



IBM Software Group

Discovering the Value of IBM Rational Quality Manager

An IBM Proof of Technology



Agenda

- Rational® Quality Manager Overview
- Test Management Overview
 - ▶ Lab 1: Test Management
- Test Planning Overview
 - ▶ Lab 2: Test Planning
- Test Creation Overview
 - ▶ Lab 3: Test Creation
- Test Execution Overview
 - ▶ Lab 4: Test Execution
- Reporting Overview
 - ▶ Lab 5: Reporting
- Lab 6 Impact Analysis of a Requirement Change
- Lab 7 Importing Requirements from Requisite Pro® (Optional)
- Lab 8: Running Rational Functional Tester (RFT) tests from Rational Quality Manager (Optional)

Objectives

- Demonstrate how Rational Quality Manager:
 - ▶ Mitigates business risk: Catch defects earlier and keep the team in synch with dynamic process and activity-based workflows
 - ▶ Improves operational efficiency: Automate labor-intensive lifecycle processes and determine optimal plans addressing wide range of platforms and requirements
 - ▶ Provides greater visibility of metrics: Make reliable decisions with constant access to prioritized metrics tailored for individuals and teams
 - ▶ Protect existing investments and deliver greater predictability: Adopt successful deployment patterns and map to operational Key Performance Indicators (KPIs), platforms and requirements



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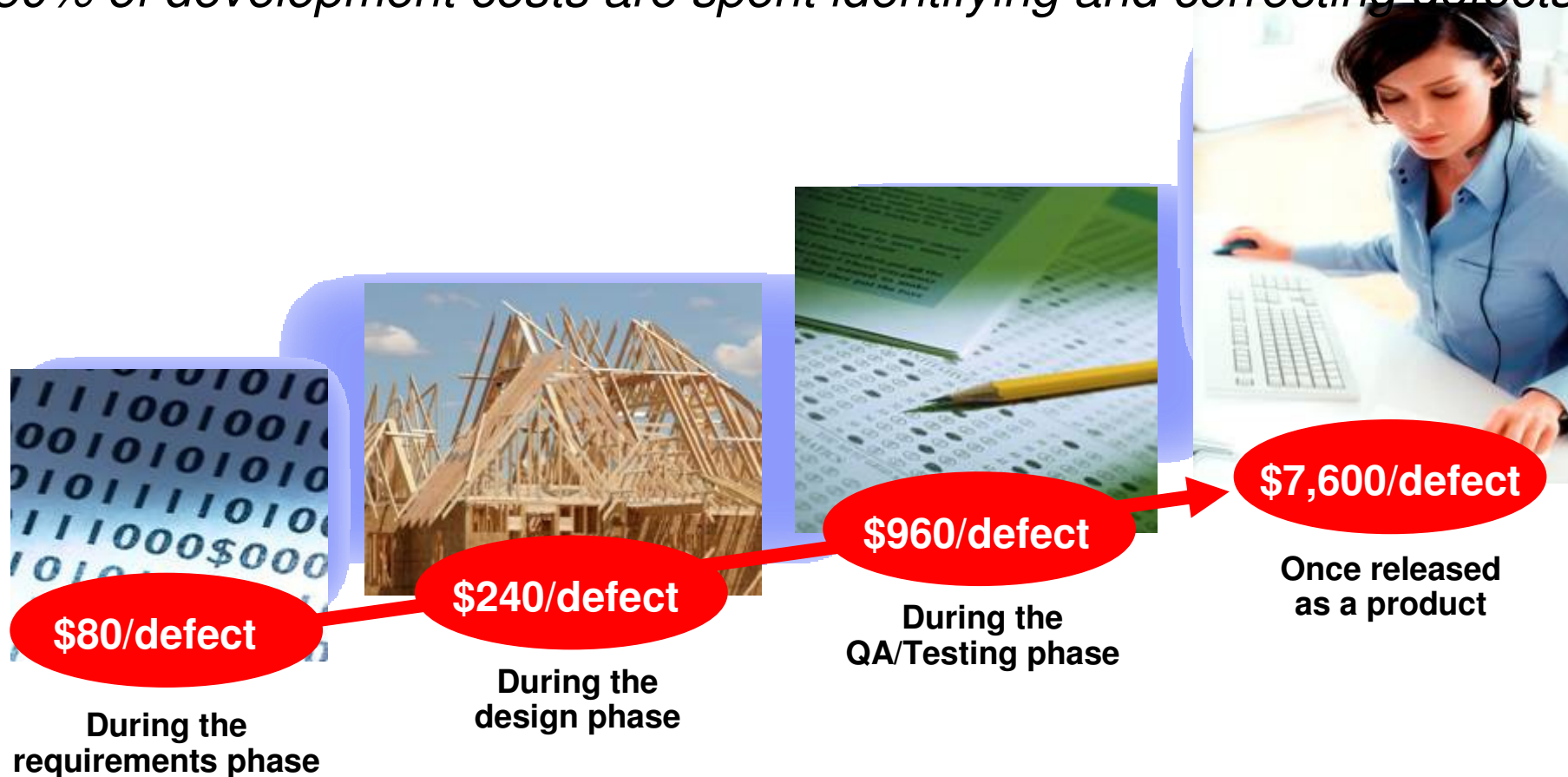
Rational Quality Manager Overview

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The increasing costs of fixing a defect

80% of development costs are spent identifying and correcting defects!



Source: GBS Industry standard study
 Defect cost derived in assuming it takes 8 hrs to find, fix and repair a defect when found in code and unit test.
 Defect FFR cost for other phases calculated by using the multiplier on a blended rate of \$80/hr.

Process-led Automation yields real savings

Examples of automation capabilities

	Developing repeatable industry test solutions			Advanced Defect Analysis	Developing repeated test process models applicable to future projects		Integrating end to end processes	
Asset	Test cases copied	Manual scripts copied	Manual scripts Reuse	Prevent and Block duplicate Defects	Baseline & migrate documentation	Baseline artifacts	Leveraging component Reuse	Dynamic updates of test assets
Quantity	290	296	1,178	765	1,154	1,711	870	1,883
Hours saved	141	148	589	Discovery in 4 Hr 1,484	577	855	435	470
Value	\$11,600	\$11,850	\$47,000	\$857,000	\$46,200	\$68,000	\$34,800	\$37,700

Source: GBS Test Practices study over 855 projects

Average per project saving with automation and collaboration best practices calculated on a per asset task and process savings

Estimated hours saved per project: 4700 hours

IBM® Rational raises the bar for Quality management

Scenarios that show the difference

Mitigate Business Risk



Collaborate

Collaborative, continuous, and comprehensive information sharing reduces defects, improves handoff and increases customer satisfaction

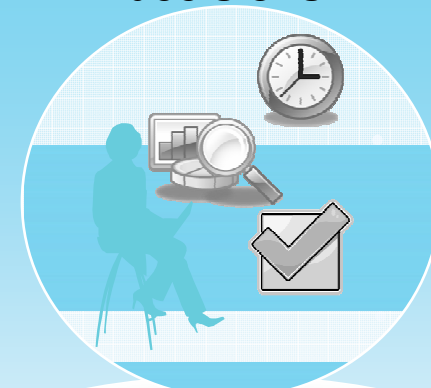
Improve Operational Efficiency



Automate

Automating labor-intensive activities reduces time-to-market and increases predictability and consistency to improve return on investment

Make confident decisions



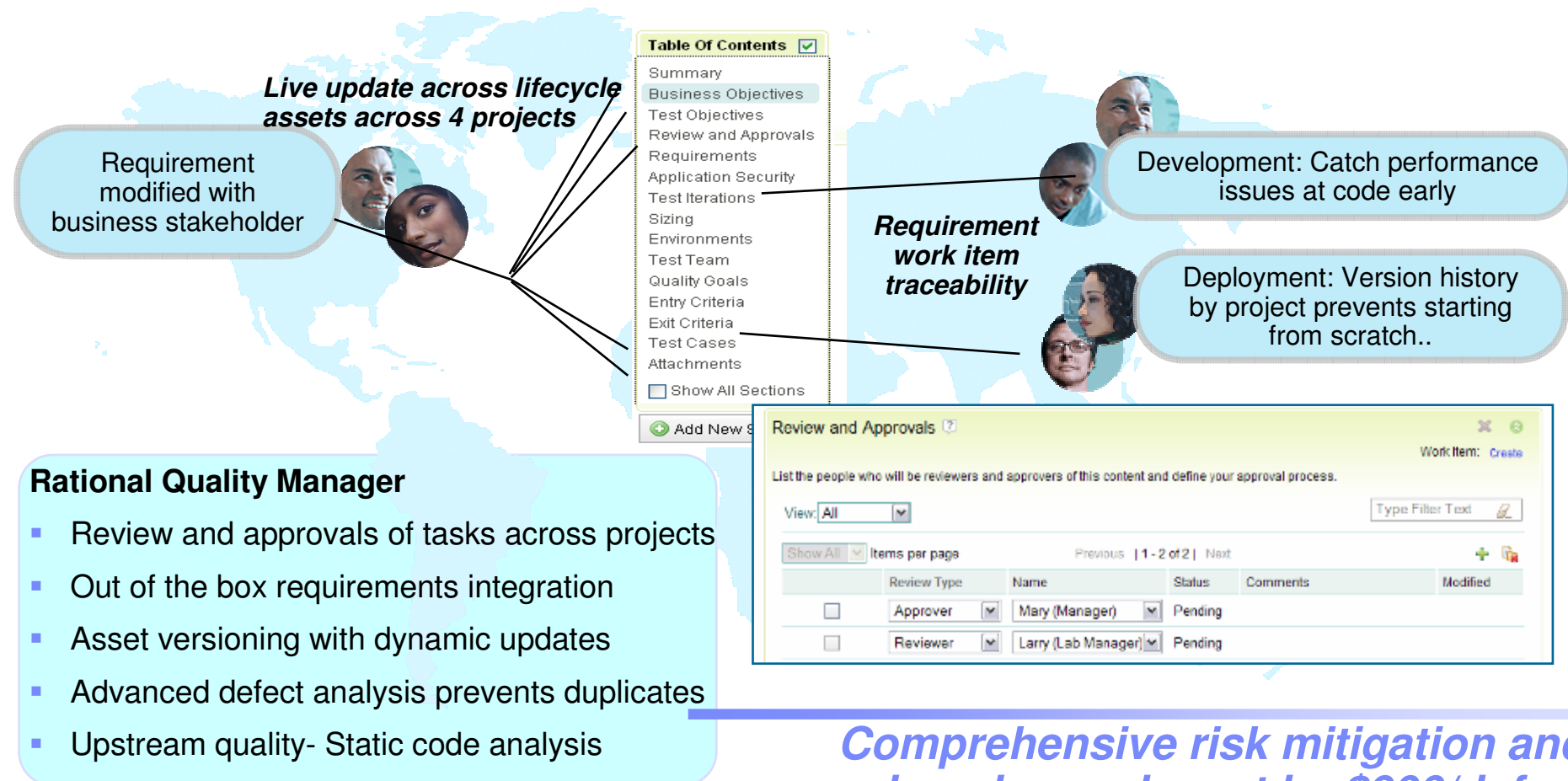
Report

Moment by moment understanding of software quality metrics for immediate corrective action and release decisions addressing both business and IT needs



