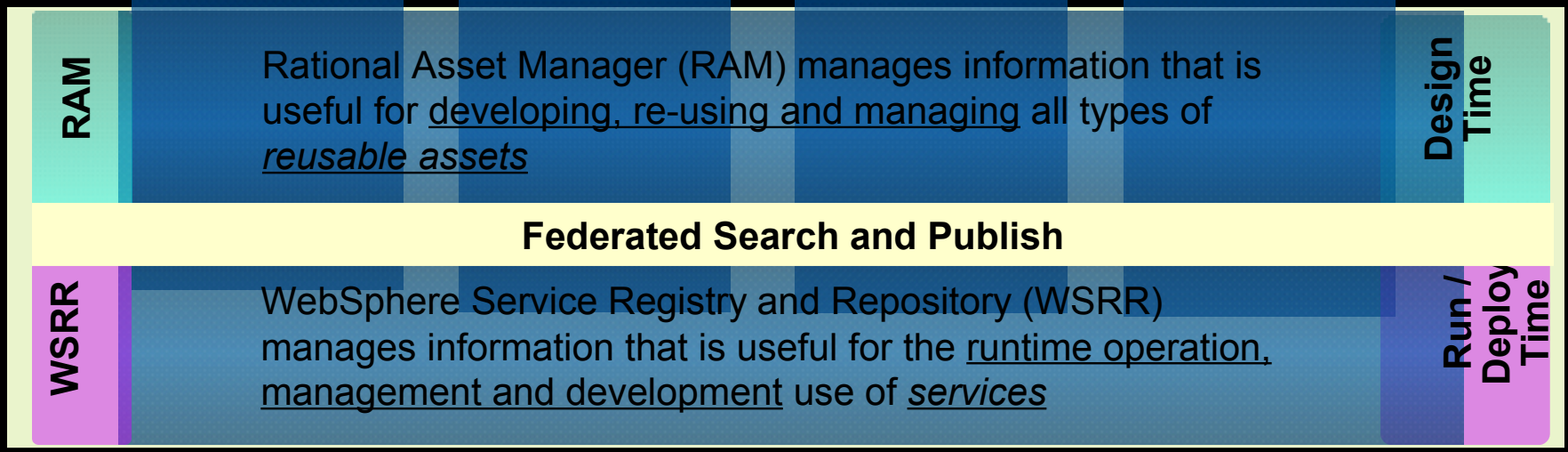


Integrate with your SOA design and runtime systems including other existing repositories



Solution: Combined Design and Runtime SOA Repository with WSRR ALE

SOA Service Lifecycle Management



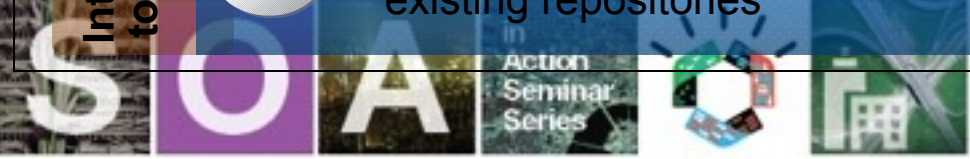
Federated Search and Publish

Federation with SOA design and runtime systems

Integral to SOA



Integrate with your SOA design and runtime systems including other existing repositories



Solution: Federated Search and Publish with WSRR ALE

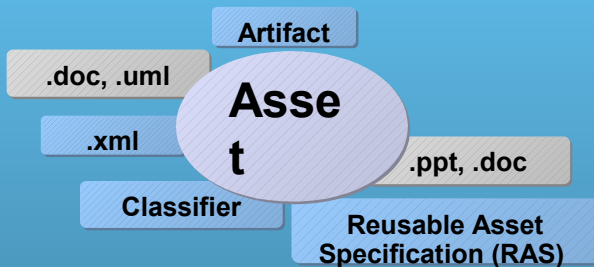
Development-time

➤ Design / Architecture Governance



Manages non-runtime information that is useful for developing, re-using and managing all types of reusable assets

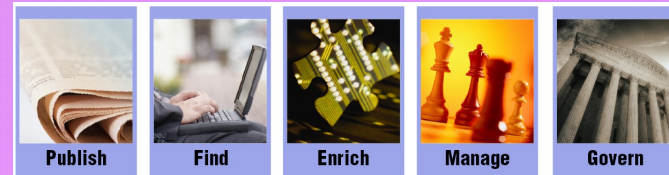
- ✓ Creates and manage all types of assets
- ✓ Provide asset traceability and details
- ✓ Collaborate on asset development
- ✓ Measure asset reuse in development



Federated Search and Publish

Deployed / Run-time

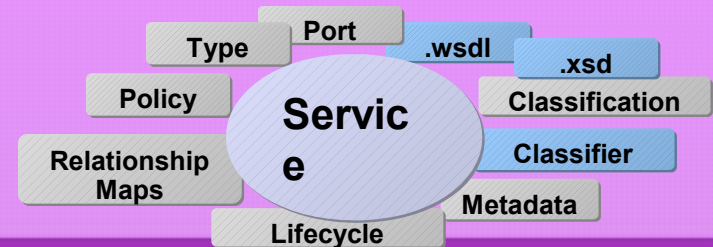
➤ Service Lifecycle Governance



IBM WebSphere Service Registry and Repository

Manages runtime information that is useful for the runtime operation, management and development use of services

- ✓ Select service endpoints dynamically in a SOA runtime
- ✓ Govern runtime changes to service metadata
- ✓ Set and get runtime policies for service execution
- ✓ Get deployed service details like endpoints, relationships and service definitions



Manage BPM Assets Across Their Lifecycle

Accelerate time to value across the BPM lifecycle



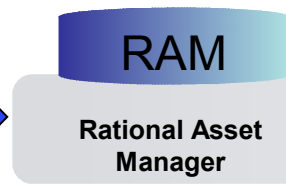
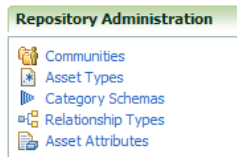
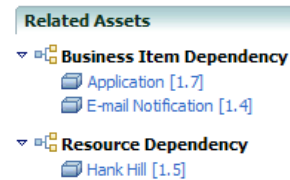
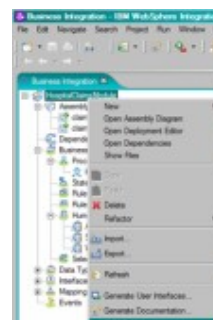
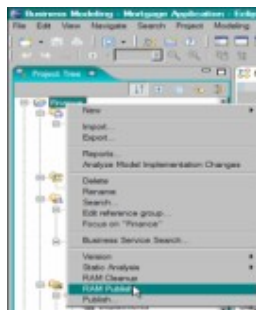
IT Leader



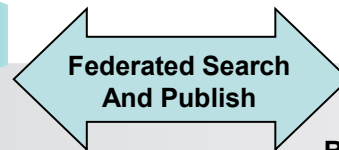
IT Developer



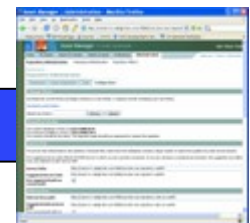
IT Architect



Design-time



Run-time

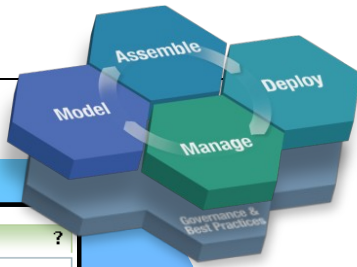


**WebSphere Service Registry and Repository
Advanced Lifecycle Edition**



Store and Organize: Features and Benefits

SOA Service Lifecycle Management



Store and Organize

Repository to store, catalog and flexibly organize individual services

Design Time

- ✓ Easily locate existing reusable assets
- ✓ Create and package assets
- ✓ Highlight reusable assets important to the business
- ✓ Fast search using categories, facets, keywords
- ✓ Custom categorization for assets

Filter your search ?