Mitigate business risk in an environment of constant change

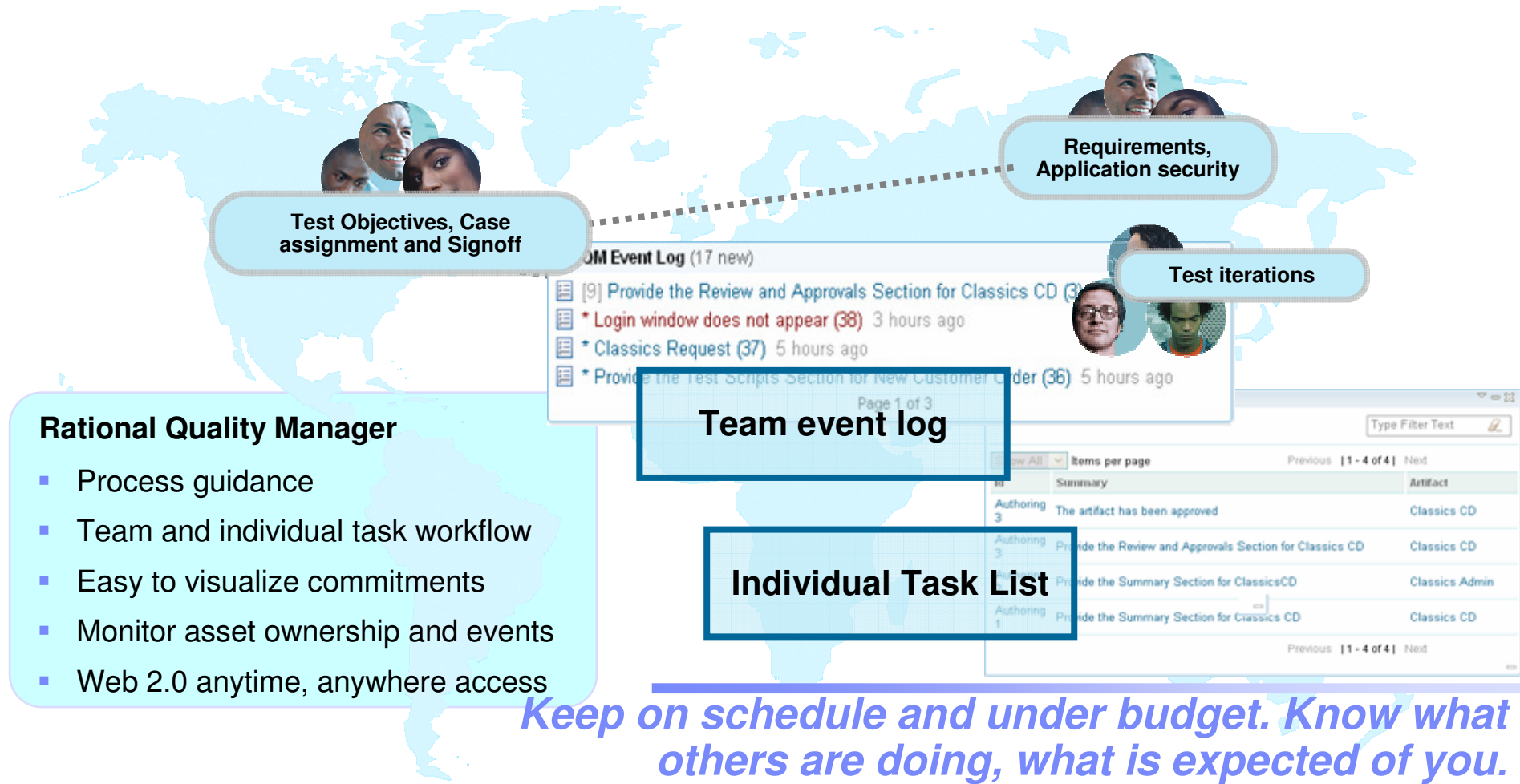
What is needed: Comprehensive quality impact analysis beyond walls of QA with lifecycle collaboration and process orchestration



Comprehensive risk mitigation and reduced rework cost by \$900/defect

Improve operational efficiency

What is needed: Team awareness of activities, clear ownership and simpler on-boarding



Rational Quality Manager

- Process guidance
- Team and individual task workflow
- Easy to visualize commitments
- Monitor asset ownership and events
- Web 2.0 anytime, anywhere access

QM Event Log (17 new)

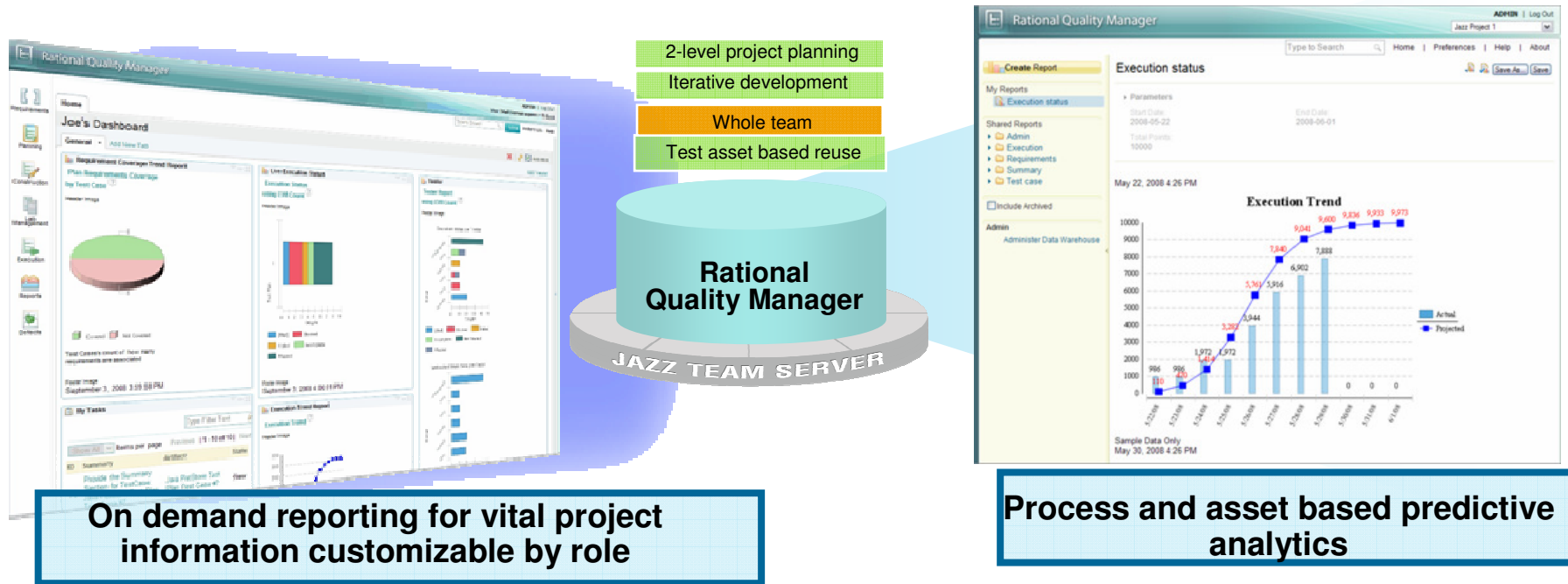
- [9] Provide the Review and Approvals Section for Classics CD (3)
- * Login window does not appear (38) 3 hours ago
- * Classics Request (37) 5 hours ago
- * Provide the Test Scripts Section for New Customer Order (36) 5 hours ago

Page 1 of 3

Authoring	Summary	Artifact
3	The artifact has been approved	Classics CD
3	Provide the Review and Approvals Section for Classics CD	Classics CD
3	Provide the Summary Section for ClassicsCD	Classics Admin
1	Provide the Summary Section for Classics CD	Classics CD

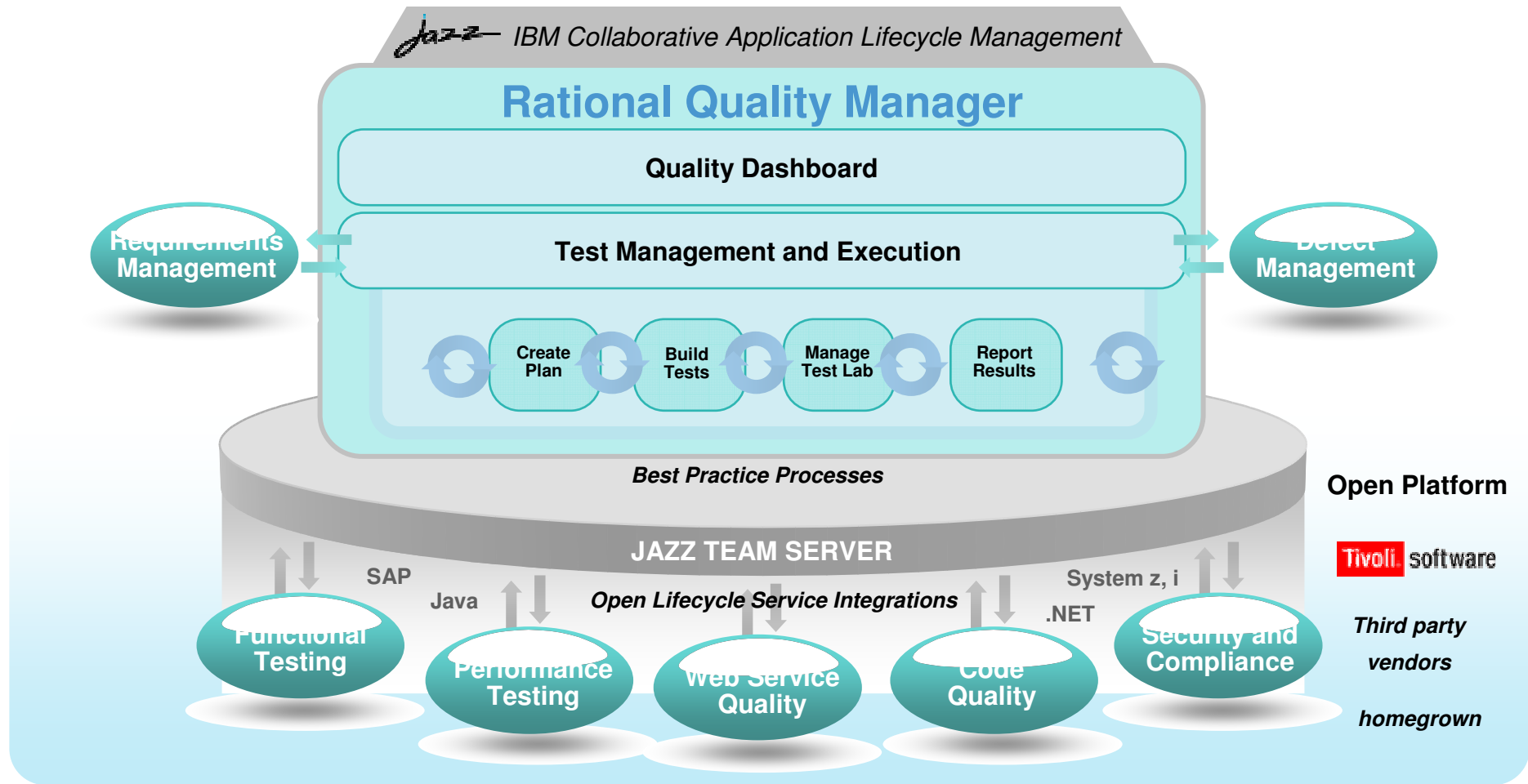
Make confident decisions

What is needed: Always current metrics tailored by role for the right stage coupled with trends, best practices and proven assets to accelerate decision making