Java
[J2EE \[4\]](#)

Type
[Component \[4\]](#)

Related Category
[Machine Architecture \[4\]](#)
[Middleware Platforms \[3\]](#)
[OS Platforms \[2\]](#)

State
[Plan review \[2\]](#)
[Review \[2\]](#)

Rating
[4 or higher \[3\]](#)
[3 or higher \[3\]](#)
[2 or higher \[3\]](#)
[1 or higher \[3\]](#)

Run / Deploy Time

Filters

ESB Asset Classifica...

[Endpoint \(2\)](#)

Document Type

[WSDL document \(3\)](#)

Service Metadata

[Binding \(2\)](#)
[Operation \(3\)](#)
[Port \(2\)](#)
[Port Type \(1\)](#)
[Service \(2\)](#)
[SOAP Address \(2\)](#)
[SOAP Binding \(2\)](#)
[XML Element \(2\)](#)

Relationship

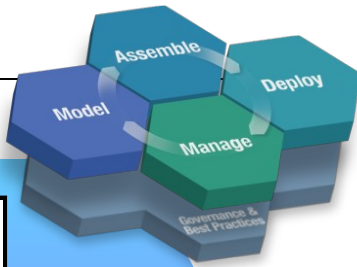
Property

- ✓ Publish and find your services and related information in one place
- ✓ Increase visibility of services throughout your organization
- ✓ Expose redundant and inefficient services



Customize Workflow: Features and Benefits

SOA Service Lifecycle Management



Customize Workflow

Customizable workflow to automate the process of managing the service lifecycle

Design Time

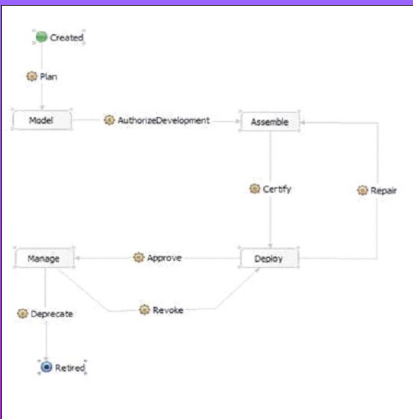
- ✓ Easily approve, review, rate and discuss assets.
- ✓ Define workflow associated with creating and reviewing assets
- ✓ Implement roles and access controls for assets at development time

Repository Administration ?

- Communities
- Asset Types
- Category Schemas
- Relationship Types
- Asset Attributes

- Tools
- Configuration
- Repository Administrators

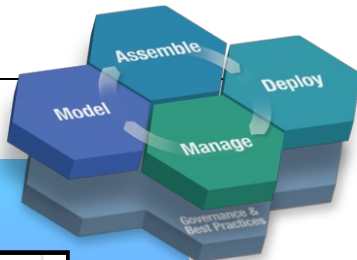
Run / Deploy Time



- ✓ Implement decision rights and processes to make changes.
- ✓ Easily approve, promote, introduce and retire services.
- ✓ Maintain test environment separate from production.

Impact Assessment: Features and Benefits

SOA Service Lifecycle Management



Impact Assessment

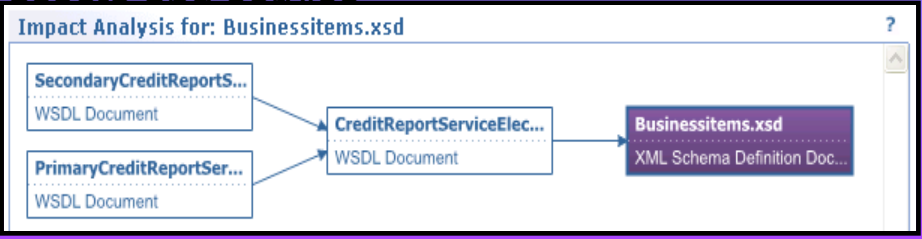
Flexible solution for capturing relationships between services and impact analysis

Design Time

- ✓ Ratings, feedback, and statistics help in asset evaluation
- ✓ RSS Feeds, email and discussion groups notify users of changes to assets
- ✓ Traceability to related

A screenshot of a review interface. It features a 'Review' button with a speech bubble icon, a 'Review' button, a 'My rating' section with five orange stars and a pencil icon, an 'Average rating (1 rating)' section with five blue stars, a 'Discussion topics (0)' section, and a 'Last updated: April 10, 2007' timestamp.

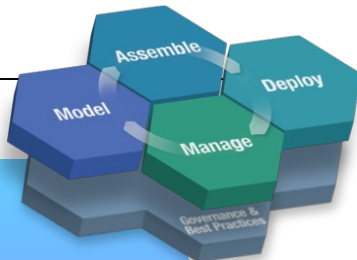
Run / Deploy Time



- ✓ Expose multiple versions of the same service
- ✓ Efficiently manage changes to service metadata and notify stakeholders

Audit and Report: Features and Benefits

SOA Service Lifecycle Management

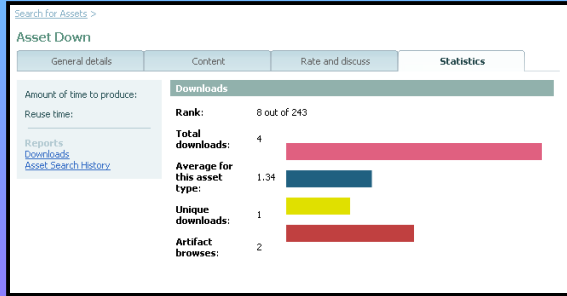


Audit and Report

Reporting on key metrics to support planning and assessment

Design Time

- ✓ Comprehensive asset level reporting and metrics
- ✓ Asset Activity and Audit Reporting
- ✓ Report on assets at repository level

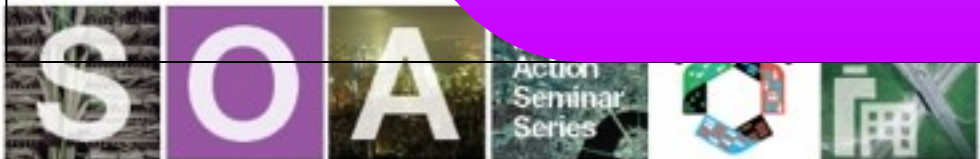


Run / Deploy Time

Name	Graph	Description	Object Type
creditReportServiceElectronic			operation
creditReportServiceElectronic			operation
creditReportServiceElectronic			operation
creditReportServiceElectronic			XML element
creditReportServiceElectronic			port type
creditReportServiceElectronicInterface.wsdl			WSDL document
creditReportServiceElectronicRequest			
creditReportServiceElectronicRequest			
creditReportServiceElectronicRequest			
creditReportServiceElectronicResponse			
creditReportServiceElectronicResponse			
creditReportServiceElectronicResponse			
creditReportServiceElectronicResponse			XML element