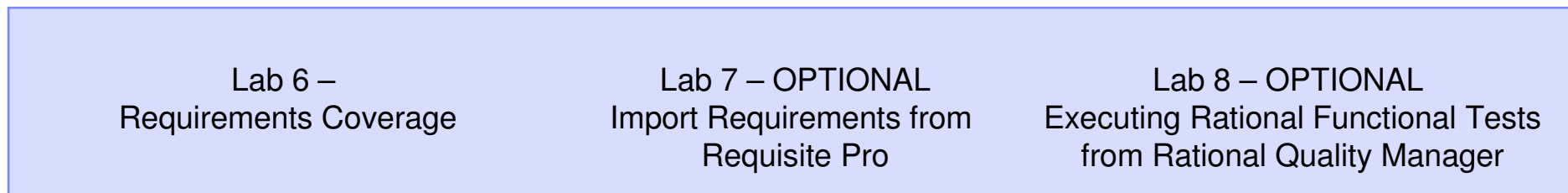
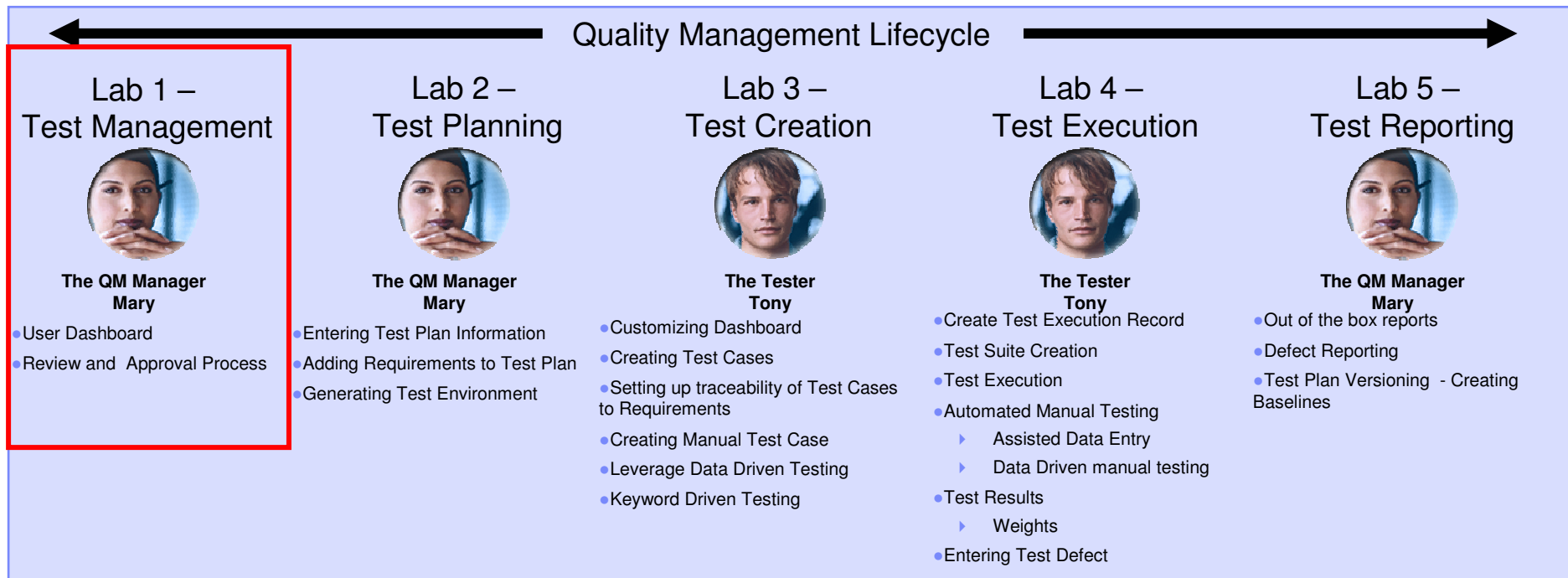


Project 95% confidence on coverage and cycle completion

Centralized test management offering allowing full lifecycle support across all types of testing and platforms



PoT Lab Overview





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Lab #1

Test Management

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Collaboration to synchronize team efficiency

People, not organizations, make great software

Promoting team synergy

- ✓ Clearly define roles and responsibilities
- ✓ Manage team activities with customized interface
- ✓ Create dynamic test plans
- ✓ Communicate project status efficiently

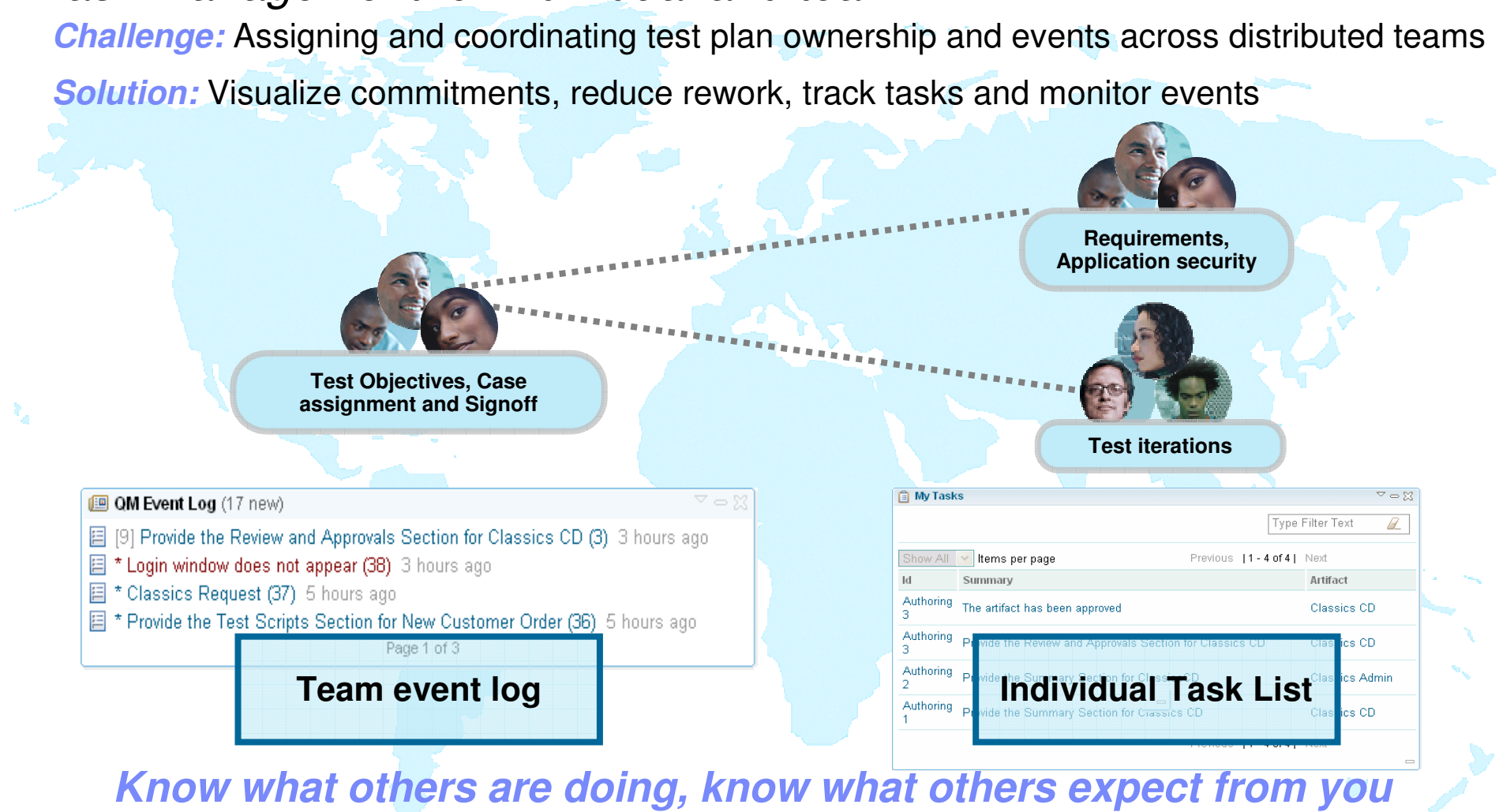


Up to date work progress information

Task management for individual and team

Challenge: Assigning and coordinating test plan ownership and events across distributed teams

Solution: Visualize commitments, reduce rework, track tasks and monitor events



Know what others are doing, know what others expect from you



Proof of process

Challenge: Centralized QA team works with multiple stakeholders across lines of business

Solution: Keeping version history and managing approval process at different phases

All project stakeholders can review, refine and sign-off on all quality related artifacts



Artifact Reviews and Approvals

Review and Approvals ? Work Item: Create

List the people who will be reviewers and approvers of this content and define your approval process.