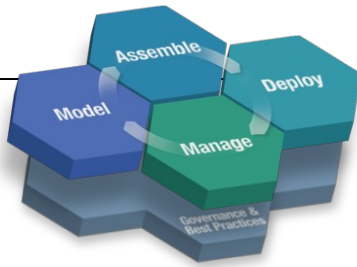
Total: 13

- ✓ Plan and assess the service lifecycle workflow itself
- ✓ Plan and assess the services and business processes managed through the service lifecycle



Integral to SOA: Seamless fit with other systems

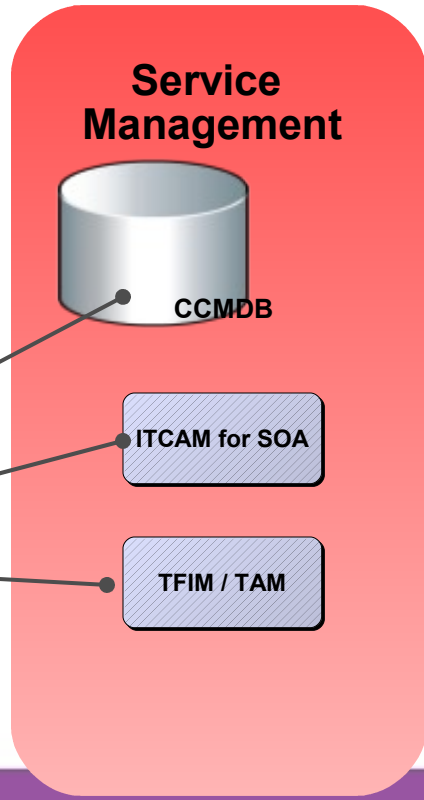
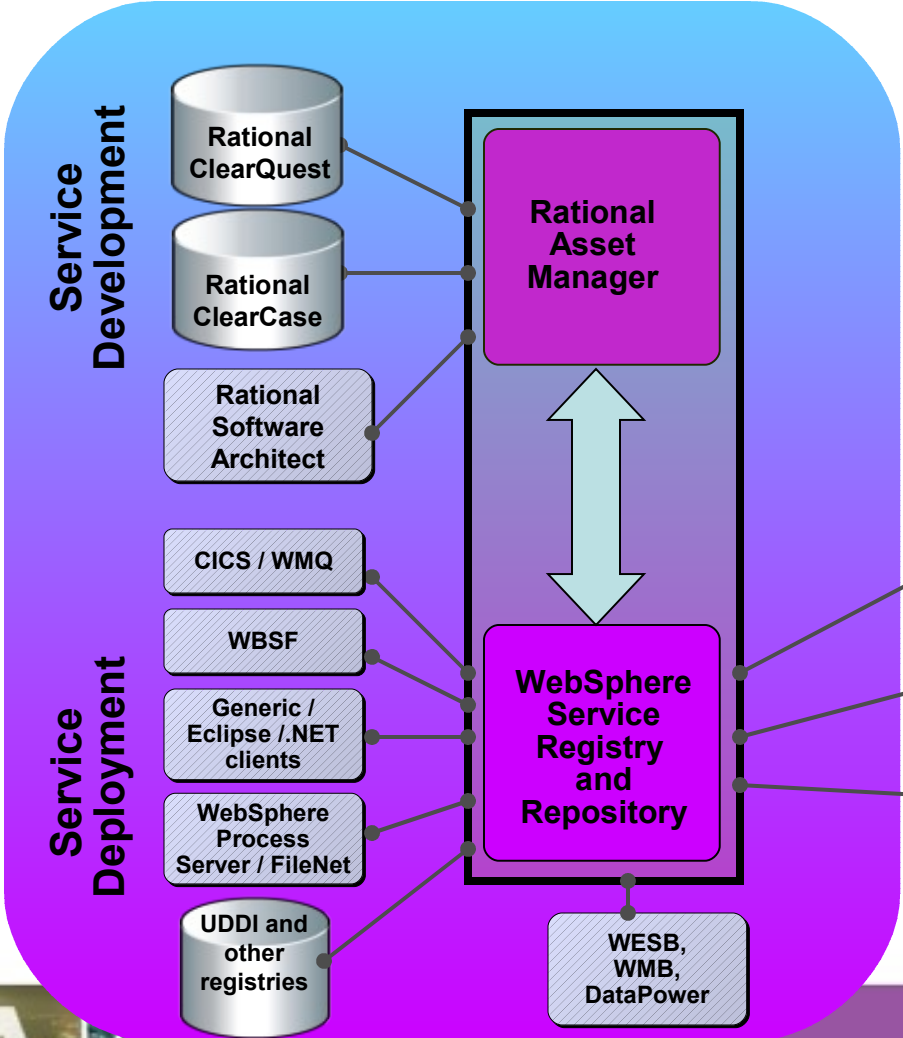
SOA Service Lifecycle Management



Integral to SOA



Integrate with your SOA design and runtime systems including other existing repositories



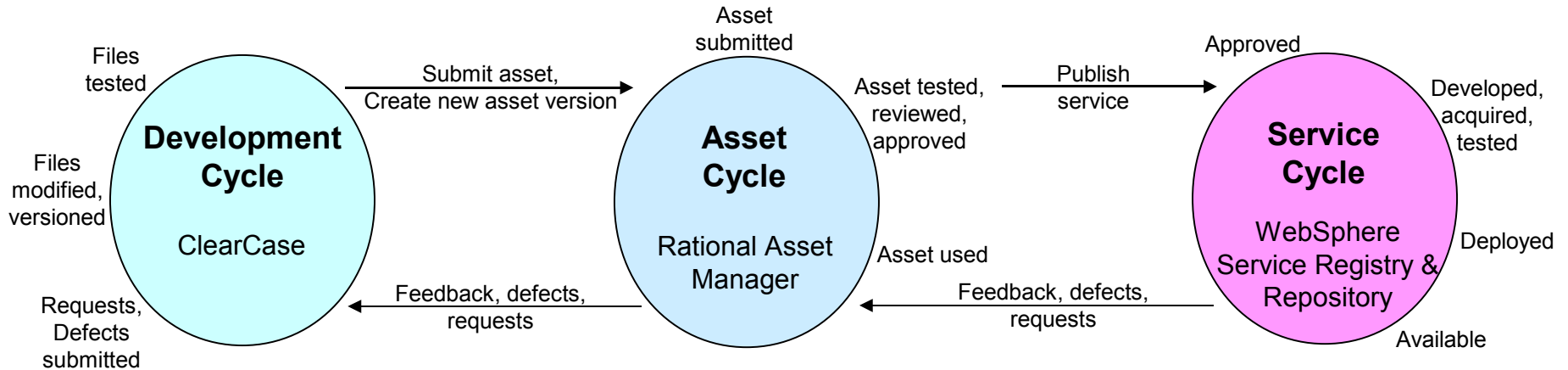
Cycles: Overview

The cycles illustrate the creation and modification of files, some of which will become part of assets, some of which are published as services.

This image does not illustrate the use of assets as part of the development cycle.

Each cycle typically iterates at rates different than other cycles.

These cycles are not illustrating the full lifecycle, including retirement of services and other assets.



Use development tools, the Rational Suite, ClearQuest, ClearCase to iteratively refine files which ultimately can be in a state to be shared, communicated, governed, and traced in RAM.

Use RAM to share, communicate, govern, and trace assets and their usage.

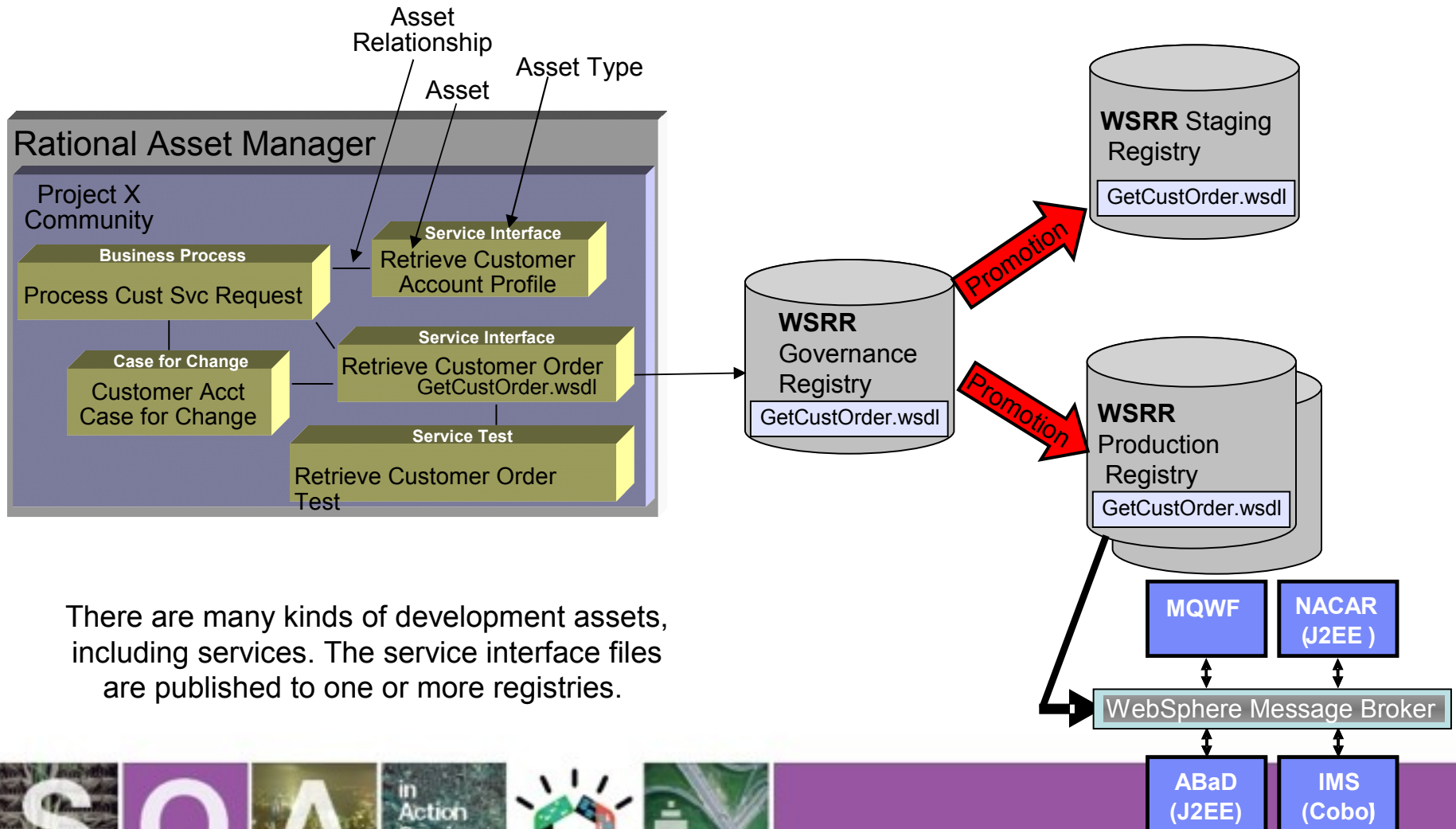
Use WSRR to communicate, govern, and trace services and their usage.



Development Time

Execution Time

RAM service assets published to WSRR 6.2



There are many kinds of development assets, including services. The service interface files are published to one or more registries.



Patterns



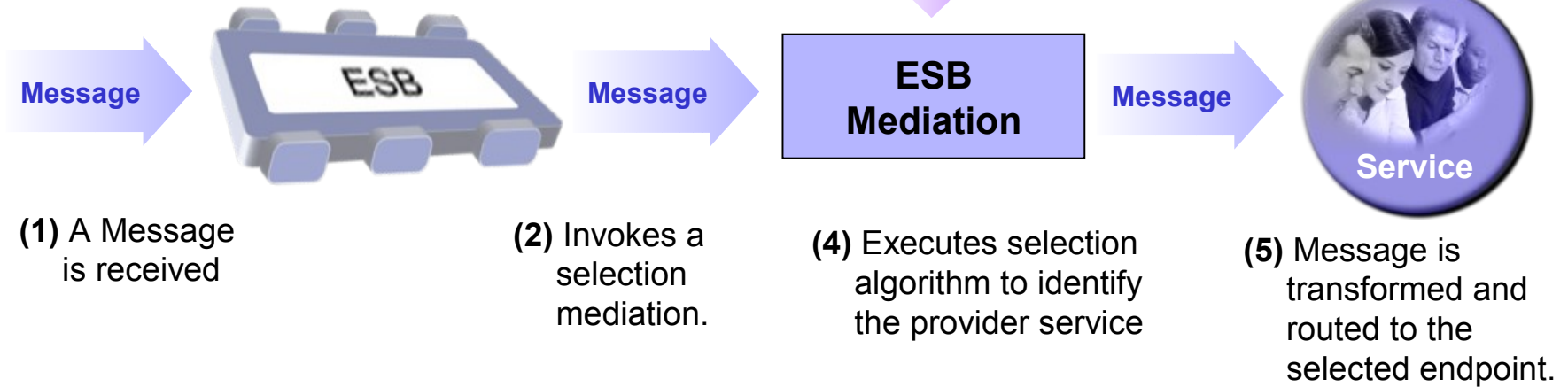
Runtime Enforcement Patterns

- Existing Registry Patterns
 - Endpoint Lookup Patterns
 - Operational Monitoring Patterns
- Delegation of Registry lookup
 - Service Proxy Enforcement
 - Service Container Enforcement
- Governance Patterns
 - Runtime Policy enforcement
 - Contract / SLA enforcement