View: All ▼ Type Filter Text

Show All ▼ Items per page Previous | 1 - 2 of 2 | Next

	Review Type	Name	Status	Comments	Modified
<input type="checkbox"/>	Approver ▼	Mary (Manager) ▼	Pending		
<input type="checkbox"/>	Reviewer ▼	Larry (Lab Manager) ▼	Pending		

QA team maintains accurate project history with detailed artifact versioning

Java PetStore Test Plan ? Saved successfully at 20:47:42 Create New Snapshot

Test Plan Overview | View Snapshots

Show All ▼ Items per page Previous | 1 - 1 of 1 | Next

Type	Revision	Name	Date	Originator	Details
	1	Def: version	1 minute ago	ADMIN	

Previous | 1 - 1 of 1 | Next

Artifact Versioning

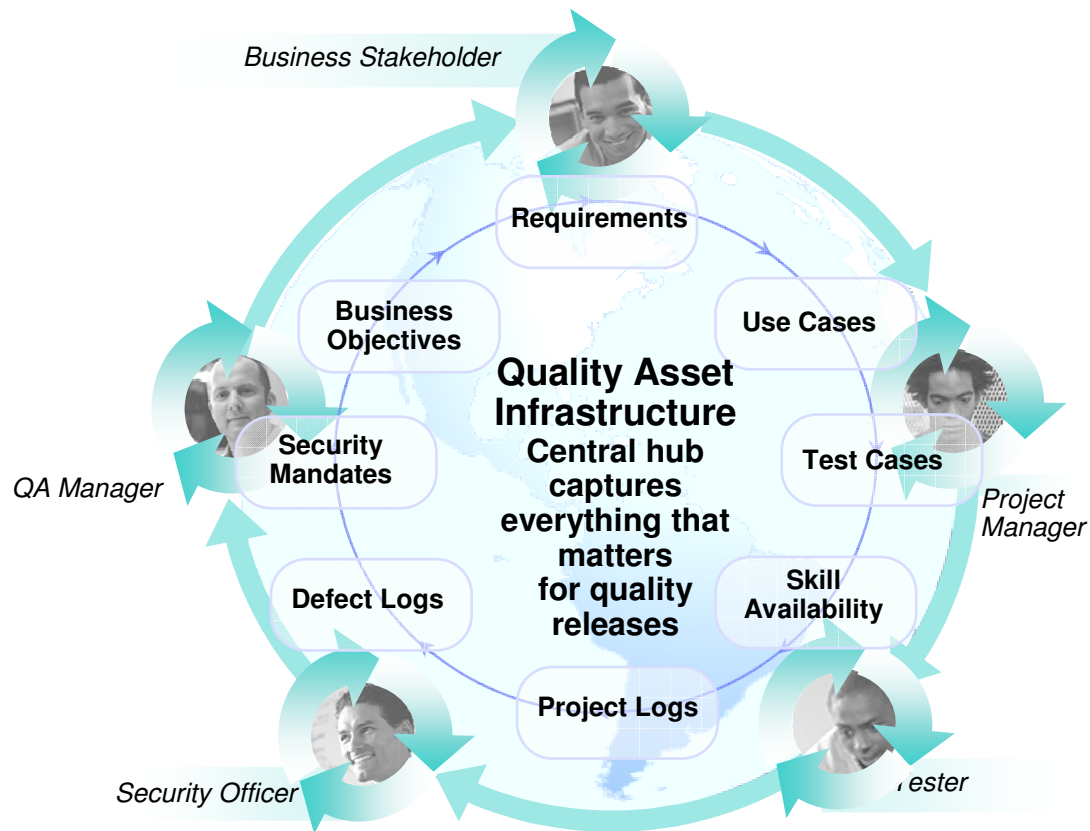


Complete Lab 1

- Identify the Lab Workbook and where to start (page #), where to stop (page #)

A quality contract for the entire software delivery team

Comprehensive rich test plan



- **Collect and track all test data**
 - ▶ Central location for business objectives requirements, resources, platform and exit criteria to name a few
- **Defined Responsibilities**
 - ▶ Individual sections are assigned to team members to clearly establish ownership
- **Goal Oriented**
 - ▶ Formalized and documented exit criteria
- **Extensible**
 - ▶ Add sections, import custom data
- **Keep track of changes**
 - ▶ Snapshot version control to track plan history throughout the life of the project

Comprehensive dynamic planning and updates

Process flow, not artifacts drives team activities

Other Test Plans

Table of Contents

DOCUMENT HISTORY

TABLE OF CONTENTS

1 INTRODUCTION

1.1 Overview

1.2 Test Objectives

1.3 Test Scope

1.4 Assumptions

1.5 Glossary

1.6 References

2 TEST STRATEGY

2.1 Business Functions

2.2 Structural Functions

2.3 Risk Assessment

2.3.1 Unavailability of test data

2.3.2 Test data for test cases

2.3.3 Assessing correctness of calculator

2.4 Test Focus areas

2.4.1 Levels of Testing

2.5 Development testing

2.5.1 System testing

2.6 Functional and Structural Test Types

2.6.1 Test Focus/Types matrix

2.6.2 Test Levels/Type matrix

3 TEST PLAN

3.1 Roles and responsibilities

3.2 Test Schedule

3.3 Major testing milestones

3.4 Resource requirements

3.5 Testing for Non-Functional Requirements

4 TEST SUBJECT

4.1 Unattached

4.2 Application

4.3 Mercury Tours Application

4.4 Profiling

4.5 Flight Reservation

4.5.1 Select Flight

4.5.2 Select Flight Page

4.5.3 Book Flight

4.5.4 Flight Confirmation

4.5.5 Flight Cost

4.5.6 Flight Finder

4.5.7 Flight Reservation

4.5.8 Flight_Reservation

4.5.9 Flight_Reservation_Stress

4.6 Cruises

4.7 Itinerary

4.8 Compiled Modules

4.9 Mercury Tours Site

5 TEST APPENDIX

5.1

5.2

5.3

5.4

5.5

Word based Test Plan

Test Plan Tree

Rational Quality Manager Plan

Table Of Contents

Summary

Business Objectives

Test Objectives

Review and Approvals

Requirements

Application Security

Test Iterations

Sizing

Environments

Test Team

Quality Goals

Entry Criteria

Exit Criteria

Test Cases

Attachments

Show All Sections

+ Add New Section

- ✓ Live dynamic documentation
- ✓ Defines test process and strategy
- ✓ Defines responsibilities
- ✓ Activity based versus hierarchy
- ✓ Business level reporting against quality objectives



Collaborative and adaptive test plan management

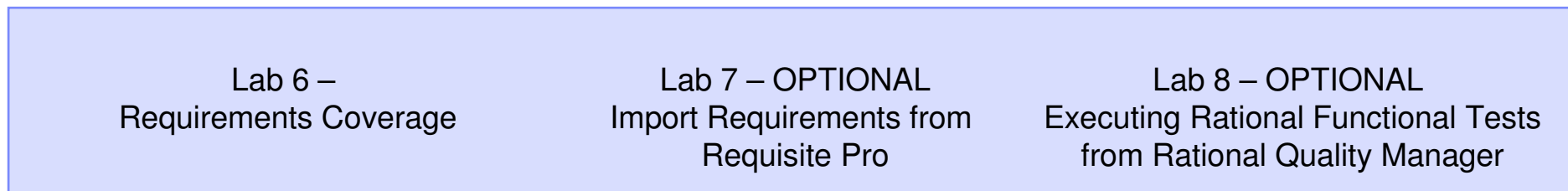
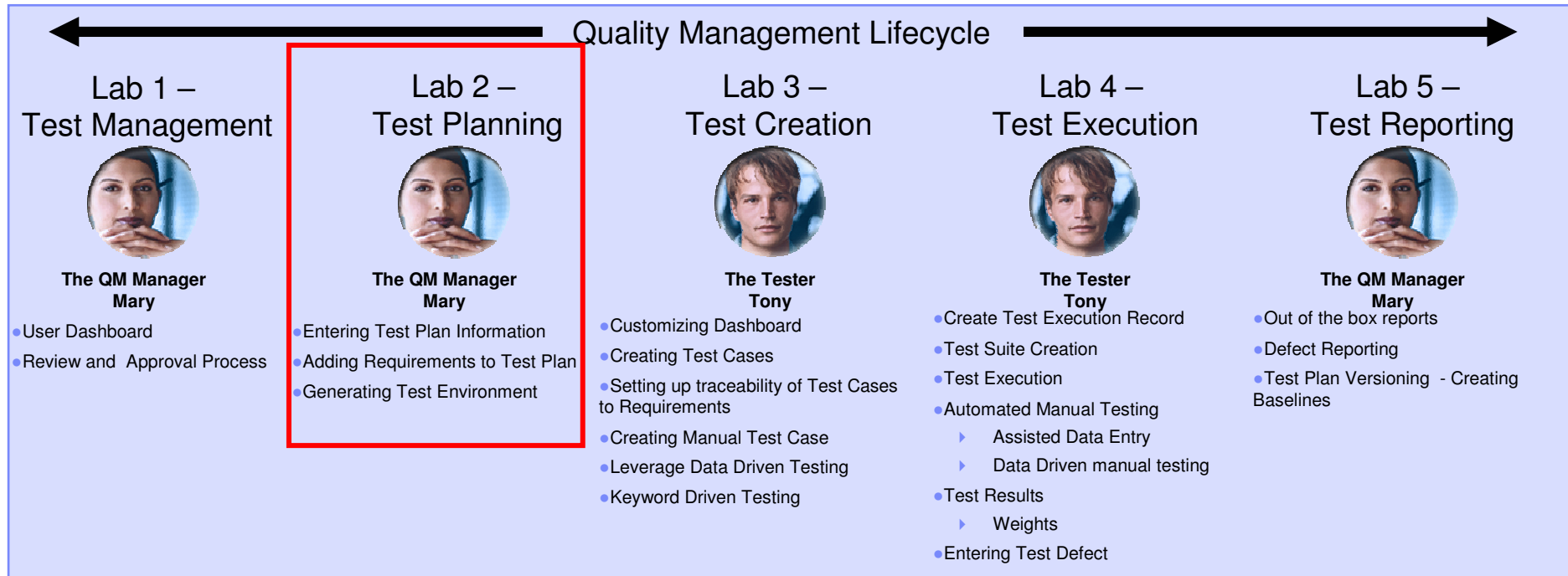
Test plans that are easy to create and evolve with our projects

The screenshot displays the Rational Quality Manager interface for a test plan titled "Java PetStore Test Plan". The interface includes a top navigation bar with "ADMIN | Log Out" and "Jazz Project 1". A left sidebar contains navigation icons for Planning, Construction, Lab Management, Execution, Reports, Defects, and Administration. A central "Table Of Contents" lists sections such as Summary, Business Objectives, Test Objectives, Review and Approvals, Requirements, Application Security, Test Iterations, Sizing, Environments, Test Team, Quality Goals, Entry Criteria, Exit Criteria, Test Cases, and Attachments. The main content area shows the "Summary" section of the test plan, with fields for "Originator: ADMIN", "State: Draft", "Owned By: Mary (Manager)", and "status: New". A "Description" field contains the text "Provide full test coverage for Java PetStore Test Plan".

Three callout boxes highlight key features:

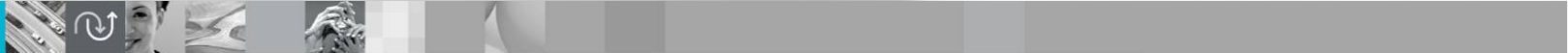
- Track test plan history with version snapshots:** Points to the "View Snapshots" link in the test plan header.
- Individual ownership for every section:** Points to the "Owned By" field in the summary section.
- Structured test plan with multiple user defined sections:** Points to the "Table Of Contents" sidebar.