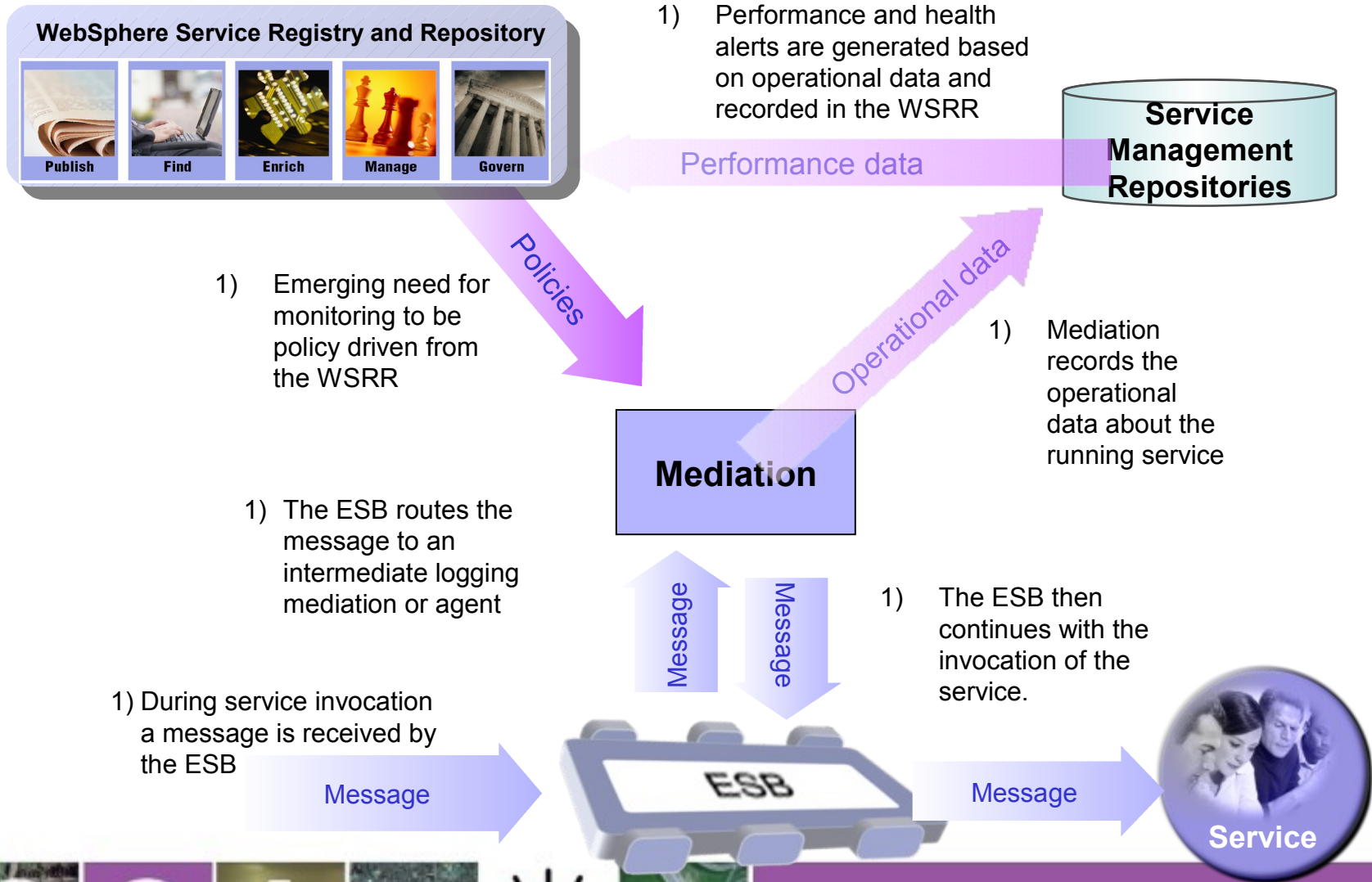


Endpoint Lookup Patterns

Dynamic selection



Operational Monitoring Patterns



Service Proxy Enforcement Pattern



(2) Proxy retrieves client policy for Consumer X when invoking Provider Y.

(4) Proxy retrieves provider policy for Provider Y.



Message



Message



Message



(1) A message is received from Consumer X that doesn't understand policy

(3) Proxy adds required headers to message to realize client policy and sends message onto ProxiedProvider Y

(5) Proxy interprets message against Provider Y policy. i.e. enforces policy

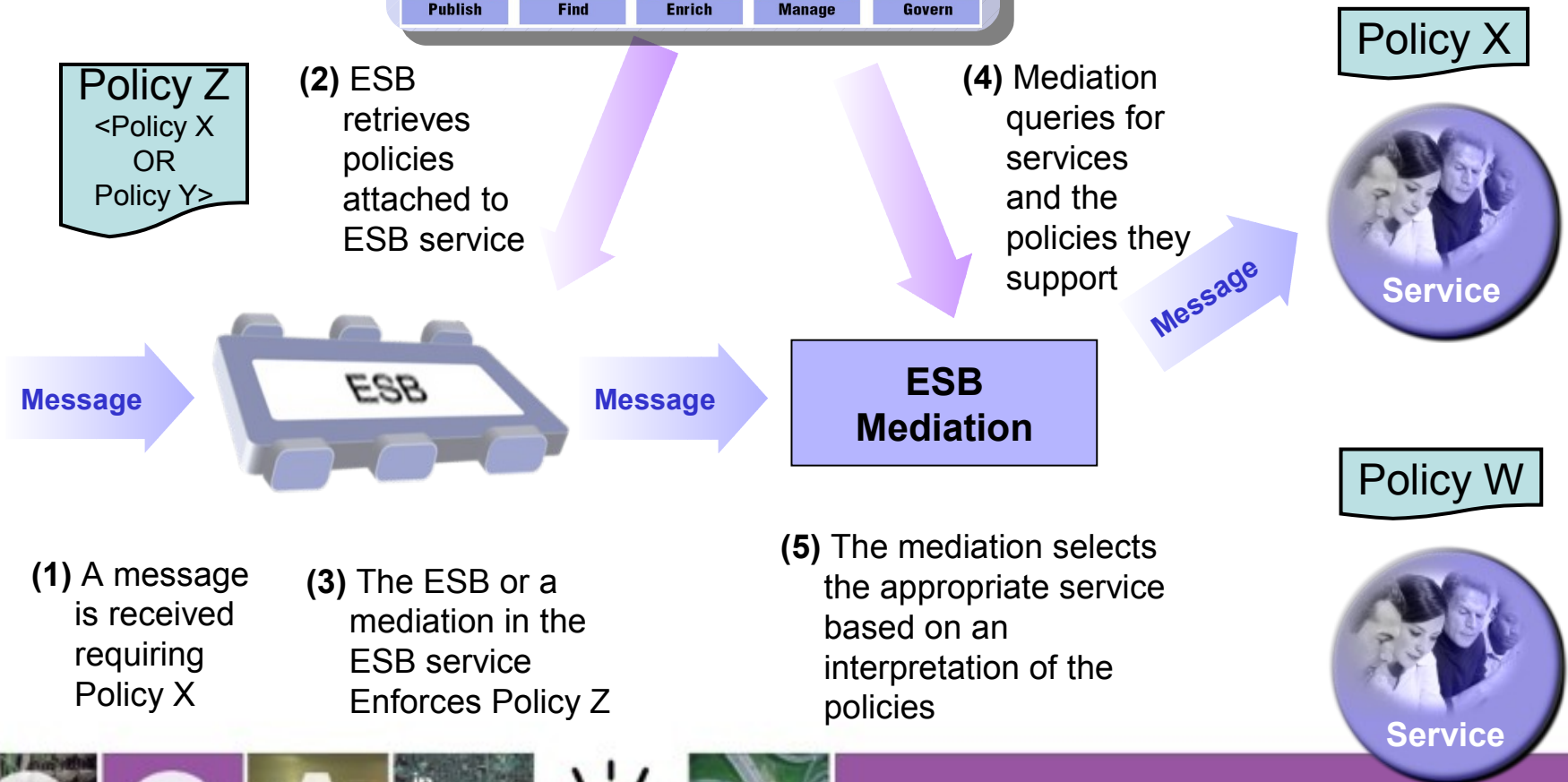
(6) Message is passed onto Service Provider Y that doesn't understand policy