PoT Lab Overview



Complete Lab 2

- Identify the Lab Workbook and where to start (page #), where to stop (page #)





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Lab #3

Test Creation

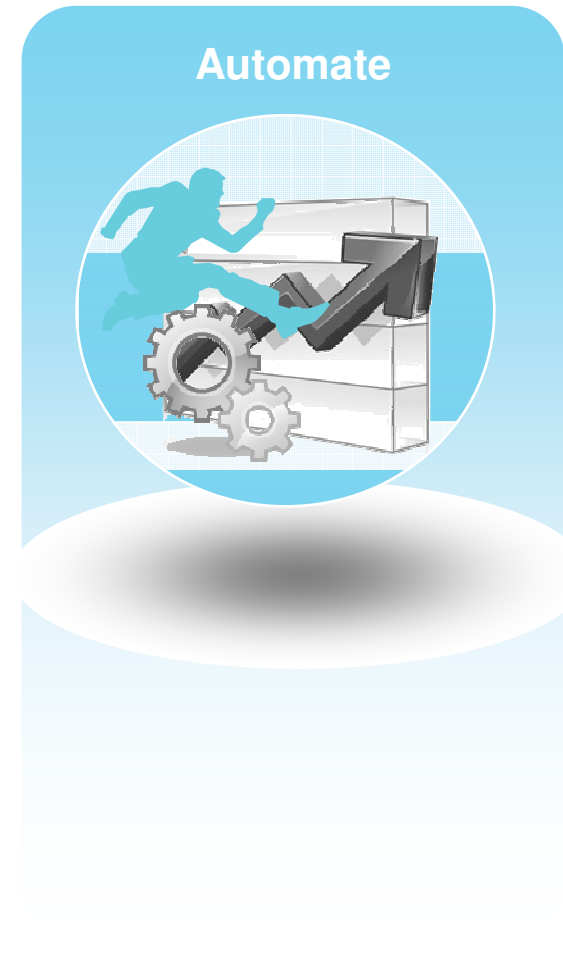
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Automate to accelerate test creation and execution

Quality at the speed of business

- Run manual and automated test execution for rapid quality cycles
- Enact test coverage optimization
- Streamline test lab management



Integrated manual test authoring and execution

Track execution results and defects from manual test efforts

The screenshot displays the 'Script Execution' window for a manual script titled 'Executing New Customer Order'. The environment details are as follows:

Environment	Value
Test Script Name	New Customer Order
Application Server	Tomcat 6.0
Browsers	Firefox 2.0
CPU	AMD 32bit
DataBase	DB2 7.x
OperatingSystem	Windows NT

The test progress bar shows 67% completion. The 'Script Steps' table is as follows:

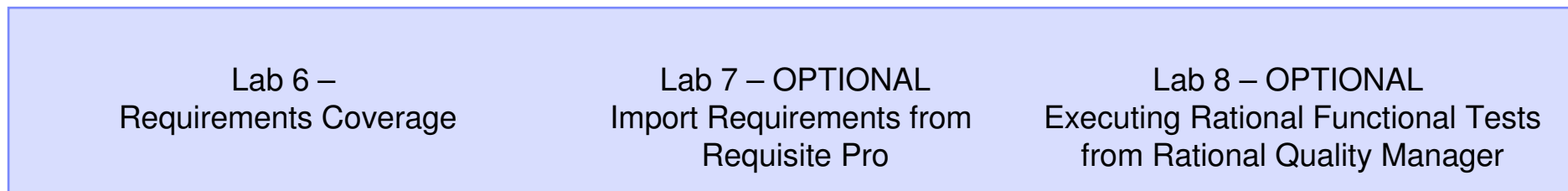
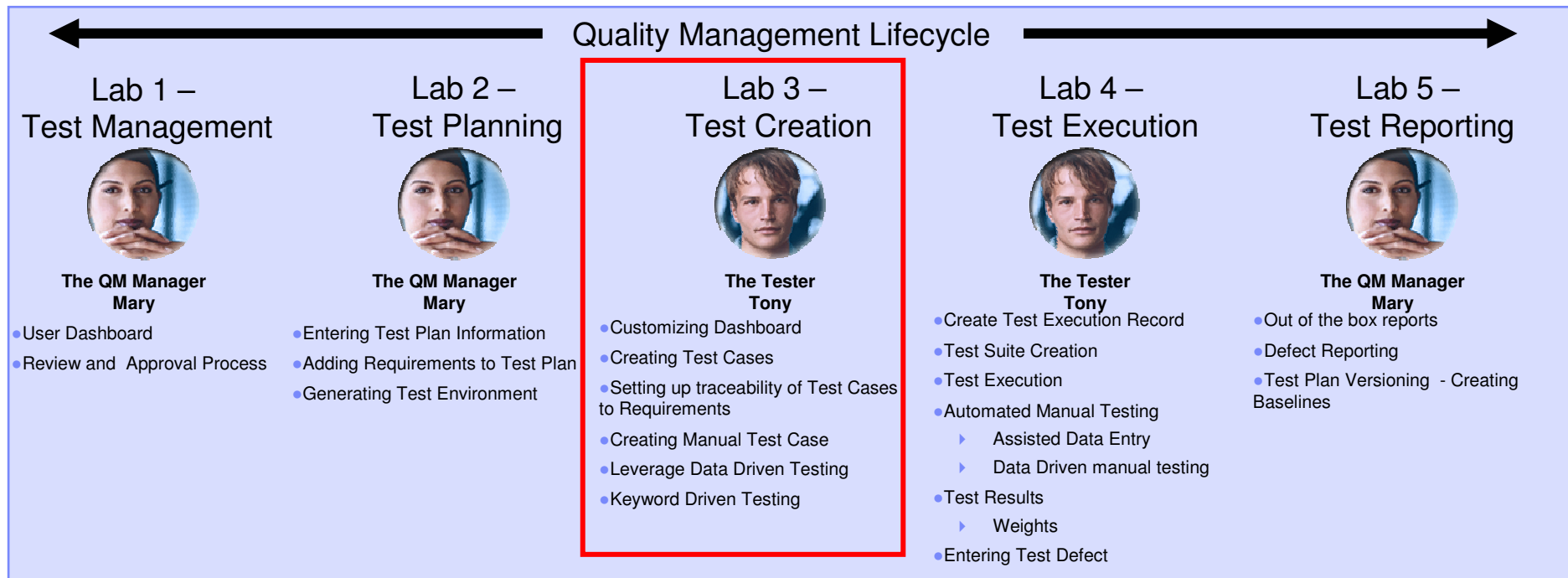
#	Type	Result	Description
1		✓	Select a cd and click Order button
2	✓	Passed	Verify the login window displays
3			Select new customer radio button and select OK button

A 'Manual Test Execution' callout box is overlaid on the bottom left of the screenshot. On the right side of the interface, there is a 'Defect' capture section with an 'Add Defect' button and a table with columns 'Id' and 'Summary'.

Manual test author and execute

- ▶ Step by step capture and execution of manual tests
- ▶ Keyword support for integrated manual and automated testing
- ▶ Rich defect capture during execution, including screenshot and attachments
- ▶ Simple intuitive interface for quick test execution

PoT Lab Overview



Complete Lab 3

- Identify the Lab Workbook and where to start (page #), where to stop (page #)



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Lab #4

Test Execution

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Configuration aware testing

Test the right cases instead of everything. Plan optimal execution

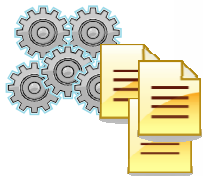
**800 Total
Combinations**



**10 different
CPU Types**



**DB2®
Oracle®
MySql®
Derby**



**Windows® XP
Win XP SP2
Win Vista
SLES 10
Win 2003**



**Pairwise
Optimizations**

**Less than
20 Combinations**

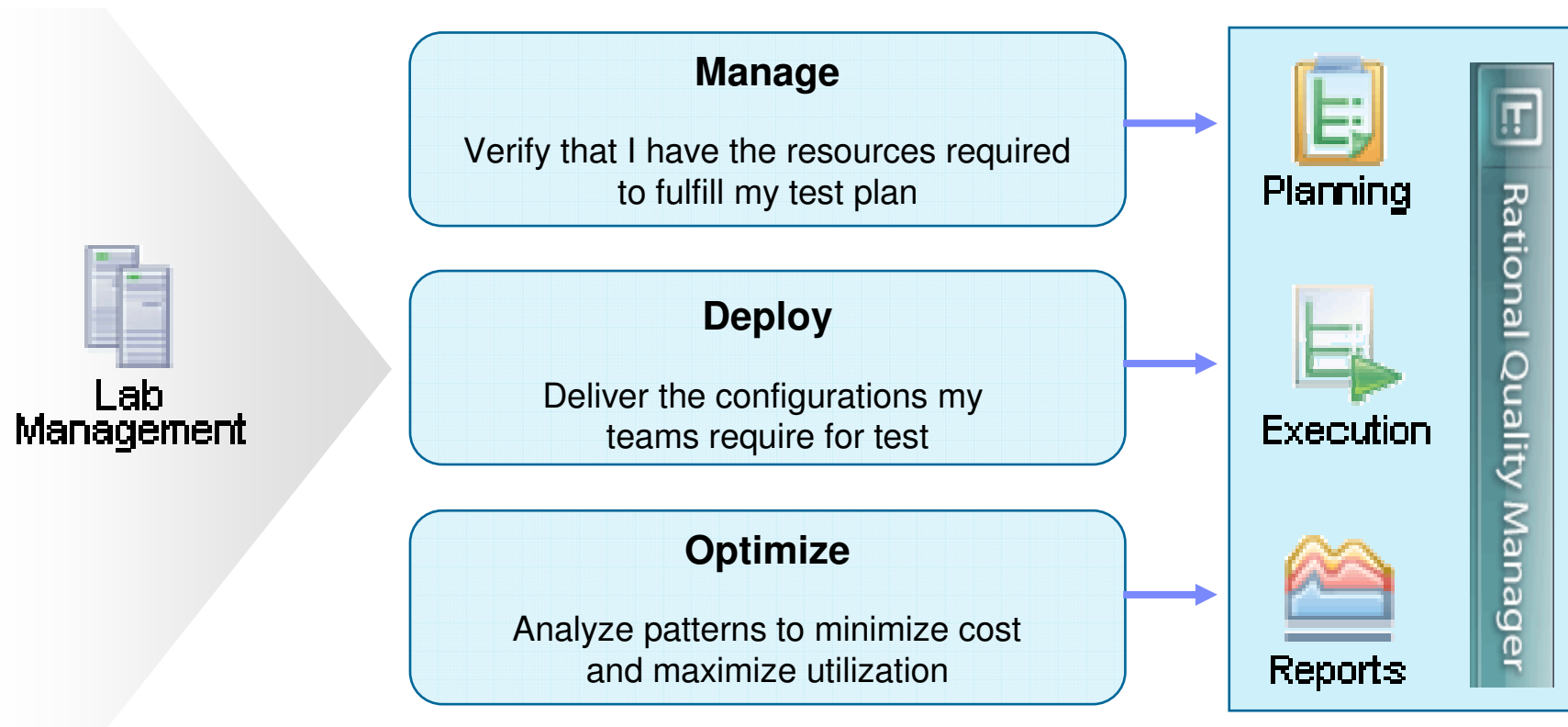
OS	Browser	Protocol	CPU	DBMS
XP	IE	IPv4	Intel	MySQL
XP	Firefox	IPv6	AMD	Sybase
XP	IE	IPv6	Intel	Oracle
OS X	Firefox	IPv4	AMD	MySQL
OS X	IE	IPv4	Intel	Sybase
OS X	Firefox	IPv4	Intel	Oracle
RHL	IE	IPv6	AMD	MySQL
RHL	Firefox	IPv4	Intel	Sybase
RHL	Firefox	IPv4	AMD	Oracle
OS X	Firefox	IPv6	AMD	Oracle

Configuration awareness

Plan for test execution
across all of your
target environments

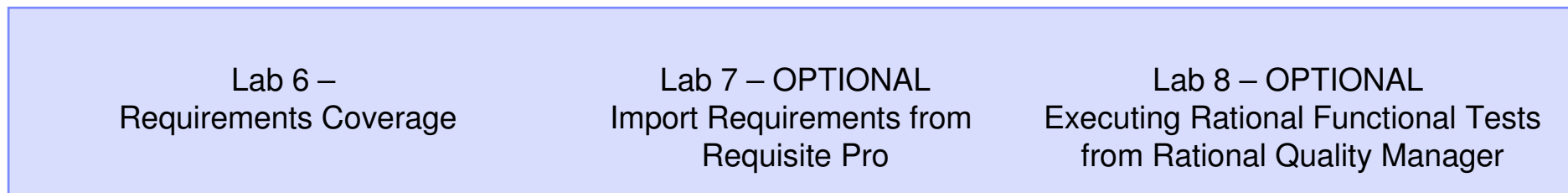
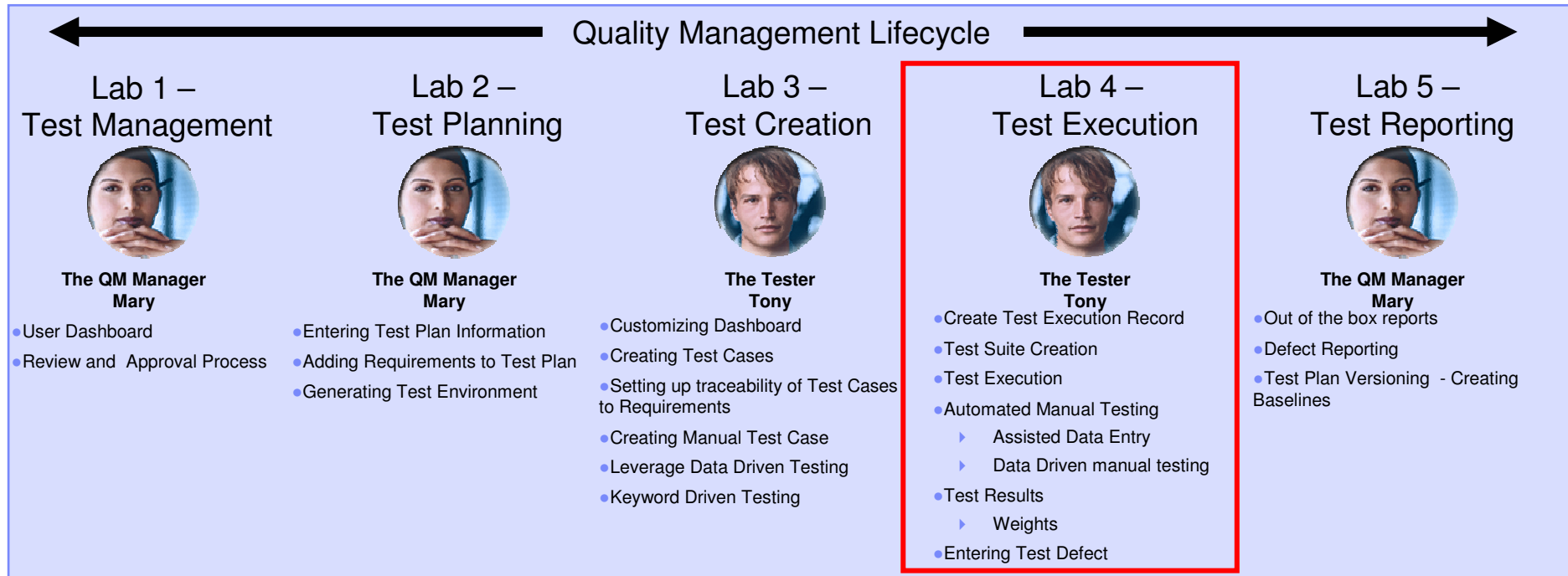
IBM Rational Test Lab Manager

Save 30-40% test time with integrated test lab management



QA Teams spend more than 36% of their time configuring machines to make them ready for testing – IBM Survey

PoT Lab Overview



Complete lab 4

- Identify the Lab Workbook and where to start (page #), where to stop (page #)



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Lab #5

Test Reporting

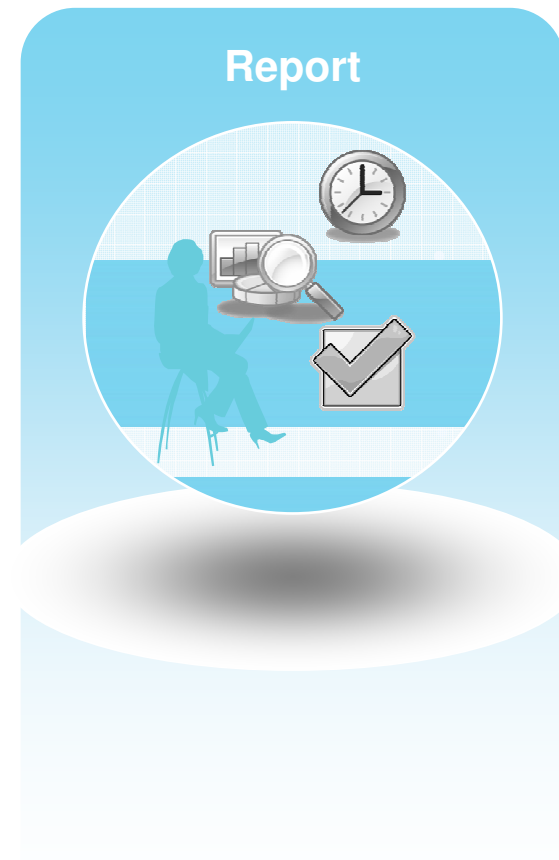
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On demand reporting for instant project status

Moment by moment grasp of project information for decision making

- ✓ Measure progress with extensive query, reporting facilities and dashboard
- ✓ Address needs of QA and stakeholders



Reduce risk with constant access to quality metrics

Lifecycle quality perspective to proactively manage risk



Manual and functional test automation results available



Performance risks are always visible and quickly resolved



Security risks are monitored continuously to ensure business continuity



Testing of requirements can be tracked to assure business needs are realized



Change management and defect tracking fully integrated to assure all changes to production are tested

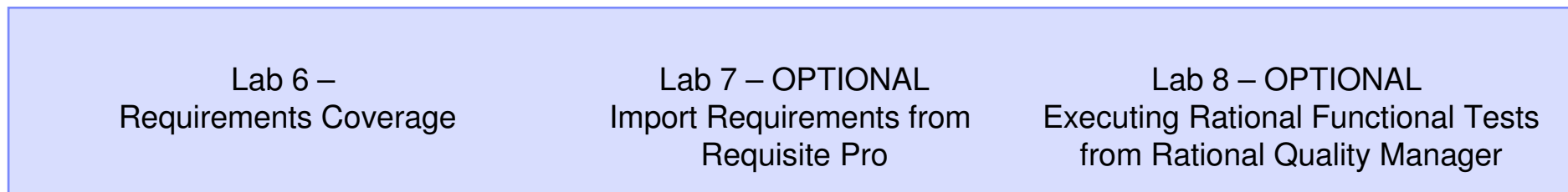
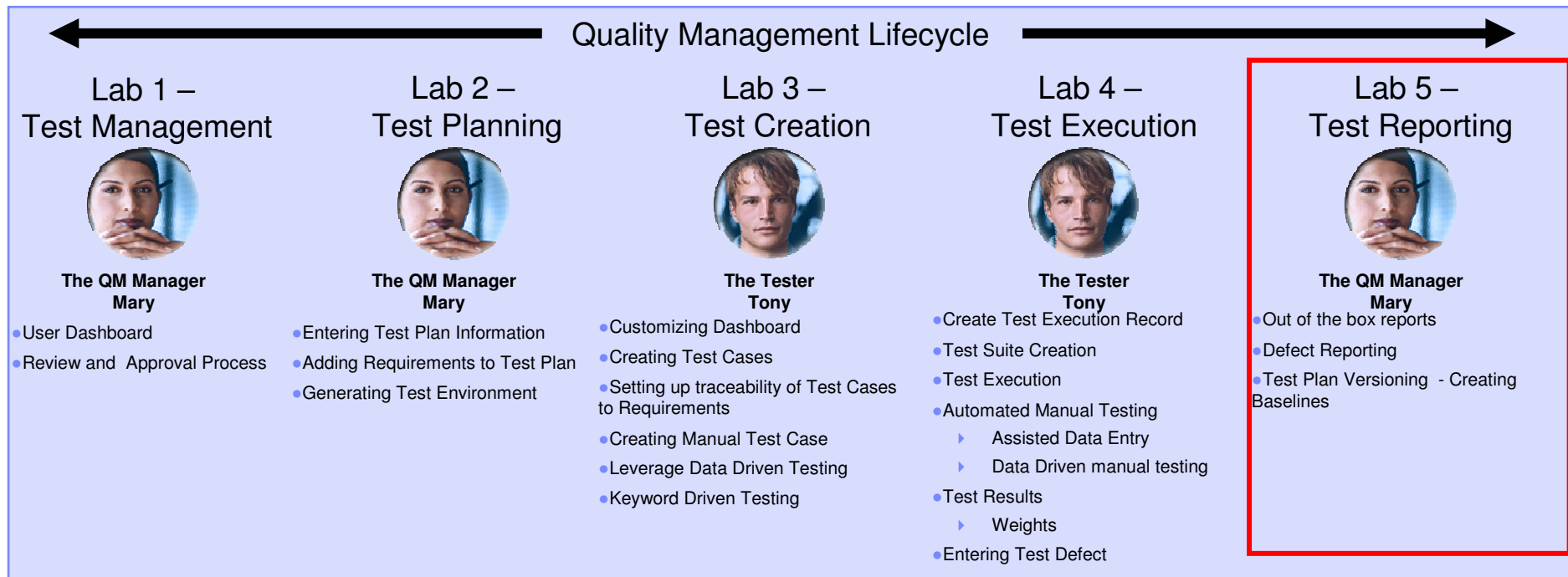
On demand reporting

Snapshot views of project status from multiple perspectives



Customizable reporting enables sharing and communication of vital project information

PoT Lab Overview



Complete Lab 5

- Identify the Lab Workbook and where to start (page #), where to stop (page #)