Runtime Policy Enforcement



Dynamic selection



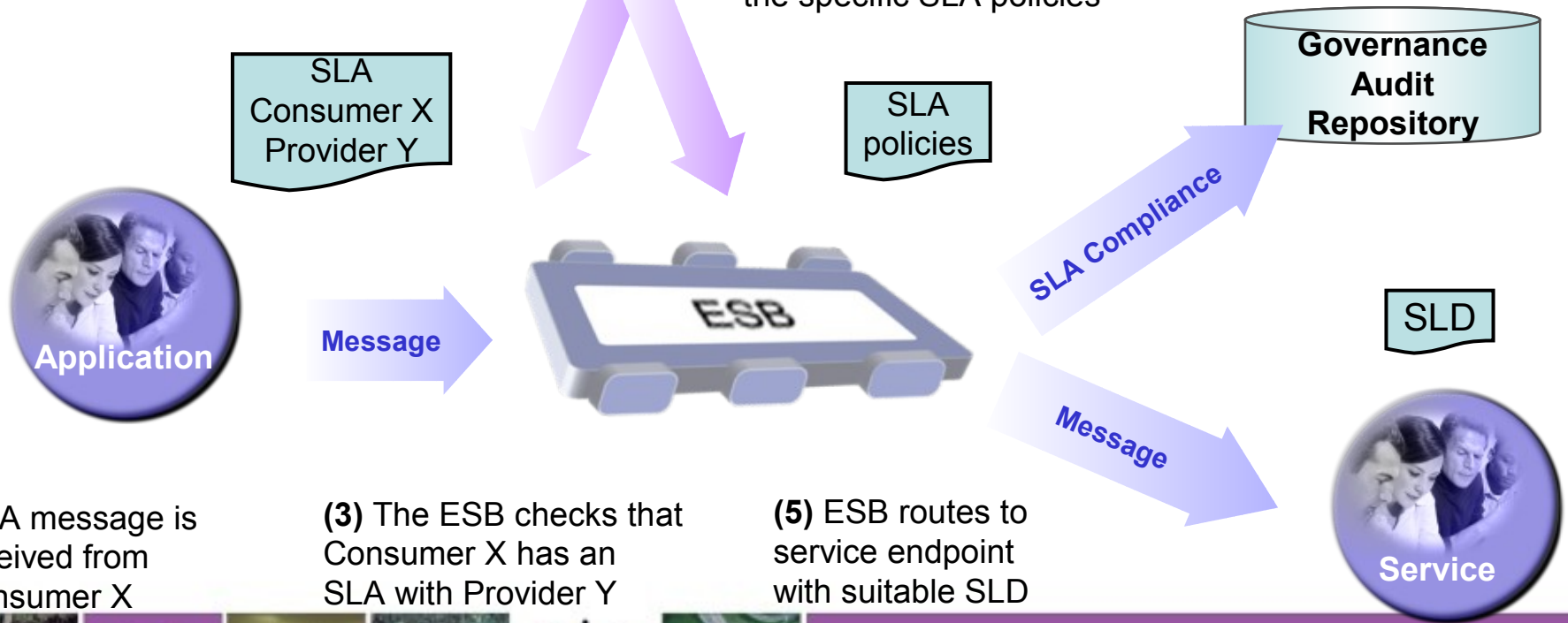
Contract / SLA Enforcement



(2) ESB for Provider Y retrieves valid SLAs

(4) ESB retrieves the specific SLA policies

(6) ESB records SLA Metrics in a database for later analysis



(1) A message is received from Consumer X

(3) The ESB checks that Consumer X has an SLA with Provider Y

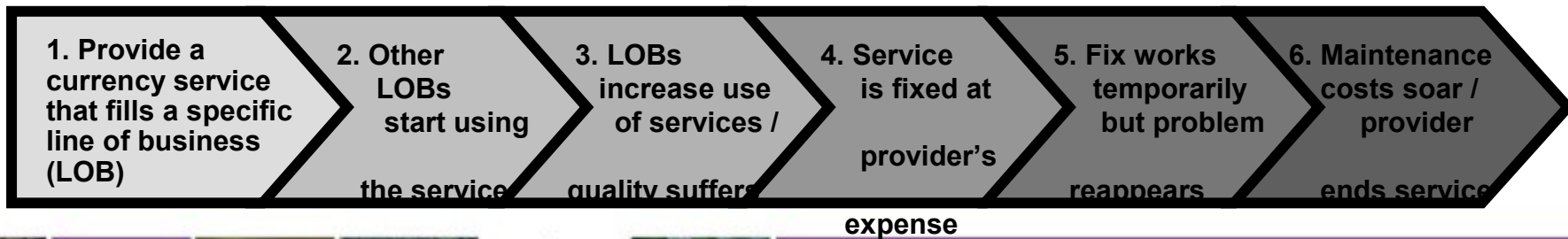
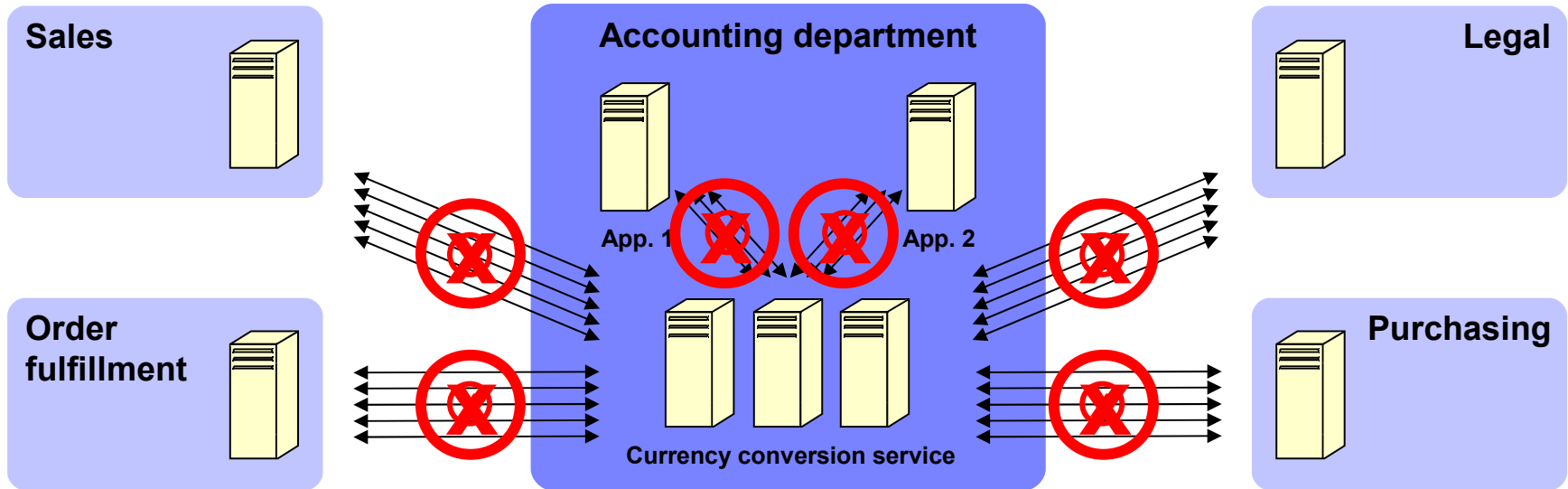
(5) ESB routes to service endpoint with suitable SLD