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Lab #6

Requirements Coverage and Impact Analysis

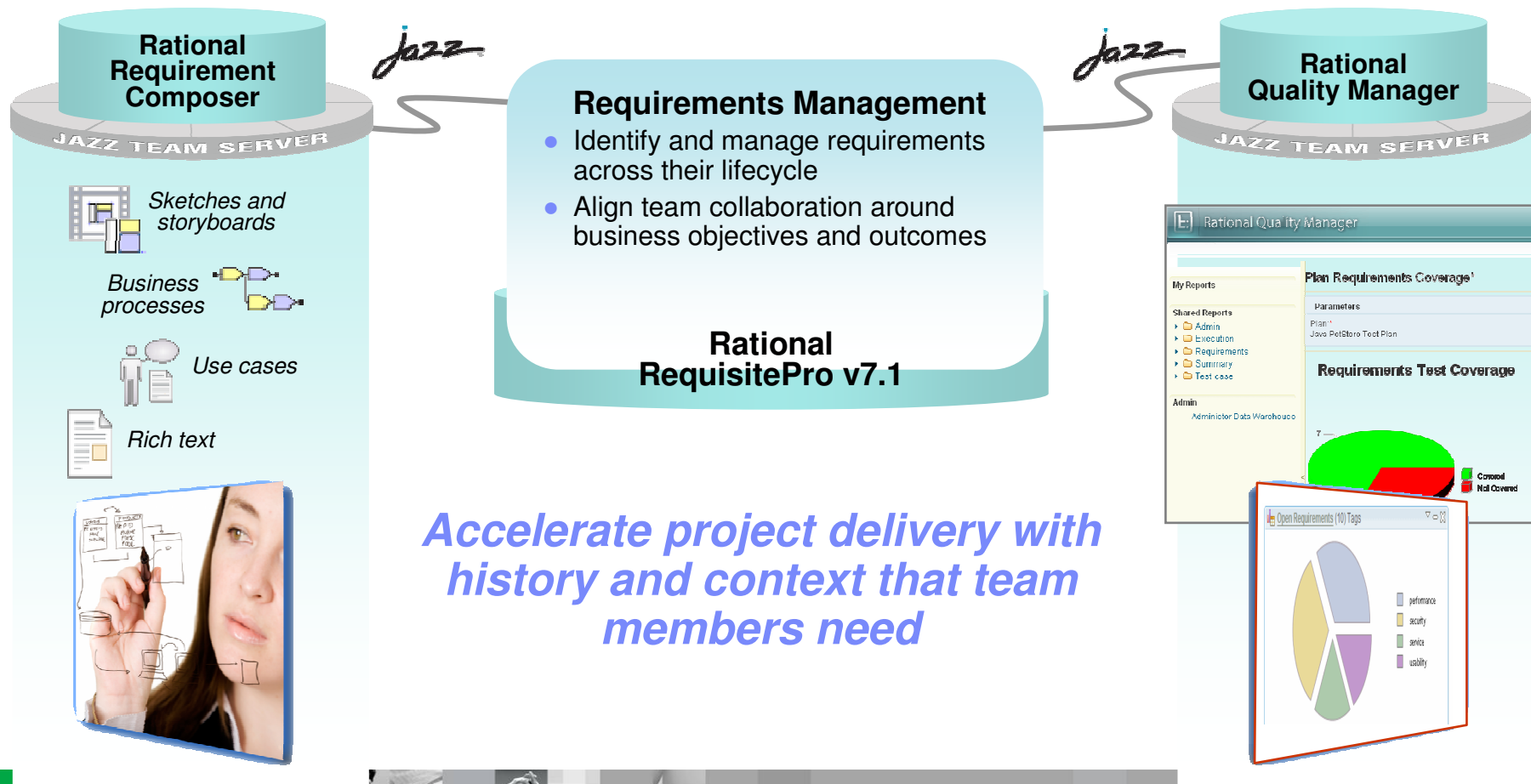
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Traceable requirements definition and management

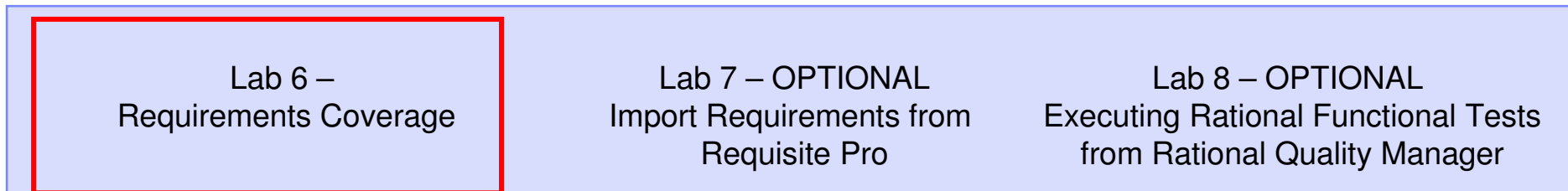
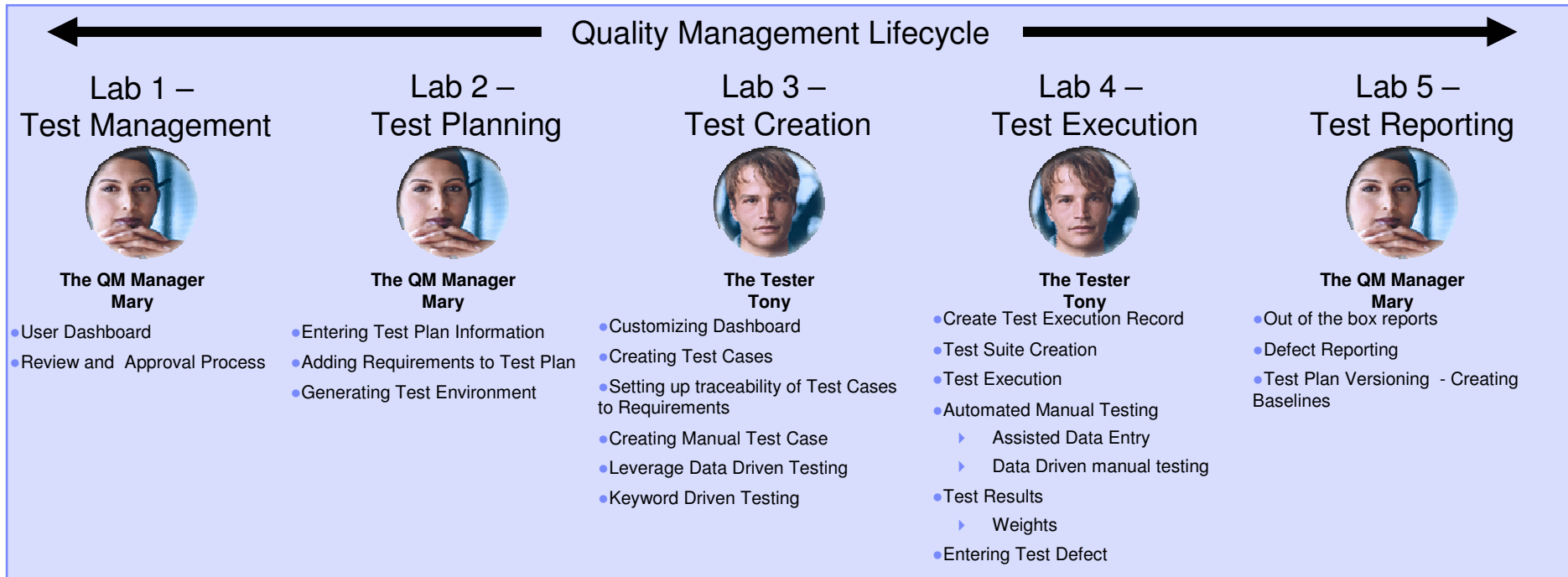
Challenge: Managing a shared understanding of requirements, business and delivery risks

Solution: Reduce rework, focus meetings, and reuse requirements artifacts on future projects



Accelerate project delivery with history and context that team members need

PoT Lab Overview



Complete Lab 6

- Identify the Lab Workbook and where to start (page #), where to stop (page #)





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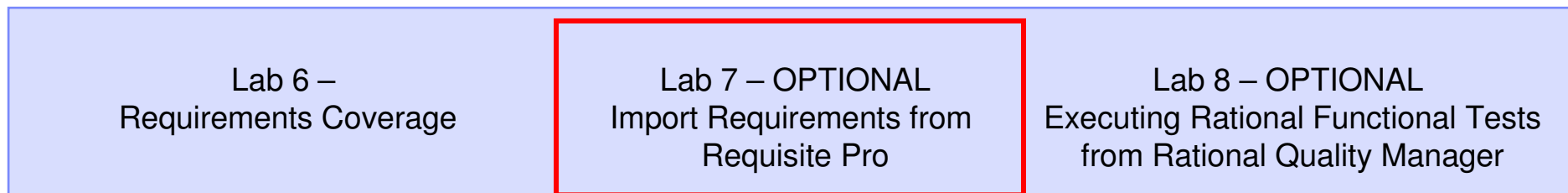
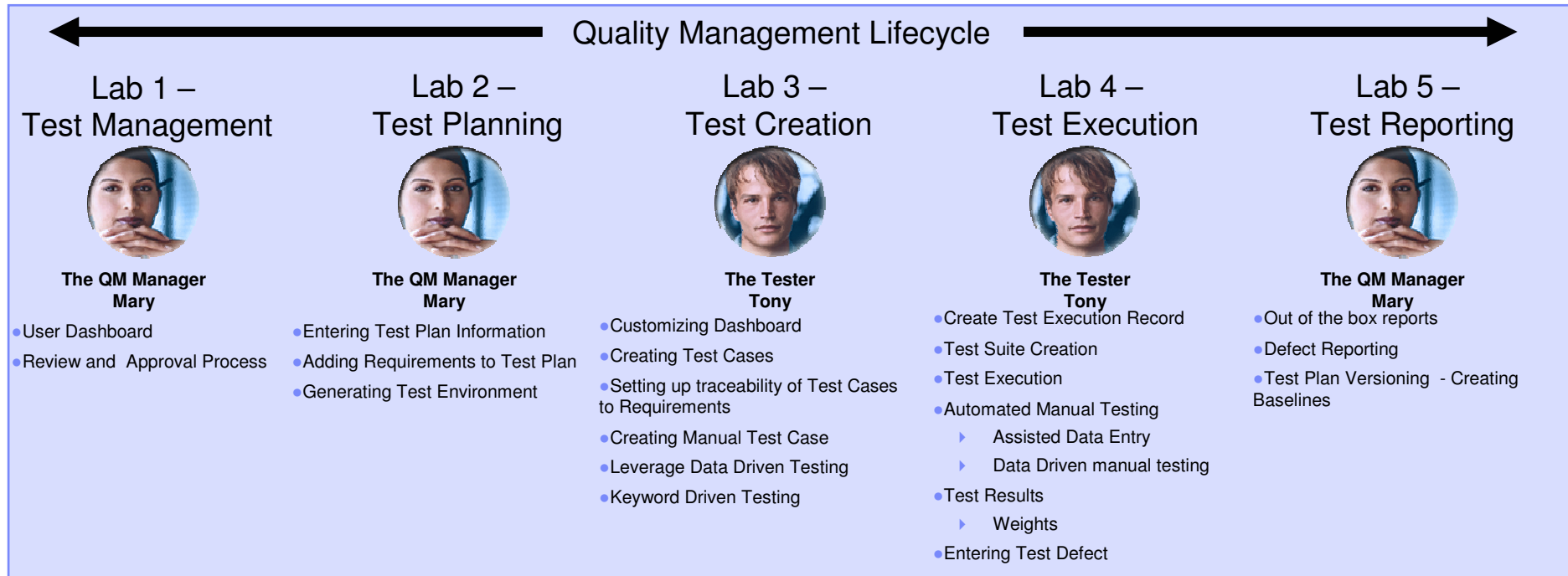
Lab #7 Optional