Policy management



A scenario on the importance of SOA governance*

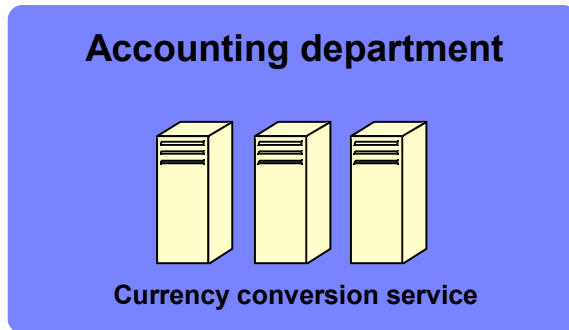


Scenario from *Introduction to SOA Governance*, Bobby Woolf.



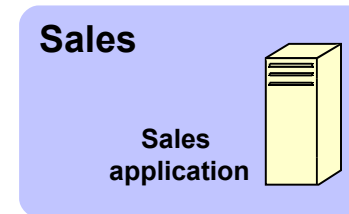
Different perspectives on a service: Provider v Consumer

Provider perspective



- Provider LoB Responsibilities
 - Defining and delivering the service capability needed by their (and agreed other LoBs) applications
 - Funding the service development and testing
 - Funding the IT resources needed to provide the service
- Provided Service / Capability
 - Functional capabilities – Service Specification
 - Non- Functional capabilities - Service Level Objectives
- Provider perspective goals
 - Flexibility to change to respond to new requirements (Service Versioning)
 - Change management and bug fixing to retain compatibility with specification
 - Optimization of IT Resources – servers, databases etc needed to deliver combined service levels.(workload management)
 - Ability to retire old service versions and reclaim IT resources

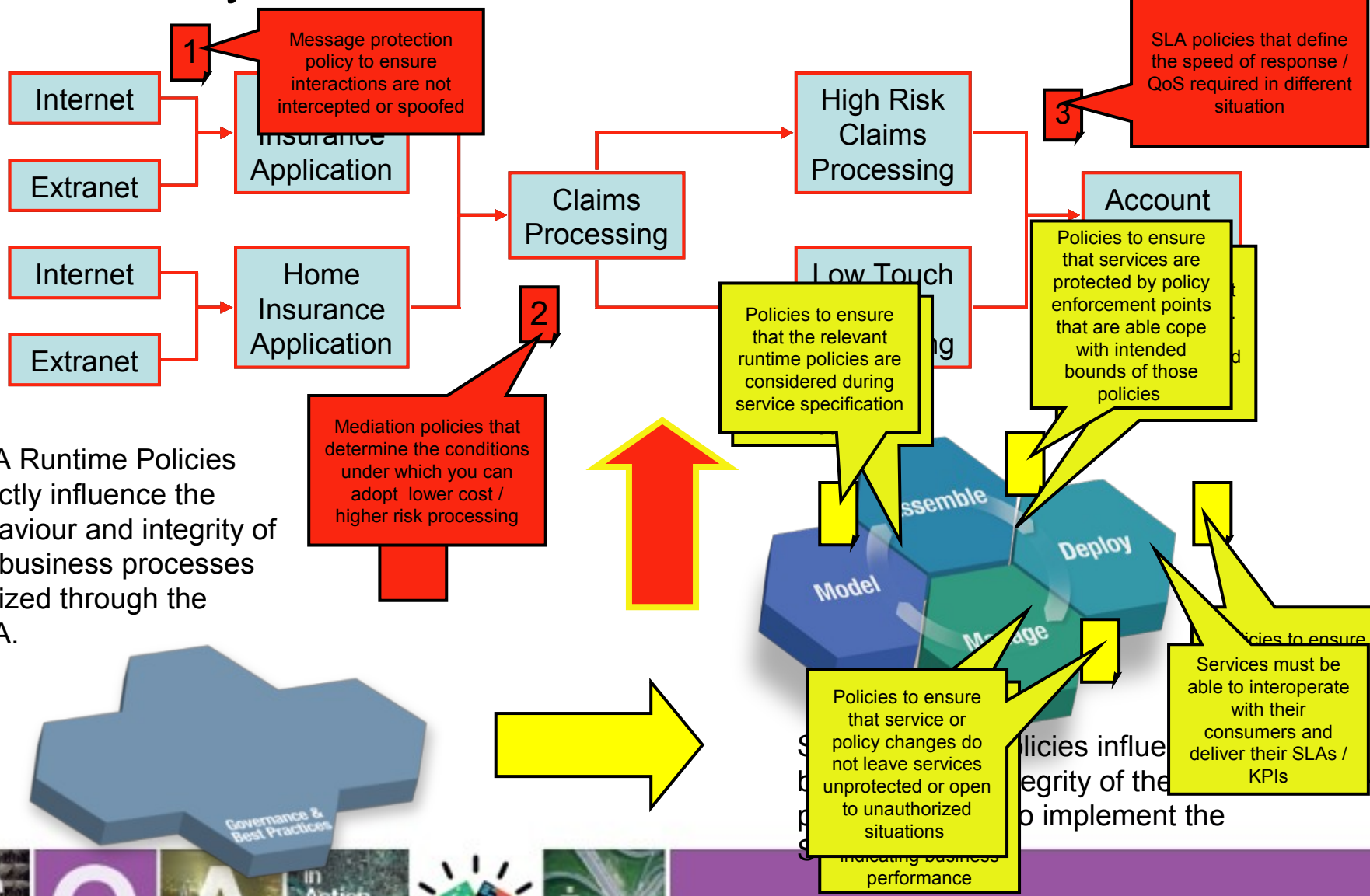
Consumer perspective



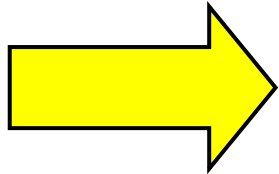
- Consumer LoB Responsibilities
 - Delivering the Line of Business value through their applications
 - Defining the QoS needed from the service to meet their business needs.
 - Funding their Applications, integration testing and an agreed portion of the shared service costs.
- Consumer Application Requirements
 - Needs to be able to know how to invoke the service capabilities using compatible protocols - Service Specification
 - Needs the service to operate in its context and meet its QoS requirements- Service Level Agreement
 - Needs to be able to invoke the service at runtime – Service Endpoint
- Consumer perspective goals
 - Realizes the service capability faster and at lower cost
 - Isolate their applications from service implementation changes
 - Be able to quickly request and take advantage of new service capabilities



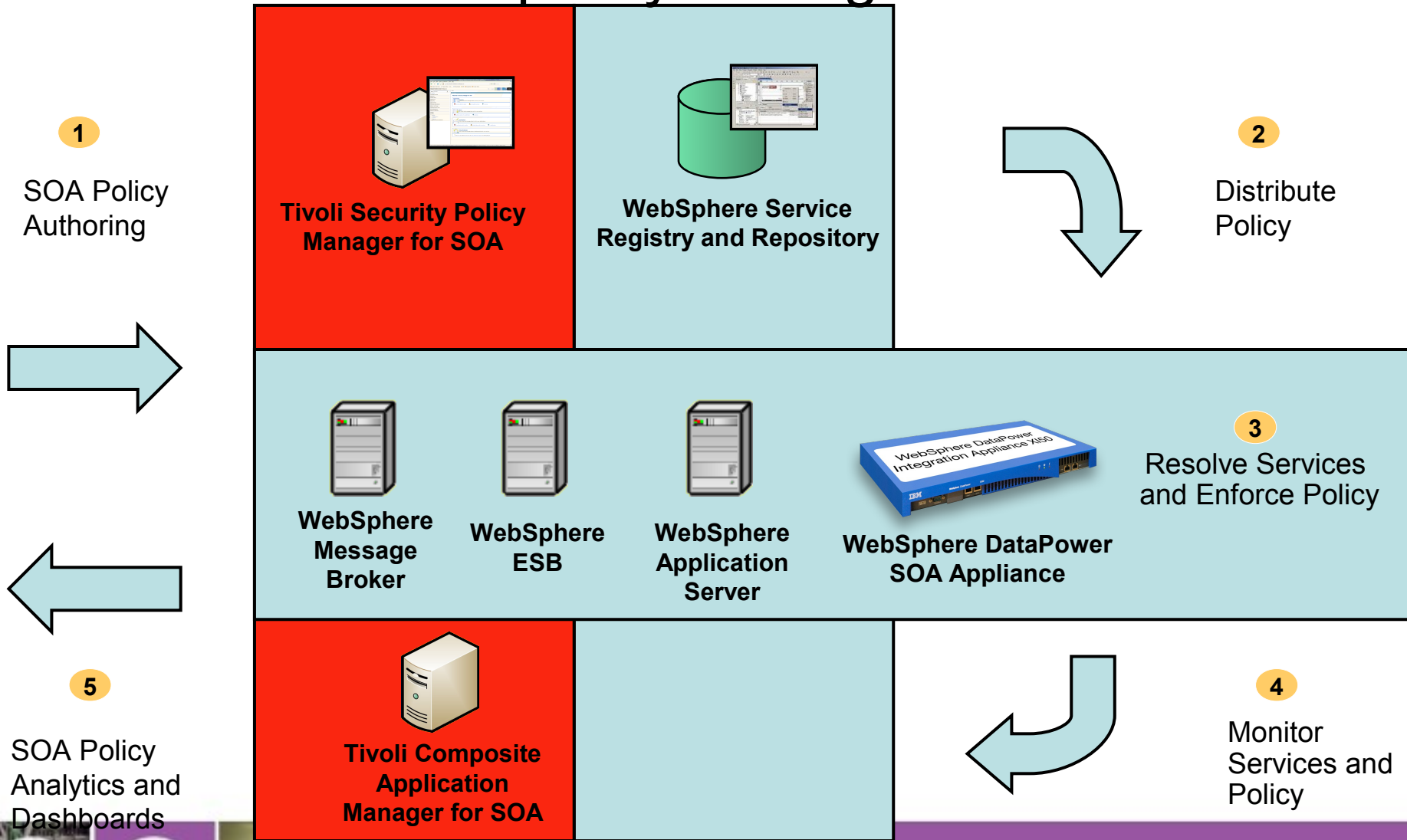
Service Lifecycle Policies and Service Runtime Policies



SOA Runtime Policies directly influence the behaviour and integrity of the business processes realized through the SOA.



SOA runtime policy management



In summary, IBM offers a comprehensive set of solutions around SOA governance.

- **IBM's position on SOA Governance** - Includes the realm of Service Governance to control the service lifecycle process and focuses on the enablement of the integration with other realms of governance to maximize SOA's value.
- **SOA CoE and its structure** – IBM provides a comprehensive set of consulting services to not only define the appropriate CoE structure that aligns business and IT, but also helps our clients realize the CoE through required organizational change efforts.
- **2008 Accomplishments** – IBM made significant accomplishments in our methods and tooling across service lifecycle management, policy, enforcement, and security.
- **2009 Strategic Priorities** – In 2009, IBM will continue to drive efforts around these strategic priorities:
 - SOA Governance / Strategy & Planning / Solution Delivery
 - Method Enhancements
 - SOA Policy Strategy
 - Tooling / Platform Enhancements



Learn more about SOA Governance

- Visit IBM SOA Governance website

(www.ibm.com/soa/gov)



- SOA Governance videos

(http://www-01.ibm.com/software/info/television/index.jsp?lang=en_us&cat=soaslm&item=xml/G550259A00805U76.xml)

- SOA Governance webcast and podcast

- Smart SOA Governance: The stimulus package for shovel ready SOA projects

([http://event.on24.com/r.htm?](http://event.on24.com/r.htm?e=139953&s=1&k=1DDB3B18F726FBB134C804AE980015&partnerref=IBM01)

[e=139953&s=1&k=1DDB3B18F726FBB134C804AE980015&partnerref=IBM01](http://event.on24.com/r.htm?e=139953&s=1&k=1DDB3B18F726FBB134C804AE980015&partnerref=IBM01))

- SOA governance and organizational change management

([http://www.ibm.com/developerworks/podcast/spotlight/st-070307ctxt.html?](http://www.ibm.com/developerworks/podcast/spotlight/st-070307ctxt.html?S_TACT=105AGY82&S_CMP=GENSITE)

[S_TACT=105AGY82&S_CMP=GENSITE](http://www.ibm.com/developerworks/podcast/spotlight/st-070307ctxt.html?S_TACT=105AGY82&S_CMP=GENSITE))

- Governance of Smart SOA

(http://www-01.ibm.com/software/solutions/soa/newsletter/jul08/article_governance.html)

- Introduction to the need for SOA Governance

(<http://www.ibm.com/developerworks/library/ar-servgov/>)