Importing Requirements from Requisite Pro

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PoT Lab Overview



Complete Lab 7

- Identify the Lab Workbook and where to start (page #), where to stop (page #)



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Lab #8 Optional

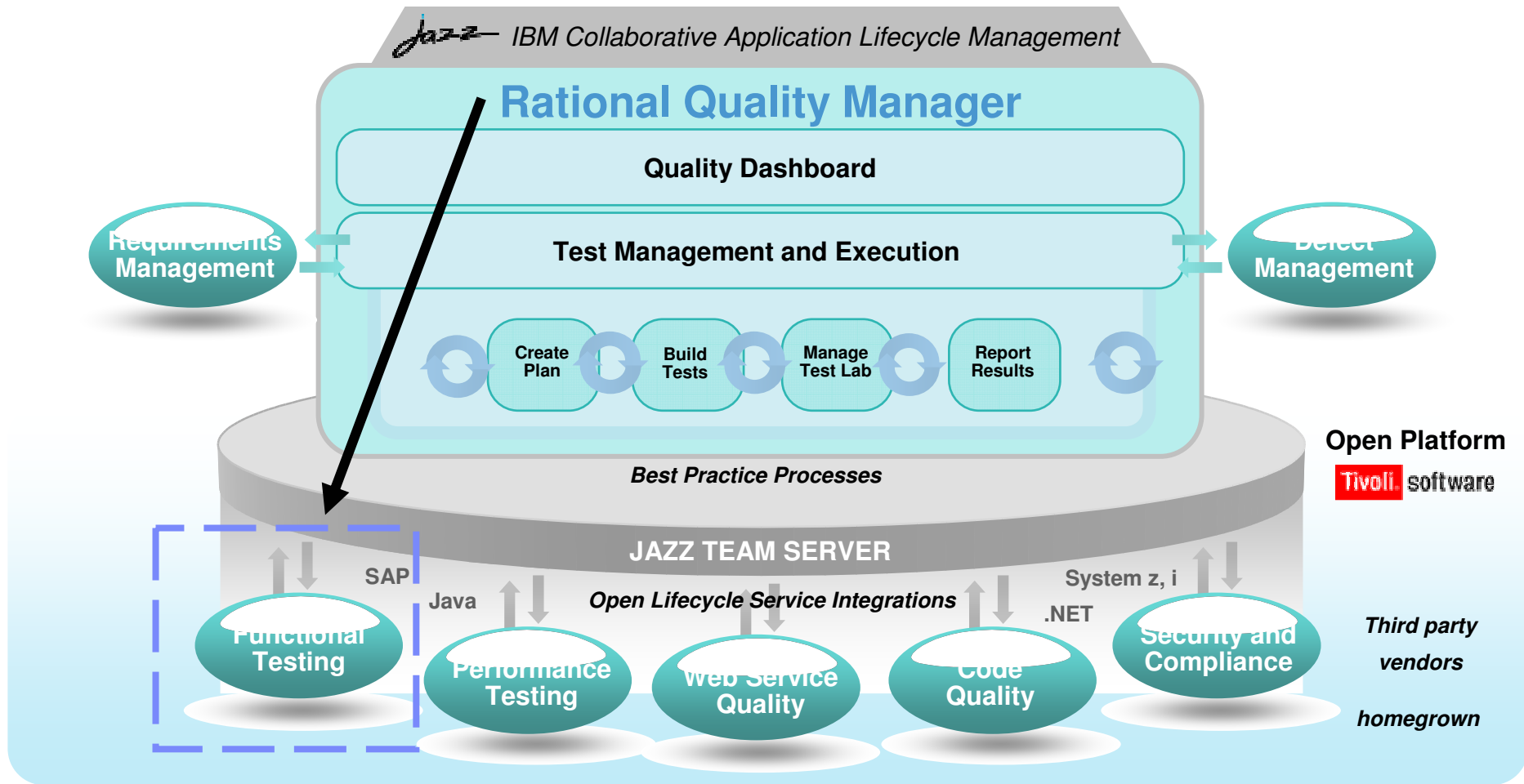
Executing Rational Functional Tests from RQM

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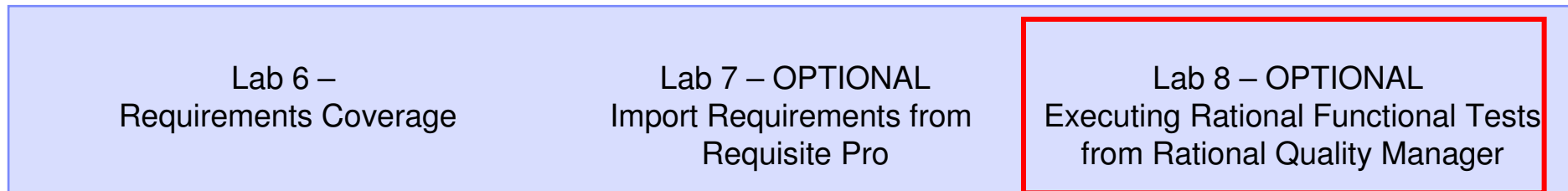
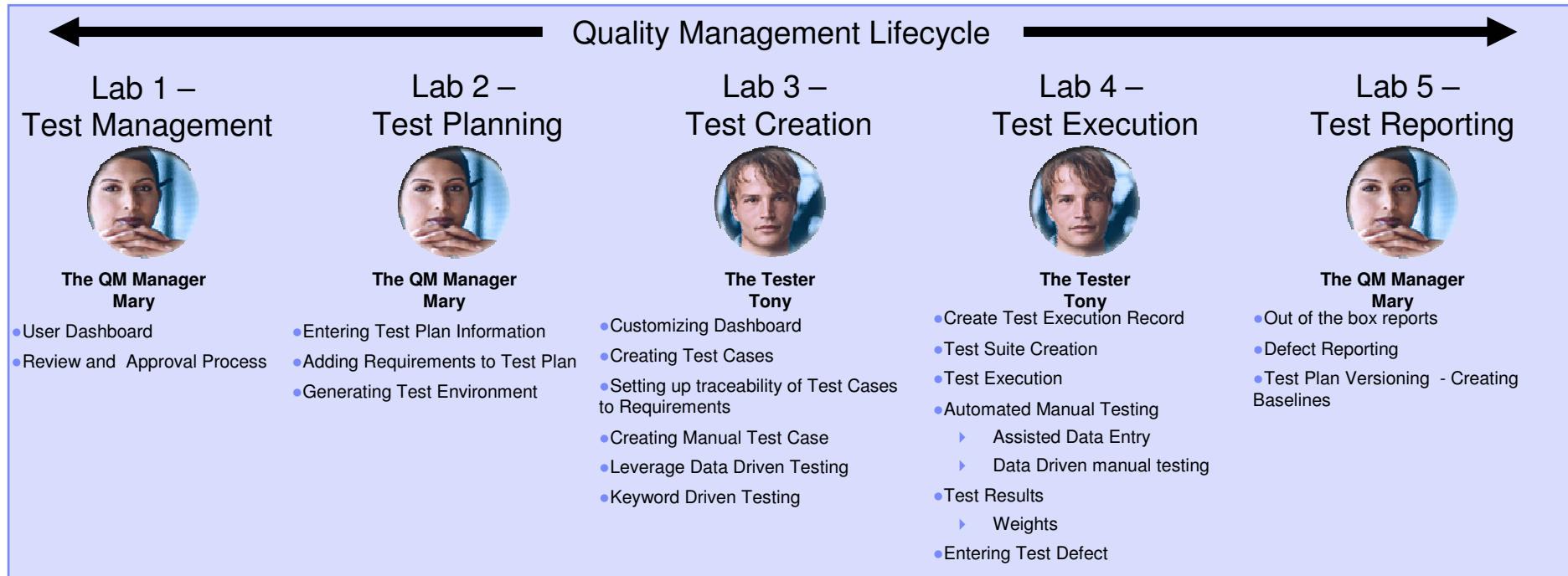


Execution of RFT Tests from Rational Quality Manager

Ability to execute Rational Performance Tester (RPT), Web Service Tests, Security Tests, etc



PoT Lab Overview



Complete Lab 8

- Identify the Lab Workbook and where to start (page #), where to stop (page #)



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Session summary

This is the summary of the entire session.

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A central hub for business-driven software quality

Delivering innovation into the hands of quality professionals

Mitigate business risk and reduce cost by catching quality issues early

- ✓ **Stakeholder and team coordination**
Fewer meetings, less rework using a dynamic test plan
- ✓ **Automated process workflow**
Reduce labor-intensive tasks, improve cycle time
- ✓ **Upstream and downstream quality**
Enforce standards at coding and deployment

Improve operational efficiency and accelerate time to market

- ✓ **Lab efficiency and asset utilization**
Save 30-40% testing time overall
- ✓ **Test coverage optimization across environments**
95% confidence on optimal coverage
- ✓ **Industry leading environment and lifecycle coverage**
System z®, System i®, SAP® and .Net

Make confident decisions with effortless reporting

- ✓ **Ongoing process improvement and analytics**
Version history and trending within and across projects
- ✓ **Proactive risk management and decision-making**
Automated, filtered and prioritized reporting
- ✓ **Protect existing investments, deliver greater predictability**
Adopt successful deployment patterns, map to operational KPIs



Session summary

Rational Quality Manager:

- ▶ Mitigates business risk: Catch defects earlier and keep the team in synch with dynamic process and activity-based workflows
- ▶ Improves operational efficiency: Automate labor-intensive lifecycle processes and determine optimal plans addressing wide range of platforms and requirements
- ▶ Provides greater visibility of metrics: Make reliable decisions with constant access to prioritized metrics tailored for individuals and teams
- ▶ Protect existing investments and deliver greater predictability: Adopt successful deployment patterns and map to operational KPIs, platforms and requirements

Questions



Additional resources

- Find out more about Rational Quality Manager
<http://www.ibm.com/software/awdtools/rqm/>
- Download the Rational Quality Manager Trial – Q4
- Learning resources - Webcasts/Telcons/Podcasts.
 - ▶ [Quality in Action: The Rational Quality Management v8.0 Portfolio – The Shape of Things to Come](#), Hosted by the Global Rational User Group Community
 - ▶ [Quality in Action: Managing the Test Lab](#), Hosted by the Global Rational User Group Community
 - ▶ [Ensuring Lifecycle Quality through RQM integration capabilities](#)
- Blog with us [Rational Quality Manager Blog](#) & [Rational Tester Blog](#)
- Facebook. [Rational Quality Manager](#)
- Videos and quick demos (IBM TV, YouTube)
 - ▶ [Rational Quality Manager Preview](#)
 - ▶ [Star East 2008: Taking a holistic approach to quality management](#)
 - ▶ [Next Generation Requirements-driven Software Quality](#)
 - ▶ [R-Heroes Episode 5: QM – Put to the Test](#)
 - ▶ [Rational Quality Manager in Three Minutes](#)



Rational software



Complete Lab 8

- Identify the Lab Workbook and where to start (page #), where to stop (page #)

Thank You

We appreciate your feedback.
Please fill out the survey form in order
to improve this educational event.



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